

**Town of Drumheller
SPECIAL COUNCIL MEETING
AGENDA**

Monday, January 27, 2020 at 3:00 PM
Council Chamber, Town Hall
703-2nd Ave. West, Drumheller, Alberta



Page

1. **CALL TO ORDER**
2. **CAO**
3. **DEPUTY CAO / DIRECTOR OF CORPORATE SERVICES**
 - 2 - 119 3..1 2020 Operational Budget - Tax Supported Presentation
[2020 Operational Budget - Tax Supported Budget - Tax Supported 2020-2023](#)
[2020 Community Assistance Applications](#)
 - 120 - 147 3..2 2020 Service Fee Schedule for approval
[RFD - 2020 Service Fee Schedule](#)
[2020 Service Fee Schedule](#)
4. **DIRECTOR OF INFRASTRUCTURE SERVICES**
5. **CHIEF RESILIENCY & FLOOD MITIGATION OFFICER**
 - 148 - 169 5..1 Budget - Drumheller Resiliency and Flood Mitigation Office For Approval
[Drumheller Resiliency and Flood Mitigation Budget](#)
6. **OTHER REPORTS FROM ADMINISTRATION**
7. **COUNCILLOR REPORTS**
 - 7..1 Sandstone Manor Budget - Councillor Garbutt
8. **ADJOURNMENT**

General Revenue (0001)

General Revenue (0001)

2019		
	Budget	(11,663,210)
	Projected final	(11,700,000)

2020		
	Budget request	(11,924,680)
	Total Change over 2019 budget	(261,470)
	Less change in Global expenses	0
	Less change in amortization	n/a
	Remaining change over 2019 budget	(261,470) (b)

2018 Actual	(11,624,883)
2017 Actual	(10,956,527)
2016 Actual	(10,841,047)
2015 Actual	(10,547,147)

5 year average (11,133,921)

Mentionable Variances

1-111	(r)	Residential	(183,470)	1.95% increase to municipal requisition
1-112	(r)	Commercial	(32,235)	linear - net of estimated loss due to shallow gas well and pipeline reassessments
1-113	(r)	Industrial	2,925	
			9,895	
1-114	(r)	Linear		GILT - net of estimated loss due to program funding reduction
1-115	(r)	Farmland	(420)	
1-117	(r)	Grants: Property Tax Residential	(6,040)	
			36,100	
1-118	(r)	Grants: Property Tax Non-Residential		
1-119	(r)	DI Properties Requisition	(1,725)	
1-521	(r)	License (specify)	3,000	revenue reduced slightly based on 2019 actuals
1-541	(r)	Franchise Tax: Electrical/Gas	(34,500)	increase to better align with historical actuals
1-551	(r)	Interest on Investments	(55,000)	increase based on current investments

(261,470) (b)

balance of variance \$ -



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
1	0001 General Municipal Revenues									
2	1-111 Residential	-5,240,508	-5,257,202	-5,422,033	-5,541,010	-5,500,280	-5,683,750	-5,792,485	-5,908,335	-6,017,639
3	1-112 Commercial	-2,318,776	-2,315,838	-2,362,006	-2,407,381	-2,433,705	-2,465,940	-2,514,430	-2,564,715	-2,612,150
4	1-113 Industrial	-32,562	-32,069	-34,935	-30,653	-34,175	-31,250	-31,720	-32,350	-32,950
5	1-114 Linear	-429,071	-415,389	-431,270	-439,806	-450,350	-440,455	-497,060	-507,000	-516,375
6	1-116 Farmland	-10,620	-10,718	-11,100	-11,385	-11,150	-11,570	-11,745	-11,975	-12,200
7	1-117 Grants: Property Tax Residential	-61,086	-60,624	-65,283	-68,813	-64,110	-70,150	-71,200	-72,625	-73,965
8	1-118 Grants: Property Tax Non-Residential	-372,216	-364,604	-370,156	-388,278	-390,665	-354,565	-324,910	-331,400	-337,530
9	1-119 DI Properties Requisition			-1,274	-2,864	-1,275	-3,000	-3,000	-3,000	-3,000
10	1-511 Penalties	-150,992	-164,601	-145,708	-149,619	-145,000	-145,000	-145,000	-145,000	-145,000
11	1-521 License (specify)	-146,441	-140,389	-129,475	-130,989	-131,500	-128,500	-129,500	-130,000	-130,200
12	1-541 Franchise Tax: Electrical/Gas	-1,518,105	-1,616,724	-1,731,291	-1,605,332	-1,685,000	-1,719,500	-1,736,695	-1,771,375	-1,806,555
13	1-551 Interest on Investments	-273,735	-318,771	-488,670	-486,296	-385,000	-440,000	-415,000	-390,000	-380,000
14	1-961 Transfer from (specify department)	-170,000	-170,000	-288,750	-288,720	-288,750	-288,750	-288,750	-288,750	-288,750
15	1-962 Transfer from (specify department)	-70,000	-70,000	-123,750	-123,720	-123,750	-123,750	-123,750	-123,750	-123,750
16	1-991 Other Income	-28,960	-2,520	-2,323	-2,730	-1,700	-1,700	-1,700	-1,700	-1,700
17	1-992 Contributions: Community Organizations	-17,975	-17,078	-16,859	-16,832	-16,800	-16,800	-16,800	-16,800	-16,800
18	Total 0001 General Municipal Revenues	-10,841,047	-10,956,527	-11,624,883	-11,694,428	-11,663,210	-11,924,680	-12,103,745	-12,298,775	-12,498,564

Legislative (1101)

2019		
Budget		348,020
Projected final		331,000

2018 Actual	\$	276,874	election year
2017 Actual	\$	289,905	
2016 Actual	\$	240,539	
2015 Actual	\$	223,921	

2020		
Budget request		320,635
Total Change over 2019 budget		(27,385)
Less change in Global expenses		24,265
Less change in amortization		0
Remaining change over 2019 budget		(3,120) (b)

5 year average \$ 272,448


Mentionable Variances

2-214	(e)	Conventions/Registrations	175
2-217	(e)	Travel and Subsistence	525
2-221	(e)	Advertising & Promotion	425
2-291	(e)	Other General Services	55
2-295	(e)	Project: (specify)	100
2-515	(e)	Stationery, Office Supplies	-4,400
			-3,120 (b)
balance of variance			\$ -

provision is for the cell phone and office supply allowance - has been trsf to Council honorarium

Salaries, Wages & Benefits	-24,315	Global account
Telephone	0	Global account
Fuel	0	Global account
Insurance	50	Global account
Utilities	0	Global account
	-24,265	

2-295 Projecis	1,000	special projecis/sponsorships
	1,500	volunteer recognition
Provision total	\$2,500	

		2020 Operating Budget								
		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
19	1101 Legislative									
20	1-991 Other Income		-10,882	-15						
21	2-111 Salaries		2,756		49,745	53,700	33,650	34,320	35,180	35,880
22	2-151 Payroll Benefits	33,540	36,348	36,979	47,073	50,250	42,700	43,550	44,640	45,530
23	2-171 Council Wages	173,655	179,626	174,085	193,853	197,820	201,105	205,380	215,435	213,745
24	2-214 Conventions/Registrations	5,683	11,740	7,426	8,296	9,600	9,775	9,950	10,125	10,300
25	2-217 Travel and Subsistence	8,108	17,596	15,991	17,465	16,625	17,150	17,500	17,500	17,850
26	2-221 Advertising and Promotion				5,973	6,325	6,750	10,250	7,350	7,500
27	2-272 Insurance and Bond Premiums	525	525	525	481	550	600	630	660	690
28	2-291 Other General Services		18,164	382			55	25,055	55	55
29	2-295 Project: (specify)	10,644	12,892	19,751	3,858	2,500	2,600	2,650	2,700	2,700
30	2-296 Project: (specify)				3,800	5,000	5,000	5,000	5,000	5,000
31	2-515 Stationery, Office Supplies	79	640	750	69	5,650	1,250	1,250	1,350	1,400
32	2-771 Grant: (specify) individuals, community	8,305	20,500	21,000						
33	Total 1101 Legislative	240,539	289,905	276,874	330,613	348,020	320,635	355,535	339,995	340,650

Administration (1201)

2019	
Budget	1,029,828
<i>Projected final</i>	<i>884,000</i>

2020	Budget request	1,114,975
	Total Change over 2019 budget	85,147
	Less change in Global expenses	-95,132
	Less change in amortization	0
	Remaining change over 2019 budget	(9,985) (b)

2018 Actual	\$	1,108,438
2017 Actual	\$	923,791
2016 Actual	\$	979,715
2015 Actual	\$	1,395,542

5 year average \$ 1,058,297

Mentionable Variances

1-843	(r)	Conditional Programs	-135,000	MSI operating
2-218	(e)	Meeting Expense	-1,100	
2-232	(e)	Assessors	1,975	
2-234	(e)	Education	-1,500	
2-237	(e)	Legal and Collection	50,000	
2-239	(e)	Other Professional	-8,800	
2-252	(e)	Repairs - Equipment	2,000	
2-295	(e)	2-295 Project (specify)	85,000	FOIP Section
2-515	(e)	2-515 Stationery, Office Supplies	-2,500	
2-812	(e)	2-812 Penalties, Interest, Overdraft	2,400	
2-911	(e)	2-911 Rebates	3,100	provision for tax cancellation (ie: Sandstone Manor)
2-912	(e)	2-912 Discounts	-5,000	elimination of provision for discount given on early pymnt of property tax
			-9,425 (b)	
		balance of variance	-\$ 560	


Salaries, Wages & Benefits	96,342	Global account
Telephone	1,200	Global account
Fuel		Global account
Insurance	-2,410	Global account
Utilities		Global account
	<u>95,132</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
34	1201 General Administration									
35	1-431 Sale of Service	-21,072	-20,225	-25,266	-24,870	-20,000	-20,000	-20,000	-20,000	-20,000
36	1-446 Developers Agreements			-13,003	-10,632					
37	1-843 Conditional Programs	-66,650	-225,236	-68,459	-258,647	-65,000	-200,000	-210,000	-100,000	-75,000
38	1-961 Transfer from (specify department)				-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
39	1-991 Other Income	-79,271	-59,479	-26,907	-16,948	-7,450	-7,450	-7,450	-7,450	-7,450
40	1-992 Contributions: Community Organizations		-5,000	-230						
41	2-111 Salaries	387,274	489,288	502,636	469,974	480,230	569,375	581,280	596,460	608,900
42	2-151 Payroll Benefits	90,635	102,491	111,718	106,254	99,588	106,785	108,955	111,715	113,975
43	2-152 Wellness Program	1,442	1,213	1,657	952	1,500	1,500	1,500	1,500	1,500
44	2-214 Conventions/Registrations	6,664	5,021	1,922	2,285	6,070	6,000	6,110	6,200	6,235
45	2-215 Postage	8,948	8,864	8,711	10,308	9,250	9,250	9,250	9,500	9,500
46	2-216 Telephone	18,141	15,900	20,473	16,507	19,000	20,200	19,420	20,660	20,920
47	2-217 Travel and Subsistence	8,439	7,818	2,237	5,866	7,200	7,600	7,700	7,800	7,950
48	2-218 Meeting Expense	6,524	5,155	5,474	1,383	5,000	3,900	3,950	4,000	4,000
49	2-221 Advertising and Promotion	25,652	28,579	25,344	1,112	2,000	1,500	1,500	1,500	1,500
50	2-222 Municipal Membership Fees	15,650	20,230	16,249	14,930	20,250	20,250	20,750	20,750	20,750
51	2-223 Printing and Binding	11,762	1,131	6,462	5,458	8,500	8,000	8,000	8,150	8,150
52	2-231 Accounting and Audit	24,500	27,000	26,400	26,400	29,000	29,000	29,000	29,000	29,000
53	2-232 Assessors	108,132	107,029	110,457	112,567	118,025	120,000	120,000	120,000	120,000
54	2-234 Education	3,405	3,050	2,552	2,392	5,000	3,500	3,525	3,550	3,550
55	2-237 Legal and Collection	21,270	16,757	17,099	34,133	21,000	71,000	21,000	22,500	22,500
56	2-238 Medical	4,032	4,272	5,040	5,242	4,590	5,200	5,200	5,200	5,200
57	2-239 Other Professional	30,397	40,606	16,115	41,979	31,700	22,900	31,700	25,400	27,900
58	2-252 Repairs: Equipment	1,694	833	1,814	2,864	1,400	3,400	3,500	3,500	3,550
59	2-262 Rental/Lease: Equipment/Furnishings	4,460	4,914	4,290	3,738	4,325	4,325	4,325	4,325	4,325
60	2-272 Insurance and Bond Premiums	16,010	3,968	2,273	1,260	4,000	1,590	1,670	1,750	1,840
61	2-291 Other General Services	21,644	34,468	4,352	7,146	12,250	11,750	11,750	11,750	11,750
62	2-295 Project: (specify)		80		6,000	7,500	92,500	7,500	7,500	7,500
63	2-515 Stationery, Office Supplies	20,276	22,002	16,418	18,764	21,000	18,500	19,250	19,250	19,750
64	2-519 Other General Supplies	2,252	2,206	1,184	1,278	2,500	2,500	2,500	2,500	2,500
65	2-761 Contributed to Capital Reserves	64,500	73,845	77,503	75,132					
66	2-812 Penalties, Interest, Overdraft	11,919	10,826	15,518	11,411	12,600	15,000	15,500	16,000	16,500

Budget by Organization - 4 Year TAX SUPPORTED - COUNCIL 20Jan20

		2020 Operating Budget								
		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
67	2-813 POS - Over/Short	69	75	-130	-78					
68	2-911 Rebates	18,107	9,384	10,156	33,727	12,000	15,100	15,350	15,675	15,925
69	2-912 Discounts	25,450	5,110	3,257	3,239	5,000				
70	2-926 Uncollectable Accounts	16,394	13,897	80,051						
71	2-930 Amortization Expense	166,066	162,719	140,071	166,068	168,000	168,000	168,000	168,000	168,000
72	2-961 Transfer to (specify department)	5,000	5,000	5,000	4,980	5,000	5,000	5,000	5,000	5,000
73	Total 1201 General Administration	979,715	923,791	1,108,438	880,974	1,029,828	1,114,975	994,535	1,120,485	1,164,520

Town Hall (1202)

2019		
Budget		149,635
<i>Projected final</i>		<i>128,000</i>

2018 Actual	\$	137,613
2017 Actual	\$	123,542
2016 Actual	\$	125,671
2015 Actual	\$	113,425

2020		
Budget request		158,220
Total Change over 2019 budget		8,585
Less change in Global expenses		(17,775)
Less change in amortization		0
Remaining change over 2020 budget		(9,190) (b)

5 year average \$ 125,650

Mentionable Variances

2-251	(e)	2-251 Repairs: Buildings	-8,000	2019 - 1 time provison for roof
2-252	(e)	2-252 Repairs: Equipment	-1,850	2019 - \$2k provison for tri-annual genset load test

balance of variance \$ -9,850 (b)
660

Salaries, Wages & Benefits	3,255	Global account
Telephone	0	Global account
Fuel	-50	Global account
Insurance	1,500	Global account
Utilities	13,070	Global account
	<u>17,775</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
74	1202 Town Hall									
75	1-991 Other Income		-120	-46	-12					
76	2-111 Salaries	15,187	16,326	16,583	19,796	16,960	19,825	20,220	20,720	21,130
77	2-151 Payroll Benefits	3,593	4,086	3,951	4,230	3,220	3,610	3,680	3,770	3,850
78	2-152 Wellness Program	75	75	75	53	75	75	75	75	75
79	2-216 Telephone	2,419	2,189	2,199	1,747	1,750	1,750	1,780	1,810	1,840
80	2-241 Janitorial Services	28,972	28,781	29,381	29,751	36,900	37,460	37,460	37,460	37,460
81	2-251 Repairs: Buildings	9,861	3,579	4,195	2,766	17,150	9,150	9,150	9,150	9,150
82	2-252 Repairs: Equipment	1,324	230	4,796	184	3,500	1,650	2,850	4,150	2,650
83	2-253 Repairs: Other	6,088	5,609	801	4,494	5,000	5,150	5,150	5,150	5,150
84	2-272 Insurance and Bond Premiums	6,042	5,506	4,852	5,582	5,500	7,000	7,350	7,720	8,110
85	2-291 Other General Services	8,927	12,360	10,442	9,544	10,550	10,500	10,500	14,000	10,560
86	2-511 Safety Materials, Clothing & Shoes	573	380	1,054	768	800	800	825	850	875
87	2-518 Janitorial Supplies		11	89	13	200	200	200	225	225
88	2-519 Other General Supplies	2,271	1,040	1,309	4,132	1,000	1,000	1,000	1,000	1,000
89	2-521 Fuel Oil Grease	993	726	1,199	899	1,050	1,000	1,020	1,040	1,060
90	2-531 Chemicals and Salts	213	625		31	750	750	750	750	750
91	2-541 Utilities: Electricity	27,820	27,169	32,670	26,810	28,915	34,960	33,636	34,365	34,900
92	2-542 Utilities: Gas	10,159	13,561	22,049	15,020	14,115	21,340	23,270	25,035	25,465
93	2-543 Utilities: Water and Sewer	1,154	1,409	2,014	1,474	2,200	2,000	2,040	2,080	2,120
94	Total 1202 Town Hall	125,671	123,542	137,613	127,282	149,635	158,220	160,956	169,350	166,370

Computer Services (1203)

2019		
Budget		232,900
Projected final		203,000

2020		
Budget request		233,300
Total Change over 2019 budget		400
Less change in Global expenses		0
Less change in amortization		0
Remaining change over 2019 budget		400 (b)

2018 Actual	\$	210,146
2017 Actual	\$	186,373
2016 Actual	\$	197,564
2015 Actual	\$	195,311

5 year average \$ 198,479


Mentionable Variances

2-226	(e)	Internet	120
2-227	(e)	Software and Upgrades	955
2-234	(e)	Education	-1,000
2-252	(e)	Repairs - Equipment	250
2-275	(e)	Software Support/Upgrades	75
2-515	(e)	Stationery, Office Supplies	-500
2-519	(e)	Other General Supplies	500

2019 Provision for 365 & Office 2019 upgrade

balance of variance \$ **400 (b)**

Salaries, Wages & Benefits	0	Global account
Telephone	0	Global account
Fuel	0	Global account
Insurance	0	Global account
Utilities	0	Global account
	0	

		2020 Operating Budget								
		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
95	1203 Computer Services									
96	1-451 Custom Work	-4,221	-704	-300	-1,395					
97	1-961 Transfer from (specify department)	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
98	1-963 Transfer from (specify department)	-8,000	-8,000	-8,000	-7,980	-8,000	-8,000	-8,000	-8,000	-8,000
99	1-964 Transfer from (specify department)	-8,000	-8,000	-8,000	-7,980	-8,000	-8,000	-8,000	-8,000	-8,000
100	1-991 Other Income			-15	-352					
101	2-226 Internet	30,734	26,396	26,130	21,399	25,160	25,280	25,650	25,650	26,070
102	2-227 Software and Upgrades	70,812	74,137	70,020	64,714	77,955	78,910	82,565	84,200	84,625
103	2-234 Education	1,650		1,230		7,500	6,500	6,000	6,000	6,000
104	2-252 Repairs: Equipment	14,583	6,138	13,131	11,013	11,450	11,700	11,700	11,700	11,700
105	2-275 Software Support/Upgrades	95,159	87,082	96,238	94,197	107,035	107,110	107,960	107,960	107,960
106	2-291 Other General Services	60								
107	2-515 Stationery, Office Supplies	4,001	1,816		1,449	2,500	2,000	2,000	2,000	2,000
108	2-519 Other General Supplies	786	8,708	20,912	27,827	18,500	19,000	25,500	21,500	20,000
109	Total 1203 Computer Services	196,364	186,373	210,146	201,692	232,900	233,300	244,175	241,810	241,155

Communications (1204)

2019		
Budget		142,230
Projected final		140,000

2018 Actual	\$	-
2017 Actual	\$	-
2016 Actual		
2015 Actual		

5 year average \$ -

2020		
Budget request		148,805
Total Change over 2019 budget		6,575
Less change in Global expenses		(2,725)
Less change in amortization		0
Remaining change over 2019 budget		3,850 (b)

Mentionable Variances

2-221	(e)	Advertising	-2,000	better allocation of budget to applicable departments
2-223	(e)	Printing and Binding	-2,000	provision for creation of posters/leaflets
2-234	(e)	Education	-1,000	budget constraints
2-275	(e)	Software Support/Upgrades	6,150	*new - \$5k budget software (public participation)
2-295	(e)	Project	2,000	increased provision for public participation

balance of variance \$ 3,150 (b)
700

Salaries, Wages & Benefits	1,975	Global account
Telephone	750	Global account
Fuel	0	Global account
Insurance	0	Global account
Utilities	0	Global account
	<u>2,725</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
110	1204 Communications/Public Relations								
111				-521					
112				68,217	68,800	70,755	72,170	73,970	75,450
113				23,163	17,730	17,750	18,010	18,340	18,610
114					500	500	500	500	500
115					1,400	1,600	1,600	1,600	1,600
116				371	800	1,550	565	580	1,595
117				1,242	1,000	1,200	1,200	1,300	1,300
118				93		300	300	300	300
119				27,869	34,000	32,000	32,000	32,500	33,000
120				73					
121					2,000				
122				1,659	2,000	1,000	1,050	1,100	1,100
123				8,950					
124				1,718	9,500	15,650	15,840	15,840	15,840
125				5,153	4,000	6,000	6,000	6,000	6,000
126				597	500	500	500	500	500
127				138,584	142,230	148,805	149,735	152,530	155,795

Police Services (2101)

2019		
Budget		1,165,718
<i>Projected final</i>		<i>1,180,000</i>

2020		
Budget request		1,208,143
Total Change over 2019 budget		42,425
Less change in Global expenses		(23,650)
Less change in amortization		0
Remaining change over 2019 budget		18,775 (b)

2018 Actual	\$	779,847
2017 Actual	\$	1,271,528
2016 Actual	\$	1,166,443
2015 Actual	\$	1,060,631

5 year average \$ 1,091,690

Mentionable Variances

1-531	(r)	Fines: Own	5,000	province has decreased % distributed back to municipalities
2-217	(e)	Travel and Subsistence	-1,000	
2-333	(e)	Police Services (RCMP contract)	21,745	
2-511	(e)	Safety Materials, Clothing & Shoes	-1,000	
		Other General Supplies		
2-519	(e)		-6,250	2019 included 1 time provisions for truck cap and radios
			18,495 (b)	
		balance of variance	\$ 280	

Salaries, Wages & Benefits	23,190	Global account
Telephone	0	Global account
Fuel	0	Global account
Insurance	460	Global account
Utilities	0	Global account
	<u>23,650</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
128 2101 Police Services									
129 1-432 Sale of Information	-10,118	-13,953	-10,944	-19,238	-11,300	-11,300	-12,300	-12,500	-12,800
130 1-521 License (specify)	-1,428								
131 1-531 Fines: Own	-163,124	-167,984	-138,958	-159,174	-145,000	-140,000	-141,500	-142,000	-142,500
132 1-843 Conditional Programs	-364,232	-364,232	-363,950	-364,200	-364,232	-364,232	-364,232	-364,232	-364,232
133 1-961 Transfer from (specify department)	-5,000	-5,025	-5,000	-4,980	-5,000	-5,000	-5,000	-5,000	-5,000
134 1-962 Transfer from (specify department)	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000
135 1-963 Transfer from (specify department)	-17,000	-17,000	-17,000	-16,980	-17,000	-17,000	-17,000	-17,000	-17,000
136 1-964 Transfer from (specify department)	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
137 1-965 Transfer from (specify department)	-800	-800	-800	-780	-800	-800	-800	-800	-800
138 1-966 Transfer from (specify department)	-4,000	-4,000	-4,000	-4,020	-4,000	-4,000	-4,000	-4,000	-4,000
139 1-991 Other Income	-2,137	-2,189	-805	-188					
140 2-111 Salaries	257,342	278,508	261,678	278,597	268,220	277,900	283,460	290,540	296,350
141 2-151 Payroll Benefits	67,155	62,931	64,197	61,066	50,860	63,870	64,880	66,170	67,230
142 2-152 Wellness Program	1,788	1,059	1,050	1,722	1,000	1,500	1,500	1,500	1,500
143 2-212 Communication System	68	293	1,053	1,349	3,400	3,400	3,400	3,400	3,400
144 2-214 Conventions/Registrations	275	250	202		250	250	250	250	250
145 2-215 Postage		54	150	139	100	100	100	100	100
146 2-216 Telephone	2,912	3,978	3,011	4,010	3,150	3,150	2,190	3,230	3,270
147 2-217 Travel and Subsistence	913	2,909	2,162	2,169	4,000	3,000	3,000	3,100	3,125
148 2-222 Municipal Membership Fees		100		100	120	125	125	125	125
149 2-227 Software and Upgrades		2,279							
150 2-234 Education	488	2,471	1,692	5,284	2,500	1,750	1,750	1,750	1,750
151 2-239 Other Professional	2,940	5,196	298						
152 2-252 Repairs: Equipment	1,634	2,265	1,083	2,716	3,800	3,800	3,800	3,800	3,800
153 2-272 Insurance and Bond Premiums	5,362	6,012	4,290	3,952	4,500	4,960	5,210	5,470	5,740
154 2-275 Software Support/Upgrades	2,440		2,158	1,868	2,400	2,800	2,825	2,825	2,875
155 2-291 Other General Services	65	298	814	397	300	325	325	325	325
156 2-333 Police Services	1,350,136	1,435,724	936,883	1,335,000	1,319,000	1,340,745	1,355,685	1,359,560	1,364,000
157 2-511 Safety Materials, Clothing & Shoes	393	2,841	1,513	1,090	4,250	3,250	3,250	3,250	3,250
158 2-515 Stationery, Office Supplies	155	2,018	950	3,658	1,600	1,800	1,800	1,800	1,800
159 2-519 Other General Supplies	282	1,085	1,367	5,518	7,000	750	750	750	750
160 2-521 Fuel Oil Grease	8,059	7,848	6,448	5,768	8,000	8,000	8,160	8,320	8,490

Budget by Organization - 4 Year TAX SUPPORTED - COUNCIL 20Jan20



2020 Operating Budget

		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
161	2-771 Grant: (specify) individuals, community	914	1,214	5,132	1,270	800	1,200	1,200	1,000	1,000
162	2-930 Amortization Expense	38,161	34,578	32,373	38,160	35,000	35,000	35,000	35,000	35,000
163	Total 2101 Police Services	1,166,443	1,271,528	779,847	1,177,073	1,165,718	1,208,143	1,226,628	1,239,533	1,250,598

Fire Services (2301)

2019		
	Budget	432,300
	<i>Projected final</i>	393,500

2020		
	Budget request	468,240
	Total Change over 2019 budget	35,940
	Less change in Global expenses	4,850
	Less change in amortization	(26,750)
	Remaining change over 2019 budget	- 14,040 (b)

2018 Actual	\$	389,500
2017 Actual	\$	385,108
2016 Actual	\$	350,804
2015 Actual	\$	326,953

5 year average \$ 369,173

Mentionable Variances

1-351	(r)	(specify) [fire, road, utility, etc]	6,500	reduced fire service agreement
1-431	(r)	Sale of Service	2,000	reduction based on 2019 actuals
2-212	(e)	Communication System	-1,015	
2-251	(e)	Repairs Buildings	7,700	1time provision for OH door - EC hall
2-291	(e)	Other General Services	1,755	elimination of 1time provision (\$3,200) for flooring
2-511	(e)	Safety Materials, Clothing & Shoes	-2,000	increased annual provision (\$3k) for door mtce
			14,940 (b)	provision for roof inspection
		balance of variance	-\$ 900	reduced provision for turn out gear
				provision overspent in 2019 (timing)

