



**AGENDA  
TOWN OF DRUMHELLER  
Regular Council Meeting**

**TIME & DATE:** 4:30 PM – Monday March 7, 2022

**LOCATION:** ZOOM Platform and Live Stream on Drumheller Valley  
YouTube Channel

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1. CALL TO ORDER

2. OPENING REMARK

Oath of Deputy Mayor – Councillor Lacher – March and April 2022

3. ADDITIONS TO THE AGENDA

4. ADOPTION OF AGENDA

4.1 Agenda for March 7, 2022 Regular Council Meeting

**Proposed Motion:** That Council adopt the agenda for the March 7, 2022 Regular Council meeting as presented.

5. MINUTES AND COUNCIL MEETINGS

5.1 Minutes for the February 22, 2022, Regular Council Meeting as presented.

[Minutes – February 22, 2022](#)

**Proposed Motion:** That Council approve the minutes for the February 22, 2022 as presented

6. ADMINISTRATION REPORTS

6.1 DIRECTOR OF CORPORATE SERVICES

6.1.1 Request for Direction - 2022 Operating Draft Budget – Presentation

[RFD](#)

[2022 Tax Supported Operating Summary](#)

[4 Year Operating Summary](#)

[Detailed 2022 Operating Budget + 4-Year Operating Plan](#)

[2022 Tax Increase Comparable](#)

6.2 CHIEF ADMINISTRATIVE OFFICER

6.2.1. Request for Decision – Drumheller Housing Administration Appointment – P. Wolf

[RFD + Application](#)

**Proposed Motion:** That Council approve the appointment of Patrice Wolf to the Drumheller Housing Administration for a three (3) year term ending in 2025.

6.3.2 Request for Decision – Drumheller Public Library Appointment – T. Abildgaard

[RFD + Application](#)

**Proposed Motion:** That Council approve the appointment of Tracy Abildgaard to the Drumheller Public Library Board for a term of three (3) years ending in 2025.

6.3 DIRECTOR OF INFRASTRUCTURE

6.3.1 Request for Decision – Municipal Airport Commission Application – P. Cardamone, M. Nell & D. Ostergard

[RFD + Applications](#)

**Proposed Motion:** That Council approve the reappointment of Peter Cardamone and Donald Ostergard for further three (3) year terms, and the appointment of Mattys Nell for a three (3) year term with all three terms ending in January 2025.

6.4 DRUMHELLER RESILIENCY AND FLOOD MITIGATION

6.4.1 Request for Decision – Tree Clearing Tender Award

[RFD](#)  
[Site Clearing Maps](#)

**Proposed Motion:** Moves that the Contract for Tree Clearing in Flood Mitigation areas be awarded to Wright Tree Services of Canada Ltd., o/a Arbor Care in the amount of \$599,171.24 excluding GST.

6.4.2 Award Report - For Council Information - Environmental Management Services Award

[Award Report Information](#)

7. CLOSED MEETING

7.1 Roadways Information & Flood Activities – FOIP 24 – Advice from officials

Property Management – FOIP 16 – Disclosure harmful to business interest of a third party

**Proposed Motion:** That Council close the meeting to the public to discuss the items in Section 7.1 of the March 7, 2022 agenda as per FOIP 16 and 24.

8. ADJOURNMENT

**Proposed Motion:** That Council adjourn the meeting.



**AGENDA  
TOWN OF DRUMHELLER  
Regular Council Meeting**

**TIME & DATE:** 4:30 PM – Tuesday February 22, 2022

**LOCATION:** ZOOM Platform and Live Stream on Drumheller Valley  
YouTube Channel: <https://www.youtube.com/watch?v=ji0Kv7ECkb0>

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IN ATTENDANCE

Mayor Heather Colberg  
Councillor Hansen-Zacharuk  
Councillor Patrick Kolafa  
Councillor Tony Lacher  
Councillor Crystal Sereda  
Councillor Tom Zariski

Acting Chief Administrative Officer: Greg Peters  
Director of Corporate Services: Mauricio Reyes  
Director of Infrastructure: Dave Brett  
Director of Protective & Emergency Services: Greg Peters  
Manager of Economic Development: Reg Johnston

Flood Mitigation Project Manger: Deighen Blakely  
Flood Mitigation: Mark Steffler

Absent

Councillor Stephanie Price

Legislative Assistant: Denise Lines  
Reality Bytes IT: Dave Vidal

Absent

Chief Administrative Officer (CAO): Darryl Drohomerski

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1. CALL TO ORDER

The Mayor called the meeting to order at 4:29pm

2. OPENING REMARK

Elks & Royal Purple – Thank you for the many years of service.  
Family Day Volunteers and Staff  
Octoberfest – March 25 & 26 – tickets available online at Drumheller.ca  
Flood Mitigation – Tree removal in Centennial Park, Midland and Newcastle will be happening in March. For more information, please see the floodreadiness.ca website.  
Freedom to Read Week

3. ADDITIONS TO THE AGENDA

4. ADOPTION OF AGENDA

4.1 Agenda for February 22, 2022 Regular Council Meeting

**M2022.32** Moved by Councillor Lacher, Councillor Zariski; that Council adopt the agenda for the February 22, 2022 Regular Council meeting as presented.

Carried unanimously

5. MINUTES

5.1 Minutes for the February 7, 2022, Regular Council Meeting.

**M2022.33** Moved by Councillor Hansen-Zacharuk, Councillor Kolafa; that Council approve the minutes for the February 7, 2022 as presented.

Carried unanimously

6. DELEGATION

Time Stamp: <https://youtu.be/ji0Kv7ECkb0?t=499>

6.1 Drumheller Resiliency and Flood Office Financial Audit  
Presented by Aiden Macdonald, CPA; Ascend LLP

This financial audit covers January 2021 to June 30, 2021 when the Darwin Durnie Consulting Corporation was removed from the project.

The Town auditors will be taking over the accounting and audit of the Flood Program. Previously, there were recommendations made for financial and management controls. A. McDonald confirmed good improvements have been made and that he is very satisfied with the direction and stewardship of the project.

7. ADMINISTRATION REPORTS

7.1 DRUMHELLER RESILIENCY AND FLOOD MITIGATION PROJECT MANAGER  
Time Stamp: <https://youtu.be/ji0Kv7ECkb0?t=1441>

7.1.1 Request for Decision: DRFM Land Acquisition Policy C-03-22

The Flood Management team brought back the Policy with changes that were made by the Government of Alberta, mainly definitions and naming conventions.

Clarifications:

Section 6 & 7 - Lands acquired will be designated as an Environmental Reserve (ER). Under the funding agreement there is no reimbursement to land owners who choose to do their own appraisal, the project is required to pay fair market value.

There is not always a requirement to buy the full property, in some cases only a portion of the property is required for the flood project.

Section 9.4 – Approval Authority is the Provincial Government.

**M2022.34** Moved by Councillor Zariski, Councillor Lacher; Council moves that the revised Drumheller Resiliency and Flood Mitigation Land Acquisition Policy C-03-22 be adopted as presented.

Carried unanimously

7.2 ACTING CHIEF ADMINISTRATIVE OFFICER / DIRECTOR EMERGENCY AND PROTECTIVE SERVICES

Time Stamp: <https://youtu.be/ji0Kv7ECkb0?t=1965>

7.2.1 Request for Decision: Amending Bylaw 01.22 – Bylaw to Amend Residential Incentive Bylaw 13.20

**M2022.35** Moved by Councillor Hansen-Zacharuk, Councillor Zariski; that Council give first reading to Amending Bylaw 01.22 as presented.

Carried unanimously

**M2022.36** Moved by Councillor Zariski, Councillor Lacher; that Council give second reading to Amending Bylaw 01.22 as presented.

Carried unanimously

Council requests that R. Johnston bring the policy back to the March Committee of the Whole for more discussion.

Corrections that need be made to the Policy: Changing Policy to Program

Information requested by Council:

Feedback from local developers about the Policy and any suggestions.

Information about secondary suites in development.

Compare bylaws from other communities to this one.

Is there a benefit to lowering the listing sale price.

7.2.2 Request for Decision: Repeal Bylaw 03.22 – Bylaw to Repeal Non- Residential Development Incentive Bylaw 17.18 and Existing Vacant Building Tax Incentive Bylaw 22.18

**M2022.37** Moved by Councillor Lacher, Councillor Zariski; that Council give first reading to Repeal Bylaw 03.22 as presented.

Carried unanimously

**M2022.38** Moved by Councillor Zariski, Councillor Hansen-Zacharuk; that Council give second reading to Repeal Bylaw 03.22 as presented.

Carried unanimously

**M2022.39** Moved by Councillor Zariski, Councillor Hansen-Zacharuk; moves that there is no objection to third reading of Repeal Bylaw 03.22 as presented.

Carried unanimously

**M2022.40** Moved by Councillor Zariski, Councillor Sereda; that Council give third reading to Repeal Bylaw 03.22 as presented.

Carried unanimously

7.3 COMMUNICATIONS OFFICER

7.3.1. Request for Decision – Social Media Policy and Procedure C-04-22 – Schedule A & B

**M2022.41** Moved by Councillor Hansen-Zacharuk, Councillor Sereda; that Council approves Social Media Policy & Procedure C-04-22 - Schedule A & B as presented and will review this policy in February 2024.

Carried unanimously

7.4 DIRECTOR OF INFRASTRUCTURE

Time Stamp: <https://youtu.be/ji0Kv7ECkb0?t=3647>

7.4.1 Request for Decision - Michichi Creek Sanitary Line AMWWP Grant Application

**M2022.42** Moved by Councillor Hansen-Zacharuk, Councillor Sereda; moves that Council approve that the Town of Drumheller applies for a grant under the Alberta Municipal Water/Wastewater Partnership (AMWWP) Program for the engineering and construction costs to replace the Michichi sanitary line for the municipal portion of 62.5% or \$ 533,125.

Carried unanimously

8. ADJOURNMENT

**M2022.43** Moved by Councillor Hansen-Zacharuk, Councillor Sereda; that Council adjourn the meeting.  
Time 5:34pm

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MAYOR

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CHIEF ADMINISTRATIVE OFFICER



## REQUEST FOR DIRECTION

<b>TITLE:</b>	2022 Operating Budget and 4 Year Operating Plan
<b>DATE:</b>	March 7, 2022
<b>PRESENTED BY:</b>	Mauricio Reyes, CPA, CMA, CAMP Director of Corporate and Community Services
<b>ATTACHMENT:</b>	Appendix 1 - 2022 Operating Budget Summary Appendix 2 – 4 Year Operating Plan Summary Appendix 3 – Detailed Budget and Plan Appendix 4 – 2022 Tax Increases in Comparable Municipalities

### **SUMMARY:**

Administration is seeking Council review of, and direction regarding the 2022 Operating Budget.

### **RECOMMENDATION:**

Administration requests that Council direct any desired amendments to the proposed 2022 Operating Budget to Administration for revisions.

### **DISCUSSION:**

Section 245 of the MGA states that *"Each council must adopt an operating budget for each calendar year."*

Once Council has reviewed and provided direction, Administration will be able to bring the proposed 2022 operating budget for adoption.

## MUNICIPAL REVENUES HIGHLIGHTS

### **Municipal Taxes**

In 2021, the municipal requisition remained unchanged from 2020 levels. To meet the municipal requirements in 2022, the municipal requisition needs to increase by 3.2 percent.

### **User Fees & Rentals**

In the 2022 proposed budget, Administration estimates an increase of approximately 18 percent in revenues as municipal operations return to pre-COVID-19 levels especially in the recreation area.

### **Franchise Fees**

As in prior years, Administration has made to changes to the franchise fee rates. In the last three years, franchise fee revenue has been at around \$1.8 million. In 2022, franchise revenue is expected to be between \$1.85 and \$1.9 million due to higher electricity and natural gas costs.



## Government Transfers

Operating grants from other levels of government include MSI operating, FCSS grant, policing grants, and other grants. Most of the increase in 2022 relates to the adjustment to the MSI grant as well as approved and pending grants in the CDSP and Economic Development departments.

## Investment Revenue

In 2022, Administration is maintaining investment revenue budget unchanged from 2021 levels. This revenue line is expected to increase as interest rates rise in the upcoming years.

## MUNICIPAL EXPENSES HIGHLIGHTS

### Personnel

The 2021 operating budget included decreases to wages and benefits in the recreation area to account for facility closures and restrictions which amounted to the following:

Aquaplex	\$122,000
BCF	<u>\$191,000</u>
Total	\$313,000

While this adjustment was necessary due to mandated restrictions from provincial health authorities, when comparing year-to-year budgets it shows an increase of approximately \$498,000 from 2021 to 2022. When factoring those adjustments, the normalized wages and wages would have been slightly over \$7.3 million.

In 2022, Administration has adjusted wages in the recreation area to reflect higher usage from the community. Since returning to staffing levels to pre-pandemic levels are expected to take some time, Administration has maintained a smaller reduction in wages in the recreation area. Unless the pandemic continues to disrupt recreational operations, wages in the 2023 are expected to return to pre-pandemic levels.

The following table provides the salary and benefits budget levels for the 3 years preceding the budget year in review.

2019	2020	2021	2022
\$6,950,083	7,149,367	6,992,031	\$7,489,618

In addition to salary adjustments in the recreation area, increases wages and benefits are due cost of living allowance, movements on salary grid, and new position requests. New position requests are outlined on page 3 of this report.

### Grants to Organizations & Individuals

These expenses consist of cash and in-kind contributions to the community. Examples include the library requisition, the recreation fee assistance program (RFAP), the contributions to Valley Bus Society to name a few. The increase in 2022 is mostly due to a \$76,800 increase and the addition of the RFAP amounting to \$22,500.

### Requisitions

Alberta Education requisitions have been increased by 1.5 percent as per the 2022/23 Provincial budget. Other requisitions have also been adjusted accordingly.

## **Amortization/Transfers to Reserves**

In 2022, the budget for amortization expense has been lowered by approximately \$291,000 to offset increases in other expenditures. This will impact transfers to capital reserves.

## **Debt Servicing Costs**

In 2022, borrowing costs are expected to be slightly higher. These costs are expected to increase in future years due to projected borrowing the fall of 2022.

## **POSITION REQUESTS**

In 2022, Administration is seeking Council approval to add the following positions to the Town's established positions. The costs in brackets represent the incremental costs to the operating budget (wages & benefits) on an ongoing basis.

### *Fire Chief (\$90,000) – Permanent Full-time*

Administration is proposing to increase the scope of the fire chief position from a permanent part-time to a permanent full-time position.

### *RCMP Administrative Position (\$58,800) – Permanent Full-time*

This position was filled in 2021 and provides further admin support to the Drumheller RCMP detachment.

### *Corporate & Recreation Administrative Position (\$58,800) – Permanent Full-time*

This position will provide support services to the Director of Corporate Services as well as to the Community Development and Social Planning, Recreation Arts & Culture, and Finance departments.

### *Social Equity Coordinator (\$53,000) – Permanent Full-time*

This position was created as a temporary position in 2021 to provide additional support in the Community Development and Social Planning department. Administration is seeking the position to become a permanent position in 2022.

### *Compliance Officer Position (\$37,400) – Permanent Part-time*

This position will provide support to the bylaw enforcement department. This position is expected to work approximately 30 hours per week.

The following positions do not impact the tax operating budget. Instead, these positions are being funded from the capital budget approved by Council in 2022:

### *Capital Project Manager (\$119,000) – Permanent Full-time*

This position will manage capital projects identified in the annual capital budget. Administration proposes to fund this position using transfers from capital projects. This will have no impact to the tax operating budget.

### *Capital Project Manager (\$110,000) – Contract*

This position will manage capital projects identified in the annual capital budget. Administration proposes to fund this position using transfers from capital projects. This will have no impact to the tax operating budget. This position is expected to run for approximately 3 years.

Finally, other position changes include converting the Marketing and Social Media Coordinator from temporary to permanent position. This change has minimal impact to the operating budget as the position was being funded by the BCF marketing position. This position has now been moved from BCF to Communications.