Salaries, Wages & Benefits	-2,535	Global account
Telephone	-410	Global account
Fuel	-2,000	Global account
Insurance	-1,250	Global account
Utilities	1,345	Global account
	<u>-4,850</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
164	2301 Fire Protection									
165	1-351 (specify) [fire, road, utility, etc]	-11,269	-9,325	-12,681	-9,016	-8,000	-1,500	-1,500	-1,500	-1,500
166	1-431 Sale of Service	-37,689	-33,621	-35,603	-29,151	-30,000	-28,000	-28,000	-29,000	-29,000
167	1-461 Fire	-1,000	-300	-800	-2,600	-500	-500	-500	-500	-500
168	1-591 Gifts/General Donations			-113						
169	1-991 Other Income	-1,696	-3,727	-723	-9,732					
170	2-111 Salaries	149,058	186,948	206,726	191,145	201,520	198,985	202,970	208,050	212,210
171	2-151 Payroll Benefits	19,945	22,267	20,623	17,737	22,860	22,860	23,580	24,500	25,260
172	2-152 Wellness Program	225			217					
173	2-212 Communication System	7,670	11,979	8,682	7,734	12,240	11,225	11,225	11,225	11,225
174	2-215 Postage	122		213		250	250	250	250	250
175	2-216 Telephone	9,059	7,342	5,448	4,017	7,410	7,000	7,090	7,180	7,270
176	2-217 Travel and Subsistence	2,283	1,151	484	1,214	2,500	1,800	1,800	1,800	1,800
177	2-222 Municipal Membership Fees	3,169	3,269	3,810	3,808	3,900	4,000	4,020	4,050	4,100
178	2-234 Education	3,398	4,048	5,176	4,425	5,800	5,500	5,500	5,500	5,500
179	2-241 Janitorial Services	3,763	3,600	3,600	3,600	3,600	3,600	3,600	3,600	3,600
180	2-249 Contracted Service (Specify)	20,118	18,868	19,597	18,403	20,275	20,275	20,915	21,552	22,190
181	2-251 Repairs: Buildings	5,816	4,499	10,150	13,254	12,200	19,900	4,200	4,200	4,200
182	2-252 Repairs: Equipment	14,286	4,046	6,652	12,762	13,500	13,500	13,750	14,000	14,000
183	2-253 Repairs: Other	1,096	7,140	385	562	2,250	2,250	2,250	2,250	2,250
184	2-255 Repairs: Capital Reinvestment Program	8,640								
185	2-272 Insurance and Bond Premiums	20,836	20,359	27,872	21,274	28,000	26,750	28,090	29,490	30,960
186	2-291 Other General Services	9,007	10,277	3,003	5,408	9,325	11,080	9,330	11,115	9,330
187	2-511 Safety Materials, Clothing & Shoes	15,935	14,689	12,249	17,467	12,000	10,000	12,000	12,000	12,000
188	2-519 Other General Supplies	7,287	7,804	5,130	8,588	7,150	7,150	7,150	7,300	7,300
189	2-521 Fuel Oil Grease	4,998	7,355	8,038	4,430	8,000	6,000	6,120	6,240	6,370
190	2-524 Consumable, Small Tools	261	214	929	176	1,000	1,000	1,000	1,000	1,000
191	2-541 Utilities: Electricity	15,351	14,971	17,089	14,633	15,010	13,970	13,365	13,400	13,435
192	2-542 Utilities: Gas	8,985	9,970	12,956	11,318	10,160	12,545	13,515	14,405	14,640
193	2-543 Utilities: Water and Sewer	439	448	457	388	600	600	610	620	630
194	2-926 Uncollectable Accounts			2,598						
195	2-930 Amortization Expense	70,711	70,837	57,553	70,716	71,250	98,000	98,000	98,000	98,000
196	Total 2301 Fire Protection	350,804	385,108	389,500	382,777	432,300	468,240	460,330	470,727	476,520

Budget by Organization - 4 Year TAX SUPPORTED - COUNCIL 20Jan20

Disaster Services (2401)

2019		
	Budget	113,180
	<i>Projected final</i>	69,000

2020		
	Budget request	65,115
	Total Change over 2019 budget	(48,065)
	Less change in Global expenses	46,285
	Less change in amortization	0
	Remaining change over 2019 budget	(1,780) (b)

2018 Actual	\$	53,016
2017 Actual	\$	43,964
2016 Actual	\$	41,452
2015 Actual	-\$	11,585

4 year average \$ 39,169

Mentionable Variances

2-226	(e)	Internet	720	*new - Emergency Operations Centre Flood mitigation debentures not yet exercised
2-831	(e)	Interest	-2,800	
			-2,080 (b)	
		balance of variance	\$ 300	

Salaries, Wages & Benefits	-46,465	Global account
Telephone	180	Global account
Fuel	0	Global account
Insurance	0	Global account
Utilities	0	Global account
	<u>-46,285</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
197	2401 Disaster Services - Risk Management								
198	1-451 Custom Work	-90							
199	1-843 Conditional Programs	-46,578	-52,700	-144,930	-5,000				
200	1-991 Other Income	-1,339	-1,086	-70	-47				
201	2-111 Salaries	26,728	25,143	65,580	27,488	66,770	27,895	28,450	29,150
202	2-151 Payroll Benefits	5,753	5,535	9,487	4,761	12,660	5,070	5,170	5,300
203	2-152 Wellness Program	25		18	24				
204	2-216 Telephone					180	180	180	180
205	2-217 Travel and Subsistence	1,894	2,205	755	396	1,500	1,500	1,500	1,500
206	2-222 Municipal Membership Fees		75		48				
207	2-226 Internet					720	740	760	780
208	2-234 Education	7,283	7,795	4,635	11,379	7,700	7,700	7,700	7,700
209	2-239 Other Professional	46,043	56,241	1,251	1,612	3,000	3,000	3,000	3,100
210	2-252 Repairs: Equipment				84				
211	2-291 Other General Services	1,075		25	805	250	250	250	250
212	2-295 Project: (specify)	209		111,330	17,120				
213	2-519 Other General Supplies	449	756	4,399	8,314	4,150	4,200	4,200	4,250
214	2-831 Interest					17,400	14,600	34,400	39,315
215	2-930 Amortization Expense			536					
216	Total 2401 Disaster Services - Risk Management	41,452	43,964	53,016	66,984	113,180	65,115	85,590	91,505

Safety Codes Drumheller (2601)

2019		
Budget		14,185
<i>Projected final</i>		<i>20,481</i>

2020		
Budget request		14,495
Total Change over 2019 budget		310
Less change in Global expenses		240
Less change in amortization		
Remaining change over 2019 budget		550 (b)

2018 Actual	-\$	16,250
2017 Actual	-\$	37,419
2016 Actual	\$	6,887
2015 Actual	\$	17,063

5 year average -\$ 1,848

Mentionable Variances

1-522	(r)	Permits (Electrical)	-6,500	based on 2019 actuals
1-525	(r)	Permits (Building)	8,000	based on 2019 actuals
			<u>1,500 (b)</u>	
		balance of variance	-\$ 950	

Salaries, Wages & Benefits	-215	Global account
Telephone	-25	Global account
Fuel		Global account
Insurance	0	Global account
Utilities	0	Global account
	<u>-240</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
217	2601 Safety Codes - Drumheller								
218	1-431 Sale of Service	-30	-100	-600	-60				
219	1-521 License (specify)	-3,265	-6,184	-5,014	-6,272	-6,000	-6,150	-6,150	-6,150
220	1-522 Permits (specify)	-13,725	-24,078	-35,761	-32,058	-18,500	-25,000	-25,500	-27,000
221	1-525 Permits (specify)	-43,305	-91,668	-41,393	-45,654	-55,000	-47,000	-48,000	-50,000
222	1-526 Permits (specify)	-2,950	-4,662	-3,590	-4,307	-4,500	-4,500	-4,500	-4,500
223	1-991 Other Income	-1,243	-512	-2,074	-13				
224	1-993 Gain (Loss) on Disposal of Asset			-1,000					
225	2-111 Salaries	24,140	24,217	18,344	24,815	25,900	25,885	26,400	27,060
226	2-151 Payroll Benefits	5,203	7,471	4,070	3,816	4,910	4,710	4,800	5,020
227	2-152 Wellness Program	196	194	25		200	200	200	200
228	2-215 Postage	100	153	100	8	150	150	150	150
229	2-216 Telephone	638	518	442	323	525	500	510	520
230	2-217 Travel and Subsistence					300	300	300	300
231	2-222 Municipal Membership Fees		19						
232	2-223 Printing and Binding		200	786	819	800	800	800	800
233	2-234 Education	1,360			405	1,000	500	500	500
234	2-239 Other Professional	35,383	52,066	44,831	33,075	58,800	58,500	58,900	59,950
235	2-291 Other General Services			147		200	200	202	204
236	2-295 Project: (specify)	2,574	3,900	3,311	3,446	3,800	3,800	3,838	3,876
237	2-515 Stationery, Office Supplies	764		91	85	500	500	500	500
238	2-930 Amortization Expense	1,047	1,047	1,035	1,044	1,100	1,100	1,100	1,100
239	Total 2601 Safety Codes - Drumheller	6,887	-37,419	-16,250	-20,528	14,185	14,495	14,050	14,430

Safety Codes Palliser (2602)

2019		
Budget		10,475
<i>Projected final</i>		12,000

2020		
Budget request		9,945
Total Change over 2019 budget		(530)
Less change in Global expenses		1,090
Less change in amortization		0
Remaining change over 2019 budget		560 (b)

2018 Actual	\$	3,764
2017 Actual	\$	12,402
2016 Actual	\$	10,632
2015 Actual	\$	8,100

4 year average \$ 9,380

Mentionable Variances

1-431	(r)	Sale of Service	-1,050	
2-223	(e)	Printing and Binding	1,400	*new - allocation of copy charges
			<u>350 (b)</u>	
		balance of variance	\$ 210	

Salaries, Wages & Benefits	-960	Global account
Telephone	-130	Global account
Fuel		Global account
Insurance		Global account
Utilities	0	Global account
	<u>-1,090</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
240	2602 Safety Codes - Palliser									
241	1-431 Sale of Service	-66,967	-67,637	-68,990	-52,829	-69,900	-70,950	-72,350	-73,800	-75,275
242	1-521 License (specify)	-35,299	-31,048	-28,079	-116,826					
243	1-522 Permits (specify)	-95,328	-129,327	-138,661	-147,103					
244	1-525 Permits (specify)	-159,231	-178,327	-145,763	-218,764					
245	1-526 Permits (specify)	-12,853	-14,852	-12,581	-11,651					
246	1-527 Permits	-3,718	-6,240	-2,891	-3,183					
247	1-599 Government Rebates	306,514	359,794	327,975	484,346					
248	1-991 Other Income		-424	-169	-41					
249	2-111 Salaries	59,363	60,281	56,586	61,796	62,810	62,410	63,660	65,250	66,560
250	2-151 Payroll Benefits	14,190	15,527	12,303	11,314	11,910	11,350	11,580	11,870	12,110
251	2-152 Wellness Program	485	471	90		500	500	500	500	500
252	2-214 Conventions/Registrations					250	450	450	450	450
253	2-215 Postage	500	338	84	34	500	510	520	520	520
254	2-216 Telephone	1,642	1,565	1,295	1,118	1,430	1,300	1,320	1,340	1,360
255	2-217 Travel and Subsistence		85		343	500	500	500	500	500
256	2-223 Printing and Binding		500	1,179	1,228		1,400	1,450	1,500	1,550
257	2-234 Education				715	275	275	275	275	275
258	2-291 Other General Services	90		95		500	500	500	500	500
259	2-515 Stationery, Office Supplies	44	496	91		500	500	500	500	500
260	2-961 Transfer to (specify department)	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
261	Total 2602 Safety Codes - Palliser	10,632	12,402	3,764	11,697	10,475	9,945	10,105	10,605	10,750

Development Permits (2603)

2019		
Budget		67,890
<i>Projected final</i>		54,500

2020		
Budget request		66,135
Total Change over 2019 budget		(1,755)
Less change in Global expenses		1,455
Less change in amortization		0
Remaining change over 2019 budget		(300) (b)

2018 Actual	\$	42,424
2017 Actual	\$	72,573
2016 Actual	\$	66,876
2015 Actual	\$	52,432

5 year average \$ 57,761

Mentionable Variances

		<u>0 (b)</u>
balance of variance	-\$	300

Salaries, Wages & Benefits	-490	Global account
Telephone	-965	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>-1,455</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
262	2603 Development Permits								
263			-2,230	-1,800					
264	-21,000	-24,284	-19,791	-13,569	-12,500	-13,000	-13,250	-13,500	-13,750
265	-3,675	-3,696	-3,080	-3,972	-3,250	-3,500	-3,550	-3,600	-3,675
266		-457	-178	-162					
267	63,278	63,718	39,496	50,333	53,550	53,480	54,550	55,910	57,030
268	12,430	20,032	9,182	6,525	10,150	9,730	9,920	10,170	10,370
269	445	444	8		500	500	500	500	500
270	914	450			725	725	725	725	725
271		506	455	263	500	500	500	500	500
272	571	637	556	1,366	1,490	525	540	1,555	570
273	1,588	629	2,157	-6	1,000	1,000	1,000	1,000	1,000
274	1,907	1,997	1,688	1,962	2,000	2,050	2,050	2,100	2,100
275	9,181	9,962	10,786	9,355	10,250	10,500	10,750	10,750	10,750
276	385	295			425	425	425	425	425
277		700	1,571	1,637	1,700	1,700	1,700	1,700	1,700
278	765	645	795	869	1,000	1,000	1,000	1,000	1,000
279		375	734	250					
280	87	620	275	752	350	500	500	500	500
281				105					
282	66,876	72,573	42,424	53,908	67,890	66,135	67,360	69,735	69,745

Animal Control (2610)

2019		
	Budget	15,800
	<i>Projected final</i>	13,000

2020		
	Budget request	15,800
	Total Change over 2019 budget	0
	Less change in Global expenses	0
	Less change in amortization	0
	Remaining change over 2019 budget	0 (b)

2018 Actual	\$	10,966
2017 Actual	\$	11,802
2016 Actual	\$	8,323
2015 Actual	\$	9,648

5 year average \$ 10,748

Mentionable Variances

		0 (b)
balance of variance	\$	-

Salaries, Wages & Benefits	0	Global account
Telephone	0	Global account
Fuel	0	Global account
Insurance	0	Global account
Utilities	0	Global account
	0	



2020 Operating Budget

		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
283	2610 Animal Control									
284	1-521 License (specify)	-11,489	-10,329	-8,688	-10,536	-10,500	-10,500	-10,650	-10,900	-11,150
285	2-215 Postage	400	450	248	245	500	500	500	525	525
286	2-239 Other Professional		1,454	425	3,500	5,000	5,000	5,000	5,000	5,000
287	2-291 Other General Services	2,071	1,183	1,043	1,570	2,800	2,800	2,800	2,800	2,800
288	2-519 Other General Supplies	341	2,044	938	552	1,000	1,000	1,000	1,000	1,000
289	2-961 Transfer to (specify department)	17,000	17,000	17,000	16,980	17,000	17,000	17,000	17,000	17,000
290	Total 2610 Animal Control	8,323	11,802	10,966	12,311	15,800	15,800	15,650	15,425	15,175

Weed Control (2611)

2019		
	Budget	32,270
	Projected final	15,480

2018 Actual	\$	20,537
2017 Actual	\$	20,469
2016 Actual	\$	30,589
2015 Actual	\$	38,829

5 year average \$ 25,181

2020			
	Budget request	27,130	
	Total Change over 2019 budget	(5,140)	
	Less change in Global expenses	(610)	
	Less change in amortization	0	
	Remaining change over 2019 budget	(5,750)	(b)

Mentionable Variances

2-291	(e)	Other General Services	-7,000	reduction in provision for weed control based on historical expenditures
			<u>-7,000</u>	(b)
		balance of variance	\$ 1,250	

Salaries, Wages & Benefits	1,360	Global account
Telephone		Global account
Fuel	-100	Global account
Insurance	-650	Global account
Utilities	<u>610</u>	Global account



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
291	2611 Weed Control								
292	1-451 Custom Work	-11,676	-11,154	-7,774	-6,887	-10,000	-10,000	-10,000	-10,000
293	1-991 Other Income		-19	-7					
294	2-111 Salaries	1,078	2,543	471	1,418	480	1,630	1,660	1,730
295	2-151 Payroll Benefits	227	379	74	133	90	300	310	330
296	2-215 Postage		722	499		500	500	500	500
297	2-234 Education		398		1,285	550	1,000	1,000	1,000
298	2-252 Repairs: Equipment	86	206			500	500	500	500
299	2-272 Insurance and Bond Premiums	2,213	1,679	1,123	674	1,500	850	890	930
300	2-291 Other General Services	31,988	19,177	18,867	11,437	31,100	24,100	24,100	24,100
301	2-511 Safety Materials, Clothing & Shoes				168		200	200	200
302	2-519 Other General Supplies		27	538	714	750	1,350	1,350	1,375
303	2-521 Fuel Oil Grease	673	511	746	399	800	700	715	745
304	2-531 Chemicals and Salts				139				
305	2-961 Transfer to (specify department)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
306	Total 2611 Weed Control	30,589	20,469	20,537	15,480	32,270	27,130	27,225	27,460

Mosquito Control (2612)

2019		
	Budget	57,570
	<i>Projected final</i>	6,200

2020		
	Budget request	55,450
	Total Change over 2019 budget	(2,120)
	Less change in Global expenses	1,620
	Less change in amortization	0
	Remaining change over 2019 budget	(500) (b)

2018 Actual	\$	5,676
2017 Actual	\$	15,299
2016 Actual	\$	54,599
2015 Actual	\$	30,710

5 year average \$ 22,497

Mentionable Variances

		0 (b)
balance of variance	-\$	500

Salaries, Wages & Benefits	-1,620	Global account
Telephone		Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>-1,620</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
307	2612 Mosquito Control								
308	1-991 Other Income	-69	-27	-3					
309	2-111 Salaries	16,094	9,475	3,727	3,343	3,800	2,450	2,500	2,610
310	2-151 Payroll Benefits	2,947	1,754	710	413	720	450	460	480
311	2-234 Education	1,389	1,347	858	387	1,500	1,000	1,000	1,075
312	2-242 Contract: (specify)	23,013				25,000	25,000	30,000	30,000
313	2-252 Repairs: Equipment	50		372	1,266	650	650	650	650
314	2-291 Other General Services	49			547	300	300	300	300
315	2-511 Safety Materials, Clothing & Shoes	80	164		64	250	250	250	250
316	2-519 Other General Supplies	1,210	78		122	350	350	350	350
317	2-521 Fuel Oil Grease			36					
318	2-531 Chemicals and Salts	9,767	2,550			25,000	25,000	25,000	25,000
319	Total 2612 Mosquito Control	54,599	15,299	5,676	6,139	57,570	55,450	60,510	60,715

Engineering Admin (3101)

2019		
Budget		604,040
<i>Projected final</i>		555,000

2018 Actual	\$	506,193
2017 Actual	\$	551,628
2016 Actual	\$	606,478
2015 Actual	\$	473,395

5 year average \$ 538,539

2020		
Budget request		686,895
Total Change over 2019 budget		82,855
Less change in Global expenses		(94,780)
Less change in amortization		10,000
Remaining change over 2019 budget		(1,925) (b)

Mentionable Variances

2-217	(e)	Travel and Subsistence	-2,250	reversal 2019 - 1 time provision for relocation assistance CPE requirements
2-234	(e)	Education	1,000	
			<u>-1,250 (b)</u>	
		balance of variance	-\$ 675	

Salaries, Wages & Benefits	96,030	Global account
Telephone	-1,250	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>94,780</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
320 3101 Engineering Administration									
321 1-331 Sale to Provincial Government	-8,500	-8,520	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500	-8,500
322 1-991 Other Income	-2,850	-4,894	-4,132	-173					
323 2-111 Salaries	310,370	262,997	240,183	271,232	295,220	373,895	381,370	390,900	398,720
324 2-151 Payroll Benefits	55,585	56,832	55,985	57,192	55,970	73,325	74,685	76,415	77,835
325 2-152 Wellness Program	1,227	661	539	763	1,000	1,000	1,000	1,000	1,000
326 2-212 Communication System	15,748	12,158	10,809	3,707	12,625	12,750	12,950	12,950	12,950
327 2-214 Conventions/Registrations	974	1,400	20	300	1,650	1,000	1,000	1,000	1,000
328 2-215 Postage		676	122	811	350	750	750	775	775
329 2-216 Telephone	12,355	11,354	9,610	6,368	9,750	8,500	8,620	8,740	8,860
330 2-217 Travel and Subsistence	496	873	2,148	693	3,750	1,500	1,500	1,500	1,500
331 2-222 Municipal Membership Fees	1,136	438	1,151	796	1,225	1,225	1,225	1,225	1,225
332 2-223 Printing and Binding		521	527	339	1,200	900	900	900	900
333 2-234 Education	175			108		1,000	1,000	1,000	1,000
334 2-239 Other Professional	1,800	18,472	17,917	4,874	10,250	10,000	10,000	10,000	10,000
335 2-252 Repairs: Equipment			43						
336 2-291 Other General Services	3,532	4,215	128	65	2,000	2,000	2,000	2,000	2,000
337 2-515 Stationery, Office Supplies	181	2,564	3,599	813	2,400	2,400	2,400	2,400	2,400
338 2-519 Other General Supplies	40		476	89	150	150	150	150	150
339 2-930 Amortization Expense	214,209	191,881	175,568	214,212	215,000	205,000	215,000	215,000	215,000
340 Total 3101 Engineering Administration	606,478	551,628	506,193	553,689	604,040	686,895	706,050	717,455	726,815

Workshop (3102)

2019		
Budget		337,080
Projected final		380,000

2020		
Budget request		334,290
Total Change over 2019 budget		(2,790)
Less change in Global expenses		5,295
Less change in amortization		0
Remaining change over 2019 budget		2,505 (b)

2018 Actual	\$	349,203
2017 Actual	\$	291,858
2016 Actual	\$	250,630
2015 Actual	\$	225,406

5 year average \$ 299,419

Mentionable Variances

2-291 (e)	Other General Services		3,005
			<u>3,005 (b)</u>
	balance of variance	-\$	500

*new - \$5k HVAC mtce contract
 *new - \$1,300 Fire Alarm inspection mtce
 \$2,500 reduction in provision for fire suppression mtce (new shop)

Salaries, Wages & Benefits	-69,455	Global account
Telephone	800	Global account
Fuel	11,000	Global account
Insurance	2,580	Global account
Utilities	49,780	Global account
	<u>-5,295</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
341 3102 Workshop and Yards									
342 1-422 Programs (Taxable)			-300	-1,200	-1,200	-1,200	-1,200	-1,200	-1,200
343 1-451 Custom Work	-439	-2,464		-391	-500	-500	-500	-500	-500
344 1-991 Other Income	-1,069	-961	-335	-107					
345 2-111 Salaries	97,290	119,580	148,542	137,262	152,480	94,705	96,600	99,020	101,000
346 2-151 Payroll Benefits	19,240	27,018	30,731	25,649	28,910	17,230	17,570	18,010	18,370
347 2-152 Wellness Program	1,000	2	1,000	500	500	500	500	500	500
348 2-212 Communication System			769						
349 2-216 Telephone	534	501	1,076	1,215	600	1,400	1,425	1,450	1,475
350 2-223 Printing and Binding	462	921	874	532					
351 2-234 Education	676	2,739	370	1,163	1,500	1,500	1,500	1,500	1,500
352 2-241 Janitorial Services	6,231	4,680	5,949	9,519	5,150	5,150	5,150	5,150	5,150
353 2-251 Repairs: Buildings	9,648	3,132	6,910	17,873	8,050	8,050	8,050	8,050	8,050
354 2-252 Repairs: Equipment	11,435	10,620	12,030	13,677	12,000	12,000	12,000	12,000	12,000
355 2-253 Repairs: Other	5,748	5,201	4,201	8,951	3,350	3,350	3,350	3,350	3,350
356 2-254 Repairs: Structures		333	216	40	2,100	1,200	1,200	1,200	1,200
357 2-255 Repairs: Capital Reinvestment Program	6,339								
358 2-272 Insurance and Bond Premiums	13,469	13,966	15,537	16,405	18,000	20,580	21,610	22,690	23,820
359 2-291 Other General Services	6,302	9,469	6,196	14,695	17,695	20,700	20,700	20,700	20,700
360 2-511 Safety Materials, Clothing & Shoes	4,053	7,050	4,133	5,106	7,000	7,000	7,000	7,000	7,000
361 2-518 Janitorial Supplies		1,550	1,398	826	1,500	1,500	1,500	1,500	1,500
362 2-519 Other General Supplies	4,609	10,459	6,026	12,511	5,000	5,400	5,550	5,550	5,550
363 2-521 Fuel Oil Grease	19,016	21,618	23,848	30,555	24,000	35,000	35,700	36,415	37,145
364 2-524 Consumable, Small Tools	6,090	8,932	4,442	6,474	6,000	6,000	6,000	6,000	6,000
365 2-541 Utilities: Electricity	22,758	25,431	43,212	39,343	20,440	51,190	49,385	50,455	51,255
366 2-542 Utilities: Gas	8,901	15,246	23,860	28,587	15,505	33,935	36,260	38,390	38,905
367 2-543 Utilities: Water and Sewer	4,337	2,835	4,518	4,661	5,000	5,600	5,710	5,825	5,945
368 2-961 Transfer to (specify department)	4,000	4,000	4,000	4,020	4,000	4,000	4,000	4,000	4,000
369 Total 3102 Workshop and Yards	250,630	291,858	349,203	377,866	337,080	334,290	339,060	347,055	352,715

Roads (3202)

2019		
Budget		1,097,315
<i>Projected final</i>		<i>1,724,000</i>

2020		
Budget request		1,112,760
Total Change over 2019 budget		15,445
Less change in Global expenses		52,055
Less change in amortization		(10,000)
Remaining change over 2019 budget		57,500 (b)

2018 Actual	\$	1,677,798
2017 Actual	\$	1,934,514
2016 Actual	\$	1,881,736
2015 Actual	\$	1,588,257

5 year average \$ 1,761,261

Mentionable Variances

2-242	(e)	Contract: (specify)	-2,100	provision for bylaw snow removal to better align with offsetting revenue bud
				\$15k increase in provision for bridge inspection and repair
				\$4,500 increase in provision for concrete milling to address trip hazards
				\$1k provision for catch basins
				*new - \$8,700 provision for bridge cleaning #9-11)
2-254	(e)	Repairs: Structures	54,200	*new - \$25k provision for dyke/berm mtce
2-535	(e)	Sand and Gravel	5,000	*new \$5k provision for SSI dust control (asphalt milling roads)
			57,100 (b)	
		balance of variance	\$ 400	

Salaries, Wages & Benefits	-29,405	Global account
Telephone	100	Global account
Fuel	-15,000	Global account
Insurance	-7,750	Global account
Utilities	-52,055	Global account



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
370	3202 Roads and Streets									
371	1-451 Custom Work	-6,989	-8,277	-9,568	-3,889	-7,500	-7,500	-7,500	-7,500	
372	1-991 Other Income	-6,950	-4,609	-5,972	-1,339					
373	1-993 Gain (Loss) on Disposal of Asset		-34,672	-30,805						
374	2-111 Salaries	233,145	313,591	306,632	318,174	290,380	275,885	282,400	290,710	
375	2-151 Payroll Benefits	61,572	69,505	69,426	52,348	65,090	50,180	51,180	52,460	
376	2-152 Wellness Program	428	631	269	275	500	500	500	500	
377	2-215 Postage				4					
378	2-216 Telephone	528	494	442	275	400	500	510	520	
379	2-242 Contract: (specify)	11,783	33,396	31,329	58,991	43,600	41,500	41,500	41,500	
380	2-252 Repairs: Equipment	70,269	62,516	97,144	71,633	77,500	77,500	77,500	77,500	
381	2-254 Repairs: Structures	77,462	19,167	38,429	47,618	45,000	99,200	86,600	99,200	
382	2-255 Repairs: Capital Reinvestment Program	222,523	262,939		169					
383	2-272 Insurance and Bond Premiums	19,706	23,828	22,391	12,158	23,000	15,250	16,010	16,810	
384	2-291 Other General Services	4,058	3,517	2,753	14,394	4,400	4,700	4,400	4,400	
385	2-511 Safety Materials, Clothing & Shoes	1,394	1,158	1,278	853	1,500	1,600	1,700	1,700	
386	2-519 Other General Supplies	7,454	9,019	5,530	1,684	6,700	6,700	6,700	6,700	
387	2-521 Fuel Oil Grease	36,669	48,803	54,214	34,349	55,000	40,000	40,800	41,600	
388	2-531 Chemicals and Salts	7,990	13,688	2,635	7,522	15,000	15,000	15,250	15,250	
389	2-535 Sand and Gravel	58,312	50,560	55,519	24,951	58,000	63,000	63,000	63,000	
390	2-930 Amortization Expense	1,082,382	1,069,260	1,036,532	1,082,376	418,745	428,745	470,445	428,745	
391	2-993 Loss on Disposal of Asset			-380						
392	Total 3202 Roads and Streets	1,881,736	1,934,514	1,677,798	1,722,546	1,097,315	1,112,760	1,150,995	1,133,095	1,143,015

Street Lighting (3203)

2019		
Budget		519,650
<i>Projected final</i>		<i>420,000</i>

2020		
Budget request		458,270
Total Change over 2019 budget		(61,380)
Less change in Global expenses		64,080
Less change in amortization		0
Remaining change over 2019 budget		2,700 (b)

2018 Actual	\$	429,186
2017 Actual	\$	358,638
2016 Actual	\$	410,702
2015 Actual	\$	395,692

5 year average \$ 402,844

Mentionable Variances

2-254	(e)	Repairs: Structures	2,700	increase to provision for Christmas decorations
			<u>2,700 (b)</u>	
		balance of variance	\$ -	

Salaries, Wages & Benefits	-6,915	Global account
Telephone		Global account
Fuel		Global account
Insurance		Global account
Utilities	<u>-57,165</u>	Global account
	<u>-64,080</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
393	3203 Street Lighting								
394	1-991 Other Income	-17,932	-71,491	-3,485	-3	-10,000	-10,000	-10,000	-10,000
395	2-111 Salaries	4,792	10,838	4,557	6,863	6,380	575	590	610
396	2-151 Payroll Benefits	970	2,428	1,003	925	1,210	100	100	100
397	2-254 Repairs: Structures	6,109	6,077	10,963	5,822	10,000	12,700	12,700	12,700
398	2-291 Other General Services	604	7,964		3,672	1,600	1,600	1,600	1,600
399	2-519 Other General Supplies	62	17	240	1,525	300	300	300	300
400	2-541 Utilities: Electricity	416,097	402,805	415,908	396,473	510,160	452,995	457,145	473,465
401	Total 3203 Street Lighting	410,702	358,638	429,186	415,277	519,650	458,270	462,435	490,745

Traffic Services (3204)

2019		
Budget		49,560
<i>Projected final</i>		47,500

2020		
Budget request		46,655
Total Change over 2019 budget		(2,905)
Less change in Global expenses		2,905
Less change in amortization		0
Remaining change over 2019 budget		0 (b)

2018 Actual	\$	42,760
2017 Actual	\$	54,989
2016 Actual	\$	47,580
2015 Actual	\$	51,027

5 year average \$ 48,771

Mentionable Variances

balance of variance \$ 0 (b)
-

Salaries, Wages & Benefits	-2,735	Global account
Telephone		Global account
Fuel		Global account
Insurance	-170	Global account
Utilities		Global account
	<u>-2,905</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
402 3204 Traffic Services									
403 1-991 Other Income		-199	-76	-636					
404 2-111 Salaries	16,009	27,233	18,054	16,126	18,380	16,185	16,510	16,920	17,260
405 2-151 Payroll Benefits	3,905	6,247	4,170	3,288	3,480	2,940	3,000	3,080	3,140
406 2-152 Wellness Program	50	50	50	35	50	50	50	50	50
407 2-252 Repairs: Equipment		248	150		450	450	450	450	450
408 2-254 Repairs: Structures	1,782	5,698	4,993	11,146	6,900	6,900	6,900	6,900	6,900
409 2-272 Insurance and Bond Premiums	89	141	137	27	200	30	30	30	30
410 2-291 Other General Services	25,114	15,131	15,193	16,498	19,500	19,500	20,000	20,300	20,500
411 2-519 Other General Supplies	452	440	89	427	600	600	600	600	600
412 2-521 Fuel Oil Grease	179								
413 Total 3204 Traffic Services	47,580	54,989	42,760	46,911	49,560	46,655	47,540	48,330	48,930
414 3211 Primary/Secondary Highways									
415 1-331 Sale to Provincial Government		-539,329	-609,305						
416 2-242 Contract: (specify)		539,329	609,305						
417 Total 3211 Primary/Secondary Highways									

Airport (3301)

2019		
Budget		132,660
<i>Projected final</i>		105,434

2018 Actual	\$	116,969
2017 Actual	\$	128,848
2016 Actual	\$	126,041
2015 Actual	\$	95,475

5 year average \$ 114,553

2020		
Budget request		125,780
Total Change over 2019 budget		(6,880)
Less change in Global expenses		2,680
Less change in amortization		
Remaining change over 2019 budget		(4,200) (b)

Mentionable Variances

1-441	(r)	Sale of Utility	12,000	to better align with actual results
2-242	(e)	Contract (specify)	-5,000	reallocation of provision for line painting
2-251	(e)	Repairs: Buildings	-6,500	elimination of 1 time provision for sump pump
				\$5k reduction in provision for terminal/garage mtce
2-254	(e)	Repairs: Structures	5,000	increase to provision for crack filling
2-512	(e)	Goods for Re-Sale	-11,240	to better align with actual results
2-812	(e)	Penalties, Interest, Overdraft	1,500	*new - cardlock transactions fees
			-4,240 (b)	
		balance of variance	\$ 40	

Salaries, Wages & Benefits	1,160	Global account	
Telephone	-970	Global account	should be a budget
Fuel		Global account	
Insurance	-2,560	Global account	
Utilities	-310	Global account	
	<u>-2,680</u>		



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
418 3301 Airport									
419 1-441 Sale of Utility	-41,420	-20,705	-29,151	-19,191	-39,000	-27,000	-27,000	-27,500	-27,500
420 1-569 Rental: Other	-1,925	-2,100	-3,025	-3,000	-2,100	-2,250	-2,250	-2,250	-2,250
421 1-991 Other Income		-52	-20	-6					
422 2-111 Salaries	8,595	7,054	8,458	9,102	8,540	9,580	9,770	10,010	10,210
423 2-151 Payroll Benefits	1,795	1,263	1,443	1,459	1,620	1,740	1,770	1,810	1,850
424 2-212 Communication System	164	164	164	164	180	200	200	200	200
425 2-216 Telephone	1,982	1,982	1,285		970				
426 2-222 Municipal Membership Fees	390	190	200	200	250	250	250	250	250
427 2-226 Internet				495		660	665	670	675
428 2-241 Janitorial Services	126								
429 2-242 Contract: (specify)			8,724		5,000				
430 2-251 Repairs: Buildings	6,158	967	1,088	1,492	8,655	2,155	2,155	2,155	2,155
431 2-253 Repairs: Other	280	4,746	92	138	1,500	1,500	1,500	1,500	1,500
432 2-254 Repairs: Structures	2,704	14,571	11,305	1,682	10,200	15,200	15,200	15,200	15,200
433 2-255 Repairs: Capital Reinvestment Program	10,000								
434 2-272 Insurance and Bond Premiums	9,609	9,233	9,045	5,928	10,000	7,440	7,810	8,200	8,610
435 2-291 Other General Services	12,713	17,927	8,930	6,610	15,000	14,510	14,535	14,535	14,535
436 2-512 Goods for Re-Sale	40,582	19,238	25,012	25,438	37,240	26,000	26,000	26,675	26,675
437 2-518 Janitorial Supplies		650	311	178	500	500	500	500	500
438 2-519 Other General Supplies	796			794					
439 2-521 Fuel Oil Grease				5					
440 2-541 Utilities: Electricity	6,018	5,883	6,247	5,697	5,745	5,745	5,605	5,625	5,640
441 2-542 Utilities: Gas	756	1,198	1,393	1,011	1,500	1,200	1,200	1,200	1,200
442 2-543 Utilities: Water and Sewer	184	206	190	172	260	250	255	260	265
443 2-812 Penalties, Interest, Overdraft			1,045	1,073		1,500	1,525	1,550	1,575
444 2-926 Uncollectable Accounts			-50						
445 2-930 Amortization Expense	66,534	66,433	64,283	66,540	66,600	66,600	66,600	66,600	66,600
446 Total 3301 Airport	126,041	128,848	116,969	105,981	132,660	125,780	126,290	127,190	127,890

Garbage (4301)

2019		
Budget		300,500
Projected final		267,500

2020		
Budget request		275,980
Total Change over 2019 budget		(24,520)
Less change in Global expenses		410
Less change in amortization		0
Remaining change over 2019 budget		(24,110) (b)

2018 Actual	\$	328,055
2017 Actual	\$	306,538
2016 Actual	\$	284,996
2015 Actual	\$	279,021

5 year average \$ 293,222

Mentionable Variances

1-441	(r)	Sale of Utility	-10,500	monthly recycle fee
2-222	(e)	Municipal Membership Fees	-12,960	DDSWA requisition
2-252	(e)	Repairs: Equipment	-1,400	provision for cart replacements

balance of variance \$ -24,860 (b)
750

Salaries, Wages & Benefits	-410	Global account
Telephone		Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>-410</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
447 4301 Garbage Collection									
448 1-441 Sale of Utility	-89,908	-89,993	-90,250	-112,393	-115,200	-125,700	-125,700	-125,700	-125,700
449 1-991 Other Income		-169	-65	-18					
450 2-111 Salaries	21,802	23,043	24,434	21,583	24,920	24,730	25,220	25,850	26,370
451 2-151 Payroll Benefits	4,990	5,566	5,246	4,439	4,720	4,500	4,590	4,700	4,790
452 2-214 Conventions/Registrations			667	575		750	750	775	775
453 2-222 Municipal Membership Fees	160,124	162,587	166,343	153,828	167,760	154,800	158,675	163,425	166,675
454 2-239 Other Professional	186,156	205,504	217,804	198,132	213,900	213,900	213,900	213,900	213,900
455 2-252 Repairs: Equipment			3,876		4,400	3,000	3,000	3,000	3,000
456 2-521 Fuel Oil Grease	1,832								
457 Total 4301 Garbage Collection	284,996	306,538	328,055	266,146	300,500	275,980	280,435	285,950	289,810

FCSS Admin (5101)

2019		
Budget		(72,855)
Projected final		(53,500)

2018 Actual	-\$	96,079
2017 Actual	-\$	105,521
2016 Actual	-\$	108,081
2015 Actual	-\$	95,645

2020		
Budget request		(73,550)
Total Change over 2019 budget		(695)
Less change in Global expenses		(210)
Less change in amortization		0
Remaining change over 2019 budget		(905) (b)

5 year average -\$ 91,765

Mentionable Variances

2-217	(e)	Travel and Subsistence	-1,000
2-221	(e)	Advertising and Promotion	1,000
2-231	(e)	Accounting and Audit	-1,000
2-969	(e)	Transfer to BCF for room rentals	
			-1,000 (b)
		balance of variance	\$ 95

elimination of 2019 placeholder to meet minimum contribution obligations
*new provision to reflect actual expenditures

Salaries, Wages & Benefits	2,560	Global account
Telephone	-510	Global account
Fuel		Global account
Insurance	-1,840	Global account
Utilities		Global account
	<u>210</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
458 5101 FCSS Administration									
459 1-843 Conditional Programs	-234,050	-234,050	-235,101	-198,000	-234,050	-234,050	-234,050	-234,050	-234,050
460 1-991 Other Income	-1,462	-3,328	-657	-3,427					
461 2-111 Salaries	89,761	92,519	101,608	108,453	116,100	118,000	121,000	124,000	126,290
462 2-151 Payroll Benefits	21,428	21,314	21,481	27,388	25,625	25,985	26,505	27,165	27,710
463 2-152 Wellness Program	465	251	135	642	700	1,000	1,000	1,000	1,000
464 2-214 Conventions/Registrations	1,350		1,351	1,391	1,215	1,325	1,325	1,325	1,325
465 2-215 Postage		94	157	76	250	150	160	160	160
466 2-216 Telephone	1,249	1,368	2,025	1,472	2,360	1,850	4,940	5,970	5,000
467 2-217 Travel and Subsistence	2,352	3,276	2,835	335	3,000	2,000	3,030	3,060	3,090
468 2-221 Advertising and Promotion	394	650	254	177	850	1,850	1,870	1,890	1,910
469 2-222 Municipal Membership Fees	833	1,109	1,098	741	825	1,355	1,855	1,855	1,855
470 2-223 Printing and Binding		633	527	308	400	400	400	400	400
471 2-231 Accounting and Audit	2,000	2,075	2,250	2,250	2,250	1,250	1,250	1,250	1,250
472 2-234 Education		90	1,000	325	600	1,200	1,210	1,230	1,250
473 2-272 Insurance and Bond Premiums	2,500	4,615	2,250	115	2,000	160	170	180	190
474 2-291 Other General Services	4,926	1,931	1,030	4,042	2,000	1,580	1,580	1,580	1,580
475 2-515 Stationery, Office Supplies	306	915	954	270	1,000	375	385	395	400
476 2-519 Other General Supplies	867	1,017	724	236	820	820	820	820	820
477 2-961 Transfer to (specify department)				1,200	1,200	1,200	1,200	1,200	1,200
478 Total 5101 FCSS Administration	-107,081	-105,521	-96,079	-52,006	-72,855	-73,550	-65,350	-60,570	-58,620

Seniors Services (5103)

2019		
Budget		76,540
Projected final		69,226

2020		
Budget request		76,295
Total Change over 2019 budget		(245)
Less change in Global expenses		(2,250)
Less change in amortization		0
Remaining change over 2019 budget		(2,495) (b)

2018 Actual	\$	94,280
2017 Actual	\$	83,027
2016 Actual	\$	94,355
2015 Actual	\$	70,214

5 year average \$ 82,220

Mentionable Variances

2-295	(e)	2-295 Project: (specify)	-1,850
			<u>-1,850 (b)</u>
		balance of variance	-\$ 645

Total budget = \$5,150
 - \$350 volunteer recognition (flowers)
 - \$650 Christmas lunch
 - \$800 seniors week
 - \$1,000 seniors wellness fair
 *new - \$500 Dementia day program

Salaries, Wages & Benefits	940	Global account
Telephone	1,310	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>2,250</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
479	5103 Seniors Services								
480	1-991 Other Income	-414	-186	-47					
481	2-111 Salaries	41,020	57,514	65,385	48,912	50,000	50,820	52,830	52,830
482	2-151 Payroll Benefits	9,808	14,737	15,600	12,167	11,100	11,220	11,445	11,730
483	2-152 Wellness Program	50	9	534	144	500	500	500	500
484	2-214 Conventions/Registrations	624		379		300	300	303	306
485	2-215 Postage		10	66	11	100	75	75	75
486	2-216 Telephone	556	514	453	275	390	1,700	710	720
487	2-217 Travel and Subsistence	805	212	401		750	500	750	760
488	2-221 Advertising and Promotion	936	637	543	191	775	700	725	735
489	2-234 Education	285			35	500	600	600	605
490	2-291 Other General Services	3,751	2,513				80	80	80
491	2-295 Project: (specify)	7,960	4,379	5,427	3,542	5,150	3,300	3,360	3,420
492	2-296 Project: (specify)		1,843	1,535	1,205	2,000	2,000	2,020	2,040
493	2-514 Program Materials			3,602	2,535	4,025	3,800	3,839	3,878
494	2-515 Stationery, Office Supplies	454	403	448	317	750	500	859	514
495	2-519 Other General Supplies	598	670	93	83	200	200	202	204
496	Total 5103 Seniors Services	66,847	83,027	94,280	69,370	76,540	76,295	78,298	78,397

Seasonal FCSS (5105)

2019	Budget	27,325
	<i>Projected final</i>	8,500

2020	Budget request	11,205
	Total Change over 2019 budget	(16,120)
	Less change in Global expenses	0
	Less change in amortization	0
	Remaining change over 2019 budget	(16,120) (b)

2018 Actual	\$	23,739
2017 Actual	\$	19,271
2016 Actual	\$	23,031
2015 Actual	\$	16,246

5 year average \$ 18,157

Mentionable Variances

2-234	(e)	Education Project: (specify)	-4,000
2-295	(e)		-12,195
balance of variance			<u>-16,195 (b)</u>
			\$ 75

provision for Roots of Empathy reallocated
volunteers trained in 2019

Total budget = \$8,175
elimination of 2019 provision to place mark funds (\$13,495) in order to
ensure budgeted for minimum Town contribution as required

Salaries, Wages & Benefits	Global account
Telephone	Global account
Fuel	Global account
Insurance	Global account
Utilities	Global account
	0



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
497	5105 Seasonal FCSS Programs								
498	1-421 Programs (Taxable)				-11,290				
499	1-433 Advertising	-6,887	-6,895	-7,251	-12,206	-6,500	-6,500	-6,565	-6,630
500	1-595 Grants: Individuals/Service Organization	-400	-8,035	-2,400	-2,400	-330	-330	-330	-330
501	1-991 Other Income		-50	-594	-1,566				
502	2-111 Salaries	7,062	6,890	11,960					
503	2-151 Payroll Benefits	1,682	1,652	2,664					
504	2-152 Wellness Program	37	8	50	42				
505	2-215 Postage			46					
506	2-217 Travel and Subsistence			120	243	500	500	505	510
507	2-221 Advertising and Promotion		153	357	359	250	250	250	250
508	2-222 Municipal Membership Fees				100	100			
509	2-223 Printing and Binding	9,808	10,488	9,758	12,318	7,835	7,910	7,990	8,070
510	2-234 Education	4,100	324		255	4,000		4,040	4,080
511	2-272 Insurance and Bond Premiums		1,000						
512	2-291 Other General Services			30					
513	2-295 Project: (specify)	7,020	13,210	8,798	17,853	20,370	8,175	8,255	8,340
514	2-514 Program Materials	500	5	117	1,603	800	800	800	800
515	2-519 Other General Supplies	109	521	84	257	300	300	300	300
516	2-812 Penalties, Interest, Overdraft				27				
517	Total 5105 Seasonal FCSS Programs	23,031	19,271	23,739	5,495	27,325	11,205	15,245	15,390

Youth (5106)

2019		
Budget		0
Projected final		(12)

2020		
Budget request	27,760	
Total Change over 2019 budget	27,760	
Less change in Global expenses	(8,510)	
Less change in amortization	0	
Remaining change over 2019 budget	19,250	(b)

Program has ended

2018 Actual	\$	11,037
2017 Actual	\$	28,362
2016 Actual	\$	19,894
2015 Actual	\$	25,226

5 year average \$ 16,901

Mentionable Variances

1-431	(r)	Sale of Service	-250	
2-217	(e)	Travel and Subsistence	70	
2-291	(e)	Other General Services	80	
2-514	(e)	Program Materials	175	
2-519	(e)	Other General Supplies	19,175	
			19,250	(b)
		balance of variance	\$ -	

Salaries, Wages & Benefits	8,360	Global account
Telephone	150	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>8,510</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
518	5106 After School Care								
519	1-431 Sale of Service	-40,156	-45,672	-27,413	-12				
520	1-991 Other Income		-398	-170		-250	-1,000	-1,500	-2,000
521	2-111 Salaries	47,096	60,689	29,299		7,275			
522	2-151 Payroll Benefits	7,982	8,935	4,971		1,085			
523	2-152 Wellness Program	82	91	29					
524	2-216 Telephone	1,212	379	179		150			
525	2-217 Travel and Subsistence	19	299	337		70			
526	2-234 Education		210	280					
527	2-291 Other General Services	778	770	761		80	80	80	80
528	2-514 Program Materials	786	956	557		175	175	180	185
529	2-519 Other General Supplies	2,095	2,103	1,176		19,175			
530	2-926 Uncollectable Accounts			1,031					
531	Total 5106 After School Care	19,894	28,362	11,037	-12	27,760	-745	-1,240	-1,735

Indirect Programs (5121)

2019		
Budget		55,000
Projected final		51,000

2020		
Budget request		42,600
Total Change over 2019 budget		(12,400)
Less change in Global expenses		0
Less change in amortization		0
Remaining change over 2019 budget		(12,400) (b)

2018 Actual	\$	45,463
2017 Actual	\$	33,738
2016 Actual	\$	34,103
2015 Actual	\$	33,711

5 year average \$ 39,603

Mentionable Variances

2-771	(e)	Grant: (specify) individuals, community	-12,000	reallocation of grants to external agencies
			<u>-12,000 (b)</u>	
		balance of variance	-\$ 400	

Salaries, Wages & Benefits	Global account
Telephone	Global account
Fuel	Global account
Insurance	Global account
Utilities	Global account
	0



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
532	5121 Indirect Programs								
533	1-595 Grants: Individuals/Service Organization	-1,444							
534	1-991 Other Income			-240					
535	2-223 Printing and Binding	11,373	9,738	1,317	3,500	3,100	3,100	3,100	3,100
536	2-295 Project: (specify)			20,146	27,240	27,500	27,500	27,500	27,500
537	2-771 Grant: (specify) individuals, community	24,000	24,000	24,000	24,000	12,000	24,000	24,000	24,000
538	2-775 Grant: (specify) individuals, community	174							
539	Total 5121 Indirect Programs	34,103	33,738	45,463	51,000	42,600	54,600	54,600	54,600
540	5301 Seniors Foundation								
541	1-111 Residential	-500,266	-520,180	-539,293	-536,866	-536,726	-530,620	-530,620	-530,620
542	2-781 Requisition: (specify)	499,890	520,505	540,273	491,999	536,726	530,620	530,620	530,620
543	Total 5301 Seniors Foundation	-376	325	980	-44,867				

Non FCSS Programs - CBI (5302)

2019		
	Budget	12,825
	Projected final	12,900

2020		
	Budget request	3,039
	Total Change over 2019 budget	(9,786)
	Less change in Global expenses	0
	Less change in amortization	0
	Remaining change over 2019 budget	(9,786) (b)

2018 Actual	\$	3,465
2017 Actual	\$	9,925
2016 Actual	\$	3
2015 Actual	\$	1

5 year average \$ 5,259

Mentionable Variances

1-841	(r)	Wage Subsidies
1-991	(r)	Other Income
2-217	(e)	Travel and Subsistence
2-221	(e)	Advertising and Promotion
2-234	(e)	Education
2-291	(e)	Other General Services
2-295	(e)	Project: (specify)
2-519	(e)	Other General Supplies

Grant program ceases March 31/2020

balance of variance 0 (b)
 -\$ 9,786

Salaries, Wages & Benefits	Global account
Telephone	Global account
Fuel	Global account
Insurance	Global account
Utilities	Global account
0	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
544	5302 Non-FCSS Programs - CBI								
545	1-421 Programs (Taxable)	-1,560							
546	1-595 Grants: Individuals/Service Organization	-3,450							
547	1-841 Wage Subsidies	-71,722	-44,625	-42,129	-44,171	-42,685	-10,671		
548	1-991 Other Income		-232	-120	-25				
549	2-111 Salaries	18,190	42,746	35,381	38,356	37,900	10,310		
550	2-151 Payroll Benefits	3,788	7,142	5,694	11,844	8,315	3,000		
551	2-152 Wellness Program		301	117	400	400	100		
552	2-216 Telephone	1,215	1,387	1,103	1,424	1,245	150		
553	2-217 Travel and Subsistence	747	2,679	263	2,208	1,500	75		
554	2-221 Advertising and Promotion			1,007	385	650	75		
555	2-234 Education	229	509	20	456	1,000			
556	2-291 Other General Services	47,510	18		44				
557	2-515 Stationery, Office Supplies				345				
558	2-519 Other General Supplies	5,056		2,129	1,461	4,500			
559	Total 5302 Non-FCSS Programs - CBI	3	9,925	3,465	12,727	12,825	3,039		
560	5303 Non-FCSS Programs - FASD								
561	1-841 Wage Subsidies		-12,750						
562	2-291 Other General Services		12,750						
563	Total 5303 Non-FCSS Programs - FASD								

Cemetery (5601)

2019		
Budget		18,410
Projected final		25,000

2020		
Budget request		36,360
Total Change over 2019 budget		17,950
Less change in Global expenses	(13,900)	
Less change in amortization	(250)	
Remaining change over 2019 budget		3,800 (b)

2018 Actual	\$	21,268
2017 Actual	\$	31,336
2016 Actual	\$	31,152
2015 Actual	\$	24,081

5 year average \$ 26,567

Mentionable Variances

1-443	(r)	1-443 Sale of Land	3,500	reduction based on actual
2-239	(e)	2-239 Other Professional	2,700	increased provision for gopher control
2-291	(e)	2-291 Other General Services	-2,400	reallocated to Other professional

3,800 (b)

balance of variance \$ -

Salaries, Wages & Benefits	15,200	Global account
Telephone		Global account
Fuel	-1,200	Global account
Insurance	-100	Global account
Utilities		Global account
	<u>13,900</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
564 5601 Cemetery									
565 1-443 Sale of Land	-46,283	-38,785	-29,678	-29,345	-37,000	-33,500	-35,000	-35,800	-37,800
566 1-991 Other Income		-311	-119	-69					
567 2-111 Salaries	34,144	42,613	25,848	33,511	25,770	38,800	39,580	40,570	41,380
568 2-151 Payroll Benefits	5,683	6,860	4,484	5,480	4,890	7,060	7,200	7,380	7,530
569 2-239 Other Professional				3,000	300	3,000	3,000	3,000	3,000
570 2-252 Repairs: Equipment	338	183		739	500	500	500	500	500
571 2-254 Repairs: Structures	9,253	1,940	202	2,288	2,600	2,600	2,600	2,600	2,600
572 2-272 Insurance and Bond Premiums	548	944	856	720	1,000	900	950	1,000	1,050
573 2-291 Other General Services	19,933	3,843	9,857	4,802	9,250	6,850	6,905	6,930	7,000
574 2-519 Other General Supplies	4,499	7,627	3,853	170	5,000	5,000	5,000	5,000	5,000
575 2-521 Fuel Oil Grease	1,756	4,534	3,854	1,508	4,200	3,000	3,060	3,120	3,185
576 2-930 Amortization Expense	1,281	1,888	2,111	1,284	1,900	2,150	2,150	2,150	2,150
577 Total 5601 Cemetery	31,152	31,336	21,268	24,088	18,410	36,360	35,945	36,450	35,595

Municipal Planning (6101)

2019		
Budget		111,725
Projected final		102,412

2020		
Budget request		111,725
Total Change over 2019 budget		0
Less change in Global expenses		0
Less change in amortization		0
Remaining change over 2019 budget		0 (b)

2018 Actual	\$	109,532
2017 Actual	\$	107,384
2016 Actual	\$	105,279
2015 Actual	\$	105,279

5 year average \$ 105,977

Mentionable Variances

balance of variance 0 (b)
\$ -

Salaries, Wages & Benefits	Global account
Telephone	Global account
Fuel	Global account
Insurance	Global account
Utilities	Global account
	0

Ec Development (6201)

2019		
	Budget	189,190
	Projected final	120,500

2018 Actual	\$	136,734
2017 Actual	\$	124,267
2016 Actual	\$	71,830
2015 Actual	\$	69,937

5 year average \$ 104,654

2020		
	Budget request	208,125
	Total Change over 2019 budget	18,935
	Less change in Global expenses	(26,555)
	Less change in amortization	0
	Remaining change over 2019 budget	(7,620) (b)

Mentionable Variances

1-843	(r)	Conditional Programs	40,000	elimination of provision for Roger Brooks (TIBRE grant)
2-217	(e)	Travel and Subsistence	-4,000	elimination of 1 time provision of \$7,500 for relocation allowance
2-222	(e)	Municipal Membership Fees	-3,320	provision for Local intel (micro site) \$5,800
2-295	(e)	Project: (specify)	-40,000	elimination of 1 time provision for Roger brooks
2-969	(e)	Transfer to BCF (room rentals)		

-7,320 (b)

balance of variance **-\$ 300**

Salaries, Wages & Benefits	27,345	Global account
Telephone	-790	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>26,555</u>	

2-295		
Film attraction & location support	4,000	
Leverage funding for matching grant(s)	10,000	
Community meetings (Realtors etc)	1,000	
Heritage Bldg plaques	1,500	
	<u>16,500</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
578	6101 Municipal Planning									
579	2-771 Grant: (specify) individuals, community	105,279	107,384	109,532	102,412	111,725	111,725	114,125	116,425	118,775
580	Total 6101 Municipal Planning	105,279	107,384	109,532	102,412	111,725	111,725	114,125	116,425	118,775
581	6201 Economic Development									
582	1-843 Conditional Programs		-17,442	-2,250	-40,000	-40,000				
583	1-991 Other Income		-334	-3,966	-21,541					
584	2-111 Salaries	33,079	49,986	56,971	83,883	80,000	103,095	105,150	107,780	109,930
585	2-151 Payroll Benefits	5,761	11,526	13,443	11,701	17,900	21,750	22,130	22,610	23,000
586	2-152 Wellness Program	50	62	350	84	100	500	500	500	500
587	2-214 Conventions/Registrations	1,447	2,089	703	1,272	6,330	6,330	6,380	6,430	6,500
588	2-215 Postage					750	750	750	750	750
589	2-216 Telephone	1,431	874	627	1,632	1,690	900	920	1,940	960
590	2-217 Travel and Subsistence	1,775	2,604	1,111	14,169	16,000	12,000	12,100	12,300	12,300
591	2-221 Advertising and Promotion	5,094	1,640	5,358	1,324	20,400	20,400	20,400	20,400	20,400
592	2-222 Municipal Membership Fees	3,807	6,126	9,470	8,453	10,020	6,700	6,775	6,850	6,925
593	2-234 Education	260		242	530	1,800	1,500	1,500	1,500	1,500
594	2-239 Other Professional			8,975	2,297					
595	2-291 Other General Services		11,868		2,279					
596	2-295 Project: (specify)	1,060	40,571	22,794	47,320	56,500	16,500	16,500	16,500	16,500
597	2-515 Stationery, Office Supplies				652	1,000	1,000	1,000	1,000	1,000
598	2-519 Other General Supplies					1,000	1,000	1,000	1,000	1,000
599	2-771 Grant: (specify) individuals, community	17,066	9,235	12,906	5,332	10,000	10,000	10,000	10,000	10,000
600	2-911 Rebates	1,000	5,462	10,000		5,700	5,700	5,700	5,700	5,700
601	Total 6201 Economic Development	71,830	124,267	136,734	119,387	189,190	208,125	210,805	215,260	216,965

Valley Bus (6202)

2019		
Budget		81,490
Projected final		72,000

2020		
Budget request		78,575
Total Change over 2019 budget		(2,915)
Less change in Global expenses		(160)
Less change in amortization		0
Remaining change over 2019 budget		(3,075) (b)

2018 Actual	\$	77,532
2017 Actual	\$	72,344
2016 Actual	\$	74,440
2015 Actual	\$	72,710

5 year average \$ 73,805

Mentionable Variances

1-451	(r)	Custom Work	-3,075
			<u>-3,075 (b)</u>
		balance of variance	\$ -

Salaries, Wages & Benefits	2,260	Global account
Telephone	-2,100	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	<u>160</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
602 6202 Valley Bus Society									
603 1-451 Custom Work	-270	-3,856	-9,696	-8,083	-4,600	-7,675	-7,675	-7,675	-7,675
604 1-991 Other Income				-2					
605 2-111 Salaries			3,321	4,663	2,710	4,640	4,730	4,850	4,950
606 2-151 Payroll Benefits			617	1,020	510	840	860	880	900
607 2-212 Communication System	270	270	1,931	270	270	270	270	270	270
608 2-216 Telephone			1,920		2,100				
609 2-252 Repairs: Equipment			1,989	1,301	1,500	1,500	1,500	1,500	1,500
610 2-771 Grant: (specify) individuals, community	74,440	75,930	77,450	72,417	79,000	79,000	79,000	79,000	79,000
611 Total 6202 Valley Bus Society	74,440	72,344	77,532	71,586	81,490	78,575	78,685	78,825	78,945

Tourism (6204)