### COMPARABLE MUNICIPAL REQUISITIONS

In 2022, Administration conducted research on the municipal requisitions in comparable municipalities. The range of expected tax increases is between 1.72% and 4.9%. The increase in the municipal requisition is recommending is slightly below the median of this range. A detailed listing can be found in appendix 4.

### 4 YEAR OPERATING PLAN

Administration has prepared the 4 Year Operating Plan (“the Operating Plan”) for years starting 2022 and ending in 2025. The Operating Plan provides Council with a forecast of operating expenditures coming up in the next four years (including 2022) based on the current and future needs of the organization and the community as a whole. By looking at the Operating Plan, Council can take a long-term view before the 2022 Operating Budget is approved.

It is essential to know that the Operating Plan evolves as needs of the community and the organization evolve over time.

#### **FINANCIAL IMPACT:**

The tax supported operating budget reflects a municipal requisition of \$9,273,404.

#### **STRATEGIC POLICY ALIGNMENT:**

Once adopted, the 2022 operating budget will ensure fiscal accountability and provide Administration with the legal authority to carry out strategic initiatives identified for 2022.

#### **COMMUNICATION STRATEGY:**

Communication of the adopted budget will include a media release, distribution on social media platforms, and a copy will be uploaded to the Town website at [www.drumheller.ca](http://www.drumheller.ca).

#### **COUNCIL MOTION:**

##### **MOTION:**

**Councillor: N/A**

**Seconded:**

*Mauricio Reyes*

Prepared by:  
Mauricio Reyes, CPA, CMA, CAMP  
Director of Corporate & Community Services




Approved By:  
Darryl E. Drohomerski, C.E.T.  
Chief Administrative Officer


Town of Drumheller  
 2022 Tax Supported Operating Budget


	2021 Budget	2022 Proposed Budget	Increase / (Decrease)
<b>REVENUES</b>			
Net Municipal Taxes	\$ 9,005,330	\$ 9,217,404	\$ 212,074
User Fees, Rentals, Licenses and Fines	\$ 1,671,560	\$ 1,826,350	\$ 154,790
Franchise Fees	\$ 1,863,545	\$ 1,863,545	\$ -
Government Transfers	\$ 788,170	\$ 1,170,056	\$ 381,886
Investment Revenue	\$ 415,000	\$ 415,000	\$ -
Other Revenue & Internal Transfers	\$ 835,190	\$ 949,873	\$ 114,683
Transfers from reserves	\$ -	\$ 202,516	\$ 202,516
	<b>\$ 14,578,795</b>	<b>\$ 15,644,744</b>	<b>\$ 1,065,949</b>
<b>EXPENSES</b>			
Salaries, wages & benefits	\$ 5,392,961	\$ 5,774,882	\$ 381,921
Policing Contract	\$ 1,355,685	\$ 1,459,560	\$ 103,875
Professional fees	\$ 659,383	\$ 726,575	\$ 67,192
Contracted & general Services	\$ 2,703,407	\$ 3,155,352	\$ 451,945
Utilities	\$ 1,212,085	\$ 1,292,040	\$ 79,955
Materials & goods	\$ 688,626	\$ 750,530	\$ 61,904
Grants to Organizations & Individuals	\$ 422,140	\$ 575,090	\$ 152,950
Debt Servicing Costs	\$ 160,210	\$ 171,393	\$ 11,183
Amortization	\$ 1,899,258	\$ 1,608,032	\$ (291,226)
Other Expenses	\$ 85,040	\$ 131,290	\$ 46,250
Total Expenses	<b>\$ 14,578,795</b>	<b>\$ 15,644,744</b>	<b>\$ 1,065,949</b>
	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Town of Drumheller  
4 Year Operating Plan Summary


Departments	2022 Proposed Budget	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
0001 General Municipal Revenues	\$ (12,263,032)	\$ (12,579,666)	\$ (12,893,616)	\$ (13,215,244)
1101 Legislative	\$ 394,606	\$ 388,499	\$ 381,781	\$ 406,427
1201 General Administration	\$ 913,040	\$ 1,003,327	\$ 1,036,128	\$ 1,059,061
1202 Town Hall	\$ 157,740	\$ 154,365	\$ 159,455	\$ 166,745
1203 Computer Services	\$ 260,160	\$ 259,485	\$ 260,010	\$ 260,535
1204 Communications/Public Relations	\$ 209,454	\$ 212,421	\$ 216,966	\$ 220,609
2101 Police Services	\$ 1,452,722	\$ 1,541,004	\$ 1,684,905	\$ 1,743,810
2301 Fire Protection	\$ 484,775	\$ 519,395	\$ 539,020	\$ 554,365
2401 Disaster Services - Risk Management	\$ 136,000	\$ 295,641	\$ 291,691	\$ 288,270
2601 Safety Codes - Drumheller	\$ 10,219	\$ 10,232	\$ 10,817	\$ 11,414
2602 Safety Codes - Palliser	\$ 5,363	\$ 5,421	\$ 6,932	\$ 8,475
2603 Development Permits	\$ 58,465	\$ 59,471	\$ 60,844	\$ 62,260
2610 Animal Control	\$ 12,900	\$ 12,650	\$ 12,650	\$ 12,650
2611 Weed Control	\$ 28,100	\$ 28,135	\$ 28,175	\$ 28,195
2612 Mosquito Control	\$ 47,600	\$ 47,625	\$ 47,625	\$ 47,625
3101 Engineering Administration	\$ 510,380	\$ 515,498	\$ 520,717	\$ 526,038
3102 Workshop and Yards	\$ 521,828	\$ 530,899	\$ 545,194	\$ 558,952
3202 Roads and Streets	\$ 1,053,842	\$ 901,602	\$ 845,806	\$ 893,047
3203 Street Lighting	\$ 500,820	\$ 515,270	\$ 535,180	\$ 570,250
3204 Traffic Services	\$ 49,230	\$ 49,605	\$ 49,815	\$ 49,815
3301 Airport	\$ 122,776	\$ 140,612	\$ 141,191	\$ 141,992
4301 Garbage Collection	\$ 255,310	\$ 256,510	\$ 256,760	\$ 252,760
5101 FCSS Administration	\$ (30,616)	\$ (25,602)	\$ (20,901)	\$ (18,127)
5103 Seniors Services	\$ 62,923	\$ 72,719	\$ 73,437	\$ 74,477
5105 Seasonal FCSS Programs	\$ 12,065	\$ 12,200	\$ 12,200	\$ 12,200
5106 Youth Services	\$ 34,399	\$ 64,826	\$ 68,528	\$ 70,743
5121 Indirect Programs	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
5303 Non-FCSS Programs - Community Social Services	\$ 112,576	\$ 132,556	\$ 133,804	\$ 135,077
5601 Cemetery	\$ 2,560	\$ 1,075	\$ (1,464)	\$ (1,169)
6101 Municipal Planning	\$ 118,500	\$ 123,500	\$ 128,500	\$ 133,500
6201 Economic Development	\$ 261,506	\$ 217,210	\$ 220,429	\$ 224,202
6202 Valley Bus Society	\$ 76,775	\$ 76,775	\$ 76,775	\$ 76,775
6204 Tourism	\$ 108,854	\$ 186,351	\$ 187,966	\$ 189,590
6601 Subdivisions and Developments	\$ 12,700	\$ 12,700	\$ 12,700	\$ 12,700
6602 Land Rentals	\$ (26,500)	\$ (26,500)	\$ (26,500)	\$ (26,500)
6701 Public Housing	\$ 92,225	\$ 95,505	\$ 95,795	\$ 96,085
6902 Tourist Info / DRCDT	\$ 7,500	\$ 7,650	\$ 7,810	\$ 7,970
6904 Old Cells	\$ 5,350	\$ 5,460	\$ 5,760	\$ 6,160
6905 RCMP Building	\$ 50,865	\$ 51,645	\$ 54,895	\$ 58,075
7201 Recreation Administration	\$ 325,170	\$ 325,220	\$ 325,280	\$ 325,850
7202 Aquaplex	\$ 686,407	\$ 731,104	\$ 746,546	\$ 769,682
7203 Arena	\$ 512,945	\$ 397,744	\$ 414,016	\$ 427,888
7204 Parks and Playgrounds	\$ 555,651	\$ 560,103	\$ 568,375	\$ 576,430
7205 Seasonal Recreation Programs	\$ 23,487	\$ 20,342	\$ 21,311	\$ 22,046
7206 Curling Club	\$ 19,680	\$ 29,220	\$ 30,610	\$ 32,080
7402 Library	\$ 364,200	\$ 398,340	\$ 427,195	\$ 456,205
7404 Community Facility	\$ 1,432,661	\$ 1,341,653	\$ 1,358,767	\$ 1,371,084
7411 Community Events	\$ 225,819	\$ 290,203	\$ 310,120	\$ 288,926
Total Tax Supported	\$ -	\$ -	\$ -	\$ -


	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
<b>0001 General Municipal Revenues</b>									
1-111 Residential	(5,541,010)	(5,498,061)	(5,551,204)	(5,688,195)	(5,728,843)	(5,814,775)	(5,902,775)	(5,992,775)	
1-112 Commercial	(2,407,381)	(2,459,790)	(2,430,457)	(2,465,940)	(2,508,232)	(2,545,852)	(2,584,040)	(2,622,800)	
1-113 Industrial	(30,653)	(33,144)	(39,576)	(31,250)	(40,842)	(41,455)	(42,077)	(42,708)	
1-114 Linear	(439,806)	(428,831)	(435,028)	(408,660)	(448,949)	(455,683)	(462,518)	(469,456)	
1-116 Farmland	(11,385)	(11,651)	(12,028)	(11,570)	(12,413)	(12,599)	(12,788)	(12,970)	
1-117 Grants: Property Tax Residential	(68,813)	(69,833)	(72,734)	(70,150)	(75,061)	(76,187)	(77,330)	(78,490)	
1-118 Grants: Property Tax Non-Residen	(388,278)	(378,686)	(390,566)	(329,565)	(403,064)	(409,110)	(415,247)	(421,476)	
1-119 DI Properties Requisition	(2,864)	(2,671)	(2,655)	(3,000)					
1-511 Penalties	(149,619)	(119,020)	(154,597)	(145,000)	(155,000)	(155,000)	(155,000)	(155,000)	
1-521 License (specify)	(130,989)	(118,381)	(124,228)	(129,500)	(125,000)	(125,200)	(125,200)	(125,200)	
1-541 Franchise Tax: Electrical/Gas	(1,784,107)	(1,801,955)	(1,805,350)	(1,863,545)	(1,863,545)	(1,956,722)	(2,054,558)	(2,157,286)	
1-551 Interest on Investments	(469,960)	(591,027)	(493,037)	(415,000)	(415,000)	(450,000)	(475,000)	(500,000)	
1-941 Drawn from Operating Reserve					(50,000)	(50,000)	(50,000)	(50,000)	
1-961 Transfer from (specify departmen	(288,720)	(288,750)	(288,750)	(288,750)	(311,633)	(336,633)	(361,633)	(386,633)	
1-962 Transfer from (specify departmen	(123,750)	(123,750)	(123,750)	(123,750)	(123,750)	(148,750)	(173,750)	(198,750)	
1-991 Other Income	(2,730)	(1,190)	(2,555)	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)	
1-992 Contributions: Community Organi	(16,832)	(15,901)							
<b>Total 0001 General Municipal Revenue</b>	<b>(11,856,897)</b>	<b>(11,942,641)</b>	<b>(11,926,515)</b>	<b>(11,975,575)</b>	<b>(12,263,032)</b>	<b>(12,579,666)</b>	<b>(12,893,616)</b>	<b>(13,215,244)</b>	
<b>1101 Legislative</b>									
1-843 Conditional Programs			(15,964)						
1-991 Other Income		(144)							
2-111 Salaries	49,745	31,158	46,473	39,250	42,743	43,598	44,470	45,359	
2-151 Payroll Benefits	47,073	39,781	47,437	45,625	48,216	49,180	50,164	51,167	
2-152 Wellness Program		87	192						
2-171 Council Wages	193,643	185,807	201,897	210,840	208,577	212,416	216,332	220,326	
2-214 Conventions/Registrations	8,296	1,027	4,350	5,000	10,125	10,300	10,300	10,300	
2-217 Travel and Subsistence	18,975	2,203	3,769	9,000	17,500	17,850	17,850	17,850	
2-221 Advertising and Promotion	6,285	4,735	6,073	9,450	6,550	6,700	6,700	6,700	
2-272 Insurance and Bond Premiums	525	525	525	540	540	550	560	570	
2-291 Other General Services		52	13,161	25,055	55	55	55	25,055	
2-295 Project: (specify)	3,452	862	721	2,650	2,700	2,700	2,700	2,700	
2-296 Project: (specify)	4,343		2,580	5,000	5,000	5,000	5,000	5,000	
2-515 Stationery, Office Supplies	1,569	702	1,608	1,250	1,350	1,400	1,400	1,400	
2-771 Grant: (specify) individuals, comm		500			51,250	38,750	26,250	20,000	
<b>Total 1101 Legislative</b>	<b>333,906</b>	<b>267,295</b>	<b>312,822</b>	<b>353,660</b>	<b>394,606</b>	<b>388,499</b>	<b>381,781</b>	<b>406,427</b>	
<b>1201 General Administration</b>									
1-431 Sale of Service	(24,870)	(22,744)	(29,150)	(20,000)	(28,000)	(30,000)	(33,000)	(36,000)	
1-446 Developers Agreements	(10,632)	(5,490)	(14,805)						
1-843 Conditional Programs	(258,647)	(75,655)	(257,145)	(63,430)	(302,145)	(272,145)	(257,145)	(257,145)	
1-961 Transfer from (specify departmen	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	
1-991 Other Income	(17,679)	(14,168)	(16,803)	(7,000)	(17,000)	(17,000)	(17,000)	(17,000)	
2-111 Salaries	461,184	477,884	534,596	563,830	591,905	634,770	647,466	660,415	
2-151 Payroll Benefits	106,260	82,664	105,413	119,925	123,660	133,252	135,917	138,636	
2-152 Wellness Program	1,078	867	2,222	1,500	2,500	2,500	2,500	2,500	
2-214 Conventions/Registrations	681	697	698	5,070	6,175	6,210	6,210	6,210	
2-215 Postage	10,940	9,881	9,034	9,250	9,500	9,500	9,500	9,500	
2-216 Telephone	20,674	11,790	10,345	13,620	11,200	12,405	11,610	11,820	
2-217 Travel and Subsistence	5,888	799	10,077	5,800	7,800	7,950	7,950	7,950	
2-218 Meeting Expense	3,283	3,358	3,311	3,880	3,930	3,930	3,930	3,930	
2-221 Advertising and Promotion	1,112	2,739	4,769	1,500	3,500	3,500	3,500	3,500	
2-222 Municipal Membership Fees	15,735	17,417	18,593	15,980	20,985	20,985	20,985	20,985	
2-223 Printing and Binding	5,721	7,852	4,844	8,000	8,150	8,150	8,150	8,150	
2-231 Accounting and Audit	26,400	36,351	36,200	29,000	35,000	35,000	35,000	35,000	
2-232 Assessors	112,540	97,988	94,065	94,750	94,625	95,810	96,990	96,990	
2-234 Education	2,797	4,504	7,517	7,075	21,550	15,000	15,000	15,000	
2-237 Legal and Collection	36,008	33,702	29,569	30,000	30,000	30,000	30,000	30,000	
2-238 Medical	5,242	5,242	5,544	5,200	5,200	5,200	5,200	5,200	
2-239 Other Professional	56,506	57,680	45,529	23,700	25,400	27,900	22,900	22,900	
2-252 Repairs: Equipment	2,970		647	3,500	3,675	3,700	3,725	3,750	
2-262 Rental/Lease: Equipment/Furnish	3,905	7,763	6,744	6,355	6,505	6,505	6,505	6,505	
2-272 Insurance and Bond Premiums	1,350	1,465	2,069	1,350	1,350	1,380	1,410	1,440	
2-291 Other General Services	9,749	2,888	10,671	11,750	17,850	17,850	17,850	17,850	
2-295 Project: (specify)	6,000	75,563	500	7,500	12,500	12,500	12,500	12,500	
2-515 Stationery, Office Supplies	17,492	15,822	19,079	19,250	19,250	19,750	19,750	19,750	
2-519 Other General Supplies	2,312	4,738	3,503	2,500	2,500	2,500	2,500	2,500	
2-761 Contributed to Capital Reserves	75,132		20,295						
2-812 Penalties, Interest, Overdraft	12,718	5,217	3,641	15,500	8,000	8,500	8,500	8,500	
2-813 POS - Over/Short	(78)		660						


	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-911 Rebates	28,589	34,545	12,772	15,350	15,675	15,925	15,925	15,925	
2-912 Discounts	3,239								
2-926 Uncollectable Accounts	26,619	91,865	77,812		50,000	60,000	70,000	80,000	
2-930 Amortization Expense	123,303	135,865		128,000	118,000	118,000	118,000	118,000	
2-961 Transfer to (specify department)	4,980	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
2-969 Transfer to BCF	1,665								
<b>Total 1201 General Administration</b>	<b>878,966</b>	<b>1,112,889</b>	<b>766,616</b>	<b>1,062,505</b>	<b>913,040</b>	<b>1,003,327</b>	<b>1,036,128</b>	<b>1,059,061</b>	
<b>1202 Town Hall</b>									
1-991 Other Income		(57)							
2-111 Salaries	19,796	23,397	19,193	13,375					
2-151 Payroll Benefits	4,230	4,056	3,787	3,020					
2-152 Wellness Program	53		150	75	75	75	75	75	
2-216 Telephone	1,893	1,739	4,808	1,780	1,500	1,530	1,560	1,590	
2-241 Janitorial Services	29,751	20,695	18,633	33,750	29,850	29,850	29,850	29,850	
2-251 Repairs: Buildings	3,026	37,503	36,094	16,650	40,000	40,000	40,000	40,000	
2-252 Repairs: Equipment	2,118	433	667	1,600	2,900	1,400	1,400	3,900	
2-253 Repairs: Other	4,638	11,251	7,061	5,150	5,150	5,150	5,150	5,150	
2-272 Insurance and Bond Premiums	6,089	7,233	7,332	7,190	7,500	7,650	7,800	7,960	
2-291 Other General Services	10,021	11,160	7,786	10,625	13,245	9,795	9,845	9,895	
2-511 Safety Materials, Clothing & Shoes	768	444	847	825	850	875	875	875	
2-518 Janitorial Supplies	13	56	290	200	225	225	225	225	
2-519 Other General Supplies	2,334	2,528	814	2,000	2,000	2,000	2,000	2,000	
2-521 Fuel Oil Grease	1,079	997	737	1,000	1,050	1,100	1,160	1,160	
2-531 Chemicals and Salts	31	671		750	750	750	750	750	
2-541 Utilities: Electricity	29,059	23,987	26,592	25,940	27,765	28,235	30,710	32,750	
2-542 Utilities: Gas	16,609	19,165	13,054	18,790	22,680	23,490	25,770	28,230	
2-543 Utilities: Water and Sewer	1,651	2,095	1,827	2,040	2,200	2,240	2,285	2,335	
<b>Total 1202 Town Hall</b>	<b>133,159</b>	<b>167,353</b>	<b>149,672</b>	<b>144,760</b>	<b>157,740</b>	<b>154,365</b>	<b>159,455</b>	<b>166,745</b>	
<b>1203 Computer Services</b>									
1-451 Custom Work	(1,395)	(435)	(300)						
1-961 Transfer from (specify department)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	
1-963 Transfer from (specify department)	(8,000)	(8,000)	(8,000)	(8,000)	(12,000)	(12,000)	(12,000)	(12,000)	
1-964 Transfer from (specify department)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	
1-991 Other Income	(352)	(197)							
2-226 Internet	21,482	27,912	34,275	23,780	27,280	27,580	27,580	27,580	
2-227 Software and Upgrades	70,210	71,804	131,541	87,530	80,670	81,195	81,720	82,245	
2-234 Education		9,836	1,613	6,000	6,000	6,000	6,000	6,000	
2-252 Repairs: Equipment	11,231	11,792	23,501	11,700	11,700	11,700	11,700	11,700	
2-275 Software Support/Upgrades	96,786	147,550	170,827	111,710	132,210	132,210	132,210	132,210	
2-291 Other General Services			4,843						
2-515 Stationery, Office Supplies	1,449	375		2,000	2,000	2,000	2,000	2,000	
2-519 Other General Supplies	27,827	16,805	17,254	26,500	21,500	20,000	20,000	20,000	
<b>Total 1203 Computer Services</b>	<b>210,038</b>	<b>268,242</b>	<b>366,354</b>	<b>252,020</b>	<b>260,160</b>	<b>259,485</b>	<b>260,010</b>	<b>260,535</b>	
<b>1204 Communications/Public Relations</b>									
1-991 Other Income	(521)	(2,228)							
2-111 Salaries	71,668	62,179	74,384	71,900	117,608	119,960	122,359	124,806	
2-151 Payroll Benefits	23,163	12,514	15,282	17,215	26,021	26,561	27,092	27,633	
2-152 Wellness Program		259	500	500	1,000	1,000	1,000	1,000	
2-214 Conventions/Registrations				1,600	1,600	1,600	1,600	1,600	
2-216 Telephone	432	527	1,762	565	1,875	890	1,905	1,920	
2-217 Travel and Subsistence	1,385			1,200	1,300	1,300	1,300	1,300	
2-218 Meeting Expense	93			300	300	300	300	300	
2-221 Advertising and Promotion	29,867	36,762	41,590	32,000	38,400	39,380	39,900	40,460	
2-222 Municipal Membership Fees	73		175		350	350	350	350	
2-227 Software and Upgrades					13,200	13,280	13,360	13,440	
2-234 Education	1,659	50	1,550	1,050	1,100	1,100	1,100	1,100	
2-239 Other Professional	8,950	1,500							
2-275 Software Support/Upgrades	2,402	16,793	14,238	15,840					
2-291 Other General Services			150						
2-295 Project: (specify)	203	9,221	19,563	6,000	6,000	6,000	6,000	6,000	
2-515 Stationery, Office Supplies	597	147	167	500	500	500	500	500	
2-519 Other General Supplies		172	40		200	200	200	200	
2-969 Transfer to BCF	1,575								
<b>Total 1204 Communications/Public Relations</b>	<b>141,546</b>	<b>137,896</b>	<b>169,401</b>	<b>148,670</b>	<b>209,454</b>	<b>212,421</b>	<b>216,966</b>	<b>220,609</b>	
<b>2101 Police Services</b>									
1-432 Sale of Information	(19,238)	(11,654)	(11,140)	(12,300)	(12,500)	(12,800)	(12,800)	(12,800)	
1-531 Fines: Own	(159,174)	(116,271)	(106,131)	(141,500)	(142,000)	(142,500)	(142,500)	(142,500)	
1-843 Conditional Programs	(363,856)	(363,856)	(363,856)	(364,232)	(364,232)	(364,232)	(364,232)	(364,232)	
1-961 Transfer from (specify department)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	


	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
1-962 Transfer from (specify departmen	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	
1-963 Transfer from (specify departmen	(16,980)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	
1-964 Transfer from (specify departmen	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	
1-965 Transfer from (specify departmen	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	
1-966 Transfer from (specify departmen	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	
1-991 Other Income	(188)	(814)							
2-111 Salaries	281,173	255,886	265,276	277,095	367,278	396,389	404,316	412,402	
2-151 Payroll Benefits	61,066	45,398	48,087	66,520	77,066	82,982	84,641	86,335	
2-152 Wellness Program	1,722	1,665	1,062	1,500	1,500	1,500	1,500	1,500	
2-212 Communication System	1,424	2,338	10,667	3,400	3,400	3,400	3,400	3,400	
2-214 Conventions/Registrations				250	250	250	250	250	
2-215 Postage	141	205	166	100	200	200	200	200	
2-216 Telephone	4,191	3,675	4,906	2,190	3,850	4,880	4,915	3,950	
2-217 Travel and Subsistence	2,533	457		1,500	4,600	4,625	4,625	4,625	
2-222 Municipal Membership Fees	100	100	100	125	125	125	125	125	
2-234 Education	5,284	1,267	3,980	1,000	4,500	8,000	11,500	11,500	
2-239 Other Professional			8,916		10,000	10,000	10,000	10,000	
2-252 Repairs: Equipment	2,716	7,003	3,530	3,800	3,800	3,800	3,800	3,800	
2-272 Insurance and Bond Premiums	4,311	4,864	4,353	5,000	4,500	4,590	4,680	4,770	
2-275 Software Support/Upgrades	2,048	3,409	4,669	2,825	2,825	2,875	2,875	2,875	
2-291 Other General Services	915	1,399	185		4,500	4,500	4,500	4,500	
2-333 Police Services	1,335,000	1,415,990	1,440,852	1,355,685	1,459,560	1,514,000	1,644,000	1,694,000	
2-511 Safety Materials, Clothing & Shoes	2,815	2,829	1,777	3,250	12,750	7,250	7,500	7,500	
2-515 Stationery, Office Supplies	3,673	1,530	503	1,800	1,800	1,800	1,800	1,800	
2-519 Other General Supplies	6,501	1,262	4	8,750	750	750	750	750	
2-521 Fuel Oil Grease	6,065	3,972	7,918	7,000	7,400	7,820	8,260	8,260	
2-771 Grant: (specify) individuals, comm	1,346	839	1,472	1,000	800	800	800	800	
2-926 Uncollectable Accounts	(1,479)								
2-930 Amortization Expense	34,013	34,013		34,000	34,000	34,000	34,000	34,000	
2-969 Transfer to BCF	340								
<b>Total 2101 Police Services</b>	<b>1,179,462</b>	<b>1,261,506</b>	<b>1,293,296</b>	<b>1,224,758</b>	<b>1,452,722</b>	<b>1,541,004</b>	<b>1,684,905</b>	<b>1,743,810</b>	
<b>2301 Fire Protection</b>									
1-351 (specify) [fire, road, utility, etc]	(9,016)	(14,915)	(18,015)	(1,500)	(18,000)	(18,000)	(18,000)	(18,000)	
1-431 Sale of Service	(29,151)	(19,433)	(10,585)	(28,000)	(15,000)	(22,000)	(29,000)	(29,000)	
1-461 Fire	(2,400)	(1,000)	(1,300)	(500)	(1,500)	(2,000)	(2,500)	(2,500)	
1-591 Gifts/General Donations			(487)						
1-991 Other Income	(9,732)	(1,999)							
1-993 Gain (Loss) on Disposal of Asset		(11,500)	(4,845)						
2-111 Salaries	188,757	190,737	198,721	201,120	200,410	239,410	251,410	263,410	
2-151 Payroll Benefits	17,737	17,810	17,275	11,140	11,365	11,535	11,705	11,705	
2-152 Wellness Program	217	213	215						
2-212 Communication System	7,403	11,268	13,699	11,225	13,125	14,175	15,325	15,325	
2-215 Postage	61	15	187	50	100	125	150	150	
2-216 Telephone	4,491	4,830	4,886	3,530	5,300	5,370	5,445	5,520	
2-217 Travel and Subsistence	1,214	477	544	1,500	2,300	3,050	4,050	4,050	
2-222 Municipal Membership Fees	4,046	4,132	4,191	4,020	4,150	4,300	4,400	4,400	
2-234 Education	4,634	2,500	2,958	5,500	12,000	9,500	10,500	10,500	
2-241 Janitorial Services	3,600	3,600	3,750	3,600	4,100	4,250	4,500	4,500	
2-249 Contracted Service (Specify)	20,076	20,274	20,913	20,915	20,915	21,915	21,915	21,915	
2-251 Repairs: Buildings	13,254	3,426	3,985	5,000	5,000	5,000	5,000	5,000	
2-252 Repairs: Equipment	12,953	19,621	17,035	10,250	15,500	18,000	20,500	20,500	
2-253 Repairs: Other	562	92	3,108	11,250	2,250	2,250	2,250	2,250	
2-254 Repairs: Structures		266							
2-272 Insurance and Bond Premiums	23,162	21,425	22,828	22,015	24,720	25,210	25,710	26,220	
2-291 Other General Services	5,658	8,422	14,937	8,630	12,325	10,540	12,325	12,325	
2-511 Safety Materials, Clothing & Shoes	17,467	12,646	8,623	12,000	13,950	15,900	17,850	17,850	
2-519 Other General Supplies	8,442	9,953	6,245	10,650	11,550	8,950	9,850	9,850	
2-521 Fuel Oil Grease	4,784	7,471	8,276	6,000	6,300	6,800	7,550	7,550	
2-524 Consumable, Small Tools	176	568	704	750	1,000	1,350	1,850	1,850	
2-541 Utilities: Electricity	16,020	15,476	16,246	16,265	18,435	18,835	20,060	21,390	
2-542 Utilities: Gas	12,347	12,193	10,373	12,205	13,880	14,320	15,550	16,960	
2-543 Utilities: Water and Sewer	466	475	485	610	600	610	625	645	
2-926 Uncollectable Accounts		105	(105)						
2-930 Amortization Expense	48,198	119,074		48,000	120,000	120,000	120,000	120,000	
2-969 Transfer to BCF	1,200								
<b>Total 2301 Fire Protection</b>	<b>366,626</b>	<b>438,222</b>	<b>344,847</b>	<b>396,225</b>	<b>484,775</b>	<b>519,395</b>	<b>539,020</b>	<b>554,365</b>	
<b>2401 Disaster Services - Risk Management</b>									
1-831 Wage Subsidies			(6,300)						
1-843 Conditional Programs	(48,799)	(827,669)	3,797						