2019		
Budget		127,585
Projected final		28,500

2020		
Budget request		64,675
Total Change over 2019 budget		(62,910)
Less change in Global expenses		28,315
Less change in amortization		0
Remaining change over 2019 budget		(34,595) (b)

2018 Actual	\$	109,110
2017 Actual	\$	115,334
2016 Actual	\$	112,435
2015 Actual	\$	214,263

5 year average \$ 115,928

Mentionable Variances

1-843	(r)	Conditional Programs	-55,000	provision - TIBRE (for Ambassadors & job fair)
1-991	(r)	Other Income	-40,000	Hoodoo revenue
2-221	(e)	Advertising and Promotion	-3,300	elimination of provision for Dinosaur Project signs
2-242	(e)	Contract: Chamber Commerce	-8,520	CPI contractual increase - \$1,170
2-291	(e)	Other General Services	6,500	elimination of 1 time additional funding \$9,600
2-519	(e)	Other General Supplies	2,800	provision for portable washrooms at Hoodoos
2-761	(e)	Transfer to Reserve	12,750	1 time provision \$2,200 for shed for parking attendants
				*new - parking proceeds
				50% reduction in annual grant funding per past Council directive
2-771	(e)	Grant: Travel Drumheller	50,000	\$55k provision Tourism - TIBRE grant
			-34,770 (b)	
		balance of variance	\$ 175	

Salaries, Wages & Benefits	-28,475	Global account
Telephone	160	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	-28,315	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
612 6204 Tourism									
613 1-843 Conditional Programs				-66,128		-225,000			
614 1-991 Other Income		-180	-4,102	-41,717		-40,000	-40,000	-40,000	-40,000
615 1-993 Gain (Loss) on Disposal of Asset			-2,500	2,500					
616 2-111 Salaries	17,423	25,743	26,890	12,907	38,320	14,485	14,780	15,150	15,450
617 2-151 Payroll Benefits	2,477	5,970	7,105	1,226	7,270	2,630	2,680	2,750	2,810
618 2-152 Wellness Program			200						
619 2-212 Communication System	962	956	710	440	1,025	1,000	1,000	1,000	1,000
620 2-214 Conventions/Registrations			835		600	600	600	600	600
621 2-216 Telephone	458	461	551	529	470	630	640	650	660
622 2-217 Travel and Subsistence			795		1,000	1,000	1,000	1,000	1,000
623 2-221 Advertising and Promotion	1,240	2,012	7,292		7,150	3,850	3,850	3,850	3,850
624 2-222 Municipal Membership Fees	4,175	4,215	4,296	4,024	4,250	4,250	4,250	4,250	4,250
625 2-239 Other Professional				13,998		170,000			
626 2-242 Contract: (specify)		46,157	46,896	77,708	57,500	48,980	49,960	50,960	51,980
627 2-275 Software Support/Upgrades			142	331					
628 2-291 Other General Services	45,700			5,995		6,500	6,680	6,800	6,980
629 2-519 Other General Supplies				6,276		2,800	600	600	600
630 2-761 Contributed to Capital Reserves						12,750	13,000	13,825	13,825
631 2-771 Grant: (specify) individuals, community	40,000	30,000	20,000	9,167	10,000	60,000			
632 2-812 Penalties, Interest, Overdraft				43		200	215	225	235
633 Total 6204 Tourism	112,435	115,334	109,110	27,299	127,585	64,675	59,255	61,660	63,240

Subdivision (6601)

2019		
	Budget	12,700
	Projected final	14,074

2020			
	Budget request	12,700	
	Total Change over 2019 budget	0	
	Less change in Global expenses	0	
	Less change in amortization	0	
	Remaining change over 2019 budget	0	(b)

2018 Actual	\$	15,716
2017 Actual	\$	18,533
2016 Actual	\$	26,355
2015 Actual	\$	14,651

5 year average \$ 17,866

Mentionable Variances

0 (b)

balance of variance \$ -

Salaries, Wages & Benefits	Global account
Telephone	Global account
Fuel	Global account
Insurance	Global account
Utilities	Global account
<hr style="width: 100px; margin-left: auto; margin-right: auto;"/>	
0	

Land Rentals (6602)

2019		
Budget		(3,700)
Projected final		(5,875)

2020		
Budget request		(15,100)
Total Change over 2019 budget		(11,400)
Less change in Global expenses		0
Less change in amortization		0
Remaining change over 2019 budget		(11,400) (b)

2018 Actual	-\$	4,225
2017 Actual	-\$	3,925
2016 Actual	-\$	4,000
2015 Actual	-\$	3,900

5 year average -\$ 4,385

Mentionable Variances

1-562	(r)	Rental: Commercial Land	-11,400
			<u>-11,400 (b)</u>
		balance of variance	\$ -

Salaries, Wages & Benefits	Global account
Telephone	Global account
Fuel	Global account
Insurance	Global account
Utilities	Global account
	0



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
634 6601 Subdivisions and Developments									
635 1-443 Sale of Land	-172,663		-126,265	-49,400	-350,000	-350,000	-350,000	-350,000	-350,000
636 1-991 Other Income	-10,236		-750	-750					
637 2-111 Salaries	6,407								
638 2-221 Advertising and Promotion	1,801								
639 2-237 Legal and Collection	1,961		957	536	4,500	4,500	4,500	4,500	4,500
640 2-239 Other Professional		1,300	3,194	2,140					
641 2-539 Adjustments to Land Inventory	148,221		43,191	39,617	305,000	305,000	305,000	305,000	305,000
642 2-761 Contributed to Capital Reserves	32,236		78,749	9,247	40,500	40,500	40,500	40,500	40,500
643 2-831 Interest	5,940	4,545	3,952						
644 2-930 Amortization Expense	12,688	12,688	12,688	12,684	12,700	12,700	12,700	12,700	12,700
645 Total 6601 Subdivisions and Developments	26,355	18,533	15,716	14,074	12,700	12,700	12,700	12,700	12,700
646 6602 Land Rentals									
647 1-561 Rental: Residential Land	-900	-900	-900	-900	-900	-900	-900	-900	-900
648 1-562 Rental: Commercial Land	-3,100	-3,025	-3,325	-4,975	-2,800	-14,200	-25,600	-25,600	-25,600
649 Total 6602 Land Rentals	-4,000	-3,925	-4,225	-5,875	-3,700	-15,100	-26,500	-26,500	-26,500

Public Housing (6701)

2019		
Budget		92,669
Projected final		94,500

2020		
Budget request		94,859
Total Change over 2019 budget		2,190
Less change in Global expenses		(3,610)
Less change in amortization		0
Remaining change over 2019 budget		(1,420) (b)

2018 Actual	\$	93,627
2017 Actual	\$	87,235
2016 Actual	\$	132,879
2015 Actual	\$	73,164

5 year average \$ 96,281

Mentionable Variances

2-831	(e)	Interest	-1,420
			<u>-1,420 (b)</u>
		balance of variance	\$ -

Salaries, Wages & Benefits			Global account
Telephone			Global account
Fuel			Global account
Insurance		3,610	Global account
Utilities			Global account
		<u>3,610</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
650 6701 Public Housing									
651 1-843 Conditional Programs	-22,346	-22,346	-22,346	-11,173	-22,346	-22,346			
652 1-991 Other Income	20,000	-103,862		-30,000					
653 2-111 Salaries		1,131							
654 2-151 Payroll Benefits		219							
655 2-242 Contract: (specify)		2,332	12,119		11,000	11,000	12,000	12,000	15,000
656 2-251 Repairs: Buildings	650	18,807							
657 2-272 Insurance and Bond Premiums	8,562	8,812	8,411	10,050	9,000	12,610	13,240	13,900	14,600
658 2-291 Other General Services	27,269								
659 2-763 VADIM CONVERTED		85,000		30,000					
660 2-831 Interest	7,148	5,930	4,615	3,194	4,615	3,195	1,660		
661 2-930 Amortization Expense	91,596	91,212	90,828	91,596	90,400	90,400	90,400	90,400	90,400
662 Total 6701 Public Housing	132,879	87,235	93,627	93,667	92,669	94,859	117,300	116,300	120,000

Chamber (Tourism) Bldg (6902)

2019		
Budget		1,600
Projected final		5,600

2020		
Budget request		5,465
Total Change over 2019 budget		3,865
Less change in Global expenses	(3,865)	
Less change in amortization		0
Remaining change over 2019 budget		0 (b)

Mentionable Variances

		0 (b)
balance of variance	\$	-

Salaries, Wages & Benefits	75	Global account
Telephone		Global account
Fuel		Global account
Insurance	790	Global account
Utilities	3,000	Global account
	<u>3,865</u>	

2018 Actual	\$	12,496
2017 Actual	\$	2,542
2016 Actual	\$	2,072
2015 Actual	\$	1,813

5 year average \$ 4,905



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
663 6902 Tourist Info / DRCDT									
664 1-991 Other Income		-4							
665 2-111 Salaries		543	32	1,085		75	80	80	80
666 2-151 Payroll Benefits		129	8	152					
667 2-251 Repairs: Buildings		316	10,971	73					
668 2-272 Insurance and Bond Premiums	2,072	1,558	1,485	1,906	1,600	2,390	2,510	2,640	2,770
669 2-543 Utilities: Water and Sewer				2,362		3,000	3,060	3,125	3,195
670 Total 6902 Tourist Info / DRCDT	2,072	2,542	12,496	5,578	1,600	5,465	5,650	5,845	6,045

Old Cells (6904)

2019		
Budget		4,827
<i>Projected final</i>		3,400

2020		
Budget request		4,095
Total Change over 2019 budget		(732)
Less change in Global expenses		720
Less change in amortization		0
Remaining change over 2019 budget		(12) (b)

2018 Actual	\$	6,466
2017 Actual	\$	3,914
2016 Actual	\$	3,245
2015 Actual	\$	3,677

5 year average \$ 4,140

Mentionable Variances

	0 (b)
balance of variance	-\$ 12

Salaries, Wages & Benefits	-880	Global account
Telephone		Global account
Fuel		Global account
Insurance		Global account
Utilities	160	Global account
	-720	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
671 6904 Old Cells									
672 2-111 Salaries					880				
673 2-251 Repairs: Buildings		389	2,120		450	450	450	450	450
674 2-253 Repairs: Other			512		250	250	250	250	250
675 2-541 Utilities: Electricity	1,988	2,049	2,369	2,065	1,800	1,905	2,005	2,055	2,105
676 2-542 Utilities: Gas	1,257	1,476	1,465	1,276	1,435	1,490	1,600	1,705	1,740
677 Total 6904 Old Cells	3,245	3,914	6,466	3,341	4,815	4,095	4,305	4,460	4,545

RCMP Building (6905)

2019		
Budget		37,668
<i>Projected final</i>		50,500

2020		
Budget request		59,565
Total Change over 2019 budget		21,897
Less change in Global expenses		(7,235)
Less change in amortization		0
Remaining change over 2019 budget		14,662 (b)

2018 Actual	\$	38,107
2017 Actual	\$	35,501
2016 Actual	\$	37,521
2015 Actual	\$	28,021

5 year average \$ 37,930

Mentionable Variances

2-251 (e)	2-251 Repairs: Buildings	15,000	
		<u>15,000 (b)</u>	
	balance of variance	-\$	338

1 time provisions
 \$7k - paint/plaster bldg exterior
 \$8k - sidewalk repair

Salaries, Wages & Benefits	4,485	Global account
Telephone		Global account
Fuel		Global account
Insurance	1,850	Global account
Utilities	900	Global account
	<u>7,235</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
678 6905 RCMP Building									
679 1-451 Custom Work	-2,367			-2,137					
680 1-564 Rental: Buildings	-42,552	-42,552	-42,552	-42,552	-42,552	-42,550	-42,550	-42,550	-42,550
681 1-991 Other Income		-34	-11	-2					
682 2-111 Salaries	5,809	3,789	2,543	5,994	2,600	6,555	6,690	6,860	7,000
683 2-151 Payroll Benefits	1,152	1,086	463	1,253	660	1,190	1,210	1,240	1,260
684 2-241 Janitorial Services	21,480	21,480	21,845	21,845	23,700	23,700	23,700	23,700	23,700
685 2-251 Repairs: Buildings	11,423	6,851	7,242	13,336	5,500	20,500	8,500	8,500	8,500
686 2-253 Repairs: Other	1,169	33	1,810	7,764	3,000	3,000	3,000	3,000	3,000
687 2-272 Insurance and Bond Premiums	3,207	3,941	3,757	4,821	4,200	6,050	6,350	6,670	7,000
688 2-291 Other General Services	11,181	11,278	10,581	10,570	13,405	13,065	13,065	13,065	13,065
689 2-511 Safety Materials, Clothing & Shoes	208	327	879	743	300	300	300	300	300
690 2-519 Other General Supplies	469	669	504	213	650	650	650	650	650
691 2-531 Chemicals and Salts		100		244	100	100	100	100	100
692 2-541 Utilities: Electricity	18,581	17,459	18,467	17,336	13,655	15,290	15,290	15,510	15,680
693 2-542 Utilities: Gas	6,877	9,550	9,498	9,215	9,450	9,715	10,580	11,370	11,570
694 2-543 Utilities: Water and Sewer	884	1,524	3,081	1,326	3,000	2,000	2,040	2,080	2,120
695 Total 6905 RCMP Building	37,521	35,501	38,107	49,969	37,668	59,565	48,925	50,495	51,395

Recreation Admin (7201)

2019		
Budget		742,335
Projected final		720,500

2020		
Budget request		894,305
Total Change over 2019 budget		151,970
Less change in Global expenses		(136,855)
Less change in amortization		(15,000)
Remaining change over 2019 budget		115 (b)

2018 Actual	\$	341,018
2017 Actual	\$	401,199
2016 Actual	\$	428,527
2015 Actual	\$	373,787

5 year average \$ 453,006

Mentionable Variances

		<u>0 (b)</u>
balance of variance	\$	115

Salaries, Wages & Benefits	136,305	Global account
Telephone	610	Global account
Fuel	0	Global account
Insurance	-60	Global account
Utilities		Global account
	<u>136,855</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
696 7201 Recreation Administration									
697 1-421 Programs (Taxable)	-2,264	-2,643	-690	-667					
698 1-991 Other Income		-494	-193	-27					
699 1-993 Gain (Loss) on Disposal of Asset	-620		-2,571						
700 2-111 Salaries	64,561	68,768	37,062	10,691	34,540	139,460	142,250	145,810	148,730
701 2-151 Payroll Benefits	16,363	16,641	11,763	2,729	4,310	35,695	36,205	36,855	37,385
702 2-152 Wellness Program	400	272	50	84	300	300	300	300	300
703 2-214 Conventions/Registrations	575	845	1,047	1,000	1,000	700	700	700	700
704 2-216 Telephone	1,104	1,115	601	282	800	1,410	420	430	1,440
705 2-217 Travel and Subsistence	1,721	1,403			500	1,000	1,000	1,000	1,000
706 2-221 Advertising and Promotion	176				500				
707 2-222 Municipal Membership Fees	928	823	318		850	850	850	850	850
708 2-223 Printing and Binding		388	652	339	2,585	2,000	2,000	2,000	2,000
709 2-234 Education			242	510		500	500	500	500
710 2-252 Repairs: Equipment	168	124	159		350	350	350	350	350
711 2-272 Insurance and Bond Premiums	417	728	758	626	850	790	830	870	910
712 2-515 Stationery, Office Supplies	267			17	250	750	750	750	750
713 2-519 Other General Supplies	186	225							
714 2-521 Fuel Oil Grease	571	370	165	416	500	500	510	520	535
715 2-926 Uncollectable Accounts		2,881							
716 2-930 Amortization Expense	343,974	309,753	291,655	703,764	695,000	710,000	710,000	710,000	710,000
717 Total 7201 Recreation Administration	428,527	401,199	341,018	719,764	742,335	894,305	896,665	900,935	905,450

Aquaplex (7202)

2019		
Budget		676,370
<i>Projected final</i>		918,500

2020		
Budget request		778,545
Total Change over 2019 budget		102,175
Less change in Global expenses		(89,285)
Less change in amortization		0
Remaining change over 2019 budget		12,890 (b)

2018 Actual	\$	341,018
2017 Actual	\$	591,271
2016 Actual	\$	603,480
2015 Actual	\$	643,362

5 year average \$ 619,526

Mentionable Variances

1-411	(r)	Admissions (taxable)	0
1-421	(r)	Programs (Taxable)	-400
1-423	(r)	Programs (Taxable)	0
1-425	(r)	Programs (specify) (non-taxable)	1,100
1-442	(r)	Concession Sales	0
1-444	(r)	Sale of Materials	1,500
1-564	(r)	Rental: Buildings	-3,000
1-841	(r)	Wage Subsidies	2,200
1-942	(r)	Drawn from Capital Reserve	295,000
1-991	(r)	Other Income	-5,000
2-214	(e)	Conventions/Registrations	600
2-215	(e)	Postage	0
2-217	(e)	Travel and Subsistence	-1,200
2-221	(e)	Advertising and Promotion	300
2-222	(e)	Municipal Membership Fees	250
2-223	(e)	Printing and Binding	0
2-227	(e)	Software and Upgrades	0
2-234	(e)	Education	-2,500
2-241	(e)	Janitorial Services	0
2-242	(e)	Contract: (specify)	
2-251	(e)	Repairs: Buildings	5,500
2-252	(e)	Repairs: Equipment	0
2-253	(e)	Repairs: Other	0
2-255	(e)	Repairs: Capital Reinvestment Program	-295,000
2-291	(e)	Other General Services	-1,375
2-295	(e)	Project: (specify)	

2-511	(e)	Safety Materials, Clothing & Shoes	-750
2-512	(e)	Goods for Re-Sale	0
2-513	(e)	Goods for Re-Sale: Concession	0
2-514	(e)	Program Materials	300
2-515	(e)	Stationery, Office Supplies	50
2-518	(e)	Janitorial Supplies	3,000
2-519	(e)	Other General Supplies	4,000
2-531	(e)	Chemicals and Salts	7,865
2-812	(e)	Penalties, Interest, Overdraft	
2-813	(e)	POS - Over/Short	0
2-926	(e)	Uncollectable Accts	0
			<u>12,440 (b)</u>
			\$ 450

Salaries, Wages & Benefits	75,065	Global account
Telephone	-1,200	Global account
Fuel		Global account
Insurance	1,590	Global account
Utilities	13,830	Global account
	<u>89,285</u>	



DRUMHELLER



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
718 7202 Aquaplex									
719 1-411 Admissions (taxable)	-87,304	-54,036	-101,506	-80,712	-90,000	-90,000	-91,840	-93,720	-96,020
720 1-421 Programs (Taxable)	-5,121	-4,164	-6,947	-6,461	-5,000	-5,400	-5,550	-5,650	-5,750
721 1-423 Programs (Taxable)	-69,886	-57,780	-66,260	-57,908	-60,000	-60,000	-61,200	-62,200	-63,350
722 1-425 Programs (specify) (non-taxable)	-46,907	-38,633	-54,655	-46,689	-55,000	-53,900	-55,000	-56,100	-57,300
723 1-442 Concession Sales	-9,930	-5,857	-9,477	-7,633	-9,000	-9,000	-9,000	-9,000	-9,000
724 1-444 Sale of Materials	-5,556	-4,023	-5,867	-4,140	-6,500	-5,000	-5,000	-5,000	-5,000
725 1-564 Rental: Buildings	-23,393	-19,073	-22,540	-29,161	-22,000	-25,000	-25,000	-25,000	-25,000
726 1-841 Wage Subsidies	-4,059	-2,196	-1,614		-2,200				
727 1-942 Drawn from Capital Reserve					-295,000				
728 1-991 Other Income	-3,862	-8,091	-1,253	-1,034		-5,000			
729 2-111 Salaries	474,318	447,559	575,589	557,207	531,010	611,090	623,320	638,900	651,670
730 2-151 Payroll Benefits	74,816	78,953	86,646	81,900	113,570	108,555	110,775	113,605	115,925
731 2-152 Wellness Program	1,075	723	735	1,703	2,000	2,000	2,000	2,000	2,000
732 2-214 Conventions/Registrations	360	80	538	1,100	800	1,400	1,450	1,450	1,450
733 2-215 Postage		68	56	8	100	100	100	100	100
734 2-216 Telephone	2,286	1,510	1,988	1,915	2,350	1,150	1,175	2,200	1,225
735 2-217 Travel and Subsistence	1,913	1,718	984	1,299	2,350	1,250	1,275	1,300	1,300
736 2-221 Advertising and Promotion	467	790	295	1,057	1,000	1,300	1,000	1,000	1,000
737 2-222 Municipal Membership Fees		1,196	1,043	803	1,320	1,570	1,720	1,720	1,720
738 2-223 Printing and Binding	300				500	500	500	500	500
739 2-227 Software and Upgrades	2,668	3,082	4,647	3,472	5,100	5,100	5,175	5,175	5,175
740 2-234 Education	3,417	6,098	5,531	3,141	6,500	4,000	5,275	4,150	5,425
741 2-241 Janitorial Services	8,835	1,636	1,555	1,791	2,500	2,500	2,500	2,500	2,500
742 2-242 Contract: (specify)	3,549		3,254						
743 2-251 Repairs: Buildings	16,195	11,876	11,931	12,816	15,050	20,550	20,550	20,550	20,550
744 2-252 Repairs: Equipment	3,271	11,955	2,761	262,383	10,500	10,500	10,500	10,500	10,500
745 2-253 Repairs: Other	35,607	27,266	53,855	31,662	17,850	17,850	18,050	18,300	18,550
746 2-255 Repairs: Capital Reinvestment Program	2,511			890	295,000				
747 2-272 Insurance and Bond Premiums	7,705	7,451	7,121	7,645	8,000	9,590	10,070	10,570	11,100
748 2-291 Other General Services	7,801	10,469	2,424	6,237	8,600	7,225	7,225	7,225	7,225
749 2-511 Safety Materials, Clothing & Shoes	1,648	4,222	4,247	1,753	5,000	4,250	4,300	4,400	4,500
750 2-512 Goods for Re-Sale	6,771	606	3,912	3,155	6,500	6,500	6,500	6,500	6,500

Budget by Organization - 4 Year TAX SUPPORTED - COUNCIL 20Jan20



2020 Operating Budget

		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
751	2-513 Goods for Re-Sale: Concession	6,734	3,688	6,441	4,269	6,000	6,000	6,000	6,000	6,000
752	2-514 Program Materials	7,108	5,514	5,975	7,164	7,300	7,600	7,750	7,905	8,065
753	2-515 Stationery, Office Supplies	743	745	1,698	774	900	950	1,000	1,000	1,000
754	2-518 Janitorial Supplies		3,106	8,146	5,736	4,000	7,000	7,000	7,000	7,000
755	2-519 Other General Supplies	7,634	6,517	6,384	3,936	8,000	12,000	7,000	7,000	7,000
756	2-531 Chemicals and Salts	22,734	19,990	26,834	24,132	26,355	34,220	34,430	35,230	35,980
757	2-541 Utilities: Electricity	58,201	39,317	54,002	46,572	41,850	54,480	52,130	53,210	53,995
758	2-542 Utilities: Gas	70,810	55,083	44,086	40,946	49,890	47,590	51,785	55,625	56,615
759	2-543 Utilities: Water and Sewer	29,584	33,024	36,860	33,528	38,500	42,000	42,840	43,700	44,570
760	2-812 Penalties, Interest, Overdraft	1,511	1,039	1,967	2,098	2,000	2,350	2,375	2,400	2,450
761	2-813 POS - Over/Short	-1,074	-399	111	-86	175	175	175	175	175
762	2-926 Uncollectable Accounts		242	6,841		500	500	500	500	500
763	Total 7202 Aquaplex	603,480	591,271	698,338	917,268	676,370	778,545	793,855	815,720	830,845

Arena (7203)

2019	Budget	588,725
	Projected final	455,000

2018 Actual	\$	623,668
2017 Actual	\$	445,969
2016 Actual	\$	500,353
2015 Actual	\$	429,419

5 year average \$ 490,882

2020	Budget request	527,955
	Total Change over 2019 budget	(60,770)
	Less change in Global expenses	93,370
	Less change in amortization	0
	Remaining change over 2019 budget	32,600 (b)

Mentionable Variances

		Repairs: Buildings		1time provisions \$15k for Containment wall (isolate compressor room in ammonia event \$6k for aisleway railings \$4,500 scuppers on building side
2-251	(e)		28,600	
2-253	(e)	Repairs: Other	7,000	1time provision to replace ammonia sensor
		Other General Supplies		1 time provision for nets (\$1,350) elimination 1 time provision for flag pole (\$2,700)
2-519	(e)		-1,800	
			33,800 (b)	
		balance of variance	-\$ 1,200	

Salaries, Wages & Benefits	-88,500	Global account
Telephone	350	Global account
Fuel	-1,200	Global account
Insurance	-11,600	Global account
Utilities	7,580	Global account
	<u>-93,370</u>	



2020 Operating Budget

		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
764	7203 Arena									
765	1-411 Admissions (taxable)	-5,714	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000	-6,000
766	1-564 Rental: Buildings	-138,901	-139,703	-160,563	-150,898	-145,000	-145,000	-147,900	-150,100	-152,450
767	1-991 Other Income	-2,137	-2,452	-5,587	-2,678					
768	2-111 Salaries	257,821	248,875	247,655	275,140	355,610	283,060	288,720	295,940	301,860
769	2-151 Payroll Benefits	48,926	50,254	47,053	53,260	67,430	51,480	52,510	53,820	54,900
770	2-152 Wellness Program	575	1,128	575	603	1,000	1,000	1,000	1,000	1,000
771	2-214 Conventions/Registrations				700	500	600	600	600	600
772	2-216 Telephone	5,325	6,362	6,086	6,682	5,400	5,750	5,845	5,945	6,050
773	2-217 Travel and Subsistence	1,957	2,378	1,319	2,315	2,000	1,500	1,525	1,550	1,550
774	2-222 Municipal Membership Fees	540	360	495	588	700	700	700	700	700
775	2-234 Education	876	2,815	262	2,545	3,550	2,800	1,250	1,250	1,350
776	2-241 Janitorial Services	9,690	2,465	2,210	3,337	3,200	3,200	3,200	3,200	3,200
777	2-251 Repairs: Buildings	32,031	30,105	67,836	28,369	57,100	85,700	24,200	24,200	27,700
778	2-252 Repairs: Equipment	6,941	3,894	4,186	2,812	6,000	6,500	9,000	9,000	9,000
779	2-253 Repairs: Other	45,405	27,213	13,965	21,292	20,800	27,800	20,800	20,800	20,800
780	2-255 Repairs: Capital Reinvestment Program	22,470		190,720	17,720					
781	2-272 Insurance and Bond Premiums	27,866	27,823	26,726	13,070	28,000	16,400	17,220	18,080	18,980
782	2-291 Other General Services	35,974	24,662	25,640	22,401	28,400	28,000	28,000	28,000	28,000
783	2-511 Safety Materials, Clothing & Shoes	5,339	3,873	4,388	3,205	5,000	5,000	3,750	3,750	3,750
784	2-518 Janitorial Supplies		7,539	6,926	4,516	6,700	6,700	6,700	6,700	6,700
785	2-519 Other General Supplies	6,131	10,578	5,007	12,063	5,060	3,260	3,400	3,450	3,550
786	2-521 Fuel Oil Grease	2,306	3,175	1,461	928	3,200	2,000	2,040	2,080	2,120
787	2-524 Consumable, Small Tools	1,167	386	273	101	900	750	800	800	825
788	2-531 Chemicals and Salts	6,353	6,067	5,674	3,842	6,700	6,700	6,700	6,700	6,700
789	2-541 Utilities: Electricity	71,527	65,924	66,933	69,769	67,210	69,265	66,215	68,100	69,480
790	2-542 Utilities: Gas	29,443	35,871	38,884	34,681	36,265	38,790	42,330	45,565	46,325
791	2-543 Utilities: Water and Sewer	28,442	26,522	27,354	25,141	28,500	31,500	32,130	32,770	33,420
792	2-926 Uncollectable Accounts		5,855	4,190		500	500	500	500	500
793	Total 7203 Arena	500,353	445,969	623,668	445,504	588,725	527,955	465,235	478,400	490,610

Parks (7204)

2019		
Budget		538,045
Projected final		415,000

2020		
Budget request		571,170
Total Change over 2019 budget		33,125
Less change in Global expenses		(14,925)
Less change in amortization		0
Remaining change over 2019 budget		18,200 (b)

2018 Actual	\$	445,106
2017 Actual	\$	516,346
2016 Actual	\$	476,526
2015 Actual	\$	667,918

5 year average \$ 504,179

Mentionable Variances

1-841	(r)	Wage Subsidies	7,200	elimination of Step grants
1-991	(r)	Other Income	1,500	bench sales - based on actual
2-254	(e)	Repairs- Structures	8,000	1 time provision \$7k for spray park nozzle heads
2-519	(e)	Other General Supplies	1,500	increase to provision for bedding plants

18,200 (b)