 DRUMHELLER VALLEY	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
1-941 Drawn from Operating Reserve		(1,031,764)							
1-991 Other Income	(47)	(9,849)							
2-111 Salaries	27,488	860,698	42,761	5,840	60,983	62,203	63,447	64,716	
2-151 Payroll Benefits	4,761	122,687	6,099	1,240	11,057	11,278	11,504	11,734	
2-152 Wellness Program	24	24	61						
2-214 Conventions/Registrations		700							
2-216 Telephone				180					
2-217 Travel and Subsistence	456	1,483	22	1,500	1,500	1,500	1,500	1,500	
2-221 Advertising and Promotion		1,005							
2-222 Municipal Membership Fees	48	292	243						
2-226 Internet				740	760	780	780	780	
2-234 Education	13,202	3,818	14,583	7,700	10,200	11,200	12,700	12,700	
2-239 Other Professional	6,512			3,000	3,100	3,100	3,100	3,100	
2-252 Repairs: Equipment	84		647						
2-272 Insurance and Bond Premiums			3,891		4,000	4,080	4,160	4,240	
2-291 Other General Services	805	172	14	250	250	250	250	250	
2-295 Project: (specify)	22,538	1,412,417	10,317						
2-519 Other General Supplies	8,314	362,778	903	4,200	4,250	4,250	4,250	4,250	
2-831 Interest				14,000	39,900	197,000	190,000	185,000	
2-930 Amortization Expense	1,071	1,071							
2-969 Transfer to BCF	1,680								
<b>Total 2401 Disaster Services - Risk Man</b>	<b>38,137</b>	<b>897,863</b>	<b>77,038</b>	<b>38,650</b>	<b>136,000</b>	<b>295,641</b>	<b>291,691</b>	<b>288,270</b>	
<b>2601 Safety Codes - Drumheller</b>									
1-431 Sale of Service	(60)	(10)	(30)						
1-521 License (specify)	(6,272)	(3,543)	(5,667)	(6,150)	(6,150)	(6,150)	(6,150)	(6,150)	
1-522 Permits (specify)	(32,058)	(21,594)	(30,414)	(25,500)	(26,000)	(27,000)	(27,000)	(27,000)	
1-525 Permits (specify)	(45,654)	(23,918)	(46,383)	(48,000)	(49,000)	(50,000)	(50,000)	(50,000)	
1-526 Permits (specify)	(4,307)	(2,505)	(3,098)	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)	
1-991 Other Income	(13)	(72)	(397)						
2-111 Salaries	24,815	14,449	24,520	20,845	22,700	23,154	23,617	24,089	
2-151 Payroll Benefits	3,816	2,666	5,391	5,025	5,493	5,603	5,715	5,830	
2-152 Wellness Program		223	186	200	200	200	200	200	
2-215 Postage	8	3		150	150	150	150	150	
2-216 Telephone	369	362	658	510	650	660	670	680	
2-223 Printing and Binding	819	1,343	671	800	800	800	800	800	
2-234 Education	405	425	75	500	500	500	500	500	
2-239 Other Professional	66,220	16,057	51,049	58,900	59,950	61,350	61,350	61,350	
2-291 Other General Services		750	163	200	200	200	200	200	
2-295 Project: (specify)	3,446	2,107	3,306	3,838	3,876	3,915	3,915	3,915	
2-511 Safety Materials, Clothing & Shoes			45						
2-515 Stationery, Office Supplies	85	251	399	250	250	250	250	250	
2-930 Amortization Expense	1,047	1,047		1,100	1,100	1,100	1,100	1,100	
<b>Total 2601 Safety Codes - Drumheller</b>	<b>12,666</b>	<b>(11,959)</b>	<b>474</b>	<b>8,168</b>	<b>10,219</b>	<b>10,232</b>	<b>10,817</b>	<b>11,414</b>	
<b>2602 Safety Codes - Palliser</b>									
1-431 Sale of Service	(70,438)	(70,438)	(70,438)	(72,350)	(73,800)	(75,275)	(75,275)	(75,275)	
1-521 License (specify)	(116,826)	(87,315)	(74,645)						
1-522 Permits (specify)	(147,103)	(112,031)	(156,168)						
1-525 Permits (specify)	(218,764)	(218,636)	(291,899)						
1-526 Permits (specify)	(11,651)	(16,518)	(17,374)						
1-527 Permits	(3,183)	(3,640)	(2,974)						
1-599 Government Rebates	497,527	438,035	543,164						
1-991 Other Income	(41)	(185)							
2-111 Salaries	63,903	59,744	69,103	56,915	59,491	60,681	61,894	63,132	
2-151 Payroll Benefits	11,314	10,388	13,624	13,085	14,397	14,685	14,978	15,278	
2-152 Wellness Program		743	481	500	500	500	500	500	
2-214 Conventions/Registrations					450	450	450	450	
2-215 Postage	36	55	164	100	100	100	100	100	
2-216 Telephone	1,199	631	74	1,320	250	255	260	265	
2-217 Travel and Subsistence	343			500	500	500	500	500	
2-223 Printing and Binding	1,228	2,014	1,006	1,450	1,500	1,550	1,550	1,550	
2-234 Education	715	325	80	275	275	275	275	275	
2-291 Other General Services			51						
2-515 Stationery, Office Supplies				500	500	500	500	500	
2-961 Transfer to (specify department)	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	
<b>Total 2602 Safety Codes - Palliser</b>	<b>9,459</b>	<b>4,372</b>	<b>15,449</b>	<b>3,495</b>	<b>5,363</b>	<b>5,421</b>	<b>6,932</b>	<b>8,475</b>	
<b>2603 Development Permits</b>									
1-521 License (specify)	(1,800)	(700)	(250)						
1-523 Permits (specify)	(13,569)	(10,870)	(11,283)	(13,250)	(13,500)	(13,750)	(13,750)	(13,750)	
1-524 Permits (specify)	(3,972)	(3,545)	(5,037)	(3,550)	(3,600)	(3,675)	(3,675)	(3,675)	

	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
1-991 Other Income	(162)	(146)	(564)						
2-111 Salaries	50,333	19,473	45,332	39,030	44,134	45,017	45,917	46,836	
2-151 Payroll Benefits	6,525	3,384	10,924	9,670	10,681	10,894	11,112	11,334	
2-152 Wellness Program		359	361	500	500	500	500	500	
2-214 Conventions/Registrations				725	725	725	725	725	
2-215 Postage	367	200	483	500	500	500	500	500	
2-216 Telephone	1,419	446	686	400	700	715	730	745	
2-217 Travel and Subsistence	(6)				1,000	1,000	1,000	1,000	
2-218 Meeting Expense	2,247	634		1,200	2,100	2,100	2,100	2,100	
2-221 Advertising and Promotion	10,144	11,499	12,711	10,750	11,600	11,820	12,060	12,320	
2-222 Municipal Membership Fees					425	425	425	425	
2-223 Printing and Binding	1,637	2,685	1,341	1,700	1,700	1,700	1,700	1,700	
2-234 Education	869		5,345	3,000	1,000	1,000	1,000	1,000	
2-239 Other Professional		250	2,750						
2-291 Other General Services	250	6,550							
2-515 Stationery, Office Supplies	752	42	300	500	500	500	500	500	
2-519 Other General Supplies	105		50						
<b>Total 2603 Development Permits</b>	<b>55,139</b>	<b>30,261</b>	<b>63,149</b>	<b>51,175</b>	<b>58,465</b>	<b>59,471</b>	<b>60,844</b>	<b>62,260</b>	
<b>2610 Animal Control</b>									
1-521 License (specify)	(10,536)	(8,757)	(6,629)	(10,650)	(10,900)	(11,150)	(11,150)	(11,150)	
2-215 Postage	245	304	248	300	300	300	300	300	
2-239 Other Professional	3,500	600	140	3,500	3,500	3,500	3,500	3,500	
2-291 Other General Services	1,720	463	509	2,000	2,000	2,000	2,000	2,000	
2-519 Other General Supplies	631	1,350	382	1,000	1,000	1,000	1,000	1,000	
2-961 Transfer to (specify department)	16,980	17,000	17,000	17,000	17,000	17,000	17,000	17,000	
<b>Total 2610 Animal Control</b>	<b>12,540</b>	<b>10,960</b>	<b>11,650</b>	<b>13,150</b>	<b>12,900</b>	<b>12,650</b>	<b>12,650</b>	<b>12,650</b>	
<b>2611 Weed Control</b>									
1-451 Custom Work	(6,887)	(1,081)	(1,901)	(7,000)	(10,000)	(10,000)	(10,000)	(10,000)	
1-991 Other Income		(4)							
2-111 Salaries	1,418	1,200	1,997	1,000	1,025	1,040	1,060	1,060	
2-151 Payroll Benefits	133	243	255						
2-215 Postage		3	14	500	500	500	500	500	
2-234 Education	1,285			1,000	1,000	1,000	1,000	1,000	
2-252 Repairs: Equipment		892	348	500	500	500	500	500	
2-272 Insurance and Bond Premiums	736	869	703	890	800	820	840	860	
2-291 Other General Services	11,437	9,669	8,121	16,500	25,600	25,600	25,600	25,600	
2-511 Safety Materials, Clothing & Shoes	168		219	200	200	200	200	200	
2-519 Other General Supplies	714	268	388	1,350	1,975	1,975	1,975	1,975	
2-521 Fuel Oil Grease	399	505	97	500	500	500	500	500	
2-531 Chemicals and Salts	139								
2-961 Transfer to (specify department)	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
<b>Total 2611 Weed Control</b>	<b>15,542</b>	<b>18,564</b>	<b>16,241</b>	<b>21,440</b>	<b>28,100</b>	<b>28,135</b>	<b>28,175</b>	<b>28,195</b>	
<b>2612 Mosquito Control</b>									
1-991 Other Income		(10)							
2-111 Salaries	3,343	8,769	831						
2-151 Payroll Benefits	413	1,817	209						
2-215 Postage		107	207						
2-234 Education	612		496	1,000	1,050	1,075	1,075	1,075	
2-242 Contract: (specify)		16,875		20,000	20,000	20,000	20,000	20,000	
2-252 Repairs: Equipment	1,266	29		650	650	650	650	650	
2-291 Other General Services	547	1,148	323	300	300	300	300	300	
2-511 Safety Materials, Clothing & Shoes	64	5	194	250	250	250	250	250	
2-519 Other General Supplies	122	15	576	350	350	350	350	350	
2-531 Chemicals and Salts	(3,245)	21,076	160	25,000	25,000	25,000	25,000	25,000	
<b>Total 2612 Mosquito Control</b>	<b>3,122</b>	<b>49,831</b>	<b>2,996</b>	<b>47,550</b>	<b>47,600</b>	<b>47,625</b>	<b>47,625</b>	<b>47,625</b>	
<b>3101 Engineering Administration</b>									
1-331 Sale to Provincial Government	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)	
1-942 Drawn from Capital Reserve					(152,516)	(233,349)	(238,016)	(242,776)	
1-991 Other Income	(183)	(824)							
1-993 Gain (Loss) on Disposal of Asset	(478)		(3,609)						
2-111 Salaries	284,670	275,188	262,387	286,410	336,722	409,825	418,022	426,382	
2-151 Payroll Benefits	57,191	51,968	63,520	62,685	67,669	80,437	82,046	83,687	
2-152 Wellness Program	763	569	1,810	1,000	1,000	1,000	1,000	1,000	
2-212 Communication System	3,707	6,272	4,663	5,500	7,900	7,900	7,900	7,900	
2-214 Conventions/Registrations	300				1,000	1,000	1,000	1,000	
2-215 Postage	854	102	80	750	775	775	775	775	
2-216 Telephone	6,926	6,755	5,298	4,500	5,400	5,480	5,560	5,640	
2-217 Travel and Subsistence	700		413	1,500	1,500	1,500	1,500	1,500	
2-222 Municipal Membership Fees	872	1,007	1,312	1,225	1,225	1,225	1,225	1,225	

	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-223 Printing and Binding	410	245	236	900	900	900	900	900	
2-234 Education	108		1,916	1,800	1,800	1,800	1,800	1,800	
2-239 Other Professional	4,874	11,662	10,366	10,000	10,000	10,000	10,000	10,000	
2-291 Other General Services	65	603	24	1,000	2,000	2,000	2,000	2,000	
2-515 Stationery, Office Supplies	813	364	3,509	1,000	1,000	1,000	1,000	1,000	
2-519 Other General Supplies	125	2,165	2,316	150	150	150	150	150	
2-930 Amortization Expense	232,355	246,219	2,311	232,355	232,355	232,355	232,355	232,355	
2-969 Transfer to BCF	105								
2-993 Loss on Disposal of Asset			48,800						
<b>Total 3101 Engineering Administration</b>	<b>585,677</b>	<b>593,795</b>	<b>396,852</b>	<b>602,275</b>	<b>510,380</b>	<b>515,498</b>	<b>520,717</b>	<b>526,038</b>	
<b>3102 Workshop and Yards</b>									
1-422 Programs (Taxable)	(1,200)	(950)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	
1-451 Custom Work	(391)	(1,438)	(138)	(500)	(500)	(500)	(500)	(500)	
1-991 Other Income	(107)	(2,916)	50						
2-111 Salaries	112,826	117,279	152,457	284,240	243,927	248,806	253,782	258,858	
2-151 Payroll Benefits	25,649	21,429	35,593	66,360	58,241	59,406	60,594	61,806	
2-152 Wellness Program	500	1,000	562	500	500	500	500	500	
2-212 Communication System			4,361						
2-216 Telephone	1,303	2,300	1,825	1,425	1,650	1,680	1,710	1,740	
2-223 Printing and Binding	532	912	1,331						
2-234 Education	1,163			1,500	1,500	1,500	1,500	1,500	
2-241 Janitorial Services	9,519	6,049	12,225	7,000	7,000	7,000	7,000	7,000	
2-251 Repairs: Buildings	18,339	71,690	46,592	8,050	8,050	8,050	8,050	8,050	
2-252 Repairs: Equipment	13,748	25,890	13,153	12,000	12,000	12,000	12,000	12,000	
2-253 Repairs: Other	8,951	10,064	16,471	10,000	10,000	10,000	10,000	10,000	
2-254 Repairs: Structures	173	2,341	8,389	9,200	1,200	1,200	1,200	1,200	
2-272 Insurance and Bond Premiums	17,897	19,414	20,935	19,940	21,600	22,030	22,470	22,920	
2-291 Other General Services	18,802	17,011	43,935	20,700	20,790	20,937	21,088	21,088	
2-511 Safety Materials, Clothing & Shoes	5,106	10,114	5,113	7,000	7,000	7,000	7,000	7,000	
2-515 Stationery, Office Supplies		4,969	3,264	1,200	1,200	1,200	1,200	1,200	
2-518 Janitorial Supplies	844	1,011	1,257	1,500	1,500	1,500	1,500	1,500	
2-519 Other General Supplies	12,892	7,676	8,302	10,350	5,550	5,550	5,550	5,550	
2-521 Fuel Oil Grease	22,592	26,897	19,200	25,000	25,500	26,000	26,500	26,500	
2-524 Consumable, Small Tools	7,439	1,593	4,203	6,000	6,000	6,000	6,000	6,000	
2-541 Utilities: Electricity	43,760	44,881	37,743	43,110	50,130	51,100	54,990	58,640	
2-542 Utilities: Gas	32,580	34,335	25,164	26,920	29,690	30,510	33,490	36,680	
2-543 Utilities: Water and Sewer	6,077	6,339	6,287	5,710	6,500	6,630	6,770	6,920	
2-961 Transfer to (specify department)	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	
<b>Total 3102 Workshop and Yards</b>	<b>362,994</b>	<b>431,890</b>	<b>471,074</b>	<b>570,005</b>	<b>521,828</b>	<b>530,899</b>	<b>545,194</b>	<b>558,952</b>	
<b>3202 Roads and Streets</b>									
1-441 Sale of Utility			(1,015)						
1-451 Custom Work	(3,889)	(5,502)	(3,137)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	
1-991 Other Income	(2,432)	(1,525)	(2,882)						
1-993 Gain (Loss) on Disposal of Asset	(11,617)	(8,789)							
2-111 Salaries	286,858	299,620	249,380	327,805	294,278	300,164	306,167	312,290	
2-151 Payroll Benefits	52,347	54,064	58,833	68,770	66,262	67,587	68,939	70,318	
2-152 Wellness Program	275	764	472	500	500	500	500	500	
2-215 Postage	4	3	3						
2-216 Telephone	322	497	1,098	510	1,200	1,225	1,250	1,275	
2-242 Contract: (specify)	54,441	55,240	55,690	56,500	46,500	46,500	46,500	46,500	
2-252 Repairs: Equipment	73,480	89,958	130,616	77,500	77,500	77,500	77,500	77,500	
2-254 Repairs: Structures	46,882	23,565	62,851	86,600	105,200	100,600	91,500	91,500	
2-272 Insurance and Bond Premiums	13,263	15,213	17,324	15,200	18,000	18,360	18,730	19,100	
2-291 Other General Services	13,618	459,642	7,899	4,400	4,400	4,400	4,400	4,400	
2-511 Safety Materials, Clothing & Shoes	853	267	459	1,500	1,500	1,500	1,500	1,500	
2-519 Other General Supplies	1,684	2,804	1,049	2,450	2,450	2,450	2,450	2,450	
2-521 Fuel Oil Grease	38,483	33,803	42,045	40,000	42,000	44,100	46,310	46,310	
2-531 Chemicals and Salts	7,522	15,254	10,480	15,900	17,000	17,000	17,000	17,000	
2-535 Sand and Gravel	53,853	42,135	26,112	56,000	56,000	56,000	56,000	56,000	
2-926 Uncollectable Accounts	600	1,523	(1,523)						
2-930 Amortization Expense	1,116,312	1,090,756		541,778	328,552	171,216	114,560	153,904	
<b>Total 3202 Roads and Streets</b>	<b>1,742,859</b>	<b>2,169,292</b>	<b>655,754</b>	<b>1,287,913</b>	<b>1,053,842</b>	<b>901,602</b>	<b>845,806</b>	<b>893,047</b>	
<b>3203 Street Lighting</b>									
1-991 Other Income	(1,740)	(483)	(1,633)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	
2-111 Salaries	6,863	10,231	3,949						
2-151 Payroll Benefits	925	1,775	2,637						
2-254 Repairs: Structures	5,863	11,356	10,398	15,200	15,200	15,200	15,200	15,200	
2-291 Other General Services	3,672	5,430		1,600	1,600	1,600	1,600	1,600	
2-519 Other General Supplies	2,298	916	360	300	300	300	300	300	


	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-541 Utilities: Electricity	436,260	317,478	443,428	450,640	493,720	508,170	528,080	563,150	
<b>Total 3203 Street Lighting</b>	<b>454,141</b>	<b>346,703</b>	<b>459,139</b>	<b>457,740</b>	<b>500,820</b>	<b>515,270</b>	<b>535,180</b>	<b>570,250</b>	
<b>3204 Traffic Services</b>									
1-991 Other Income	(636)	(47)							
2-111 Salaries	16,126	23,860	18,320	8,920	9,140	9,280	9,460	9,460	
2-151 Payroll Benefits	3,288	4,545	4,436	2,010	2,050	2,085	2,115	2,115	
2-152 Wellness Program	35		100	50	50	50	50	50	
2-222 Municipal Membership Fees		2,030							
2-252 Repairs: Equipment				450	450	450	450	450	
2-254 Repairs: Structures	11,146	10,521	15,844	6,900	6,900	6,900	6,900	6,900	
2-272 Insurance and Bond Premiums	30	31	33	30	40	40	40	40	
2-291 Other General Services	16,498	19,500	28,083	20,000	30,000	30,200	30,200	30,200	
2-519 Other General Supplies	468	149	1,470	600	600	600	600	600	
<b>Total 3204 Traffic Services</b>	<b>46,955</b>	<b>60,589</b>	<b>68,286</b>	<b>38,960</b>	<b>49,230</b>	<b>49,605</b>	<b>49,815</b>	<b>49,815</b>	
<b>3205 Bridges</b>									
2-239 Other Professional			11,396						
<b>Total 3205 Bridges</b>			<b>11,396</b>						
<b>3211 Primary/Secondary Highways</b>									
1-331 Sale to Provincial Government		(202,894)	(1,636,433)						
1-451 Custom Work		(6,750)							
2-242 Contract: (specify)		209,644	1,636,433						
<b>Total 3211 Primary/Secondary Highways</b>									
<b>3301 Airport</b>									
1-441 Sale of Utility	(21,936)	(28,973)	(118,997)	(27,000)					
1-444 Sale of Materials					(120,000)	(130,000)	(140,000)	(150,000)	
1-569 Rental: Other	(3,000)	(3,300)	(3,300)	(3,025)	(3,025)	(3,025)	(3,025)	(3,025)	
1-991 Other Income		(26)							
2-111 Salaries	9,102	5,892	6,305		28,000	42,840	43,697	44,571	
2-151 Payroll Benefits	1,459	1,080	1,124		6,776	10,367	10,574	10,786	
2-212 Communication System	164	168	2,626	200	200	200	200	200	
2-216 Telephone			233		500	510	520	530	
2-222 Municipal Membership Fees	200	200	200	250	250	250	250	250	
2-226 Internet	495	660	660	665	670	675	675	675	
2-241 Janitorial Services			350						
2-242 Contract: (specify)		6,620							
2-251 Repairs: Buildings	2,105	394	2,942	2,155	2,155	2,155	2,155	2,155	
2-253 Repairs: Other	138	176	2,406	1,500	1,500	1,500	1,500	1,500	
2-254 Repairs: Structures	1,682	754	10,575	9,200	11,200	11,200	11,200	11,200	
2-272 Insurance and Bond Premiums	6,467	5,820	6,228	6,920	6,500	6,630	6,760	6,900	
2-291 Other General Services	6,905	13,445	21,330	16,500	14,510	14,510	14,510	14,510	
2-512 Goods for Re-Sale	19,563	23,259	110,228	22,000	110,000	119,000	128,000	137,000	
2-518 Janitorial Supplies	178	66	3	500	500	500	500	500	
2-519 Other General Supplies	798	616	2,108						
2-521 Fuel Oil Grease	5								
2-541 Utilities: Electricity	6,149	5,158	7,489	5,875	7,040	7,230	7,550	8,050	
2-542 Utilities: Gas	1,011	1,271	1,586	1,200	1,200	1,240	1,290	1,350	
2-543 Utilities: Water and Sewer	203		60	255	250	255	260	265	
2-812 Penalties, Interest, Overdraft	1,260	1,600	5,198	1,525	1,550	1,575	1,575	1,575	
2-930 Amortization Expense	68,020	67,414		68,000	53,000	53,000	53,000	53,000	
<b>Total 3301 Airport</b>	<b>100,968</b>	<b>102,294</b>	<b>59,354</b>	<b>106,720</b>	<b>122,776</b>	<b>140,612</b>	<b>141,191</b>	<b>141,992</b>	
<b>3701 Storm Sewers</b>									
2-111 Salaries			875						
2-291 Other General Services			1,560						
<b>Total 3701 Storm Sewers</b>			<b>2,435</b>						
<b>4301 Garbage Collection</b>									
1-441 Sale of Utility	(112,393)	(123,926)	(128,367)	(125,700)	(132,400)	(139,400)	(147,400)	(156,400)	
1-991 Other Income	(18)	(62)							
2-111 Salaries	21,583	20,846	17,383						
2-151 Payroll Benefits	4,439	3,562	3,015						
2-214 Conventions/Registrations	575			750					
2-222 Municipal Membership Fees	167,783	154,344	157,319	157,310	157,310	160,510	163,760	163,760	
2-239 Other Professional	214,798	212,841	210,547	213,900	227,400	232,400	237,400	242,400	
2-252 Repairs: Equipment		2,439	2,408	3,000	3,000	3,000	3,000	3,000	
2-926 Uncollectable Accounts		127	(127)						
<b>Total 4301 Garbage Collection</b>	<b>296,767</b>	<b>270,171</b>	<b>262,178</b>	<b>249,260</b>	<b>255,310</b>	<b>256,510</b>	<b>256,760</b>	<b>252,760</b>	
<b>5101 FCSS Administration</b>									
1-751 Other Local Governments		(17,880)	(17,880)		(893)	(893)	(893)	(893)	
1-841 Wage Subsidies		(4,751)							
1-843 Conditional Programs	(234,050)	(220,792)	(247,308)	(234,050)	(236,450)	(234,050)	(234,050)	(234,050)	





OPERATING BUDGET 2022

v.Mar4

	2019	2020	2021	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
					Budget	Plan	Plan	Plan
1-991 Other Income	(10,621)	(325)	(100)	(12,592)	(7,884)	(7,884)	(7,884)	(7,884)
2-111 Salaries	112,445	121,980	142,733	142,430	145,479	148,389	151,357	154,384
2-151 Payroll Benefits	27,388	21,012	18,950	33,595	33,482	34,152	34,835	35,532
2-152 Wellness Program	684	500	519	1,100	1,100	1,100	1,100	1,100
2-214 Conventions/Registrations	1,391		459	1,125	1,325	1,337	1,337	1,337
2-215 Postage	77	339	273	100	100	101	101	101
2-216 Telephone	1,427	2,589	2,798	1,600	3,700	2,750	3,800	2,850
2-217 Travel and Subsistence	1,664	177	315	2,000	3,000	3,030	3,030	3,030
2-221 Advertising and Promotion	161	1,750	2,623	2,860	2,860	2,890	2,890	2,890
2-222 Municipal Membership Fees	808	1,522	21	910	910	920	920	920
2-223 Printing and Binding	380	288	236	400	400	404	404	404
2-231 Accounting and Audit	2,250	1,500	1,600	1,250	1,600	1,600	1,600	1,600
2-234 Education	368	1,067	874	1,100	1,100	1,111	1,111	1,111
2-272 Insurance and Bond Premiums	115	63						
2-291 Other General Services	4,212	113	676	80	80	81	81	81
2-295 Project: (specify)			2,770	9,885	16,285	14,905	14,905	14,905
2-296 Project: (specify)					800	800	800	800
2-514 Program Materials		756	163	800	800	810	810	810
2-515 Stationery, Office Supplies	270	21,256	472	375	375	380	380	380
2-519 Other General Supplies	313	657	708	800		20	20	20
2-926 Uncollectable Accounts	(1,716)							
2-961 Transfer to (specify department)	1,200	1,200	1,200	1,200	1,215	2,445	2,445	2,445
2-969 Transfer to BCF	5,314							
<b>Total 5101 FCSS Administration</b>	<b>(85,920)</b>	<b>(66,979)</b>	<b>(87,898)</b>	<b>(45,032)</b>	<b>(30,616)</b>	<b>(25,602)</b>	<b>(20,901)</b>	<b>(18,127)</b>
<b>5103 Seniors Services</b>								
1-751 Other Local Governments					(11,206)	(11,206)	(11,206)	(11,206)
1-991 Other Income	(47)	(142)	(300)	(53,155)	(8,106)			
2-111 Salaries	49,157	38,301	51,496	61,725	53,007	54,067	55,148	56,251
2-151 Payroll Benefits	12,167	9,151	11,993	12,560	12,828	13,085	13,347	13,614
2-152 Wellness Program	144	500	484	500	500	500	500	500
2-214 Conventions/Registrations				300	300	303	303	303
2-215 Postage	57			75	575	76	76	76
2-216 Telephone	322	1,395	915	800	990	2,010	1,030	1,050
2-217 Travel and Subsistence				650	900	917	917	917
2-221 Advertising and Promotion	275	156	141	1,750	1,300	1,341	1,341	1,341
2-222 Municipal Membership Fees				55	55	56	56	56
2-234 Education	56			400	600	610	610	610
2-291 Other General Services		112		80	80	80	80	80
2-295 Project: (specify)	4,235	1,943	6,776	3,800	5,450	5,505	5,505	5,505
2-296 Project: (specify)	1,286	1,115	250	10,106		20	20	20
2-297 Project: (specify)				500	500	500	500	500
2-298 Project (specify)				28,601				
2-514 Program Materials	3,701	5,223	1,679	4,100	4,100	4,145	4,145	4,145
2-515 Stationery, Office Supplies	702	769	172	500	850	505	855	505
2-519 Other General Supplies	108	73	24	200	200	205	210	210
<b>Total 5103 Seniors Services</b>	<b>72,163</b>	<b>58,596</b>	<b>73,630</b>	<b>73,547</b>	<b>62,923</b>	<b>72,719</b>	<b>73,437</b>	<b>74,477</b>
<b>5105 Seasonal FCSS Programs</b>								
1-421 Programs (Taxable)	(11,410)							
1-433 Advertising	(10,816)	75		(3,250)	(6,565)	(6,630)	(6,630)	(6,630)
1-595 Grants: Individuals/Service Organi	(3,400)	(1,000)	(1,500)	(1,000)	(1,330)	(1,330)	(1,330)	(1,330)
1-991 Other Income			(500)		(3,640)	(3,640)	(3,640)	(3,640)
2-111 Salaries		1,169						
2-151 Payroll Benefits		145						
2-217 Travel and Subsistence	243			500	505	510	510	510
2-221 Advertising and Promotion	359	95		200	200	200	200	200
2-222 Municipal Membership Fees			1,000					
2-223 Printing and Binding	11,691	397		1,315	8,550	8,630	8,630	8,630
2-234 Education	4,255	8			4,040	4,080	4,080	4,080
2-291 Other General Services	37	600			40	40	40	40
2-295 Project: (specify)	21,435	6,563	4,458	7,700	10,265	10,340	10,340	10,340
2-514 Program Materials	1,603							
2-515 Stationery, Office Supplies			58					
2-519 Other General Supplies	257	(11)						
2-812 Penalties, Interest, Overdraft	27							
2-926 Uncollectable Accounts		131						
2-969 Transfer to BCF	1,136							
<b>Total 5105 Seasonal FCSS Programs</b>	<b>15,417</b>	<b>8,172</b>	<b>3,516</b>	<b>5,465</b>	<b>12,065</b>	<b>12,200</b>	<b>12,200</b>	<b>12,200</b>
<b>5106 Youth Services</b>								
1-431 Sale of Service	(12)	(7,220)	(150)		(8,000)			


	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
1-595 Grants: Individuals/Service Organi		(3,630)							
1-751 Other Local Governments					(5,781)	(5,781)	(5,781)	(5,781)	
1-843 Conditional Programs					(30,362)				
1-991 Other Income		(299)	(10,781)	(93,563)	(2,850)	(2,500)			
2-111 Salaries		16,901	42,626	47,500	48,690	49,664	50,657	51,670	
2-151 Payroll Benefits		1,407	8,215	9,900	9,000	9,180	9,364	9,551	
2-152 Wellness Program			418	500	500	500	500	500	
2-215 Postage				75	75	76	76	76	
2-216 Telephone		329	642	800	1,900	915	930	1,945	
2-217 Travel and Subsistence		319		500	750	760	760	760	
2-221 Advertising and Promotion				2,000	1,000	510	510	510	
2-234 Education		175	25	1,100	1,600	605	605	605	
2-291 Other General Services				2,800	1,300	1,305	1,305	1,305	
2-295 Project: (specify)				5,200	12,827	7,327	7,327	7,327	
2-514 Program Materials		1,125	239	10,511	1,500	1,510	1,520	1,520	
2-515 Stationery, Office Supplies				500	250	255	255	255	
2-519 Other General Supplies		24,709	70	500	500	500	500	500	
2-763 VADIM CONVERTED				34,155					
2-812 Penalties, Interest, Overdraft		3							
2-912 Discounts		630			1,500				
2-926 Uncollectable Accounts		276	(115)						
<b>Total 5106 Youth Services</b>	<b>(12)</b>	<b>34,725</b>	<b>41,189</b>	<b>22,478</b>	<b>34,399</b>	<b>64,826</b>	<b>68,528</b>	<b>70,743</b>	
<b>5121 Indirect Programs</b>									
1-991 Other Income	(240)								
2-295 Project: (specify)	27,258								
2-771 Grant: (specify) individuals, comm	24,000	24,000	31,473	30,000	30,000	30,000	30,000	30,000	
2-776 Grant: (specify) individuals, comm	32,868								
<b>Total 5121 Indirect Programs</b>	<b>83,886</b>	<b>24,000</b>	<b>31,473</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	
<b>5301 Seniors Foundation</b>									
1-111 Residential	(536,866)	(530,375)	(554,007)	(554,230)	(552,979)	(562,979)	(572,979)	(582,979)	
2-781 Requisition: (specify)	536,727	530,619	554,230	554,230	552,979	562,979	572,979	582,979	
<b>Total 5301 Seniors Foundation</b>	<b>(139)</b>	<b>244</b>	<b>223</b>						
<b>5302 Non-FCSS Programs - CBI</b>									
1-841 Wage Subsidies	(46,867)	(11,202)							
1-991 Other Income	(25)	(115)							
2-111 Salaries	39,615	9,550	34						
2-151 Payroll Benefits	8,479	2,687	3						
2-152 Wellness Program	400								
2-216 Telephone	1,480	32							
2-217 Travel and Subsistence	2,534	58							
2-221 Advertising and Promotion	385	359							
2-234 Education	478	755							
2-291 Other General Services	44								
2-515 Stationery, Office Supplies	345	147							
2-519 Other General Supplies	1,461	4,058							
<b>Total 5302 Non-FCSS Programs - CBI</b>	<b>8,329</b>	<b>6,329</b>	<b>37</b>						
<b>5303 Non-FCSS Programs - Community Soci</b>									
1-831 Wage Subsidies		(100,294)							
1-833 Conditional Programs			(25,223)		(38,801)				
1-841 Wage Subsidies		(52,504)	(10,878)						
1-843 Conditional Programs			(20,601)		(8,105)				
1-991 Other Income		(2,810)	(12,637)						
2-111 Salaries		39,375	41,341	24,500	48,690	49,664	50,657	51,670	
2-151 Payroll Benefits		5,245	5,836	5,180	11,783	12,019	12,259	12,504	
2-216 Telephone			503	800	500	515	530	545	
2-217 Travel and Subsistence		1,082		250	800	800	800	800	
2-221 Advertising and Promotion		533	1,547		1,250	1,250	1,250	1,250	
2-222 Municipal Membership Fees				1,500	1,500	1,508	1,508	1,508	
2-234 Education			299		2,500	1,500	1,500	1,500	
2-239 Other Professional		25,000	25,000	25,000	25,000	25,000	25,000	25,000	
2-291 Other General Services		16,311	33,076						
2-295 Project: (specify)		84,577	1,253	10,000	28,350	17,050	17,050	17,050	
2-296 Project: (specify)			8,000		15,859				
2-514 Program Materials		4,794	10,577						
2-515 Stationery, Office Supplies					200	200	200	200	
2-519 Other General Supplies		5,117	3,968		500	500	500	500	
2-771 Grant: (specify) individuals, comm					22,500	22,500	22,500	22,500	
2-812 Penalties, Interest, Overdraft		43	49		50	50	50	50	
<b>Total 5303 Non-FCSS Programs - Comm</b>		<b>26,469</b>	<b>62,110</b>	<b>67,230</b>	<b>112,576</b>	<b>132,556</b>	<b>133,804</b>	<b>135,077</b>	