	\$	-

Salaries, Wages & Benefits	28,765	Global account
Telephone		Global account
Fuel	-2,000	Global account
Insurance	-2,060	Global account
Utilities	-9,780	Global account
	14,925	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
794	7204 Parks and Playgrounds									
795		-320		-710						
796	1-564 Rental: Buildings	-13,125	-8,536	-8,991	-10,671	-9,000	-9,500	-9,700	-9,900	-10,100
797	1-565 Rental: Equipment		-800							
798	1-841 Wage Subsidies	-16,613	-23,196	-21,000		-7,200				
799	1-843 Conditional Programs	-2,229								
800	1-991 Other Income	-15,829	-20,481	-12,041	-27,893	-10,000	-8,500	-9,000	-9,000	-9,000
801	1-992 Contributions: Community Organizations				-10,000					
802	2-111 Salaries	270,957	273,392	235,744	226,008	238,140	274,605	280,090	287,100	292,840
803	2-151 Payroll Benefits	40,536	44,250	32,741	30,740	57,650	49,950	50,950	52,220	53,260
804	2-217 Travel and Subsistence		685	74						
805	2-234 Education	1,297	785	405		850	850	850	850	850
806	2-241 Janitorial Services	11,589								
807	2-252 Repairs: Equipment	13,877	11,594	11,631	15,728	13,000	13,000	13,000	13,000	13,000
808	2-253 Repairs: Other	1,227	48	376		1,400	1,400	1,400	1,400	1,400
809	2-254 Repairs: Structures	39,584	33,356	30,316	34,545	42,800	50,800	43,800	43,800	43,800
810	2-262 Rental/Lease: Equipment/Furnishings	205	185			750	750	750	750	750
811	2-272 Insurance and Bond Premiums	8,971	8,943	13,023	9,258	14,000	11,940	12,540	13,170	13,830
812	2-291 Other General Services	17,951	17,470	44,514	37,648	36,475	36,475	36,475	36,475	36,475
813	2-292 Contracted Service (Specify)	6,000	6,451		6,600	6,600	6,600	6,600	6,600	6,600
814	2-511 Safety Materials, Clothing & Shoes	1,850	1,666	1,784	1,873	3,000	3,000	3,000	3,000	3,000
815	2-518 Janitorial Supplies		5,093	9,186	6,193	6,800	6,800	6,800	6,800	6,800
816	2-519 Other General Supplies	30,624	19,855	25,406	22,522	17,100	18,600	18,600	18,600	18,600
817	2-521 Fuel Oil Grease	9,104	9,580	4,983	4,657	10,000	8,000	8,160	8,325	8,490
818	2-524 Consumable, Small Tools	1,041	1,047	1,126	1,098	2,000	2,000	2,000	2,000	2,000
819	2-531 Chemicals and Salts	9,373	14,446	2,123	907	15,400	15,400	15,400	15,400	15,400
820	2-535 Sand and Gravel				1,850	500	1,000	1,000	1,000	1,000
821	2-541 Utilities: Electricity	14,119	18,025	15,832	13,434	17,150	10,255	9,745	9,645	10,365
822	2-542 Utilities: Gas	587	633	661	592	630	645	675	710	730
823	2-543 Utilities: Water and Sewer	45,430	102,175	57,897	25,529	80,000	77,100	80,750	82,330	83,925
824	2-926 Uncollectable Accounts			-684						
825	Total 7204 Parks and Playgrounds	476,526	516,346	445,106	389,908	538,045	571,170	573,885	584,275	594,015

Seasonal Rec Programs (7205)

2019		
Budget		8,460
Projected final		9,000

2020		
Budget request		9,410
Total Change over 2019 budget		950
Less change in Global expenses	(2,950)	
Less change in amortization	0	
Remaining change over 2019 budget	(2,000)	(b)

2018 Actual	\$	7,717
2017 Actual	\$	9,255
2016 Actual	\$	12,232
2015 Actual	\$	11,441

5 year average \$ 9,929

Mentionable Variances

1-425	(r)	Programs (specify) (non-taxable)	-5,000	Summer fun prgm revenue
1-841	(r)	Wage Subsidies	2,200	elimination of Step grant
			-2,800 (b)	
		balance of variance	\$ 800	

Salaries, Wages & Benefits	3,000	Global account
Telephone	-50	Global account
Fuel		Global account
Insurance		Global account
Utilities	2,950	Global account



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
826 7205 Seasonal Recreation Programs									
827 1-425 Programs (specify) (non-taxable)	-25,941	-18,821	-24,040	-27,804	-28,000	-33,000	-33,500	-34,000	-35,000
828 1-841 Wage Subsidies		-2,196	-3,228		-2,200				
829 1-991 Other Income	-280	-342	-150	-18	-150				
830 2-111 Salaries	29,072	24,839	24,444	26,200	24,930	27,170	27,770	28,540	29,170
831 2-151 Payroll Benefits	2,722	1,901	2,080	2,164	4,730	5,490	5,600	5,740	5,850
832 2-216 Telephone	8	5,407	210	24	250	200	205	210	215
833 2-217 Travel and Subsistence	2,636	1,945	2,076	2,844	2,200	2,500	2,700	2,700	3,000
834 2-221 Advertising and Promotion	595	583	1,067	15	900	900	900	900	900
835 2-234 Education	281				200	500	500	500	500
836 2-291 Other General Services	2,812	273	450	419	1,500	750	750	750	950
837 2-295 Project: (specify)			630						
838 2-514 Program Materials	1,862	2,689	3,055	4,941	3,600	4,400	4,600	4,600	5,300
839 2-519 Other General Supplies	26	507	400		500	500	500	500	500
840 2-926 Uncollectable Accounts			723						
841 Total 7205 Seasonal Recreation Programs	13,793	16,785	7,717	8,785	8,460	9,410	10,025	10,440	11,385

Curling (7206)

2019		
Budget		15,520
Projected final		9,500

2020		
Budget request		10,860
Total Change over 2019 budget		(4,660)
Less change in Global expenses		4,640
Less change in amortization		0
Remaining change over 2019 budget		(20) (b)

2018 Actual	\$	13,035
2017 Actual	\$	9,255
2016 Actual	\$	12,232
2015 Actual	\$	11,441

5 year average \$ 11,093

Mentionable Variances

		<u>0 (b)</u>
balance of variance	-\$	20

Salaries, Wages & Benefits		Global account
Telephone		Global account
Fuel		Global account
Insurance	-5,140	Global account
Utilities	500	Global account
	<u>-4,640</u>	



DRUMHELLER



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
842	7206 Curling Club								
843	1-441 Sale of Utility	-15,947	-23,178	-15,263	-7,808	-18,380	-18,380	-18,380	-18,380
844	2-111 Salaries		53		170				
845	2-151 Payroll Benefits		16		21				
846	2-239 Other Professional				15,400				
847	2-251 Repairs: Buildings	104	3,510	332	3,616	2,500	2,500	2,500	2,500
848	2-272 Insurance and Bond Premiums	11,315	12,051	11,621	5,468	12,000	6,860	7,200	7,940
849	2-291 Other General Services	813	971	1,082	917	1,020	1,000	1,000	1,000
850	2-541 Utilities: Electricity	15,947	15,832	15,263	7,808	18,380	18,380	18,380	18,380
851	2-543 Utilities: Water and Sewer				345	500	510	520	530
852	Total 7206 Curling Club	12,232	9,255	13,035	25,937	15,520	10,860	11,210	11,580

Library (7402)

2019		
Budget		323,240
Projected final		317,396

2020		
Budget request		323,810
Total Change over 2019 budget		570
Less change in Global expenses		0
Less change in amortization		0
Remaining change over 2019 budget		570 (b)

2018 Actual	\$	302,446
2017 Actual	\$	272,898
2016 Actual	\$	311,975
2015 Actual	\$	301,203

5 year average \$ 301,184

Mentionable Variances

2-771	(e)	Grant: (specify) individuals, community	570	increase to Marigold provision
			570 (b)	
		balance of variance	\$	-

Salaries, Wages & Benefits		Global account
Telephone	0	Global account
Fuel		Global account
Insurance		Global account
Utilities		Global account
	0	



2020 Operating Budget

		2016	2017	2018	2019	2019	2020	2021	2022	2023
		YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
853	7402 Library									
854	1-991 Other Income	-2,482	-2,373	-1,960	-1,196	-1,600	-1,600	-1,630	-1,660	-1,690
855	2-216 Telephone	2,482	2,374	1,960	1,196	1,600	1,600	1,630	1,660	1,690
856	2-261 Rental/Lease: Buildings	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
857	2-771 Grant: (specify) Individuals, community	236,975	197,897	227,446	241,999	248,240	248,810	249,525	250,025	253,550
858	Total 7402 Library	311,975	272,898	302,446	316,999	323,240	323,810	324,525	325,025	328,550

BCF (7404)

2019		
	Budget	970,100
	Projected final	845,000

2020		
	Budget request	1,050,110
	Total Change over 2019 budget	80,010
	Less change in Global expenses	(75,415)
	Less change in amortization	0
	Remaining change over 2019 budget	4,595 (b)

2018 Actual	\$	1,208,463
2017 Actual	\$	1,309,702
2016 Actual	\$	1,246,228
2015 Actual	\$	1,228,049
5 year average	\$	1,167,488

Mentionable Variances

1-421	(r)	Programs (Taxable)	-7,000	
1-422	(r)	Programs (Taxable)	-3,000	
1-425	(r)	Programs (non taxable)	5,000	
1-564	(r)	Rental Buildings	-8,000	
1-569	(r)	Rental Other	-10,000	revenues to better reflect actuals
2-214	(e)	Conventions/Registrations	-1,000	
2-217	(e)	Travel and Subsistence	-1,000	budget constraint
2-227	(e)	Software and Upgrades	-2,350	for increased transactions fees (correlated to sales)
2-234	(e)	Education	-2,300	budget constraints
2-241	(e)	Janitorial Services	4,910	1 time provision \$3k for carpet cleaning
2-251	(e)	Repairs Buildings	13,200	1 time provision \$4,800 for kiosk sink & install 1 time provision \$10k for install accessible door - Library \$1,500 reduction in provision for interior bldg repair
2-252	(e)	Repairs Equipment	10,000	*new - \$5k provision for banquet hall equipment replacement \$5k provision for kitchen equipment replacement
2-291	(e)	Other General Services	4,440	\$2,500 increase to fire suppression provision \$1,200 increase in provision for kitchen hood power wash
2-295	(e)	Project: Program Instructors (Paint night etc)	4,000	program delivery instructors
2-514	(e)	Program Materials	1,000	
2-515	(e)	Stationery, Office Supplies	-1,000	
2-771	(e)	Grant: (specify) individuals, community	8,000	increase to provision for donated room rentals
2-831	(e)	Interest	-12,005	

balance of variance \$ **1,700**

Salaries, Wages & Benefits	56,390	Global account
Telephone	180	Global account
Fuel		Global account
Insurance	8,690	Global account
Utilities	10,155	Global account
	<u>75,415</u>	

H:\Budget\2020\Tax Supported) Draft V12020 Explanation of budget request variance.xlsx



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
859 7404 Community Facility									
860 1-411 Admissions (taxable)	-33,045	-38,217	-42,497	-39,565	-38,500	-38,500	-39,270	-40,050	-40,850
861 1-421 Programs (Taxable)	-9,093	-16,149	-18,090	-29,041	-16,000	-23,000	-23,500	-24,000	-24,500
862 1-422 Programs (Taxable)	-80,000	-78,800	-78,700	-78,600	-75,000	-78,000	-78,000	-78,000	-78,000
863 1-423 Programs (Taxable)	-287,150	-283,878	-300,238	-280,740	-290,000	-290,000	-295,600	-301,300	-307,125
864 1-425 Programs (specify) (non-taxable)	-8,349	-13,787	-6,592	-4,606	-10,000	-5,000	-6,000	-6,000	-6,000
865 1-433 Advertising		-238	-1,598	-95	-1,000	-250	-250	-250	-250
866 1-442 Concession Sales	-2,166	-3,637	-3,330	-2,701	-3,000	-3,500	-3,500	-3,500	-3,500
867 1-444 Sale of Materials	-406	-89	-62	-19	-250				
868 1-445 Sale of Conservation Items		-2,200	-200						
869 1-564 Rental: Buildings	-117,436	-104,800	-113,442	-166,095	-110,000	-118,000	-120,000	-122,000	-124,000
870 1-569 Rental: Other	-3,813	-8,322	-15,809	-27,782	-10,000	-20,000	-20,000	-20,000	-20,000
871 1-991 Other Income	-34,112	-16,907	-6,855	-6,231					
872 2-111 Salaries	579,420	596,237	644,649	656,461	612,380	674,435	687,870	705,000	719,030
873 2-151 Payroll Benefits	97,637	121,330	122,096	119,308	129,090	123,425	125,845	128,935	131,465
874 2-152 Wellness Program	2,219	2,648	2,324	2,278	2,500	2,500	2,500	2,500	2,500
875 2-212 Communication System	123	123	332						
876 2-214 Conventions/Registrations	50	1,697	1,338		2,400	1,400	1,400	1,400	1,400
877 2-215 Postage		203	10	5					
878 2-216 Telephone	7,302	8,092	5,675	4,546	5,130	5,310	4,400	5,495	5,590
879 2-217 Travel and Subsistence	4,897	3,522	3,366	1,834	4,500	3,500	3,550	3,550	3,600
880 2-218 Meeting Expense		55	36	54	200	200	200	200	200
881 2-221 Advertising and Promotion	30,619	23,263	26,160	19,941	26,300	26,300	26,800	28,300	27,300
882 2-222 Municipal Membership Fees	811	1,045	1,011	819	1,960	1,960	1,960	1,960	1,960
883 2-223 Printing and Binding	381	2,651	2,352	2,861	3,000	3,000	3,000	3,000	3,000
884 2-227 Software and Upgrades	18,167	21,745	28,734	18,938	25,810	23,460	23,460	23,460	23,460
885 2-234 Education	4,358	1,405	2,102	3,329	7,300	5,000	4,100	4,200	4,200
886 2-239 Other Professional	15,000								
887 2-241 Janitorial Services	96,538	97,894	93,714	100,338	108,370	113,280	112,235	112,235	112,235
888 2-251 Repairs: Buildings	33,216	40,263	33,147	33,586	32,800	46,000	35,650	33,150	33,150
889 2-252 Repairs: Equipment	24,501	16,079	17,629	21,670	18,500	28,500	30,000	30,000	30,500
890 2-253 Repairs: Other	21,091	33,257	22,347	5,495	33,600	33,600	33,600	33,600	33,600
891 2-254 Repairs: Structures	941	1,719	150	2,800	5,000	5,000	5,000	5,000	5,000

Budget by Organization - 4 Year TAX SUPPORTED - COUNCIL 20Jan20



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023	
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget	
892	2-255 Repairs: Capital Reinvestment Program			4,500						
893	2-272 Insurance and Bond Premiums	30,248	32,580	31,141	34,029	34,000	42,690	44,820	47,060	49,410
894	2-291 Other General Services	62,191	55,800	62,482	63,519	50,560	55,000	55,585	55,185	55,685
895	2-295 Project: (specify)	5,017	14,894	7,892	17,139	10,000	14,000	14,000	14,000	14,000
896	2-511 Safety Materials, Clothing & Shoes	1,220	5,505	1,718	2,558	5,500	5,750	5,850	5,850	5,850
897	2-512 Goods for Re-Sale		458	468		300	300			
898	2-513 Goods for Re-Sale: Concession	517	2,011	2,389	1,907	2,500	2,500	2,700	2,700	2,700
899	2-514 Program Materials	2,375	4,232	4,240	5,180	5,000	6,000	6,000	6,000	6,000
900	2-515 Stationery, Office Supplies	4,205	6,087	3,500	3,019	6,500	5,500	5,500	5,600	5,700
901	2-518 Janitorial Supplies	10,147	10,611	12,383	9,933	12,000	12,000	12,000	12,000	12,000
902	2-519 Other General Supplies	9,851	23,246	32,074	22,209	33,250	33,250	33,750	34,750	35,550
903	2-524 Consumable, Small Tools	718	837	222	270	1,300	1,300	1,300	1,300	1,300
904	2-531 Chemicals and Salts	1,257		628	1,553	1,800	2,000	2,000	2,000	2,000
905	2-541 Utilities: Electricity	115,719	109,928	115,520	106,451	119,425	120,865	115,965	118,430	120,245
906	2-542 Utilities: Gas	28,892	28,677	36,644	30,275	28,850	37,465	40,880	43,995	44,740
907	2-543 Utilities: Water and Sewer	5,082	4,727	5,109	4,320	5,400	5,500	5,610	5,725	5,840
908	2-765 VADIM CONVERTED	32,300	10,000							
909	2-771 Grant: (specify) individuals, community	3,813	8,322	14,628		8,000	16,000	16,000	16,000	16,000
910	2-812 Penalties, Interest, Overdraft	9,487	10,553	10,710	7,105	11,300	11,300	11,300	11,300	11,300
911	2-813 POS - Over/Short	-123	-407	-126	-75	250	250	250	250	250
912	2-831 Interest	201,741	191,141	180,084	168,555	169,075	157,070	144,550	131,495	117,875
913	2-926 Uncollectable Accounts	71	24,497	-9,680			750	750	750	750
914	2-930 Amortization Expense	359,799	359,799	272,178						
915	Total 7404 Community Facility	1,246,228	1,309,702	1,208,463	836,735	970,100	1,050,110	1,034,260	1,041,275	1,041,160

Community Events (7411)

2019		
Budget	174,610	
Projected final	162,000	

2018 Actual	\$	75,530
2017 Actual	\$	87,216
2016 Actual	\$	71,373
2015 Actual	\$	56,628

5 year average \$ 90,549

2020		
Budget request	262,280	
Total Change over 2019 budget	87,670	
Less change in Global expenses	(92,770)	
Less change in amortization	0	
Remaining change over 2019 budget	(5,100) (b)	

Mentionable Variances

2-295	(e)	Project (specify)	-5,000	elimination of 1 time cash Community Support donation (\$5k - Salvation Army)
2-297	(e)	Project:	-10,000	elimination of 1 time provision for 100th celebration (Fire)
2-298	(e)	Project:	10,000	increase to provision for events/activities
			-5,000 (b)	
		balance of variance	-\$ 100	

Salaries, Wages & Benefits	89,820	Global account
Telephone		Global account
Fuel		Global account
Insurance	2,950	Global account
Utilities		Global account
	<u>92,770</u>	

2-295	9,000	Canada Day - Fireworks
	33,000	Canada Day - Entertainment
	30,000	Community Support
	<u>\$72,000</u>	



2020 Operating Budget

	2016	2017	2018	2019	2019	2020	2021	2022	2023
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Draft Budget	Draft Budget	Draft Budget	Draft Budget	Draft Budget
916 7411 Community Events									
917 1-442 Concession Sales				-920					
918 1-445 Sale of Conservation Items	-600			-150					
919 1-833 Conditional Programs	-4,900	-4,900	-5,000	-5,860	-4,900	-5,000	-5,000	-5,000	-5,000
920 1-991 Other Income	-1,015	-13,220	-2,521	-2,840					
921 2-111 Salaries	25,517	29,739	26,355	72,181	57,410	136,395	137,600	139,140	140,410
922 2-151 Payroll Benefits	4,318	5,782	3,073	9,782	10,600	21,435	21,835	22,345	22,765
923 2-272 Insurance and Bond Premiums	2,500	2,000	2,250	4,339	2,500	5,450	5,720	6,010	6,310
924 2-295 Project: (specify)	35,297	67,815	49,373	55,890	77,000	72,000	73,000	73,000	75,000
925 2-296 Project: (specify)				5,781	7,000	7,000	7,000	8,000	8,000
926 2-297 Project: (specify)	10,256			3,033	10,000				
927 2-298 Project (specify)				18,316	15,000	25,000	25,500	26,000	26,500
928 Total 7411 Community Events	71,373	87,216	73,530	159,552	174,610	262,280	265,655	269,495	273,985
929 9702 EDUCATION REQUISITION									
930 1-111 Residential	-1,753,860	-1,749,412	-1,801,982	-1,794,208	-1,850,000	-1,850,000	-1,850,000	-1,850,000	-1,850,000
931 1-112 Commercial	-947,909	-947,510	-930,000	-884,274	-950,000	-950,000	-950,000	-950,000	-950,000
932 2-781 Requisition: (specify)	2,705,283	2,699,640	2,740,985	2,676,421	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
933 Total 9702 EDUCATION REQUISITION	3,514	2,718	9,003	-2,061					
934 Total Tax Supported	343,640	306,774	-730,596	-455,402	-12	199,176	2	58,822	75,323



2020-2023
Draft Operating
Budget
(Tax Supported)

The draft, 2020-2023 Tax Supported Operating Budget, as presented represents administrations collective “best guess” as to what future revenues and expenses might look like.

Each year as we work to develop and refine the budget, the goals are to;

- minimize the year over year financial impact to ratepayers
- maintain previously established levels of service that meets or exceeds the expectations of ratepayers, regulators and other stakeholders
- maintain a standard of repair and upkeep in order to safeguard assets and ensure their full life cycle is realized wherever possible and
- keep sight of strategic plans and new initiatives Council has identified and have deemed high priority for the Town.



The following outlines the % of increase to the municipal requisition used to develop the 4 year operating budget as presented and the anticipated result

2020 - 1.95%	deficit of \$199,176
2021 - 1.5%	balanced
2022 - 2%	deficit of \$58,822
2023 - 1.85%	deficit of \$25,325

To allow room to fund future priorities that may be identified by council and/or administration, effort was made to maintain the increase to the municipal requisition below >2% each of the 4 years.

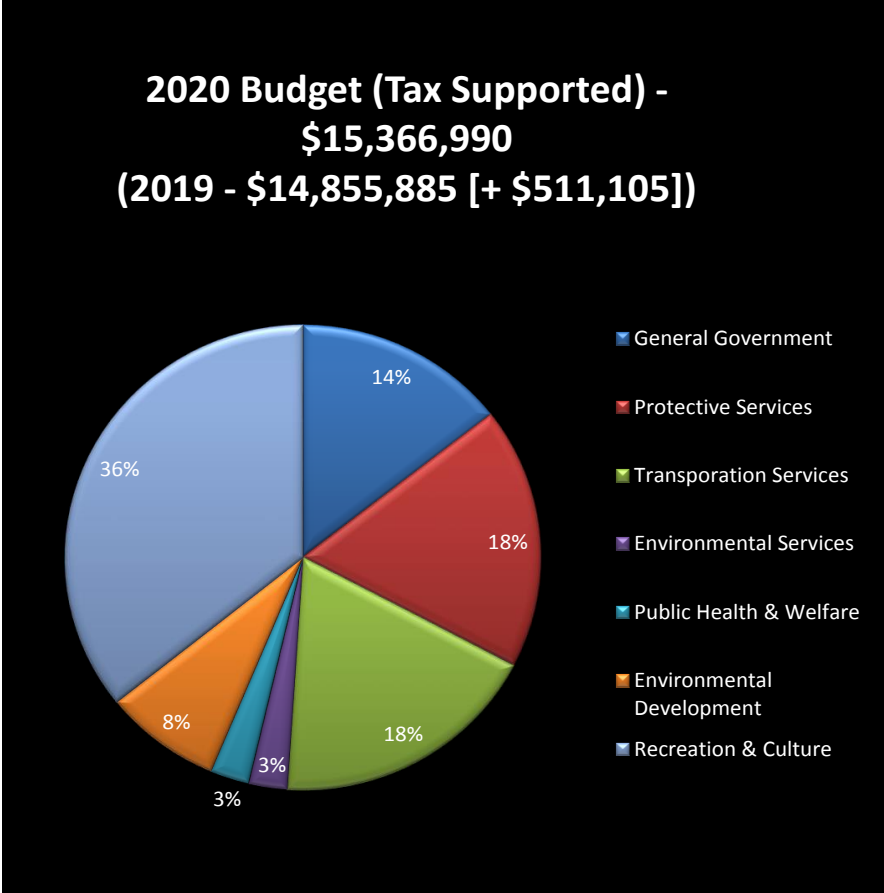


2020 Operating Budget Tax Supported \$15,366,990

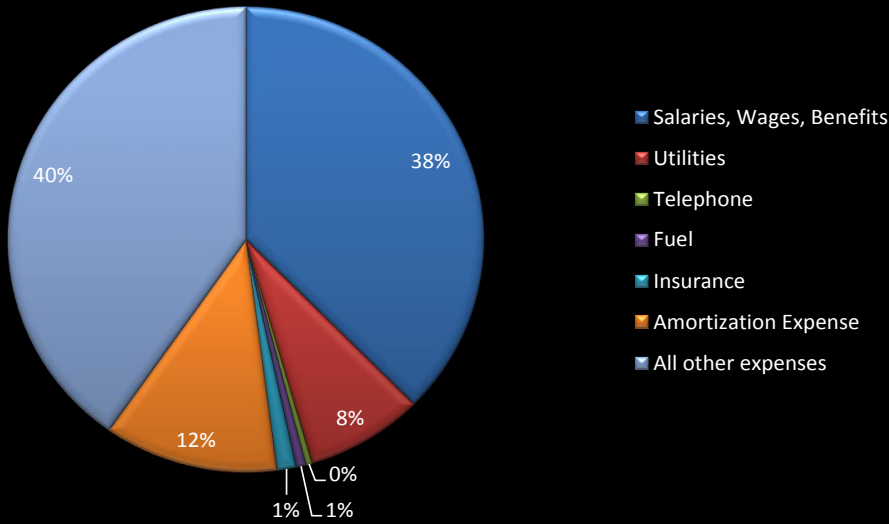
- increase of 3.44% or \$5,111,105 higher than 2019 (\$14,855,885)
- includes a 1.95% increase to the municipal requisition
- deficit position - \$199,176

2020 Budget (Tax Supported) - \$15,366,990

	2020	
General Government	\$ 2,221,785	14.5%
Protective Services	\$ 2,802,700	18.2%
Transporation Services	\$ 2,821,600	18.4%
Environmental Services	\$ 401,680	2.6%
Public Health & Welfare	\$ 409,010	2.7%
Environmental Development	\$ 1,225,240	8.0%
Recreation & Culture	\$ 5,484,975	35.7%
	<u>\$ 15,366,990</u>	<u>100%</u>



**2020 Global Expenses - \$9,180,080
(61% total budget)**



2020 Expenses - Salaries, Benefits, Utilities, Telephone, Fuel, Insurance, Amortization - \$9,180,080 (61%)

		2020	2019
Salaries, Wages, Benefits	\$ 5,765,885	38%	37%
Utilities	\$ 1,224,065	8%	8%
Telephone	\$ 67,355	0%	0%
Fuel	\$ 104,200	1%	1%
Insurance	\$ 200,880	1%	1%
Amortization Expense	\$ 1,817,695	12%	12%
All other expenses	\$ 6,186,910	40%	41%
	<u>\$ 15,366,990</u>	<u>100%</u>	<u>100%</u>



Salaries and Benefits

Labour and benefit costs by far, is the largest expenditure of the Town, representing 38% of the municipal operating budget.

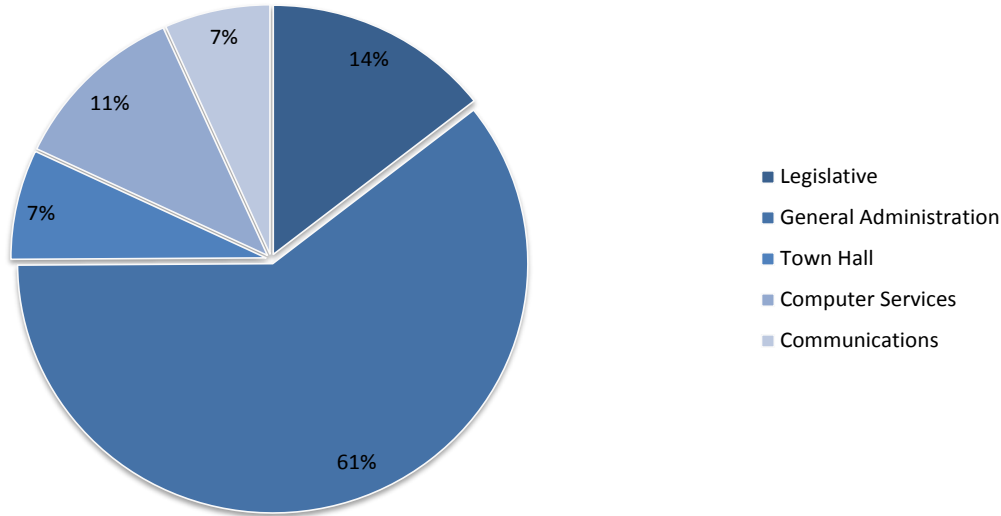
In 2019, 4-year Collective Agreements were signed with both CUPE Locals, providing a level of certainty when calculating salary budgets for 3 of the 4 years, reducing the level of management estimates required.

The cost of health, dental and workers compensation benefits are experience driven and therefore a level of uncertainty remains and large variations in cost year over year can and have occurred.