									
OPERATING BUDGET 2022									v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
<b>5601 Cemetery</b>									
1-443 Sale of Land	(30,150)	(32,119)	(36,465)	(35,000)	(35,800)	(37,800)	(37,800)	(37,800)	
1-841 Wage Subsidies		(4,200)							
1-991 Other Income	(69)	(97)							
1-993 Gain (Loss) on Disposal of Asset			(145)						
2-111 Salaries	33,511	24,038	33,961	15,330	10,699	10,913	11,132	11,355	
2-151 Payroll Benefits	5,480	3,289	6,201	1,355	2,531	2,582	2,634	2,686	
2-152 Wellness Program									
2-239 Other Professional	3,000		2,030	3,000	3,000	3,000	3,000	3,000	
2-252 Repairs: Equipment	739		118	500	500	500	500	500	
2-254 Repairs: Structures	2,288	788	3,678	2,600	7,000	7,000	4,000	4,000	
2-272 Insurance and Bond Premiums	785	921	758	950	950	970	990	1,010	
2-291 Other General Services	5,302	6,717	6,855	6,905	6,930	7,000	7,000	7,000	
2-519 Other General Supplies	234	75	262	3,000	3,000	3,000	3,000	3,000	
2-521 Fuel Oil Grease	1,508	1,575	2,274	1,500	1,650	1,810	1,980	1,980	
2-930 Amortization Expense	2,099	3,299		2,100	2,100	2,100	2,100	2,100	
<b>Total 5601 Cemetery</b>	<b>24,727</b>	<b>4,286</b>	<b>19,527</b>	<b>2,240</b>	<b>2,560</b>	<b>1,075</b>	<b>(1,464)</b>	<b>(1,169)</b>	
<b>6101 Municipal Planning</b>									
2-239 Other Professional					118,500	123,500	128,500	133,500	
2-771 Grant: (specify) individuals, comm	111,723	111,723	115,074	114,125					
2-969 Transfer to BCF	75								
<b>Total 6101 Municipal Planning</b>	<b>111,798</b>	<b>111,723</b>	<b>115,074</b>	<b>114,125</b>	<b>118,500</b>	<b>123,500</b>	<b>128,500</b>	<b>133,500</b>	
<b>6201 Economic Development</b>									
1-444 Sale of Materials		(558)	(3,728)						
1-843 Conditional Programs	(40,000)				(25,000)				
1-991 Other Income	(9,541)	(244)							
2-111 Salaries	84,388	62,397	86,068	86,535	105,743	111,401	113,629	115,902	
2-151 Payroll Benefits	11,701	8,819	11,313	19,365	22,433	23,314	23,780	24,255	
2-152 Wellness Program	84	500	100	500	500	500	500	500	
2-214 Conventions/Registrations	1,297			6,380	6,430	6,500	7,000	7,000	
2-215 Postage					100	100	100	100	
2-216 Telephone	1,711	823	1,329	920	2,450	1,475	1,500	2,525	
2-217 Travel and Subsistence	15,294	4,524		12,100	12,300	12,300	12,300	12,300	
2-221 Advertising and Promotion	1,506	8,084	263	20,400	20,400	20,400	20,400	20,400	
2-222 Municipal Membership Fees	8,870	7,252	526	6,530	6,650	6,720	6,720	6,720	
2-234 Education	565	920	476	1,500	1,500	1,500	1,500	1,500	
2-239 Other Professional	4,575	7,000	14,000		75,000				
2-291 Other General Services		43	35						
2-295 Project: (specify)	47,608	14,581	2,527	16,500	18,000	18,000	18,000	18,000	
2-515 Stationery, Office Supplies	710	110	204						
2-519 Other General Supplies				1,000	1,000	1,000	1,000	1,000	
2-771 Grant: (specify) individuals, comm	7,559	13,815	9,982	10,000	10,000	10,000	10,000	10,000	
2-911 Rebates			4,675	4,000	4,000	4,000	4,000	4,000	
2-969 Transfer to BCF	550								
<b>Total 6201 Economic Development</b>	<b>136,877</b>	<b>128,066</b>	<b>127,770</b>	<b>185,730</b>	<b>261,506</b>	<b>217,210</b>	<b>220,429</b>	<b>224,202</b>	
<b>6202 Valley Bus Society</b>									
1-451 Custom Work	(10,074)	(2,972)	(9,242)	(7,405)	(7,405)	(7,405)	(7,405)	(7,405)	
1-991 Other Income	(2)	(14)							
2-111 Salaries	4,663	797	172						
2-151 Payroll Benefits	1,020	368	14						
2-212 Communication System	270	276							
2-216 Telephone		271							
2-252 Repairs: Equipment	1,301	932	7,786	2,000	2,000	2,000	2,000	2,000	
2-771 Grant: (specify) individuals, comm	79,000	80,580	80,580	80,580	82,180	82,180	82,180	82,180	
<b>Total 6202 Valley Bus Society</b>	<b>76,178</b>	<b>80,238</b>	<b>79,310</b>	<b>75,175</b>	<b>76,775</b>	<b>76,775</b>	<b>76,775</b>	<b>76,775</b>	
<b>6204 Tourism</b>									
1-831 Wage Subsidies			(9,450)						
1-841 Wage Subsidies		(9,885)		(75,700)					
1-843 Conditional Programs	(46,128)	(216,245)	(29,553)	(44,758)					
1-991 Other Income	(41,721)	(56,466)	(127,975)	(40,000)	(115,700)	(40,000)	(40,000)	(40,000)	
1-993 Gain (Loss) on Disposal of Asset	2,500								
2-111 Salaries	12,907	45,891	109,446	92,270	108,694	109,394	110,094	110,794	
2-151 Payroll Benefits	1,226	6,447	19,644	19,000	19,860	20,257	20,662	21,076	
2-152 Wellness Program			500						
2-212 Communication System	477	148							
2-214 Conventions/Registrations				600	600	600	600	600	
2-216 Telephone	567	571	256	640	650	660	670	680	
2-217 Travel and Subsistence				1,000	1,000	1,000	1,000	1,000	
2-221 Advertising and Promotion		5,600		3,850	3,850	3,850	3,850	3,850	


	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-222 Municipal Membership Fees	4,390	4,470		4,470	4,470	4,470	4,470	4,470	
2-239 Other Professional	13,998	136,245	29,553	44,758					
2-242 Contract: (specify)	57,500	57,500	57,500	57,500	48,980	48,980	48,980	48,980	
2-275 Software Support/Upgrades	331								
2-291 Other General Services	5,995	9,450		6,680	6,800	6,980	6,980	6,980	
2-519 Other General Supplies	6,276	4,092	2,432	600	600	600	600	600	
2-761 Contributed to Capital Reserves			22,777	13,000	13,825	13,825	13,825	13,825	
2-771 Grant: (specify) individuals, comm	40,000	90,000			15,000	15,500	16,000	16,500	
2-812 Penalties, Interest, Overdraft	44	94	87	215	225	235	235	235	
<b>Total 6204 Tourism</b>	<b>58,362</b>	<b>77,912</b>	<b>75,217</b>	<b>84,125</b>	<b>108,854</b>	<b>186,351</b>	<b>187,966</b>	<b>189,590</b>	
<b>6601 Subdivisions and Developments</b>									
1-443 Sale of Land	(49,400)	(67,680)	(62,340)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)	
1-551 Interest on Investments	(28,547)								
1-991 Other Income	(750)								
2-111 Salaries			7,686						
2-221 Advertising and Promotion			806						
2-237 Legal and Collection	536	942	2,318	4,500	4,500	4,500	4,500	4,500	
2-238 Medical			35,518						
2-239 Other Professional	2,140	20,729	860						
2-295 Project: (specify)			529						
2-519 Other General Supplies			48						
2-539 Adjustments to Land Inventory	39,617	45,449		56,650	56,650	56,650	56,650	56,650	
2-761 Contributed to Capital Reserves	9,247	21,723		3,850	3,850	3,850	3,850	3,850	
2-930 Amortization Expense	12,688	12,688		12,700	12,700	12,700	12,700	12,700	
<b>Total 6601 Subdivisions and Developm</b>	<b>(14,469)</b>	<b>33,851</b>	<b>(14,575)</b>	<b>12,700</b>	<b>12,700</b>	<b>12,700</b>	<b>12,700</b>	<b>12,700</b>	
<b>6602 Land Rentals</b>									
1-561 Rental: Residential Land	(900)	(900)	(900)	(900)	(900)	(900)	(900)	(900)	
1-562 Rental: Commercial Land	(4,975)	(4,625)	(30,225)	(14,200)	(25,600)	(25,600)	(25,600)	(25,600)	
<b>Total 6602 Land Rentals</b>	<b>(5,875)</b>	<b>(5,525)</b>	<b>(31,125)</b>	<b>(15,100)</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>	<b>(26,500)</b>	
<b>6701 Public Housing</b>									
1-843 Conditional Programs	(22,346)	(22,346)							
1-991 Other Income	(30,000)	(44,685)							
2-242 Contract: (specify)	6,511			12,000	12,000	15,000	15,000	15,000	
2-251 Repairs: Buildings		19,685							
2-272 Insurance and Bond Premiums	10,964	11,336	13,274	11,640	14,000	14,280	14,570	14,860	
2-763 VADIM CONVERTED	30,000	25,000							
2-831 Interest	3,194	1,659		1,660					
2-930 Amortization Expense	91,212	91,212		91,225	66,225	66,225	66,225	66,225	
<b>Total 6701 Public Housing</b>	<b>89,535</b>	<b>81,861</b>	<b>13,274</b>	<b>116,525</b>	<b>92,225</b>	<b>95,505</b>	<b>95,795</b>	<b>96,085</b>	
<b>6902 Tourist Info / DRCDDT</b>									
1-991 Other Income		(3)							
2-111 Salaries	1,085	63							
2-151 Payroll Benefits	152	46							
2-251 Repairs: Buildings	100	(8)							
2-272 Insurance and Bond Premiums	2,079	2,150	2,570	2,210	2,700	2,750	2,810	2,870	
2-543 Utilities: Water and Sewer	2,701	2,977	4,188	3,060	4,800	4,900	5,000	5,100	
<b>Total 6902 Tourist Info / DRCDDT</b>	<b>6,117</b>	<b>5,225</b>	<b>6,758</b>	<b>5,270</b>	<b>7,500</b>	<b>7,650</b>	<b>7,810</b>	<b>7,970</b>	
<b>6904 Old Cells</b>									
2-251 Repairs: Buildings			16	450	450	450	450	450	
2-253 Repairs: Other				250	250	250	250	250	
2-291 Other General Services			29						
2-541 Utilities: Electricity	2,360	2,032	2,384	2,370	2,740	2,800	2,960	3,160	
2-542 Utilities: Gas	1,462	1,697	1,747	1,690	1,910	1,960	2,100	2,300	
<b>Total 6904 Old Cells</b>	<b>3,822</b>	<b>3,729</b>	<b>4,176</b>	<b>4,760</b>	<b>5,350</b>	<b>5,460</b>	<b>5,760</b>	<b>6,160</b>	
<b>6905 RCMP Building</b>									
1-451 Custom Work	(2,137)								
1-564 Rental: Buildings	(42,552)	(42,552)	(42,552)	(42,550)	(42,550)	(42,550)	(42,550)	(42,550)	
1-991 Other Income		(17)							
2-111 Salaries	5,994	7,267	3,822						
2-151 Payroll Benefits	1,253	1,475	664						
2-216 Telephone			440		500	510	520	530	
2-241 Janitorial Services	21,845	11,698	23,072	23,700	23,700	23,700	23,700	23,700	
2-251 Repairs: Buildings	13,593	9,774	6,966	8,500	8,500	8,500	8,500	8,500	
2-253 Repairs: Other	7,764	4,288	7,693	3,000	3,000	3,000	3,000	3,000	
2-272 Insurance and Bond Premiums	5,260	5,438	5,803	5,580	6,000	6,120	6,240	6,360	
2-291 Other General Services	11,057	12,374	9,766	13,065	14,165	14,165	14,165	14,165	
2-511 Safety Materials, Clothing & Shoes	796	708	769	300	300	300	300	300	
2-519 Other General Supplies	213	1,581	711	650	650	650	650	650	
2-531 Chemicals and Salts	244	100		100	100	100	100	100	