Salary & benefits budget includes

- new staffing priorities identified and as signalled by Council
- provision for 32 additional weeks Events Coordinator
2019 pilot project budget was 18 weeks
- provision for additional ½ year HR Manager
2019 budget provision was ½ yr due to timing of budget deliberations and time allowance for recruitment
- provision for temporary youth worker
(term length yet to be determined/finalized once balance of available funds has been reconciled)

2020 General Government - \$2,221,785
(2019 - \$2,013,463 [+ \$208,322])



General Government
2020 Budget - \$2,221,785

	2020		2019	
Legislative	\$ 320,635	14.4%	\$ 348,020	17.3%
General Administration	\$ 1,343,625	60.5%	\$ 1,123,478	55.8%
Town Hall	\$ 158,220	7.1%	\$ 149,635	7.4%
Computer Services	\$ 250,500	11.3%	\$ 250,100	12.4%
Communications	\$ 148,805	6.7%	\$ 142,230	7.1%
	<u>\$ 2,221,785</u>	<u>100%</u>	<u>\$ 2,013,463</u>	<u>100%</u>

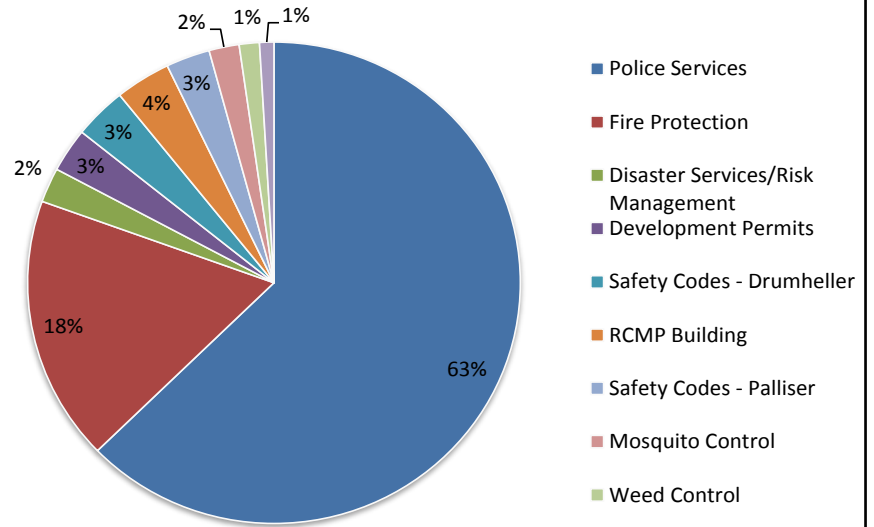
Items to Note:

Provision for legal/projects increased by \$125k
 Provision for public engagement increased by \$8,150 (\$5k budget engagement software, \$2k other)

Protective Services

2020 Budget - \$2,802,700	2020		2019	
Police Services	\$ 1,757,675	62.7%	\$ 1,720,250	62.0%
Fire Protection	\$ 498,240	17.8%	\$ 470,800	17.0%
Disaster Services /Risk Management	\$ 65,115	2.3%	\$ 113,180	4.1%
Development Permits	\$ 82,635	2.9%	\$ 83,640	3.0%
Safety Codes - Drumheller	\$ 97,145	3.5%	\$ 98,185	3.5%
RCMP Building	\$ 102,115	3.6%	\$ 80,220	2.9%
Safety Codes - Palliser	\$ 80,895	2.9%	\$ 80,375	2.9%
Mosquito Control	\$ 55,450	2.0%	\$ 57,570	2.1%
Weed Control	\$ 37,130	1.3%	\$ 42,270	1.5%
Animal Control	\$ 26,300	0.9%	\$ 26,300	0.9%
\$ 2,802,700	100%		\$ 2,772,790	100%

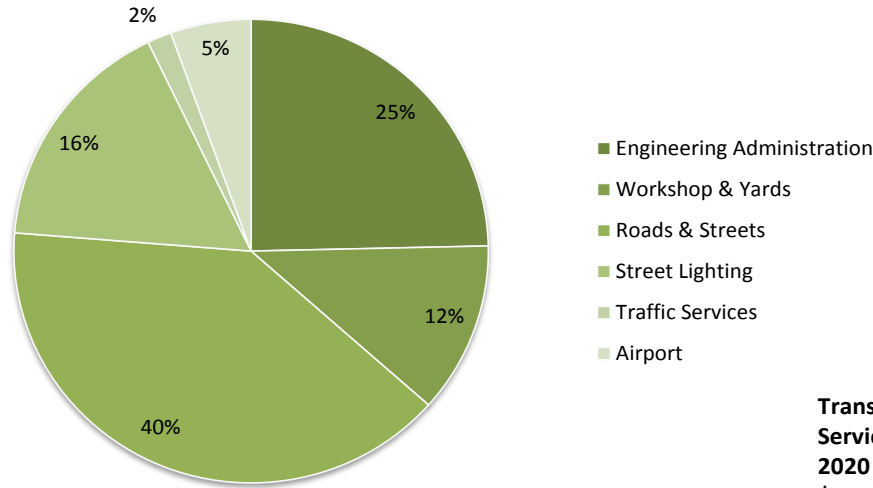
**2020 Protective Services - \$2,802,700
(2019 - \$2,772,790 [+ \$29,910])**



Items to Note:

- 1.6% increase to provision for policing fees (\$21,745)
- 1 time provision of \$15k for RCMP bldg R&M (exterior & sidewalk)

2020 Transportation Services - \$2,821,600 (2019 - \$2,809,105 [+ \$12,495])



Transportation Services

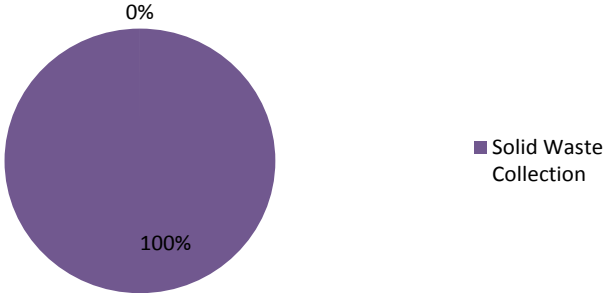
2020 Budget - \$2,821,600

	2020		2019	
Engineering Admin	\$ 695,395	24.6%	\$ 612,540	21.8%
Workshop & Yards	\$ 335,990	11.9%	\$ 338,780	12.1%
Roads & Streets	\$ 1,120,260	39.7%	\$ 1,104,815	39.3%
Street Lighting	\$ 468,270	16.6%	\$ 529,650	18.9%
Traffic Services	\$ 46,655	1.7%	\$ 49,560	1.8%
Airport	\$ 155,030	5.5%	\$ 173,760	6.2%
Total	\$ 2,821,600	100%	\$ 2,809,105	100%

Items to Note:

Roads- provision for R&M increased \$54k (\$24k bridge inspections/cleaning, \$25k dyke/berm mtce, \$5k dust control – asphalt roads)

**2020 Enviromental -\$401,680
(2019 - \$415,700 [- \$14,020])**



**Environmental Services
2020 Budget - \$401,680**

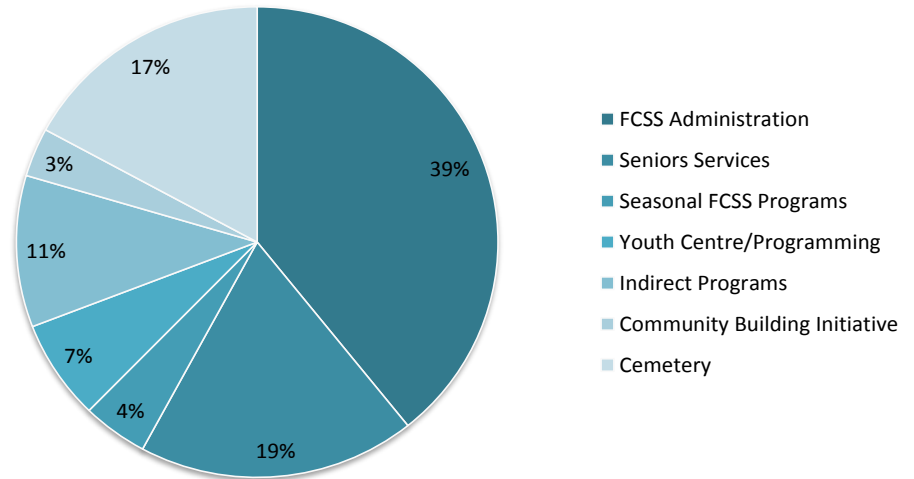
	2020		2019	
Solid Waste Collection	\$ 401,680	100%	\$ 415,700	100%

Items to Note:
Decreased DDSWA requisition (\$13k)

Public Health & Welfare

2020 Budget - \$409,010	2020		2019	
FCSS Admin	\$ 160,500	39.2%	\$ 161,195	36.8%
Seniors Services	\$ 76,295	18.7%	\$ 76,540	17.5%
Seasonal FCSS Programs	\$ 18,035	4.4%	\$ 34,155	7.8%
Youth Centre/Programming	\$ 28,010	6.8%	\$ -	0.0%
Indirect Programs	\$ 42,600	10.4%	\$ 55,000	12.6%
Community Bldg Initiative	\$ 13,710	3.4%	\$ 55,510	12.7%
Cemetery	\$ 69,860	17.1%	\$ 55,410	12.7%
\$ 409,010	100%		\$ 437,810	100%

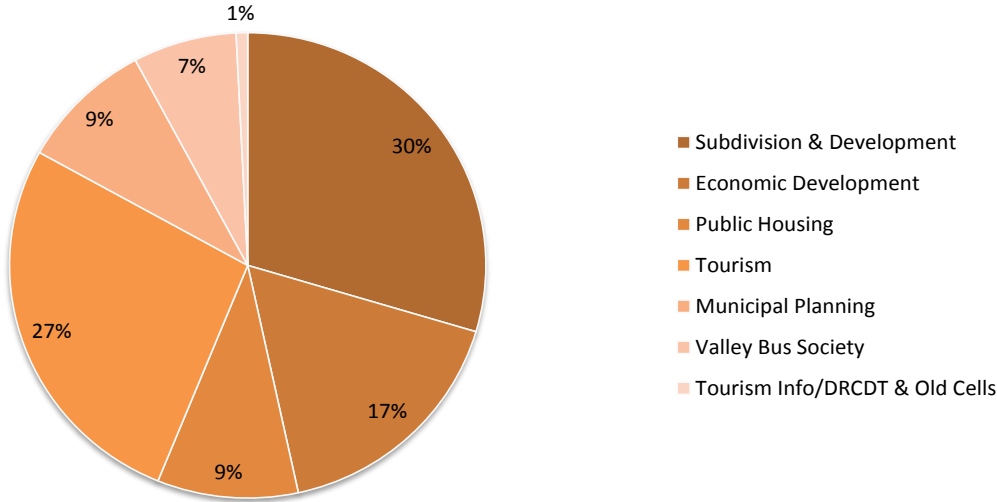
**2020 Public Health & Welfare - \$409,010
(2019 - \$437,810 [- \$28,800])**



Items to Note:

- Reallocation to new Youth programming
 - 2019 misc provision (\$14,500 placeholder used to ensure minimum contribution requirements for grant funds was met)
 - \$12k Grants to Other Organizations (school resource workers – due to timing)
- Reallocation/reduction project specific budgets
 - \$2,200 from seniors Christmas lunch
 - \$4,400 from Roots of Empathy education
- Reduction CBI programming (\$52,470 due to cancellation of grant program)

2020 Environmental Development - \$1,225,240 (2019 - \$1,038,732 [+ \$186,508])



Environmental Development

	2020 Budget - \$1,225,240		2019	
Subdivision & Development	\$ 362,700	29.6%	\$ 362,700	34.9%
Economic Development	\$ 208,125	17.0%	\$ 229,190	22.1%
Public Housing	\$ 117,205	9.6%	\$ 115,015	11.1%
Tourism	\$ 329,675	26.9%	\$ 127,585	12.3%
Municipal Planning	\$ 111,725	9.1%	\$ 111,725	10.8%
Valley Bus Society	\$ 86,250	7.0%	\$ 86,090	8.3%
Tourism Info/ DRCDT & Old Cells	\$ 9,560	0.8%	\$ 6,427	0.6%
	<u>\$ 1,225,240</u>	<u>100%</u>	<u>\$ 1,038,732</u>	<u>100%</u>

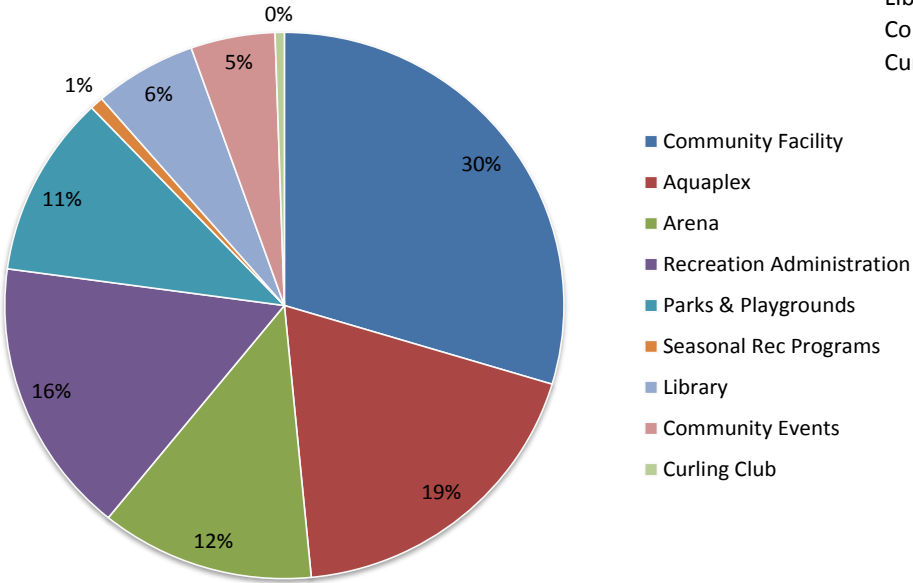
Items to Note:

Tourism - \$185k offsetting expenses for ambassador program, job fair and downtown revitalization study (O2) (TIBRE grant funding)

Tourism – conservative estimate of \$12,750 transfer to reserves (revenue less costs for salary, washrooms and other related parking attendant expenses)

Tourism – elimination of 2019 1time additional ask from Chamber of Commerce (\$9,600)

2020 Recreation & Culture - \$5,484,975 (2019 - \$5,368,285 [+ 116,690])



Recreation & Culture

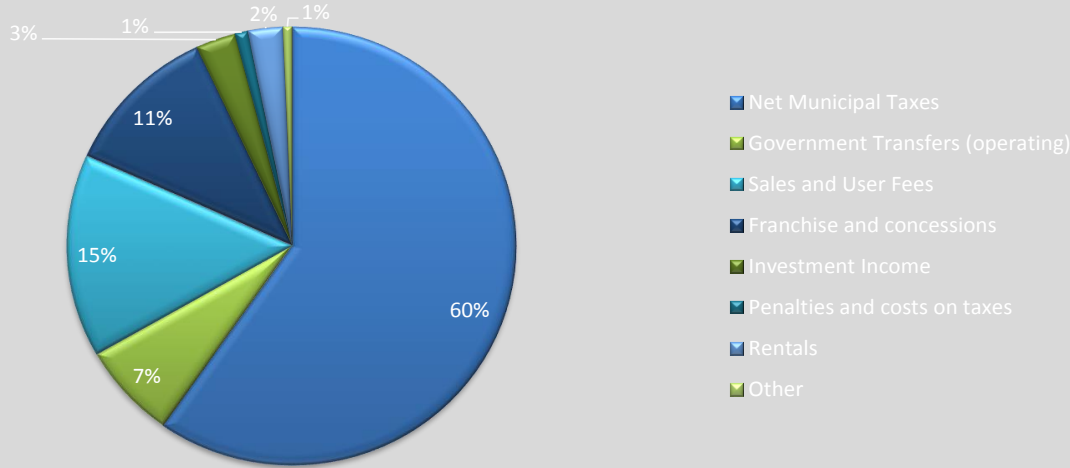
2020 Budget -

	2020		2019	
\$5,484,975				
Community Facility	\$ 1,626,360	29.7%	\$ 1,523,850	28.4%
Aquaplex	\$ 1,031,845	18.8%	\$ 1,221,070	22.7%
Arena	\$ 678,955	12.4%	\$ 739,725	13.8%
Recreation Admin	\$ 894,305	16.3%	\$ 742,335	13.8%
Parks & Playgrounds	\$ 589,170	10.7%	\$ 564,245	10.5%
Seasonal Programs	\$ 42,410	0.8%	\$ 38,810	0.7%
Library	\$ 325,410	5.9%	\$ 324,840	6.1%
Community Events	\$ 267,280	4.9%	\$ 179,510	3.3%
Curling Club	\$ 29,240	0.5%	\$ 33,900	0.6%
	<u>\$ 5,484,975</u>	<u>100%</u>	<u>\$ 5,368,285</u>	<u>100%</u>

Items to Note:

Arena – increased R&M provision by \$23k for 1time expenses (\$22k for ammonia containment wall and sensor, \$6k for aisle railings)
 BCF – increased R&M by \$23k (1time provision \$10k accessibility door to Library, \$10k provision for banquet and kitchen equipment)
 Decreased interest expense by \$12k

2020 Revenues - \$15,167,814
(current budget deficit = \$199,176)



- Elimination of grant programs
 - STEP
 - CBI
- 13.3% reduction in sharing of fine revenue
- Increased policing costs – biology casework analysis
- 25% reduction in GILT (2020 & 2021)
- 35% reduction in shallow gas assessment

Items to Note:

General Admin – increased MSI (\$135k), decreased fine revenue due to provincial decrease in % revenue allocation (\$5k) increased R&M provision by \$23k for 1time expenses (\$22k for ammonia containment wall and sensor, \$6k for aisle railings)

Airport – decreased revenue by \$12k to better reflect historical sales, however little or no overall affect due to reduction in offsetting cost of goods sold

Solid Waste – increased recycling revenue (\$10,500)

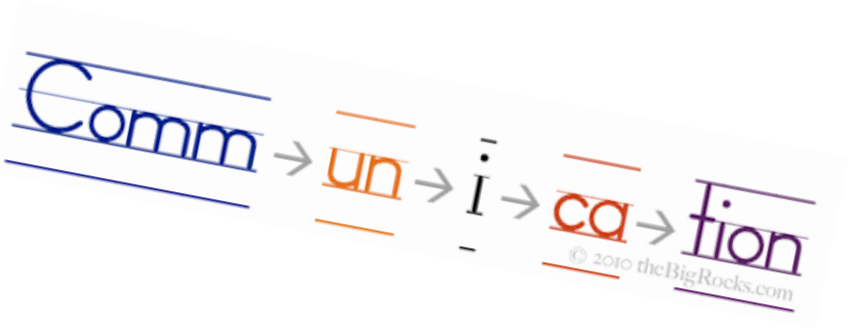
Tourism – increased TIBRE grant revenue for ambassador program, job fair and downtown revitalization study (\$185k), increased revenue for Hoodoos parking (\$40k)

Parks, Pool, Summer Programs – decrease in STEP/student grants due to program elimination (\$11,600)

FCSS – elimination of Community Building Initiative grant (\$32k)

2020 Revenue -

		2020	2019
Net Municipal Taxes	\$ 9,060,680	60%	60%
Gov'n't Transfers (operating)	\$ 1,061,299	7%	5%
Sales and User Fees	\$ 2,272,305	15%	17%
Franchise and concessions	\$ 1,719,500	11%	11%
Investment Income	\$ 440,000	3%	3%
Penalties & costs on taxes	\$ 145,000	1%	1%
Rentals	\$ 377,400	2%	2%
Other	\$ 91,630	1%	0%
	<u>\$ 15,167,814</u>	<u>100%</u>	<u>100%</u>



DOWNTOWN REVITALIZATION

Additional asks



A listing of additional budget requests will be further presented for Council’s consideration during deliberation including

- Increase requests to annual requisitions
 - Library
 - Valley Bus
- Requests for financial support received from Other Community Organizations
- Department change in level of service
 - Bylaw

AGENDA ITEM #3.1



Community Assistance Applications 2020

CASH REQUESTS

ORGANIZATION	APPLICATION DATE	REASON FOR ASK	AMOUNT	COMMITTEE REPRESENTATIVE COMMENT
Canadian Badlands Artists Association	Aug. 27. 2019	funds for building renovations, replace windows, signs, lights & UV protection on windows	\$ 5,000.00	may be more suited for Storefront Grant
East Coulee Community Association	Sept. 30.2019	repair roof on hall	\$ 25,000.00	
Dinosaur Valley Heritage Society ECS museum	Sept.30.2019	operating funds, utlity costs	\$ 9,000.00	grant is not intended to cover utility costs
Atlas Coal Mine Historical Society	Sept.30.2019	operational funds wages, 2 months of wages	\$ 9,800.00	grant is not intended to cover wages
Badlands Amp/Canadian Badlands Passion Play	Dec.19.2019	matching funds for building construction, event centre	\$ 20,000.00	event centre ask was presented at council
Drumheller Off Road Vehicle Association (DORVA)	Jan.6.2020	funds for "fixed cost"	\$ 5,000.00	possible CASH and IN KIND Support? (See below chart)portapotties, garbage dumpsters, PA system, signage, security, fencing, road maintenance
Alberta Student Leadership Conference 2020	Jan.21.2020		\$2,500	
Helping Hands Home Support Services	Sept. 20.2019	BCF Large multipurpose room		Denied - 205.01
Central Alberta Pregancy Care Centre	Oct.18.2019	BCF hall rental		Denied - 879.75

\$ 76,300.00 TOTAL**IN KIND REQUESTS**

ORGANIZATION	APPLICATION DATE	REASON FOR ASK	IN KIND	COMMITTEE REPRESENTATIVE COMMENT
Drumheller Off Road Vehicle Association (DORVA)	Jan.6.2020	funds for "fixed cost"	IN KIND	possible CASH and IN KIND Support? portapotties, garbage dumpsters, PA system, signage, security, fencing, road maintenance

DL. 1.21.2020

**Town of Drumheller
REQUEST FOR DECISION**



TITLE:	Adoption of 2020 Fee Schedule
DATE:	January 24, 2020
PRESENTED BY:	Barbara Miller, CPA, CGA, CLGM Deputy CAO / Director, Corporate Services
ATTACHMENT:	2020 Fee Schedule

SUMMARY

Council reviews and adopts a fee schedule applicable to specific goods and services on an annual basis. Administration is requesting adoption of the 2020 Fee Schedule.

BACKGROUND

As discussed during the Regular Meeting of Council of December 9, 2019, the Town of Drumheller charges user fees for certain goods and services including recreation facility rental and use, safety codes permitting, cemetery plots and burial services, pet licensing and select administrative activities such as property tax clearance certificates. A complete listing of the goods and services where fees are applicable is attached.

The fee schedule proposed for adoption includes the following changes:

- 2% increase to Recreation Access and Facility Rental Fees
 - Aquaplex, BCF entrance & memberships
 - Pool, ice, ball diamond, conference/room rentals
- 2% increase to Bulk Sewage (aligns with utility rate increase)
- 2% increase to Tax Certificates
- 10% increase to Airport Hangar rental
- 2% increase to Cemetery Niche Engraving
- 5% Cemetery Upper Niche – new category
- \$50.00 fee for Fireworks Permit – new category (admin fee)
- Revision to the calculation of fees for File Review (Development)

All other fees will remain at 2019 rates.

RECOMMENDATION:

Adopt the 2020 Fee Schedule as presented.

Request for Decision
Page 2

DISCUSSION (OPTIONS / BENEFITS / DISADVANTAGES):

Benefits – increased fees help to offset the increase in costs incurred to provide the goods and or services and the increased carbon tax imposed on the utilities used to operate the facilities.

Disadvantages – failing to increase user fees results in increased costs to provide the applicable goods and services.

Options – the options available are as follows:

- Adopt 2020 Fee Schedule as presented
- Adopt amended Fee Schedule at < or > recommended % increase
- Status quo – no change in fees for 2020

FINANCIAL IMPACT:

The 2020 tax supported budget reflects a 2% increase in user fees.

STRATEGIC POLICY ALIGNMENT:

Fiscal accountability.

COMMUNICATION PLAN:

Notice of increase in fees will be posted on the website and at the facilities.

MOTION: Councillor _____

Moves to adopt the 2020 Fee Schedule as presented.

Seconder: Councillor _____

B. Miller

Prepared By:
Deputy CAO / Director of Corporate Services



Approved By: Darryl Drohomerski
Chief Administrative Officer



**2020
Service Fee Schedule**

PROPOSED

ADOPTED by Council: January __, 2020

UPDATED:

H:\Fee Schedule\V.2 Draft Fee Schedule 2020 Presented for Adoption January 27

Town of Drumheller

Fee Schedule

Rates Adjusted as per Corporate Services

01-Jan-20

GST: Extra where applicable (unless otherwise indicated)
source:

ADMINISTRATION

account(s) management

Payment (credit balance) transfers (utilities to taxes, taxes to utilities) \$ 25.00
Balance transfers (utilities to tax roll) \$ 50.00

assessment appeal

LARB (residential) Provincial Reg. \$50 max, 3 units and less \$ 50.00
CARB (multi res, commercial) Provincial Reg. \$650 max \$ 650.00
*fees refunded upon successful appeal

assessment information request by third party

information regarding legal description, latest assessment \$ 36.75
information regarding historical assessments \$ 36.75

copies of information (other than photocopies)

Reprint fee for invoice , account history or receipt: \$ 25.75
per electronic version \$ 42.25
per photograph plus: \$ 3.35
per 4x6 \$ 6.50
per 5x7 \$ 11.00
per 8x10 \$ 22.00
per 11x14 \$ 33.50
per 16x20

criminal records check

\$ 37.00

Town of Drumheller

Fee Schedule

Rates Adjusted as per Corporate Services

01-Jan-20

custom work (public works)

per employee hour plus actual costs for materials, supplies and equipment (Mon - Fri 8am - 4:30 pm), additional labour over roadbuilders	\$ 55.00
per employee hour plus actual costs for materials, supplies and equipment (Outside of Mon - Fri 8am - 4:30pm), additional labour over roadbuilders	\$ 80.00
Snow Control plus admin fee:10% (check the Tax Roll)	
Weed Control plus admin fee:10% (check the Tax Roll)	

fax

per transmission (local and long distance)	\$ 5.50
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FOIP* requests * Freedom of Information and Protection of Privacy Regulation, AR200/95

per request	\$ 25.00
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photocopying

per page (min 5 pages to a maximum 600 pages (\$180))	\$ 0.30
Colour copying per page (5 minimum - 600 maximum)	\$ 1.00

tax information

per tax certificate	\$ 38.75 (+) 2%
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Town of Drumheller

Fee Schedule

Rates Adjusted as per Corporate Services

01-Jan-20

DEVELOPMENT

base maps

black and white
colored
11x17

\$ 11.00
\$ 50.25
\$ 16.80

compliance certificate

zoning compliance

***see development tab**

development appeal fee

\$ 133.50

land-use bylaw (black and white)

without map
with map

\$ 50.00
\$ 67.25

municipal development plan

black and white maps
colored maps

\$ 67.00
\$ 111.25

subdivision fees as established annually by Palliser

Town of Drumheller

Fee Schedule

Rates Adjusted as per Corporate Services

01-Jan-20

ELECTRONIC INFORMATION

custom work (computer drafting and programming)

per hour plus actual costs for materials and supplies

\$ 67.25

information extraction

per hour to extract data from electronic databases

\$ 67.25

search and retrieval

per hour plus actual costs for materials and supplies
per 1/4 hour

\$ 33.65
\$ 7.85

Miscellaneous Items

Freon Devices

(Fee is established by Solid Waste Authority)

NSF Charges*

\$ 35.00

Fireworks Permit

\$ 50.00 ***New**

**Town of Drumheller
Fee Schedule**

Rates Adjusted as per Corporate Services

Airport

Effective
01-Feb-20

Lot for Own Hanger

per year plus GST
*site improvements not included
\$ 275.00 (+) 10%

Town of Drumheller Fee Schedule	Rates Adjusted as per Protective Services	Effective 1-Jan-20
Animals		
GST: all prices EXEMPT GST adopted Council		
Altered Animal - with microchip or tattoo		
Dog		\$ 16.00
Cat		\$ 10.75
Altered Animal - without microchip or tattoo		
Dog		\$ 32.00
Cat		\$ 32.00
Unaltered Animal - with microchip or tattoo		
Dog		\$ 37.50
Cat		\$ 37.50
Unaltered Animal - without microchip or tattoo		
Dog		\$ 53.50
Cat		\$ 53.50

New Resident or New Animal licenses are prorated by month

A proof of alteration (spaying or neutering) certificate from a veterinarian is required in order to apply the "altered animal" rate.

A proof of microchip or tattoo certificate from a veterinarian is required in order to apply the "microchip or tattoo" rate.