DRUMHELLER VALLEY	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-541 Utilities: Electricity	18,955	16,156	20,127	17,330	19,480	19,820	21,440	22,860	
2-542 Utilities: Gas	10,746	11,987	10,394	11,945	14,920	15,190	16,650	18,240	
2-543 Utilities: Water and Sewer	1,549	2,016	1,768	2,040	2,100	2,140	2,180	2,220	
2-926 Uncollectable Accounts			1,770						
<b>Total 6905 RCMP Building</b>	<b>54,580</b>	<b>42,293</b>	<b>51,213</b>	<b>43,660</b>	<b>50,865</b>	<b>51,645</b>	<b>54,895</b>	<b>58,075</b>	
<b>7201 Recreation Administration</b>									
1-421 Programs (Taxable)	(667)	(619)							
1-991 Other Income	(27)	(31)							
1-993 Gain (Loss) on Disposal of Asset	(2,000)	(18,640)							
2-111 Salaries	10,691	5,997	10,387	10,845					
2-151 Payroll Benefits	2,729	1,117	2,578	2,800					
2-152 Wellness Program	84		100	300	300	300	300	300	
2-214 Conventions/Registrations	1,000								
2-216 Telephone	329	1,108	1,979	420	2,150	2,190	2,240	2,300	
2-222 Municipal Membership Fees				850					
2-223 Printing and Binding	410	243	236	2,000	2,000	2,000	2,000	2,500	
2-234 Education	510		476	500					
2-252 Repairs: Equipment		727		350					
2-272 Insurance and Bond Premiums	683	705	684	720	720	730	740	750	
2-515 Stationery, Office Supplies	17	25							
2-519 Other General Supplies	130								
2-521 Fuel Oil Grease	416	308	29						
2-930 Amortization Expense	359,972	377,781		740,000	320,000	320,000	320,000	320,000	
<b>Total 7201 Recreation Administration</b>	<b>374,277</b>	<b>368,721</b>	<b>16,469</b>	<b>758,785</b>	<b>325,170</b>	<b>325,220</b>	<b>325,280</b>	<b>325,850</b>	
<b>7202 Aquaplex</b>									
1-411 Admissions (taxable)	(80,889)	(17,664)	(59,785)	(67,500)	(76,500)	(90,000)	(91,000)	(92,500)	
1-421 Programs (Taxable)	(6,461)	(3,659)	(9,286)	(4,050)	(8,400)	(8,500)	(8,500)	(8,500)	
1-423 Programs (Taxable)	(64,743)	(36,474)	6,706	(45,000)	(56,625)	(65,625)	(65,625)	(66,625)	
1-425 Programs (specify) (non-taxable)	(46,689)	(13,008)	(30,367)	(40,425)	(46,750)	(46,750)	(55,000)	(55,000)	
1-442 Concession Sales	(7,643)	(1,738)	(35)	(4,500)	(6,750)	(9,000)	(9,000)	(9,000)	
1-444 Sale of Materials	(4,169)	(861)	(1,784)	(2,500)	(3,750)	(5,000)	(5,000)	(5,000)	
1-564 Rental: Buildings	(29,457)	(8,378)	(11,000)	(18,750)	(18,750)	(25,000)	(25,000)	(25,000)	
1-831 Wage Subsidies			(12,505)						
1-841 Wage Subsidies									
1-991 Other Income	(1,034)	(1,616)							
2-111 Salaries	558,159	281,793	428,168	467,555	500,027	557,019	568,159	579,522	
2-151 Payroll Benefits	81,899	48,211	72,064	76,120	92,065	102,610	104,662	106,755	
2-152 Wellness Program	1,703	900	1,483	2,000	2,000	2,000	2,000	2,000	
2-214 Conventions/Registrations	1,100			1,450	1,450	1,450	1,450	1,450	
2-215 Postage	8	55	74	100	100	100	100	100	
2-216 Telephone	2,016	805	1,117	1,175	2,100	1,120	1,140	2,160	
2-217 Travel and Subsistence	1,299	(91)			1,250	1,250	1,250	1,250	
2-221 Advertising and Promotion	712		677	1,000	1,000	1,000	1,000	1,000	
2-222 Municipal Membership Fees	838	1,045	910	1,720	1,720	1,720	1,720	1,720	
2-223 Printing and Binding				500	500	500	500	500	
2-227 Software and Upgrades	4,005	1,703	2,323	5,175	6,375	6,425	7,675	7,675	
2-234 Education	3,171	1,272	6,617	5,275	4,175	5,375	4,175	4,175	
2-241 Janitorial Services	1,791	1,616	1,530	2,500	2,500	2,500	2,500	2,500	
2-251 Repairs: Buildings	14,335	30,464	25,768	20,550	20,550	20,550	20,550	20,550	
2-252 Repairs: Equipment	265,213	9,734	4,443	2,500	11,000	11,000	11,000	11,100	
2-253 Repairs: Other	31,948	18,782	48,613	31,750	18,050	18,050	18,050	18,050	
2-255 Repairs: Capital Reinvestment Pro	890								
2-272 Insurance and Bond Premiums	8,340	8,732	9,093	8,970	9,500	9,690	9,880	10,080	
2-291 Other General Services	6,340	5,365	6,021	3,950	8,955	8,955	8,955	8,955	
2-511 Safety Materials, Clothing & Shoes	1,753	1,320	3,841	4,300	4,400	4,500	4,500	4,500	
2-512 Goods for Re-Sale	3,155	(272)	198	3,250	3,000	4,000	4,000	4,000	
2-513 Goods for Re-Sale: Concession	4,349	1,677		3,000	3,000	6,000	6,000	6,000	
2-514 Program Materials	7,164	1,077	7,120	7,750	7,750	7,950	7,950	8,050	
2-515 Stationery, Office Supplies	786	1,445	292	1,000	1,000	1,000	1,000	1,000	
2-518 Janitorial Supplies	5,736	428	2,488	7,000	7,000	7,000	7,000	7,000	
2-519 Other General Supplies	4,697	2,868	2,550	7,000	7,000	7,000	7,000	7,000	
2-531 Chemicals and Salts	30,630	10,070	24,066	34,580	35,380	36,130	36,130	36,130	
2-541 Utilities: Electricity	51,031	38,649	48,198	52,130	49,560	50,350	54,980	58,630	
2-542 Utilities: Gas	45,189	36,101	60,094	50,400	57,450	59,770	65,530	71,780	
2-543 Utilities: Water and Sewer	37,529	20,239	37,423	42,840	42,000	42,840	43,690	44,550	
2-812 Penalties, Interest, Overdraft	2,632	2,001	3,016	2,375	2,400	2,450	2,450	2,450	
2-813 POS - Over/Short	(359)	(27)	(64)	175	175	175	175	175	
2-926 Uncollectable Accounts	(3,266)		717	500	500	500	500	500	
2-969 Transfer to BCF	1,100								

	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
<b>Total 7202 Aquaplex</b>	934,808	442,564	680,784	665,865	686,407	731,104	746,546	769,682	
<b>7203 Arena</b>									
1-411 Admissions (taxable)	(6,000)		(4,214)	(6,000)	(1,000)	(1,500)	(2,000)	(2,000)	
1-564 Rental: Buildings	(150,898)	(130,273)	(97,518)	(71,250)	(129,250)	(153,000)	(155,000)	(158,000)	
1-991 Other Income	(2,678)	(3,292)	(2,500)						
2-111 Salaries	273,348	270,009	298,431	324,955	213,610	217,882	222,240	226,685	
2-151 Payroll Benefits	53,260	42,565	51,808	66,170	50,780	51,796	52,832	53,889	
2-152 Wellness Program	603	1,280	1,192	1,000	1,000	1,000	1,000	1,000	
2-214 Conventions/Registrations	700		(337)	600	600	600	600	600	
2-216 Telephone	7,017	4,015	1,098	4,845	2,400	2,450	2,500	2,550	
2-217 Travel and Subsistence	2,315	424	1,081	1,000	1,025	1,025	1,025	1,025	
2-222 Municipal Membership Fees	623	623	523	700	700	700	700	700	
2-234 Education	2,545	1,374	1,911	3,700	300	400	400	400	
2-241 Janitorial Services	3,337	2,005	2,700	2,000	3,200	3,200	3,200	3,200	
2-251 Repairs: Buildings	28,616	40,366	63,188	64,500	81,000	27,500	27,500	27,500	
2-252 Repairs: Equipment	2,813	2,270	14,604	6,850	6,850	6,850	6,850	6,850	
2-253 Repairs: Other	21,292	32,097	30,410	20,800	44,800	15,800	16,800	16,800	
2-255 Repairs: Capital Reinvestment Pro	17,720								
2-262 Rental/Lease: Equipment/Furnishi			5,564						
2-272 Insurance and Bond Premiums	14,259	15,171	15,738	15,580	16,500	16,830	17,170	17,510	
2-291 Other General Services	23,160	24,430	38,527	25,130	47,770	29,886	30,004	30,004	
2-511 Safety Materials, Clothing & Shoes	3,205	5,102	4,364	3,750	3,750	3,750	3,750	3,750	
2-518 Janitorial Supplies	5,128	7,374	3,498	6,700	6,700	6,700	6,700	6,700	
2-519 Other General Supplies	7,858	5,394	4,157	3,400	3,450	3,550	3,550	3,550	
2-521 Fuel Oil Grease	999	918	2,687	1,000	1,600	1,710	1,820	1,820	
2-524 Consumable, Small Tools	101	342	140	800	800	825	825	825	
2-531 Chemicals and Salts	4,024	7,166	987	6,950	6,950	6,950	6,950	6,950	
2-541 Utilities: Electricity	70,360	81,915	84,794	73,645	67,490	68,610	74,710	79,670	
2-542 Utilities: Gas	39,068	41,438	46,371	42,655	49,420	51,080	56,080	61,430	
2-543 Utilities: Water and Sewer	30,575	27,947	14,507	32,130	32,000	32,650	33,310	33,980	
2-926 Uncollectable Accounts	723			500	500	500	500	500	
<b>Total 7203 Arena</b>	454,073	480,660	583,711	632,110	512,945	397,744	414,016	427,888	
<b>7204 Parks and Playgrounds</b>									
1-451 Custom Work	(710)								
1-564 Rental: Buildings	(10,671)	(5,663)	(12,768)	(9,700)	(11,700)	(11,900)	(11,900)	(12,900)	
1-831 Wage Subsidies			(22,050)						
1-841 Wage Subsidies	(20,914)	(29,400)							
1-991 Other Income	(6,979)	(3,247)	(5,871)	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)	
1-992 Contributions: Community Organi	(10,000)		(2,000)						
2-111 Salaries	227,992	222,765	299,465	198,780	225,831	230,348	234,955	239,654	
2-151 Payroll Benefits	30,740	34,889	50,631	23,125	38,245	39,010	39,790	40,586	
2-217 Travel and Subsistence		14							
2-234 Education		165	1,079	850	850	850	850	850	
2-242 Contract: (specify)									
2-252 Repairs: Equipment	15,948	12,060	23,944	13,000	13,000	13,000	13,000	13,000	
2-253 Repairs: Other		906	1,880	1,400	1,400	1,400	1,400	1,400	
2-254 Repairs: Structures	44,676	6,206	39,387	45,300	46,200	43,200	43,200	43,200	
2-262 Rental/Lease: Equipment/Furnishi				750	750	750	750	750	
2-272 Insurance and Bond Premiums	9,866	7,540	6,327	8,560	7,000	7,140	7,280	7,430	
2-291 Other General Services	37,658	50,877	70,875	56,475	69,375	69,375	69,375	69,375	
2-292 Contracted Service (Specify)	6,600	6,720	6,600	6,600	6,600	6,600	6,600	6,600	
2-511 Safety Materials, Clothing & Shoes	1,873	1,759	1,226	3,000	3,000	3,000	3,000	3,000	
2-518 Janitorial Supplies	6,451	8,519	7,256	6,800	6,800	6,800	6,800	6,800	
2-519 Other General Supplies	27,398	21,927	25,538	28,600	28,600	28,600	28,600	28,600	
2-521 Fuel Oil Grease	4,657	4,953	5,623	5,000	5,000	5,000	5,000	5,000	
2-524 Consumable, Small Tools	1,140	1,041	723	2,000	2,000	2,000	2,000	2,000	
2-531 Chemicals and Salts	907	426	5,402	10,400	15,400	15,400	15,400	15,400	
2-535 Sand and Gravel	1,850			1,000	1,000	1,000	1,000	1,000	
2-541 Utilities: Electricity	14,683	13,108	19,909	17,835	23,560	24,170	25,260	26,940	
2-542 Utilities: Gas	659	740	787	720	740	760	790	870	
2-543 Utilities: Water and Sewer	37,925	21,317	46,713	80,750	81,000	82,600	84,225	85,875	
2-926 Uncollectable Accounts	(950)								
<b>Total 7204 Parks and Playgrounds</b>	420,799	377,622	570,676	492,245	555,651	560,103	568,375	576,430	
<b>7205 Seasonal Recreation Programs</b>									
1-425 Programs (specify) (non-taxable)	(27,804)	861	(17,105)	(33,000)	(25,000)	(30,000)	(30,000)	(31,000)	
1-831 Wage Subsidies			(12,164)						
1-991 Other Income	(18)	(76)							
2-111 Salaries	26,200		27,151	28,450	33,929	34,608	35,300	36,006	
2-151 Payroll Benefits	2,164		2,211	2,450	3,293	3,359	3,426	3,495	

	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-216 Telephone	26	17	205	205	215	225	235	245	
2-217 Travel and Subsistence	2,844		560	2,700	5,200	5,700	5,700	6,200	
2-221 Advertising and Promotion	15	107	996	900	1,000	1,000	1,100	1,100	
2-234 Education				500	500	500	500	500	
2-291 Other General Services	490			750	750	950	950	1,000	
2-514 Program Materials	4,941		4,203	4,400	2,900	3,100	3,100	3,300	
2-519 Other General Supplies			380	500	700	900	1,000	1,200	
2-926 Uncollectable Accounts	(16)		(746)						
<b>Total 7205 Seasonal Recreation Progra</b>	<b>8,842</b>	<b>909</b>	<b>5,691</b>	<b>7,855</b>	<b>23,487</b>	<b>20,342</b>	<b>21,311</b>	<b>22,046</b>	
<b>7206 Curling Club</b>									
1-441 Sale of Utility	(15,646)			(10,000)	(9,000)				
2-111 Salaries	170		86						
2-151 Payroll Benefits	21		1						
2-251 Repairs: Buildings	3,616	23	1,063	2,500	2,500	2,500	2,500	2,500	
2-272 Insurance and Bond Premiums	5,965	6,168	6,582	6,330	6,800	6,940	7,080	7,220	
2-291 Other General Services	917	1,188	3,350	1,000	1,000	1,000	1,000	1,000	
2-541 Utilities: Electricity	15,646			10,000	18,380	18,780	20,030	21,360	
2-543 Utilities: Water and Sewer	153			510					
<b>Total 7206 Curling Club</b>	<b>10,842</b>	<b>7,379</b>	<b>11,082</b>	<b>10,340</b>	<b>19,680</b>	<b>29,220</b>	<b>30,610</b>	<b>32,080</b>	
<b>7402 Library</b>									
1-991 Other Income	(1,196)	(795)	(2,382)	(1,630)	(1,660)	(1,690)	(1,690)	(1,690)	
2-216 Telephone	1,366	888	2,382	1,630	2,500	2,545	2,600	2,660	
2-261 Rental/Lease: Buildings	75,000	75,000	75,000	75,000					
2-771 Grant: (specify) individuals, comm	246,089	213,808	203,558	205,560	363,360	397,485	426,285	455,235	
<b>Total 7402 Library</b>	<b>321,259</b>	<b>288,901</b>	<b>278,558</b>	<b>280,560</b>	<b>364,200</b>	<b>398,340</b>	<b>427,195</b>	<b>456,205</b>	
<b>7404 Community Facility</b>									
1-411 Admissions (taxable)	(39,637)	(13,472)	(12,457)	(28,680)	(28,680)	(38,500)	(38,500)	(39,500)	
1-421 Programs (Taxable)	(29,041)	(13,945)	(5,220)	(17,125)	(17,125)	(17,250)	(23,000)	(23,500)	
1-422 Programs (Taxable)	(78,600)	(75,900)	(80,571)	(75,000)	(87,800)	(87,950)	(88,100)	(88,250)	
1-423 Programs (Taxable)	(273,981)	(166,948)	11,624	(216,100)	(234,375)	(306,875)	(306,875)	(308,875)	
1-425 Programs (specify) (non-taxable)	(4,606)	(252)	(1,231)	(3,750)	(3,750)	(5,000)	(5,000)	(5,000)	
1-433 Advertising	(95)								
1-435 Contra Account (Membership Disc									
1-442 Concession Sales	(2,701)	(1,108)	(355)	(1,750)					
1-444 Sale of Materials	(19)								
1-564 Rental: Buildings	(166,097)	(756)	(60,347)	(88,000)	(100,300)	(118,000)	(118,000)	(121,000)	
1-569 Rental: Other	(27,782)	(97,725)	50,721	(20,000)	(20,000)	(20,000)	(21,000)	(22,000)	
1-969 Transfer from (specify departmen	(14,770)								
1-991 Other Income	(6,231)	(7,296)	(1,095)						
2-111 Salaries	655,100	393,035	445,976	559,045	618,202	678,736	692,311	706,157	
2-151 Payroll Benefits	119,307	75,698	90,651	91,810	128,808	135,696	138,469	141,299	
2-152 Wellness Program	2,278	811	1,850	2,500	2,500	2,500	2,500	2,500	
2-212 Communication System		126	128						
2-214 Conventions/Registrations					1,400	1,400	1,400	1,400	
2-215 Postage	5	4	1						
2-216 Telephone	4,955	4,944	4,011	4,400	3,850	4,925	5,005	4,090	
2-217 Travel and Subsistence	1,959	621		1,650	3,550	3,750	3,950	4,050	
2-218 Meeting Expense	54	81	22	200	200	250	250	300	
2-221 Advertising and Promotion	22,952	16,366	13,584	26,800	30,300	27,800	28,000	29,000	
2-222 Municipal Membership Fees	1,054	794	795	1,960	8,300	9,350	9,600	10,700	
2-223 Printing and Binding	2,861	2,669	3,016	3,000	3,500	3,500	4,200	4,700	
2-227 Software and Upgrades	23,598	19,805	15,084	23,460	27,060	27,560	31,560	31,560	
2-234 Education	3,329	370	6,454	6,500	8,100	8,100	8,100	8,100	
2-241 Janitorial Services	100,338	72,231	131,283	154,900	154,900	154,900	154,900	154,900	
2-251 Repairs: Buildings	34,763	37,393	84,411	53,150	65,050	33,150	33,150	33,150	
2-252 Repairs: Equipment	21,670	6,349	13,501	30,000	27,000	30,500	30,500	30,500	
2-253 Repairs: Other	5,495	23,882	36,468	47,600	36,280	23,600	23,600	23,600	
2-254 Repairs: Structures	2,800	490	2,395	5,000	5,000	5,000	5,000	5,000	
2-272 Insurance and Bond Premiums	37,123	38,384	40,959	39,420	42,250	43,100	43,960	44,840	
2-291 Other General Services	65,232	45,184	36,662	55,395	54,748	58,247	58,348	58,348	
2-295 Project: (specify)	17,379	6,505	3,690	14,000	10,000	14,000	14,000	15,000	
2-511 Safety Materials, Clothing & Shoes	23	4,589	4,156	5,850	7,050	6,050	6,300	7,300	
2-512 Goods for Re-Sale	601								
2-513 Goods for Re-Sale: Concession	1,907	358		1,350					
2-514 Program Materials	5,276	4,886	573	6,000	5,000	6,000	6,000	7,000	
2-515 Stationery, Office Supplies	3,220	5,302	1,800	6,000	6,000	6,100	6,500	6,700	
2-518 Janitorial Supplies	9,933	7,306	2,247	12,000	9,000	12,000	12,500	13,000	
2-519 Other General Supplies	31,348	14,733	7,625	33,750	50,750	33,750	34,700	34,700	
2-524 Consumable, Small Tools	312	210	83	1,300	1,300	1,300	1,300	1,300	