Town of Drumheller

Fee Schedule

Note: 2% increase
Effective
01-Feb-20

Aquaplex

GST: all prices include GST where applicable unless otherwise indicated
Rentals:

Swim Suit (deposit required)	\$	3.75
Towel	\$	2.50
Shower/use of changeroom facilities (no pool access)	\$	2.50

Pool Rental (no charge for the first three adult supervisors)

Swim Club (per hour)	\$	68.00
Swim Club (per hour - per lane)	\$	12.00
Local Youth Groups		up to 25 ppl \$ 79.50
Non – Local Groups		up to 25 ppl \$ 119.50
Local Youth Groups		26 – 35 ppl \$ 113.75
Non – Local Groups		26 - 35 ppl \$ 154.00
Local Youth Groups		36 – 45 ppl. \$ 148.00
Non – Local Groups		(36 - 45 ppl) \$ 187.75
Local Youth Groups		(46 and over) \$ 182.50
Non – Local Groups		(46 and over) \$ 22.00
Edutour / Camp-ins per person April 1 to March 31 each year (Royal Tyrrell Museum * gst exempt)	\$	3.50

Swimming Lessons* gst exempt

Preschool/Stroke Proficiency (30 minute lesson)	\$	38.00
Swim Kids 1 to 4 (45 minute lesson)	\$	48.25
Swim Kids 5 to 7/ Junior Lifeguard Club (60 minute lesson)	\$	60.25
Swim Kids 8 to 10 (90 minute lesson)	\$	83.75
Private lesson (30 minutes- 1 child)	\$	16.50
Private lesson (30 minutes- additional child)	\$	5.75
School Lessons (August - June each year)	\$	30.50

Town of Drumheller	Note: 2% increase
Fee Schedule	Effective
Aquaplex	01-Feb-20
Training Courses/Adult Lessons	
Adult Lesson - Drop in	\$ 17.75
Adult Lessons - Session	\$ 51.50
Bronze Courses	
WSI Skills	
NLS	
Standard First Aid	
	Cost Recovery
Public Swimming: Drop In	
5 & Under (within arms reach of someone 16 yrs+)	Fr Free
Youth (ages 6-17 yrs)	\$ 6.00
Adult (ages 18-59yrs)	\$ 8.50
Senior (ages 60+)	\$ 6.00
Family	\$ 19.25
Daily Rate - add for single admission	\$ 2.50
Daily Rate - add for family admission	\$ 5.25
Tickets	
Ticket Type	
10 Pack	\$ 52.75
(10% SAVINGS)	\$ 75.75
Youth	\$ 52.75
Adult	\$ 52.75
Senior	\$ 52.75
Family	\$ 174.50

**Town of Drumheller
Fee Schedule**



Note: 2% increase

GST: all prices subject to GST where applicable

Effective

source:

01-Jul-20

Non-Ice (Summer Rental -April 01 to July 31)

Lacrosse*

\$71.50

Winter Rental

Prime Time Rental

**Prime time: Weekdays from 4PM to Midnight
Weekends from 7AM to Midnight
Holidays from 7AM to Midnight**

Summer Rental Rates

\$89.75

/hr (plus GST) Youth Groups

\$182.00

/hr (plus GST) Local Adult Hockey

\$198.50

/hr (plus GST) Out of Town Users

Non Prime Time Rental

\$66.50

/hr (plus GST) Youth Groups

\$133.50

/hr (plus GST) Local Adult Hockey

\$150.50

/hr (plus GST) Out of Town Users

Junior "A" Rental

\$117.50

/hr (plus GST) Practice

\$163.75

/hr (plus GST) Games

H:\Fee Schedule\V.2 Draft: Fee Schedule 2020 Presented for Adoption January 27
Arena

**Town of Drumheller
Fee Schedule**

**Effective
01-Feb-20**

Ball Diamonds

GST: all prices include GST where applicable unless otherwise indicated
source:

Note: 2% increase

Youth Ball (Per Diamond)

per game (2-3 hours duration) (plus GST)
per day (plus GST)

\$24.50
\$86.75

Adult Ball (Per Diamond)

per game (2-3 hours duration) (plus GST)
per day (plus GST)

\$33.50
\$115.50

Town of Drumheller

Fee Schedule **Effective**
February 1, 2020

Drop in - BCF	2020 Single Facility (including GST)	2020 Multi Facility (including GST)
Adult	\$9.75	\$12.25
Youth	\$7.75	\$9.50
Senior	\$7.75	\$9.50
Family	\$19.25	\$25.00
Dependent		
10 pass - BCF/Multi		
Adult	\$87.75	\$110.25
Youth	\$69.75	\$85.50
Senior	\$69.75	\$85.50
Family	\$173.25	\$225.00
Dependent		
One month		
Adult	\$64.75	\$84.25
Youth	\$48.00	\$62.75
Senior	\$48.00	\$62.75
Family	\$136.25	\$177.00
Dependent		
Three month		
Adult	\$166.50	\$216.50
Youth	\$123.75	\$160.75
Senior	\$123.75	\$160.75
Family	\$348.50	\$454.50
Dependent		
Six month		
Adult	\$277.50	\$361.50
Youth	\$206.25	\$268.00
Senior	\$206.25	\$268.00
Family	\$582.50	\$757.00
Dependent		
Annual		
Adult	\$518.50	\$673.75
Youth	\$343.25	\$446.25
Senior	\$343.25	\$446.25
Family	\$970.50	\$1,194.00
Corporate		
Adult		\$539.00
Youth (6-17)		\$357.00
Senior (60+)		\$357.00
Family		\$955.25

Age Groups

- Children (age 5 and under)
- Youth (age 6 to 17)
- Adult(age 18 to 59)
- Senior (age 60 and higher)

Badlands Community Facility

Room Rental F Room Rental Rates Effective 1-Feb-2020

Space	Weekend Rate	Daily Rate	Hourly Rate
Banquet Hall			
Full Hall (450 seated at tables, 600 seated theatre style)			
Private	\$2,274.50	\$1,023.50	\$170.50
Local	\$1,968.50	\$870.00	\$145.00
Not for profit	\$1,856.00	\$818.25	\$136.50
2/3 Hall (330 seated at tables)			
Private	\$1,547.00	\$682.50	\$113.50
Local	\$1,287.00	\$568.75	\$94.50
Not for profit	\$1,237.00	\$545.50	\$91.00
1/3 Hall (165 seated at tables)			
Private	\$810.00	\$358.25	\$59.00
Local	\$682.75	\$301.50	\$50.00
Not for profit	\$641.50	\$284.00	\$46.75
Kitchen			
Single function		\$398.00	\$85.25
Caterer		\$ 1.25 per plate - per meal	
Terrace (100)			
Private	\$695.50	\$306.50	\$51.50
Local	\$633.25	\$278.50	\$47.00
Not for profit	\$557.50	\$245.75	\$41.50
Meeting Space			
Large multi-purpose room (40 seated at tables)			
Private		\$199.00	\$34.50
Local		\$170.00	\$28.25
Not for profit		Town Sponsored	Town Sponsored
Small multi-purpose room (16)			
Private		\$99.75	\$17.50
Local		\$84.75	\$13.75
Not for profit		Town Sponsored	Town Sponsored
Gallery (up to 50 standing)			
Private		\$199.00	\$34.50
Local		\$170.00	\$28.25
Not for profit		\$68.50	\$17.50

H:\Fee Schedule\2020 Draft Fee Schedule 2020 Presented for Adoption January 27

BCF Room Rates

Field House
Field house - full - two thirds -
 Private
 Local
 Not for profit - adult
 Not for profit - youth

Daily	Full	2/3	1/3
\$1,137.50	\$172.50	\$136.50	\$ 68.50
\$910.00	\$113.75	\$91.00	\$ 45.50
\$887.50	\$85.50	\$68.50	\$ 34.50
\$853.25	\$69.00	\$45.50	\$ 23.00

Fitness Studio
 Private
 Local
 Not for profit - adult
 Not for profit - youth

\$568.40	\$57.00
\$452.50	\$45.50
\$284.00	\$34.50
\$171.00	\$23.00

Play space drop in

\$2.50

*** fees do not include GST**

Town of Drumheller

Fee Schedule

**Effective
01-Jan-20**

Bulk Rates GL Code

GST: all prices are GST exempt

Bulk Water (utility rates bylaw)
(see Utility Rates) 1.1.4101.441

**Effective
01-Feb-20**

Sewage Dumping (Drumheller Commercial/Industrial/Residential)

**Effective
01-Feb-20** 2%

tonne 1.1.4201.441

\$ 2.30

Sewage Dumping (Outside Drumheller)

**Effective
01-Feb-20** 2%

tonne 1.1.4201.441

\$ 7.60

Town of Drumheller

Fee Schedule

Effective
Feb 1, 2020

Cemetery

source:

Note: A burial Permit is required for all burials

Resident

Full Plot	\$ 895.00
Open/Close (weekday)	\$ 445.00
Open/Close (weekend, holiday)	\$ 575.00
plus winter fee (Nov01 to Mar31)	\$ 230.00

Non-Resident

Full Plot	\$ 1,095.00
Open/Close (weekday)	\$ 445.00
Open/Close (weekend, holiday)	\$ 575.00
plus winter fee (Nov01 to Mar31)	\$ 230.00

Cremains

Cremain Plot (resident) (maximum 4 cremains)	\$ 450.00
Cremain Plot (non-resident) (maximum 4 cremains)	\$ 495.00
Open/Close (weekday)	\$ 145.00
Open/Close (weekend, holiday)	\$ 170.00
plus winter fee (Nov01 to Mar31)	\$ 80.00

Columbarium

Niche - Top 2 rows (each cremain) (maximum 4 cremains)	\$ 1,230.00	New (+5%)
Niche - Lower 2 rows (each cremain) (maximum 4 cremains)	\$ 1,170.00	
Open/Close (weekday)	\$ 215.00	
Open/Close (weekend, holiday)	\$ 285.00	
Engraving	\$ 540.00	(+) 2%

Memorial Wall

Plaque engraving for memorial wall	\$ 230.00
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H:\Fee Schedule\V.2 Draft Fee Schedule 2020 Presented for Adoption January 27
Cemetery

**Town of Drumheller
Fee Schedule**

**Effective
Feb 1, 2020**

Cemetery

H:\Fee Schedule\1.2 Draft Fee Schedule 2020 Presented for Adoption January 27
Cemetery

2020-01-24
Page 2

Town of Drumheller

**Effective
January 1,
2020**

Fee Schedule

Safety Codes - Development and Compliance

GST: all prices are GST exempt GL MS Code
 source: Bylaw 36-98 permits Council to set rates by resolution

Development Permits

Range in Construction Value				
under	10,000	1.1.2603.523	P02	\$65.00
10,001	50,000	1.1.2603.523	P02	\$85.00
50,001	100,000	1.1.2603.523	P02	\$115.00
100,001	150,000	1.1.2603.523	P02	\$175.00
150,001	200,000	1.1.2603.523	P02	\$265.00
200,001	and over	1.1.2603.523	P02	\$325.00

Compliance Certificates

each	1.1.2603.524	C02	\$85.00
------	--------------	-----	---------

File Review

30 day response			*Note 1 \$26.50
(+) rate per 1/4 hr.			\$9.25
(+) rate per 1/4 hr for 7 day rush response			\$13.85

Encroachment Agreements (includes title search and registration)

\$225.00

Deposits - Safety Codes

1.4.6100.474 DEP-S

Offsite Levies

1.1.1201.446 O01

***Note 1** revised fr \$150 for 30day response
 and \$225 for 7 day rush to recognize the work
 involved in an environmental review

**Town of
Drumheller/Palliser
Building Permits**

2020

**Manufactured Home
Placement**

(on Blocking or Piles)

GL 1.1.2601.525 P01

Permit Fees
\$115.00

Modular Home / Move-on Relocation (on crawlspace)

(based on square footage of main floor)

Permit Fee (per square foot)
\$0.30
Minimum Fee \$115.00

**New Residential Single
Family Dwelling**

(based on total developed square footage)

Square Footage	Permit Fee (construction value)
0 to 1,200 square feet	\$8.00/\$1,000.00
1,201 to 1,500 square feet	\$8.00/\$1,000.00
1,501 to 2,000 square feet	\$8.00/\$1,000.00
2,001 to 2,500 square feet	\$8.00/\$1,000.00
2,500 to 3,000 square feet	\$8.00/\$1,000.00
3,001 to 3,500 square feet	\$8.00/\$1,000.00
3,501 to 4,000 square feet	\$8.00/\$1,000.00
4,001 to 4,500 square feet	\$8.00/\$1,000.00
4,501 to 5,000 square feet	\$8.00/\$1,000.00
Over 5000 square feet	\$8.00/\$1,000.00
Minimum Fee	\$115.00

**Residential Addition /
Renovation / Garage, etc.**

(based on a price per \$1,000 of construction value)

Description	Permit Fees
per \$1,000 of construction value	\$8.00
Minimum Fee	\$115.00

**Multi-Housing Residential
and Non-Residential**

(based on a price per \$1,000 of construction value)

Description	Permit Fees
per \$1,000 of construction value	\$8.00
Minimum Fee	\$115.00

Demolition

(based on a price per \$1,000 of demolition value)

Description	Permit Fees
per \$1,000 of demolition value	\$2.50
Minimum Fee	\$115.00

Oil & Gas

Description	Permit Fee (construction value)
All Oil & Gas Installations	\$8.00/\$1,000.00
Minimum Fee	\$450.00

Fee Schedule V.2 Draft Fee Schedule 2020 Presented for Adoption January 27
Safety - Building

**Town of
Drumheller/Palliser
Building Permits**

2020

**Manufactured Home
Placement**

Additional 4% Safety Code
Council Levy added to cost of
permit - Minimum \$4.50

Permit Fees

**Town of Drumheller/Palliser
Electrical Permits**

2020

GL 1.1.2601.522 P03

New Residential Single Family Dwelling

(based on square footage)

Square Footage	Permit Fees
0 to 1,200 square feet	\$140.00
1,201 to 1,500 square feet	\$160.00
1,501 to 2,000 square feet	\$180.00
2,001 to 2,500 square feet	\$200.00
2,500 to 3,000 square feet	\$225.00
3,001 to 4,000 square feet	\$245.00
4,001 to 5,000 square feet	\$265.00
over 5,000 square feet	\$315.00

Add \$75.00 for homeowner permits

Miscellaneous

Description	Permit Fees
Permanent and Temporary Service Connection	\$95.00
Manufactured Home on Blocking or Piles	\$95.00

Additional 4% Safety Code Council Levy added to cost of permit - Minimum \$4.50

Town of Drumheller/ Palliser

Electrical Permits 2020

**Residential and Non-Residential
Addition / Renovation / Garage, etc.**
(based on contract value)

NOTE: Contract values over \$30,000 may require a plan review.

GL 1.1.2601.522 P03

Contract Value	Permit Fee
\$0.00 to \$1,000.00	\$100.00
\$1,000.01 to \$3,000.00	\$120.00
\$3,000.01 to \$3,500.00	\$160.00
\$3,500.01 to \$4,000.00	\$185.00
\$4,000.01 to \$4,500.00	\$230.00
\$4,500.01 to \$6,500.00	\$280.00
\$6,500.01 to \$8,500.00	\$335.00
\$8,500.01 to \$10,000.00	\$380.00
\$10,000.01 to \$14,000.00	\$430.00
\$14,000.01 to \$18,000.00	\$490.00
\$18,000.01 to \$22,000.00	\$538.00
\$22,000.01 to \$26,000.00	\$576.00
\$26,000.01 to \$30,000.00	\$646.00
\$30,000.01 to \$34,000.00	\$694.00
\$34,000.01 to \$38,000.00	\$754.00
\$38,000.01 to \$42,000.00	\$802.00
\$42,000.01 to \$46,000.00	\$862.00
\$46,000.01 to \$50,000.00	\$905.00
\$50,000.01 to \$60,000.00	\$1,013.00
\$60,000.01 to \$70,000.00	\$1,109.00
\$70,000.01 to \$80,000.00	\$1,169.00
\$80,000.01 to \$90,000.00	\$2,127.00
\$90,000.01 to \$100,000.00	\$1,325.00
\$100,000.01 to \$110,000.00	\$1,433.00
\$110,000.01 to \$120,000.00	\$1,541.00
\$120,000.01 to \$130,000.00	\$1,589.00
\$130,000.01 to \$140,000.00	\$1,649.00

Add \$75.00 for homeowner permits

Additional 4% Safety Code
Council Levy added to cost of
permit. Minimum \$1.50

Contract Value	Permit Fee
\$140,000.01 to \$150,000.00	\$1,692.00
\$150,000.01 to \$160,000.00	\$1,740.00
\$160,000.01 to \$170,000.00	\$1,800.00
\$170,000.01 to \$180,000.00	\$1,848.00
\$180,000.01 to \$190,000.00	\$1,908.00
\$190,000.01 to \$200,000.00	\$1,956.00
\$200,000.01 to \$210,000.00	\$2,004.00
\$210,000.01 to \$220,000.00	\$2,064.00
\$220,000.01 to \$230,000.00	\$2,112.00
\$230,000.01 to \$240,000.00	\$2,160.00
\$240,000.01 to \$250,000.00	\$2,220.00
\$250,000.01 to \$300,000.00	\$2,349.00
\$300,000.01 to \$350,000.00	\$2,503.00
\$350,000.01 to \$400,000.00	\$2,657.00
\$400,000.01 to \$450,000.00	\$2,811.00
\$450,000.01 to \$500,000.00	\$2,965.00
\$500,000.01 to \$550,000.00	\$3,170.00
\$550,000.01 to \$600,000.00	\$3,390.00
\$600,000.01 to \$650,000.00	\$3,610.00
\$650,000.01 to \$700,000.00	\$3,830.00
\$700,000.01 to \$750,000.00	\$4,050.00
\$750,000.01 to \$800,000.00	\$4,270.00
\$800,000.01 to \$850,000.00	\$4,490.00
\$850,000.01 to \$900,000.00	\$4,710.00
\$900,000.01 to \$950,000.00	\$4,930.00
\$950,000.01 to \$1,000,000.00	\$5,150.00
Add \$150.00 for each additional \$100,000 (or portion of) after \$1,000,000	Add \$160.00 for each additional \$100,000 (or portion of) after \$1,000,000

Town of Drumheller/Palliser

Gas Permits

2020

GL 1.1.2601.521 P04

Residential

Number of Outlets	Permit Fee
1	\$90.00
2	\$100.00
3	\$110.00
4	\$120.00
5	\$130.00
6	\$140.00
7	\$150.00
8	\$160.00
9	\$175.00
10	\$185.00
Fee for each outlet over 10	\$10.00

Miscellaneous

Description	Permit Fee
Secondary Gas Line (Gas Co-op)	\$90.00
Propane Tank Installation	\$90.00

Additional 4% Safety Code Council Levy added to cost of permit - Minimum \$4.50

Town of Drumheller/ Palliser

Gas Permits

2020

GL 1.1.2601.521

Non-Residential

New Installations
Temporary Heat
Replacement Appliances

BTU Input	Permit Fee
0 to 50,000	\$95.00
50,001 to 100,000	\$100.00
100,001 to 150,000	\$105.00
150,001 to 200,000	\$130.00
200,001 to 250,000	\$150.00
250,001 to 300,000	\$155.00
300,001 to 350,000	\$160.00
350,001 to 400,000	\$165.00
400,001 to 450,000	\$175.00
450,001 to 500,000	\$180.00
500,001 to 550,000	\$185.00
550,001 to 600,000	\$190.00
600,001 to 650,000	\$195.00
650,001 to 700,000	\$200.00
700,001 to 750,000	\$205.00
750,001 to 800,000	\$210.00
800,001 to 850,000	\$215.00
850,001 to 900,000	\$220.00
900,001 to 950,000	\$225.00
950,001 to 1,000,000	\$235.00
Fee for each additional 100,000 BTU (or portion of) after 1,000,000	\$10.00

Description of Work	Permit Fee
Propane Tank Set	\$90.00
Propane Refill Center - 1 inspection	\$90.00

Additional 4% Safety Code Council Levy added to cost of permit - Minimum \$4.50

**Town of
Drumheller/Palliser
Plumbing Permits**

2020

GL 1.1.2601.526 P05

Residential and Non-Residential

Number of Fixtures	Permit Fee
1	\$90.00
2	\$95.00
3	\$100.00
4	\$105.00
5	\$115.00
6	\$120.00
7	\$125.00
8	\$135.00
9	\$145.00
10	\$155.00
11	\$160.00
12	\$165.00
13	\$175.00
14	\$180.00
15	\$190.00
16	\$195.00
17	\$200.00
18	\$210.00
19	\$215.00
20	\$225.00
21	\$230.00
22	\$235.00
23	\$245.00
24	\$250.00
25	\$260.00
Fee for each fixture over 25	\$10.00

d \$75.00 for homeowner perr

Private Sewage

Description	Permit Fee
Holding Tank, Open Discharge	\$180.00
Field, Mound, Sand Filter, Treatment Tank, etc.	\$260.00

Additional 4% Safety Code Council Levy
added to cost of permit - Minimum \$4.50

**Town of Drumheller
Fee Schedule**

GL 1.1.2601.431

FIRE DISCIPLINE FEES

RESIDENTIAL and NON-RESIDENTIAL:

PERMIT FEE

Occupancy Load

Fire Investigation

Fire Inspection

Minimum fee of \$100.00 per inspection.



DRUMHELLER

RESILIENCY AND FLOOD MITIGATION OFFICE



TITLE:	DRFM Program Budget
DATE:	January 27, 2020
PRESENTED BY:	Darwin Durnie, Robert Jenkins
ATTACHMENT:	DRFM Program Budget
DRM Reference #	38/01/803

SUMMARY:

A proposed program budget for the Drumheller Resiliency and Flood Mitigation Program spanning the 6 years during which the Program is expected to be active is presented for consideration and approval.

BACKGROUND:

Presentation

The proposed Program Budget is an initial look at what is expected and planned for the DRFM Program. Being at the outset of the Program, the budget contains known revenues and a mix of estimates of known expenses and broad allowances for expected or possible expenses. The Program Budget will continue to evolve as the DRFM Program itself evolves. We would anticipate returning to Council in May with a Budget update. The Program Budget would be reviewed and revised annually with Council.

While technically part of the Town’s Capital Budget which will be presented next month, the DRFM Program felt it beneficial to present a Program Budget separately at this time for Council’s better understanding of the Program and to enable the Program to move forward with its initiatives.

An initial draft of the Program Budget was reviewed with the DRFM Program Advisory Committee at its January 8, 2020 meeting. On this second version there have been a number of changes.

Attached is the proposed Program Budget. At this point there are 4 separate program/project areas:

- 01 – General Program
- 21 – Indigenous Consultation
- 41 – Land Acquisition
- 60 – Infrastructure

As the Program continues, there will be added programs and projects.

The financial tables are as follows:

- A summary page is found at Page DRMF 1. Revenue and expense by object code for each program and project is found on Pages DRMF 2 – 5
- Details of the Project Management Expense is set out in Page DRMF 6. The Project Management expenses are then allocated among the individual programs and projects.
- Details of the projected and expected expense for each program and projects are found beginning on DRMF Page 7
- A possible cash flow is shown beginning on Page DRMF 15.

Generally speaking, values that are highlighted in **yellow** are direct input numbers and variables. All other values are calculated and linked from somewhere else in the spreadsheet.

Sources of Funding

There are four primary sources of funding at this point

- Government of Canada – DMAF Funds – 40% of eligible expense to maximum of \$22 Million. Payout of the grant will span the years 2020 – 2023
- Government of Alberta – Flood Mitigation Funding - \$20 Million, anticipated to be received in March 2020.
- Government of Alberta – Community Resiliency Program – two earlier grants for projects that will now become part of the DRMF Program. These funds have already been received. The initial budget draft and the DRMF grant program identifies the value of these grants at \$8 Million. There are in fact only \$6.4 Million. It is planned that in-kind contributions by the Province and Town will raise the eligible expense for the DRMF Program to \$55 million to maximize the DMAF grant to \$22 Million.
- Town of Drumheller – A \$5 Million contribution is identified to be funded by debenture borrowing. Based on the initial cash flow analysis, contributions would be required as follows:
 - \$1.5 Million in the third quarter of 2021
 - \$2.5 Million in Q3 of 2022
 - \$1 Million in Q2 of 2023

As well, the remaining balance of the Provincial Regionalization Grant - \$30,000 – is proposed to be added to assist in funding the preparation of a Regional Emergency Response Plan.

As the DRFM Program continues to evolve there may be other grant funds.

01 General Program Expenses

This program area includes initial expenses to get the DRFM Office operational, ongoing administrative expenses, communications expenses and professional services allowances for various initiatives and tasks. Some of these expenses will be allocated to certain programs and

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projects for grant claim purposes and when infrastructure projects are completed and tangible capital asset values determined.

21 Indigenous Consultations

As this is a claimable expense under the DMAF Program, this activity is accounted for separately. The estimates for the Land Services Contractor are based on the Scott Land & Lease Ltd. service proposal. The estimate for consultation expense is simply an allowance at this point. The actual expenses are unknowable at this point.

41 Land Acquisition

This activity has its own dedicated funding, the \$20 Million from the Government of Alberta. There is no anticipation at this point of using DMAF funding for land purchases although this can be an eligible expense under that funding agreement. Non purchase expenses including the land services contractor, appraisals, legal and other services are estimated at \$2.566 Million, leaving \$17,434 Million for purchases. In earlier project engineering, the estimated cost of properties to be considered for acquisition was roughly estimated at up to \$24 Million.

60 Infrastructure

The net funding that would be available for infrastructure is determined by deducting the non-infrastructure related expense of \$2.55 Million from the available funding of \$33.44 Million. From the remaining funds, non-construction infrastructure related expense of \$1.7 Million is deducted leaving \$29.18 Million for construction projects. The timing of these projects are based on the staged funding of the DMAF Program.

In earlier project engineering, the estimated cost of the various infrastructure works properties to be considered for acquisition was roughly estimated at up to \$37 Million.

Cash Flow

The possible timing of the DRFM Program expenses were plotted against availability of funding. Two fund balances are identified. The General Project Fund includes the 01 General Program, 21 Indigenous Consultations and 60 Infrastructure. Because of the restrictions on the Provincial buy-out funds, a separate Land Acquisition Fund is identified which includes 41 Land.

The General Fund is able to maintain a positive cash flow until 2023 Q4 and 2024 Q1 when temporary borrowing would be needed to bridge the time until the final DMAF installment is received. The Land Fund is positive until the final quarter.

With the positive balances in the fund, the DRFM Program will implement an investment strategy. Interest earned is funding available to the DRFM Program. Assuming a modest return

of 1.5% on 60% of the fund balance, interest income could be as much as \$350,000. This has not been included in the Program revenues.

RECOMMENDATIONS:

We recommend that Council adopt the DRFM Program Budget as presented knowing that as the Program evolves there will necessary changes and adjustments. This budget then becomes part of the Town’s overall 2020 Capital Budget. Expenditures anticipated under the Federal DMAF and Provincial Flood Mitigation Agreements will not be undertaken until funding availability is confirmed. Council is asked to confirm the applicability of earlier funding appropriations for flood mitigation projects funded under the Alberta Community Resiliency Program agreements to the DRFM Program.

COMMUNICATION PLAN:

A media release will be issued once Council adopts a Program Budget.

MOTION

Moved by Councillor _____ that the Council of the Town of Drumheller:

1. approve the Drumheller Resiliency and Flood Mitigation Program Budget, such budget to become incorporated in the Town’s 2020 Capital Budget
2. confirm the applicability of earlier funding appropriations for flood mitigation projects funded under the Alberta Community Resiliency Program agreements to the DRFM Program.

Second _____

Prepared by: Robert Jenkins

Reviewed by: Darwin Durnie

Approved by: Darwin Durnie, Chief Resiliency and Flood Mitigation Officer

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**Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Program Financial Model
Overall Project Estimates
Friday, January 24, 2020**

	Total	2019	2020	2021	2022	2023	2024
Revenue							
DMAF Program Funding	\$22,000,000		\$8,000,000	\$6,000,000	\$3,520,000	\$4,480,000	
Flood Mitigation Program	\$20,000,000		\$20,000,000				
Community Resilience Program	\$6,413,600	\$6,413,600					
DMA Regionalization Grant	\$30,000	\$30,000					
Town of Drumheller	\$5,000,000	\$0	\$0	\$1,500,000	\$2,500,000	\$1,000,000	
	\$53,443,600	\$6,443,600	\$28,000,000	\$7,500,000	\$6,020,000	\$5,480,000	\$0
Expense							
01 General Program	\$2,349,058	\$173,962	\$617,736	\$438,665	\$494,945	\$258,869	\$364,881
21 Indigenous Consultation	\$201,210	\$26,210	\$175,000				
41 Land Acquisition	\$20,000,000	\$103,270	\$12,172,538	\$6,652,501	\$971,691	\$74,000	\$26,000
60 Infrastructure	\$30,893,332	\$34,900	\$6,220,620	\$9,796,225	\$8,292,049	\$6,341,038	\$208,500
	\$53,443,600	\$338,343	\$19,185,893	\$16,887,391	\$9,758,685	\$6,673,907	\$599,381
General Program Fund Balance							
Funding Received		\$6,443,600	\$8,000,000	\$7,500,000	\$6,020,000	\$5,480,000	\$0
Expense		-\$208,863	-\$7,013,356	-\$10,234,890	-\$8,786,994	-\$6,599,907	-\$573,381
Closing Balance		\$6,234,737	\$7,221,382	\$4,486,492	\$1,719,498	\$599,591	\$26,210
Land Acquisition Fund Balance							
Funding Received		\$0	\$20,000,000	\$0	\$0	\$0	\$0
Expense		-\$103,270	-\$12,172,538	-\$6,652,501	-\$971,691	-\$74,000	-\$26,000
Closing Balance		-\$103,270	\$7,724,192	\$1,071,691	\$100,000	\$26,000	\$0

Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 Detailed Entries by Project/Program, Year and Object
 Friday, January 24, 2020

01 General Program							21 Indigenous Consultations						
Summary	2019	2020	2021	2022	2023	2024	Summary	2019	2020	2021	2022	2023	2024
Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Revenue Object Codes													
551 Interest on Bank Accounts													
552 Interest on Investments													
831 Federal DMAF Conditional Grant	\$22,000,000		\$8,000,000	\$6,000,000	\$3,520,000	\$4,480,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
841 AB Env Flood Mitigation Program	\$0				\$0	\$0	\$0				\$0	\$0	
842 AB Community Resilience Program	\$6,413,600	\$6,413,600					\$0						
843 AB Regionalization Grant	\$30,000	\$30,000	\$0										
961 Transfer from Town	\$5,000,000	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	
991 Other Income	\$0						\$0						
Total Income	\$33,443,600	\$6,443,600	\$13,000,000	\$6,000,000	\$3,520,000	\$4,480,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Expense Object Codes													
100 Total Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
200 Services													
217 Travel	\$150	\$150	\$0	\$0	\$0	\$0							
218 Other Communication Services	\$160,000	\$9,221	\$40,779	\$30,000	\$30,000	\$30,000	\$20,000	\$0					
221 Advertising and Promotion	\$210,224	\$224	\$85,000	\$5,000	\$60,000	\$0	\$60,000	\$0					
223 Printing and Binding	\$60,000	\$0	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0					
226 Internet	\$35,819	\$126	\$13,565	\$7,365	\$6,645	\$6,069	\$2,049	\$0					
231 Accounting and Audit	\$50,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0					
233 Engineering Services	\$200,000	\$0	\$50,000	\$75,000	\$75,000	\$0	\$0	\$0					
239 Other Professional Services	\$220,000	\$0	\$120,000	\$50,000	\$50,000	\$0	\$95,810	\$26,210	\$69,600				
249 Other Contracted Services	\$4,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$0	\$0					
262 Rental/Lease - Equipment	\$9,872	\$0	\$2,368	\$2,368	\$2,368	\$2,368	\$400	\$0					
291 Program Management - CRFM	\$1,060,000	\$150,000	\$130,000	\$130,000	\$195,000	\$195,000	\$260,000	\$25,000	\$25,000				
294 Program - Indigenous Consultation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,400	\$80,400				
299 Program - Other Consultant Services	\$279,000	\$10,463	\$99,538	\$115,000	\$52,000	\$2,000	\$0	\$0					
200 Total Services	\$2,303,786	\$173,906	\$575,521	\$437,665	\$493,945	\$258,369	\$364,381	\$201,210	\$26,210	\$175,000	\$0	\$0	\$0

Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 Detailed Entries by Project/Program, Year and Object
 Friday, January 24, 2020

	01 General Program							21 Indigenous Consultations						
	Summary	2019	2020	2021	2022	2023	2024	Summary	2019	2020	2021	2022	2023	2024
	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
500 Goods and Supplies														
515 Stationery, Office Supplies	\$5,057	\$57	\$2,000	\$1,000	\$1,000	\$500	\$500	\$0						
516 Office Equipment	\$30,295	\$0	\$30,295	\$0	\$0	\$0	\$0	\$0						
517 Computers, Electronic Equipment	\$9,920	\$0	\$9,920	\$0	\$0	\$0	\$0	\$0						
500 Total Goods and Supplies	\$45,272	\$57	\$42,215	\$1,000	\$1,000	\$500	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
600 Non-Asset Land														
601 Rights of Way	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
603 Land Acquisition/Agent Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
604 Land Legal Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
605 Land Survey	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
600 Total Non-Asset Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
600 Capital Expenditures														
611 Engineering Structures - TC Asset	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
641 Land - TC Asset	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
665 Survey	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
663 Mapping and Geomatics	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
666 Land Acquisition/Agent Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
667 Environmental Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
668 Engineering - Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
669 Other Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
671 Project Management Services - CRFM	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
672 Project Legal Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
679 Other Consultant Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0						
600 Total Capital Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Fiscal Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Internal Recoveries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total Expense	\$2,349,058	\$173,962	\$617,736	\$438,665	\$494,945	\$258,869	\$364,881	\$201,210	\$26,210	\$175,000	\$0	\$0	\$0	\$0

41 Land Acquisition							60 Infrastructure						
Summary	2019	2020	2021	2022	2023	2024	Summary	2019	2020	2021	2022	2023	2024
Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
551 Interest on Bank Accounts													
552 Interest on Investments													
831 Federal DMAF Conditional Grant	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
841 AB Env Flood Mitigation Program	\$20,000,000	\$20,000,000		\$0	\$0		\$0				\$0	\$0	
842 AB Community Resilience Program	\$0						\$0		\$0				
843 AB Regionalization Grant													
961 Transfer from Town	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0	
991 Other Income	\$0						\$0						
Total Income	\$20,000,000	\$0	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Revenue Object Codes

551 Interest on Bank Accounts
 552 Interest on Investments
 831 Federal DMAF Conditional Grant
 841 AB Env Flood Mitigation Program
 842 AB Community Resilience Program
 843 AB Regionalization Grant
 961 Transfer from Town
 991 Other Income
Total Income

Expense Object Codes

100 Total Personnel

200 Services

217 Travel
 218 Other Communication Services
 221 Advertising and Promotion
 223 Printing and Binding
 226 Internet
 231 Accounting and Audit
 233 Engineering Services
 239 Other Professional Services
 249 Other Contracted Services
 262 Rental/Lease - Equipment
 291 Program Management - CRFM
 294 Program - Indigenous Consultation
 299 Program - Other Consultant Services

200 Total Services

100 Total Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
200 Services														
217 Travel														
218 Other Communication Services	\$30,000	\$20,000	\$10,000	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
221 Advertising and Promotion	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
223 Printing and Binding	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
226 Internet	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
231 Accounting and Audit	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
233 Engineering Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
239 Other Professional Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
249 Other Contracted Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
262 Rental/Lease - Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
291 Program Management - CRFM	\$247,000	\$130,000	\$65,000	\$26,000	\$13,000	\$13,000	\$0		\$0	\$0	\$0	\$0	\$0	\$0
294 Program - Indigenous Consultation	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
299 Program - Other Consultant Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0
200 Total Services	\$277,000	\$0	\$150,000	\$75,000	\$26,000	\$13,000	\$13,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	41 Land Acquisition						60 Infrastructure							
Summary	2019	2020	2021	2022	2023	2024	Summary	2019	2020	2021	2022	2023	2024	
Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	
500 Goods and Supplies														
515 Stationery, Office Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
516 Office Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
517 Computers, Electronic Equipment	\$8,917	\$8,917	\$0	\$0	\$0	\$0	\$8,917	\$8,917	\$0	\$0	\$0	\$0	\$0	
500 Total Goods and Supplies	\$8,917	\$0	\$8,917	\$0	\$0	\$0	\$8,917	\$0	\$8,917	\$0	\$0	\$0	\$0	
600 Non-Asset Land														
601 Rights of Way	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
603 Land Acquisition/Agent Services	\$225,000	\$182,083	\$36,417	\$3,250	\$3,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
604 Land Legal Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
605 Land Survey	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
600 Total Non-Asset Land	\$225,000	\$0	\$182,083	\$36,417	\$3,250	\$3,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
600 Capital Expenditures														
611 Engineering Structures - TC Asset	\$17,433,813	\$10,460,288	\$6,101,834	\$871,691	\$0	\$0	\$29,183,515	\$5,836,703	\$9,338,725	\$7,879,549	\$6,128,538	\$0	\$0	
641 Land - TC Asset	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
665 Survey	\$500,000	\$300,000	\$150,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
663 Mapping and Geomatics	\$68,435	\$68,435	\$0	\$0	\$0	\$0	\$65	\$65	\$0	\$0	\$0	\$0	\$0	
666 Land Acquisition/Agent Services	\$675,000	\$546,250	\$109,250	\$9,750	\$9,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
667 Environmental Assessment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
668 Engineering - Other	\$0	\$0	\$0	\$0	\$0	\$0	\$17,500	\$17,500	\$0	\$0	\$0	\$0	\$0	
669 Other Professional Services	\$364,835	\$34,835	\$295,000	\$25,000	\$5,000	\$5,000	\$742,335	\$34,835	\$82,500	\$275,000	\$250,000	\$50,000	\$50,000	
671 Project Management Services - CRFM	\$247,000	\$130,000	\$65,000	\$26,000	\$13,000	\$13,000	\$841,000	\$0	\$195,000	\$162,500	\$162,500	\$162,500	\$158,500	
672 Project Legal Services	\$200,000	\$100,000	\$90,000	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
679 Other Consultant Services	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$80,000	\$20,000	\$0	\$0	\$0	
600 Total Capital Expenditures	\$19,489,083	\$103,270	\$11,831,538	\$6,541,084	\$942,441	\$57,750	\$13,000	\$30,884,416	\$34,900	\$6,211,703	\$9,796,225	\$8,292,049	\$6,341,038	\$208,500
Total Fiscal Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Internal Recoveries	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total Expense	\$20,000,000	\$103,270	\$12,172,538	\$6,652,501	\$971,691	\$74,000	\$26,000	\$30,893,332	\$34,900	\$6,220,620	\$9,796,225	\$8,292,049	\$6,341,038	\$208,500

Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Program Financial Model
Details of Project Management Expense Estimates
Friday, January 24, 2020

Updated 2:42 PM

		Total	2019	2020	2021	2022	2023	2024
<u>Project / Program Management - darwindurnie consulting ltd.</u>								
Total Estimated Fee under Services								
Contract		\$1,680,000						
Minimum	75%	\$1,260,000						
Maximum	125%	\$2,100,000						
<u>Budget Appropriation</u>								
Total Established Fee		\$1,680,000						
Contingency	10%	\$168,000						
Total Project Management Fees		\$1,848,000						
Reimbursable Expense								
Accommodation Allowance		\$72,000						
Travel		\$200,000						
Expenses and Disbursements		\$300,000						
		\$572,000						
Total Project Management Expense		\$2,420,000						
<u>Allocation to Programs and Projects</u>								
01 General Program		\$1,060,000	\$150,000	\$130,000	\$130,000	\$195,000	\$195,000	\$260,000
21 Indigenous Consultation		\$25,000		\$25,000				
41 Land Program								
Non-Asset Land	50%	\$247,000		\$130,000	\$65,000	\$26,000	\$13,000	\$13,000
Capital Land	50%	\$247,000		\$130,000	\$65,000	\$26,000	\$13,000	\$13,000
60 Infrastructure		\$841,000		\$195,000	\$162,500	\$162,500	\$162,500	\$158,500
Total Project Management Expense		\$2,420,000	\$150,000	\$610,000	\$422,500	\$409,500	\$383,500	\$444,500

**Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 01 General Program Expense Estimates
 Friday, January 24, 2020**

GL	Total	2019	2020	2021	2022	2023	2024
Expense							
Administration Services							
<u>Office Equipment</u>							
Admin Workstation	517	\$4,420		\$4,420			
Shredder	516	\$295		\$295			
Network Equipment	517	\$5,500		\$5,500			
		\$10,215		\$10,215	\$0	\$0	\$0
<u>Services</u>							
Computer Network	275	\$3,722	\$3,722				
Firewall	275	\$9,499		\$1,771	\$1,932	\$1,932	\$1,932
11 x 17 format Printer, scanner, copier, finisher, wireless access							
Lease - 48 months @ 223	262	\$7,872		\$1,968	\$1,968	\$1,968	\$1,968
wireless, internet access	275	\$1,500		\$1,500			
Service Charges	262	\$2,000		\$400	\$400	\$400	\$400
		\$24,593	\$3,722	\$5,639	\$4,300	\$4,300	\$4,300
						\$2,332	
<u>G-Suite Internet Cloud Services</u>							
Signup		\$17	\$17				
G Suite: up to 15 users @ \$12/month		\$6,877	\$109	\$2,160	\$2,160	\$1,440	\$864
	226	\$6,894	\$126	\$2,160	\$2,160	\$1,440	\$864
						\$144	

**Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 01 General Program Expense Estimates
 Friday, January 24, 2020**

GL	Total	2019	2020	2021	2022	2023	2024
<u>Other Equipment and Services</u>							
Travel	217	\$150	\$150				
Allowance	299	\$19,000		\$10,000	\$5,000	\$2,000	\$2,000
Office Supplies	515	\$5,057	\$57	\$2,000	\$1,000	\$1,000	\$500
Technical Services	249	\$4,000		\$1,000	\$1,000	\$1,000	\$1,000
Records Management	239	\$20,000		\$20,000			
Outfitting Flood Operations Center	516	\$30,000		\$30,000			
		\$78,207	\$207	\$63,000	\$7,000	\$4,000	\$3,500
		\$119,909	\$4,055	\$81,014	\$13,460	\$9,740	\$8,664
Total Administration Services and Goods							
Professional Services							
Green House Gas Emissions Assessment	233	\$50,000		\$50,000			
Management and Financial Audit	231	\$50,000		\$10,000	\$10,000	\$10,000	\$10,000
Development of operations manuals for dikes	233	\$150,000			\$75,000	\$75,000	
Flood Mitigation Road Map - Tesera	299	\$25,000	\$10,463	\$14,538			
Integration with Municipal Emergency Plan	299	\$10,000			\$10,000		
Regional Emergency Response Plan (existing \$30,000 ADMA Regionalization Grant Funding)	299	\$50,000			\$50,000		
		\$335,000	\$10,463	\$74,538	\$145,000	\$85,000	\$10,000

**Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 01 General Program Expense Estimates
 Friday, January 24, 2020**

GL	Total	2019	2020	2021	2022	2023	2024
Communications							
Fibre Optic, Telephone	\$15,900		\$3,300	\$3,600	\$3,600	\$3,600	1800
<u>Web Site</u>							
Web Site Development	\$12,500	\$0	\$8,000	\$1,500	\$1,500	\$1,500	
Domain Charges	\$175	\$0	\$35	\$35	\$35	\$35	\$35
Hosting Services	\$350	\$0	\$70	\$70	\$70	\$70	\$70
226	\$13,025	\$0	\$11,405	\$5,205	\$5,205	\$5,205	\$1,905
<u>Communication Materials / Events</u>							
Allowance for development, printing of communciation materials, advertising							
218	\$160,000	\$9,221	\$40,779	\$30,000	\$30,000	\$30,000	\$20,000
Advertisements	\$224	\$224					
221							
Annual and Final Reports	\$60,000		\$20,000	\$10,000	\$10,000	\$10,000	\$10,000
223							
	\$220,224	\$9,445	\$60,779	\$40,000	\$40,000	\$40,000	\$30,000
Total Communications	\$233,249	\$9,445	\$68,884	\$41,605	\$41,605	\$41,605	\$30,105
Land Use Planning Services							
Amendments to Statutory Plans and Land Use Bylaw							
Allowance for contract services							
239	\$200,000		\$100,000	\$50,000	\$50,000		

**Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 01 General Program Expense Estimates
 Friday, January 24, 2020**

GL	Total	2019	2020	2021	2022	2023	2024
Academic Research							
Allowance of funding for academic research of benefit to not only Drumheller but other communities at risk from flooding							
299	\$175,000		\$75,000	\$50,000	\$50,000		
Events, Conferences							
Major Public Events	\$150,000		\$50,000		\$50,000		\$50,000
Regulator and Approval Sessions							
Symposia	\$30,000		\$30,000				
Other Events	\$30,000		\$5,000	\$5,000	\$10,000		\$10,000
221	\$210,000	\$0	\$85,000	\$5,000	\$60,000	\$0	\$60,000
Sub-total	\$1,289,058	\$23,962	\$487,736	\$308,665	\$299,945	\$63,869	\$104,881
Project Management Services							
291	\$1,060,000	\$150,000	\$130,000	\$130,000	\$195,000	\$195,000	\$260,000
Total General Program Expense	\$2,349,058	\$173,962	\$617,736	\$438,665	\$494,945	\$258,869	\$364,881

Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Program Financial Model
21 Indigenous Consultations Expense Estimates
Friday, January 24, 2020

		GL	Total	2019	2020	2021	2022
<u>Expense</u>							
Land Services Contractor							
	Scott Land and Lease - Consultation Process	239	\$95,810	\$26,210	\$69,600		
Consultation Expense							
	Allowance for general expenses in Consultation Process including First Nations expenses	294	\$80,400		\$80,400		
Project Management							
		291	\$25,000		\$25,000		
Total Expense			\$201,210	\$26,210	\$175,000	\$0	\$0

**Town of Drumheller
 Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
 Program Financial Model
 41 - Land Acquisition Expense Estimates
 Friday, January 24, 2020**

GL		Total	2019	2020	2021	2022	2023	2024
Expense								
Land Services Contractor - Scott Land and Lease								
	<u>Budget Appropriation</u>	\$900,000		\$728,333	\$145,667	\$13,000	\$13,000	\$0
	Allocation							
	Non-Asset Land	603 25% \$225,000		\$182,083	\$36,417	\$3,250	\$3,250	\$0
	Capital Land	666 75% \$675,000		\$546,250	\$109,250	\$9,750	\$9,750	\$0
Communications								
	Allowance for Preparation, Printing of communication materials, for hosting of events and consultation	218		\$20,000	\$10,000			
Professional Services								
	Survey	665		\$300,000	\$150,000	\$25,000	\$25,000	
	Mapping and Geomatics	663	\$68,435					
	Legal	672		\$100,000	\$90,000	\$5,000	\$5,000	
	Appraisals	669		\$90,000				
	Acquisition Proposals	669		\$180,000				
	Other Professional Services	669	\$34,835	\$25,000	\$25,000	\$5,000	\$5,000	
	Total Professional Services		\$1,133,270	\$103,270	\$695,000	\$265,000	\$35,000	\$35,000
Technical Equipment								
	GIS Workstation	517	\$1,715	\$1,715				
	Plotter	517	\$7,202	\$7,202				
			\$8,917	\$0	\$8,917	\$0	\$0	\$0

Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Program Financial Model
41 - Land Acquisition Expense Estimates
Friday, January 24, 2020

GL	Total	2019	2020	2021	2022	2023	2024
Project Management							
Non-Asset Land	291	\$247,000	\$0	\$130,000	\$65,000	\$26,000	\$13,000
Capital Land	671	\$247,000	\$0	\$130,000	\$65,000	\$26,000	\$13,000
Total Project Management		\$494,000	\$0	\$260,000	\$130,000	\$52,000	\$26,000
Subtotal - Non Purchase Acquisition Services		\$2,566,187	\$103,270	\$1,712,250	\$550,667	\$100,000	\$74,000
Land Acquisition							
Available Funding		\$20,000,000					
Less: Non Purchase Expense		-\$2,566,187					
Funds available for Acquisition	641	\$17,433,813					
Summary							
Non-Purchase Acquisition Expense		\$2,566,187	\$103,270	\$1,712,250	\$550,667	\$100,000	\$74,000
Land Purchases	611	\$17,433,813	\$0	\$10,460,288	\$6,101,834	\$871,691	\$0
Total Land Expense		\$20,000,000	\$103,270	\$12,172,538	\$6,652,501	\$971,691	\$74,000
Land Fund							
Funding Received		\$20,000,000		\$20,000,000			
Less:							
Non-Land Expense		-\$2,566,187	-\$103,270	-\$1,712,250	-\$550,667	-\$100,000	-\$74,000
Land Purchases		-\$17,433,813	\$0	-\$10,460,288	-\$6,101,834	-\$871,691	\$0
Balance		\$0	-\$103,270	\$7,724,192	\$1,071,691	\$100,000	\$26,000

**Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Program Financial Model
Detailed Estimates of Infrastructure Expense
Friday, January 24, 2020**

GL	Total	2019	2020	2021	2022	2023	2024
<u>Funding Available for Infrastructure</u>							
Non-Land Specific Funding							
DMAF Program Funding	\$22,000,000		\$8,000,000	\$6,000,000	\$3,520,000	\$4,480,000	\$0
Community Resilience Program	\$6,413,600	\$6,413,600					
DMA Regionalization Grant	\$30,000	\$30,000					
Town of Drumheller	\$5,000,000		\$0				
Total Non-Land Specific Funding	\$33,443,600	\$6,443,600	\$8,000,000	\$6,000,000	\$3,520,000	\$4,480,000	\$0
Non-Infrastructure Program Expense							
01 General Program	\$2,349,058	\$173,962	\$617,736	\$438,665	\$494,945	\$258,869	\$364,881
21 Indigenous Consultation	\$201,210	\$26,210	\$175,000				
Total Non-Infrastructure Expense	\$2,550,268	\$200,172	\$792,736	\$438,665	\$494,945	\$258,869	\$364,881
Infrastructure Non Construction Expense							
Technical Equipment 517	\$8,917		\$8,917				
Project Management 671	\$841,000	\$0	\$195,000	\$162,500	\$162,500	\$162,500	\$158,500
Mapping and Geomatics 663	\$65	\$65					
Engineering Evaluation - Berms 668	\$17,500		\$17,500				
Planning and Design -Displacement Developme 669	\$400,000			\$200,000	\$200,000		
Displacement Housing Assessment 679	\$100,000		\$80,000	\$20,000			
Other Professional Services 669	\$342,335	\$34,835	\$82,500	\$75,000	\$50,000	\$50,000	\$50,000
	\$1,709,817	\$34,900	\$383,917	\$457,500	\$412,500	\$212,500	\$208,500
Funding Available for Construction	\$29,183,515	\$6,208,528	\$6,823,347	\$5,103,835	\$2,612,555	\$4,008,631	-\$573,381
<u>Infrastructure Projects</u>							
Non Construction Expense	\$1,709,817	\$34,900	\$383,917	\$457,500	\$412,500	\$212,500	\$208,500
Construction Expense 611	\$29,183,515		\$5,836,703	\$9,338,725	\$7,879,549	\$6,128,538	\$0
	\$30,893,332	\$34,900	\$6,220,620	\$9,796,225	\$8,292,049	\$6,341,038	\$208,500

**Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Cash Flow**

	2019			2020				2021				2022			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Program Funding															
Federal Conditional Grant															
Canada Disaster Mitigation and Adaptation Fund															
Per Agreement				\$1,000,000				\$7,000,000				\$6,000,000			
Estimated Cash Flow				\$1,000,000			\$7,000,000	\$0			\$6,000,000	\$0			\$3,520,000
Provincial Conditional Grants															
DMA Regionalization Grant	\$30,000														
Flood Mitigation Program				\$20,000,000											
Community Resilience Program	\$6,413,600														
Town of Drumheller															
								\$1,500,000				\$2,500,000			
Total Funding	\$6,443,600	\$0	\$0	\$21,000,000	\$0	\$0	\$7,000,000	\$0	\$0	\$1,500,000	\$6,000,000	\$0	\$0	\$2,500,000	\$3,520,000
Program Expense															
01 General Program															
Proportion		50%	50%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
Amount		\$86,981	\$86,981	\$154,434	\$154,434	\$154,434	\$154,434	\$109,666	\$109,666	\$109,666	\$109,666	\$123,736	\$123,736	\$123,736	\$123,736
21 Indigenous Consultations															
Proportion				25%	50%	15%	10%	25%	25%	25%	25%	25%	25%	25%	25%
Amount				\$43,750	\$87,500	\$26,250	\$17,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
41 Land Acquisition															
Proportion				15%	40%	30%	15%	25%	25%	25%	25%	25%	25%	25%	25%
Non-Purchase Acquisition Expense			\$103,270	\$256,838	\$684,900	\$513,675	\$256,838	\$137,667	\$137,667	\$137,667	\$137,667	\$25,000	\$25,000	\$25,000	\$25,000
Proportion				0%	30%	25%	5%	15%	10%	5%	5%	5%	0%	0%	0%
Land Purchases				\$0	\$5,230,144	\$4,358,453	\$871,691	\$2,615,072	\$1,743,381	\$871,691	\$871,691	\$871,691	\$0	\$0	\$0
60 Infrastructure Projects															
Proportion				15%	50%	25%	10%	15%	50%	25%	10%	15%	50%	25%	10%
Non Construction Expense			\$34,900	\$57,588	\$191,958	\$95,979	\$38,392	\$68,625	\$228,750	\$114,375	\$45,750	\$61,875	\$206,250	\$103,125	\$41,250
Proportion				1%	0%	15%	4%	2%	0%	25%	5%	2%	0%	20%	5%
Construction Expense				\$291,835	\$0	\$4,377,527	\$1,167,341	\$583,670	\$0	\$7,295,879	\$1,459,176	\$583,670	\$0	\$5,836,703	\$1,459,176
Total Expense	\$0	\$86,981	\$225,152	\$804,444	\$1,118,792	\$5,167,865	\$1,634,504	\$899,628	\$476,083	\$7,657,587	\$1,752,259	\$794,282	\$354,986	\$6,088,564	\$1,649,162
	\$86,981	\$225,152	\$804,444	\$6,348,936	\$9,526,319	\$2,506,194	\$3,514,700	\$2,219,464	\$8,529,277	\$2,623,949	\$1,665,972	\$354,986	\$6,088,564	\$1,649,162	
General Project Fund															
Opening Balance	\$0	\$6,443,600	\$6,356,619	\$6,234,737	\$6,687,131	\$6,267,775	\$1,628,159	\$7,259,376	\$6,507,413	\$6,184,484	\$178,843	\$4,571,409	\$3,807,472	\$3,486,912	-\$68,446
Funding Received	\$6,443,600	\$0	\$0	\$1,000,000	\$0	\$0	\$7,000,000	\$0	\$0	\$1,500,000	\$6,000,000	\$0	\$0	\$2,500,000	\$3,520,000
Interest Earned				\$14,537	\$14,574	\$8,883	\$9,998	\$15,488	\$14,278	\$7,159	\$5,344	\$9,426	\$8,206	\$3,846	
Expense	\$0	-\$86,981	-\$121,882	-\$547,607	-\$433,892	-\$4,654,190	-\$1,377,666	-\$761,962	-\$338,416	-\$7,519,920	-\$1,614,592	-\$769,282	-\$329,986	-\$6,063,564	-\$1,624,162
Closing Balance	\$6,443,600	\$6,356,619	\$6,234,737	\$6,687,131	\$6,267,775	\$1,628,159	\$7,259,376	\$6,507,413	\$6,184,484	\$178,843	\$4,571,409	\$3,807,472	\$3,486,912	-\$68,446	\$1,831,238
Land Acquisition Fund															
Opening Balance	\$0	\$0	\$0	-\$103,270	\$19,639,892	\$13,724,848	\$8,926,369	\$7,849,309	\$5,130,045	\$3,278,432	\$2,288,312	\$1,291,249	\$403,140	\$382,982	\$359,493

**Town of Drumheller
Drumheller Resiliency and Flood Mitigation Program (DRFM Program)
Cash Flow**

	2019			2020				2021				2022			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Funding Received	\$0	\$0	\$0	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earned						\$73,650	\$51,468	\$33,474	\$29,435	\$19,238	\$12,294	\$8,581	\$4,842	\$1,512	\$1,436
Expense	\$0	\$0	-\$103,270	-\$256,838	-\$5,915,044	-\$4,872,128	-\$1,128,528	-\$2,752,739	-\$1,881,048	-\$1,009,357	-\$1,009,357	-\$896,691	-\$25,000	-\$25,000	-\$25,000
Closing	\$0	\$0	-\$103,270	\$19,639,892	\$13,724,848	\$8,926,369	\$7,849,309	\$5,130,045	\$3,278,432	\$2,288,312	\$1,291,249	\$403,140	\$382,982	\$359,493	\$335,930
Proportion Available for Investment	60%														
Interest Rate	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Interim Borrowing Rate	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%

	2023				2024			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Program Funding								
Federal Conditional Grant								
Canada Disaster Mitigation and Adaptat								
Per Agreement	\$3,520,000				\$4,480,000			
Estimated Cash Flow	\$0			\$4,480,000	\$0			
Provincial Conditional Grants								
DMA Regionalization Grant								
Flood Mitigation Program								
Community Resilience Program								
Town of Drumheller	\$1,000,000							
Total Funding	\$0	\$1,000,000	\$0	\$4,480,000	\$0	\$0	\$0	\$0
Program Expense								
01 General Program								
Proportion	25%	25%	25%	25%	50%	50%	0%	0%
Amount	\$64,717	\$64,717	\$64,717	\$64,717	\$182,441	\$182,441	\$0	\$0
21 Indigenous Consultations								
Proportion								
Amount								
41 Land Acquisition								
Proportion	25%	25%	25%	25%	25%	25%	25%	25%
Non-Purchase Acquisition Expense	\$18,500	\$18,500	\$18,500	\$18,500	\$6,500	\$6,500	\$6,500	\$6,500
Proportion	0%	0%	0%	0%	0%	0%	0%	0%
Land Purchases	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
60 Infrastructure Projects								
Proportion	15%	50%	25%	10%	50%	50%	0%	0%
Non Construction Expense	\$31,875	\$106,250	\$53,125	\$21,250	\$104,250	\$104,250	\$0	\$0
Proportion	2%	5%	10%	4%	0%	0%	0%	0%
Construction Expense	\$583,670	\$1,459,176	\$2,918,352	\$1,167,341	\$0	\$0	\$0	\$0
Total Expense	\$698,763	\$1,648,643	\$3,054,694	\$1,271,808	\$293,191	\$293,191	\$6,500	\$6,500
	\$698,763	\$1,648,643	\$3,054,694	\$1,271,808	\$293,191	\$293,191	\$6,500	\$6,500
General Project Fund								
Opening Balance	\$1,831,238	\$1,152,958	\$526,172	-\$2,508,132	\$708,774	\$413,199	\$127,771	\$128,379
Funding Received	\$0	\$1,000,000	\$0	\$4,480,000	\$0	\$0	\$0	\$0
Interest Earned	\$1,983	\$3,357	\$1,889	-\$9,786	-\$8,884	\$1,262	\$609	\$288
Expense	-\$680,263	-\$1,630,143	-\$3,036,194	-\$1,253,308	-\$286,691	-\$286,691	\$0	\$0
Closing Balance	\$1,152,958	\$526,172	-\$2,508,132	\$708,774	\$413,199	\$127,771	\$128,379	\$128,667
Land Acquisition Fund								
Opening Balance	\$335,930	\$318,778	\$301,538	\$284,233	\$266,864	\$261,430	\$255,930	\$250,411

	2023				2024			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Funding Received	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earned	\$1,348	\$1,260	\$1,195	\$1,131	\$1,066	\$1,001	\$980	\$960
Expense	-\$18,500	-\$18,500	-\$18,500	-\$18,500	-\$6,500	-\$6,500	-\$6,500	-\$6,500
Closing	\$318,778	\$301,538	\$284,233	\$266,864	\$261,430	\$255,930	\$250,411	\$244,870
Proportion Available for Investment								
Interest Rate	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
Interim Borrowing Rate	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%	3.95%