 DRUMHELLER VALLEY	OPERATING BUDGET 2022								v.Mar4
	2019	2020	2021	2021	2022	2023	2024	2025	
	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial	
					Budget	Plan	Plan	Plan	
2-531 Chemicals and Salts	1,553	1,215	243	2,000	2,000	2,000	2,000	2,000	
2-541 Utilities: Electricity	115,349	86,470	93,893	116,865	112,720	114,660	124,600	132,870	
2-542 Utilities: Gas	33,212	23,958	26,844	38,000	30,580	31,530	34,610	37,910	
2-543 Utilities: Water and Sewer	5,250	2,553	1,376	5,610	5,500	5,600	5,710	5,830	
2-771 Grant: (specify) individuals, comm				20,000					
2-812 Penalties, Interest, Overdraft	9,311	6,032	4,722	8,500	11,300	11,300	11,300	11,300	
2-813 POS - Over/Short	(4)	51	(68)	250	250	250	250	250	
2-831 Interest	168,555	156,527	143,984	144,550	131,493	117,874	103,669	88,855	
2-926 Uncollectable Accounts	4,460		(830)	1,750	750	750	1,000	1,000	
2-930 Amortization Expense	364,184	368,569			320,000	320,000	320,000	320,000	
<b>Total 7404 Community Facility</b>	<b>1,233,182</b>	<b>1,051,099</b>	<b>1,118,658</b>	<b>1,074,160</b>	<b>1,432,661</b>	<b>1,341,653</b>	<b>1,358,767</b>	<b>1,371,084</b>	
<b>7411 Community Events</b>									
1-442 Concession Sales	(920)				(6,000)	(6,000)	(6,000)	(6,000)	
1-444 Sale of Materials					(500)	(500)	(500)	(500)	
1-445 Sale of Conservation Items	(150)								
1-833 Conditional Programs	(5,860)		(14,000)	(5,000)	(141,000)				
1-841 Wage Subsidies					(4,751)				
1-991 Other Income	(2,840)	(684)	(6,132)	(39,150)	(55,500)	(14,000)	(14,500)	(14,500)	
2-111 Salaries	72,181	26,100	74,195	58,581	67,623	69,146	70,698	72,279	
2-151 Payroll Benefits	9,782	857	9,652	10,325	11,675	12,010	12,350	12,550	
2-152 Wellness Program				500	500	500	500	500	
2-215 Postage				150	150	150	150	150	
2-216 Telephone			1,210	800	900	915	1,930	945	
2-217 Travel and Subsistence			144	250	500	500	500	500	
2-221 Advertising and Promotion				1,000	16,700	14,700	15,700	14,700	
2-234 Education			25	752	1,052	1,052	1,052	1,052	
2-252 Repairs: Equipment				600	600	600	600	600	
2-272 Insurance and Bond Premiums	4,730	16	17	5,450	500	510	520	530	
2-291 Other General Services			10	1,820	4,870	2,120	2,120	2,120	
2-295 Project: (specify)	55,653	21,369	18,589	43,000	86,000	41,500	42,000	44,000	
2-296 Project: (specify)	5,781		1,250	7,000	8,500	8,500	8,500	8,500	
2-297 Project: (specify)	8,085		21,287	50,000	45,000	45,000	45,000	45,000	
2-298 Project: (specify)	19,708	14,106	24,709	53,000	186,750	111,250	127,250	104,250	
2-511 Safety Materials, Clothing & Shoes				300					
2-515 Stationery, Office Supplies			14	300	100	100	100	100	
2-519 Other General Supplies			1,087	1,430					
2-521 Fuel Oil Grease				550	550	550	550	550	
2-541 Utilities: Electricity		669	1,659		1,600	1,600	1,600	1,600	
<b>Total 7411 Community Events</b>	<b>166,150</b>	<b>62,433</b>	<b>133,716</b>	<b>191,658</b>	<b>225,819</b>	<b>290,203</b>	<b>310,120</b>	<b>288,926</b>	
<b>9702 EDUCATION REQUISITION</b>									
1-111 Residential	(1,794,208)	(1,795,323)	(1,740,058)	(1,850,000)	(1,768,159)	(1,808,159)	(1,861,159)	(1,927,825)	
1-112 Commercial	(884,274)	(880,239)	(921,483)	(950,000)	(936,331)	(956,331)	(983,331)	(1,016,665)	
2-781 Requisition: (specify)	2,719,521	2,678,614	2,664,522	2,800,000	2,704,490	2,764,490	2,844,490	2,944,490	
<b>Total 9702 EDUCATION REQUISITION</b>	<b>41,039</b>	<b>3,052</b>	<b>2,981</b>						
<b>9703 DIP Properties: Requisition</b>									
1-111 Residential					(3,000)	(3,000)	(3,000)	(3,000)	
2-781 Requisition: (specify)					3,000	3,000	3,000	3,000	
<b>Total 9703 DIP Properties: Requisition</b>									
<b>Total Tax Supported</b>	<b>(275,581)</b>	<b>423,943</b>	<b>(1,976,817)</b>	<b>0</b>					

#### Appendix 4 – 2022 Tax Increases in Comparable Municipalities

Municipality	Tax Increase
Banff	4.0%
Coaldale	1.72%
Drayton Valley	2.5%
Devon	3.9%
Edson	4.9%
Hinton	3.0%
Innisfail	2.0%
Whitecourt	2.61%

**REQUEST FOR DECISION**

<b>TITLE:</b>	Drumheller Housing Administration (DHA) Board Application
<b>DATE:</b>	March 7, 2022
<b>PRESENTED BY:</b>	Darryl Drohomerski, Chief Administrative Officer
<b>ATTACHMENTS</b>	P. Wolf – Board Application

**SUMMARY**

The Town of Drumheller is seeking two members to sit on the Drumheller Housing Administration (DHA) Board. The Drumheller Housing Administration is responsible for the governance and operation of affordable housing on behalf of the Town. An application has been submitted by Patrice Wolf to join the Board.

**RECOMMENDATION**

Administration and the Board of DHA recommends the appointment of Patrice Wolf.

**DISCUSSION**

Board and Committee volunteer roles create public participation opportunities. It is important to the health of Town boards and committees to having a broad representation of community members.

**FINANCIAL IMPACT**

N/A

**WORKFORCE AND RESOURCES IMPACT**

N/A

**STRATEGIC POLICY ALIGNMENT**

This project is in alignment with the strategic goals of Drumheller

**COMMUNICATION STRATEGY**

The DHA Board will be informed, and it will be posted on the Town of Drumheller website.

**MOTION:**

**Councillor:**

That Council approve the appointment of Patrice Wolf to the Drumheller Housing Administration for a three (3) year term ending in 2025.

**Seconded: Councillor**



Prepared by:  
Denise Lines  
Senior Administrative Assistant



Approved by:  
Darryl Drohomerski, C.E.T  
Chief Administrative Officer



**TOWN OF DRUMHELLER BOARD / COMMITTEE APPLICATION FORM**

Date: Dec 21 2021

Board: DHA

Name of Applicant: Patrice Wolf

Full Address:



Phone Number:



Email:



Do you have previous Board/Committee experience?  Yes  No

If yes, please list the Boards and the length of time you served.

[Empty box for listing previous boards and experience]

Briefly explain why you are interested in this position and what particular skills you will bring to this Committee or Board.

Accommodation provider short & long term for past 16 years. Experienced in - inspections, building maintenance (do it once do it right), evictions, tenant-drug issues, pets, & maintaining good relationships with preferred tenants.

Signature:

*Patrice Wolf*

Date:

*Dec 22/21*

If you have any questions please contact Denise Lines at 403-823-1339. Please email your completed form to [dlines@drumheller.ca](mailto:dlines@drumheller.ca) or submit it at Town Hall.

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DEC 22 2021

**REQUEST FOR DECISION**

<b>TITLE:</b>	Drumheller Public Library Board Application
<b>DATE:</b>	April 28, 2021
<b>PRESENTED BY:</b>	Darryl Drohomerski, CAO
<b>ATTACHMENT:</b>	Application – Tracy Abildgaard

**SUMMARY**

In accordance with Bylaw 18-09 the Drumheller Public Library Board shall consist of not fewer than 5 and not more than 10 members appointed by Council. Appointments to the Municipal Board shall be for a term of up to 3 years; currently there is 1 vacancy. An application has been submitted by Tracy Abildgaard to join the Board.

**RECOMMENDATION**

Administration and the Drumheller Public Library Board recommend the appointment of Tracy Abildgaard.

**DISCUSSION**

Board and Committee volunteer roles create public participation opportunities. It is important to the health of Town boards and committees to having a broad representation of community members.

**FINANCIAL IMPACT**

N/A

**WORKFORCE AND RESOURCES IMPACT**

N/A

**STRATEGIC POLICY ALIGNMENT**

Good governance.

**COMMUNICATION STRATEGY**

Boards are informed when Council makes member appointments. Board members are posted on the website.

**MOTION:**

**Councillor**

That Council approve the appointment of Tracy Abildgaard to the Drumheller Public Library Board for a term of three (3) years ending in 2025.

**SECONDED: Councillor**



Prepared by:  
Denise Lines  
Senior Administrative Assistant



Approved by:  
Darryl Drohomerski, C.E.T  
Chief Administrative Officer





**TOWN OF DRUMHELLER BOARD / COMMITTEE APPLICATION FORM**

Date: Feb 2, 2022

Board: Drumheller Library

Name of Applicant: Tracy Abildgaard

Full Address:

[Redacted]

[Redacted]

Phone Number:

[Redacted]

Email:

[Redacted]

Do you have previous Board/Committee experience?    Yes     No

If yes, please list the Boards and the length of time you served.

[Empty box for listing boards and length of time served]

Briefly explain why you are interested in this position and what particular skills you will bring to this Committee or Board.

I took general studies and illustrating children's books at ACAD as well as worked in Child Development and Therapy for 10 years and have a great passion for early child literacy. I have a young family in Drumheller and wish to be apart of my sons community and its growth. A passion for reading and literature has always been a part of my life and i am continuing that tradition with my son in ensuring books and reading is a part of his everyday life. We started a photography business in Drumheller 2 years ago and have strived to use this outlet to continue to promote our wonderful community.

Signature:

Date: Feb 22, 2022

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## REQUEST FOR DECISION

<b>TITLE:</b>	Drumheller Municipal Airport Commission Appointments
<b>DATE:</b>	February 14, 2021
<b>PRESENTED BY:</b>	Dave Brett, P. Eng, PMP, Director of Infrastructure Services
<b>ATTACHMENT:</b>	P. Cardamone, M. Nell and D. Ostergard Board Applications

**SUMMARY:**

In accordance with Bylaw 33.08 the Airport Commission is required to appoint five members from the Community at Large. There is one vacancy, and two current members' terms are expiring.

Peter Cardamone and Donald Ostergard have resubmitted their applications to remain on the Board for further terms. Mr. Mattys Nell has applied to join the board.

**RECOMMENDATION:**

The current members of the Airport Commission and Town of Drumheller Administration recommend the reappointment of Peter Cardamone and Donald Ostergard for further terms and the appointment of Mr. Mattys Nell to fill the current vacancy. Mr. Cardamone and Mr. Ostergard have provided many years of service and invaluable insight and guidance to this board. Mr. Nell is a pilot and airport hangar owner, with many years of experience to offer to the commission.

**DISCUSSION:**

Board and Committee volunteer roles create public participation opportunities. It is important to the health of Town boards and committees to having a broad representation of community members.

**FINANCIAL IMPACT:**

N/A

**STRATEGIC POLICY ALIGNMENT:**

Good governance.

**COMMUNICATION STRATEGY:**

Boards are informed when Council makes member appointments.

**Council Meeting: March 7, 2022**

**MOTION:**

That Council approve the reappointment of Peter Cardamone and Donald Ostergard for further three (3) year terms, and the appointment of Mattys Nell for a three (3) year term with all three terms ending in January 2025.


**SECONDED:**

*Libby Vant*

Prepared by:  
Libby Vant  
Senior Administrative Assistant



Reviewed by:  
Dave Brett  
Director of Infrastructure Services



Approved by:  
Darryl Drohomerski, C.E.T.  
Chief Administrative Officer



**TOWN OF DRUMHELLER BOARD / COMMITTEE APPLICATION FORM**

Date: September 29-2021

Board: Airport Commission

Name of Applicant: Peter Cardamone

Full Address: [Redacted] Drumheller, Alberta T0J0Y0

Phone Number: [Redacted]

Email: [Redacted]

Do you have previous Board/Committee experience?  Yes  No

If yes, please list the Boards and the length of time you served.

Drumheller Minor Hockey Association- 6-8 years  
Drumheller Airport Commission- 8-10 years

Briefly explain why you are interested in this position and what particular skills you will bring to this Committee or Board.

I have been active in the airport for some time now. I live close to the airport and am familiar with the issues involved in airport operation. I am excited at the momentum Pat and Catherine Bonnaville have brought to the airport, and I am willing to help in whatever way I can

Signature:

Date:

Sept 29/2021

If you have any questions please contact Denise Lines at 403-823-1339. Please email your completed form to [dlines@drumheller.ca](mailto:dlines@drumheller.ca) or submit it at Town Hall.

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**TOWN OF DRUMHELLER BOARD / COMMITTEE APPLICATION FORM**

Date: Feb .9 2022

Board: Airport Commission

Name of Applicant: Matthys Nell

Full Address:



Drumheller Alta. T0J 0Y2

Phone Number:

cell



Email:



Do you have previous Board/Committee experience?  Yes  No

If yes, please list the Boards and the length of time you served.

Briefly explain why you are interested in this position and what particular skills you will bring to this Committee or Board.

As I am an aircraft and hanger owner at the airport , I do have a vested interest in what the long term goals are for the airport.  
I was a member of the Vegreville Flying Club for 35 years ,and served in various capacities while in the club.

Signature:

*Mc Nell*

Date:

*02/10/2022*

If you have any questions please contact Denise Lines at 403-823-1339. Please email your completed form to [dlines@drumheller.ca](mailto:dlines@drumheller.ca) or submit it at Town Hall.

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TOWN OF DRUMHELLER BOARD / COMMITTEE APPLICATION FORM

Date: 15 Nov 2021

Board: Airport Commission

Name of Applicant: Donald Ostergard

Full Address: [redacted] Drumheller AB T0J 0Y0

Phone Number: [redacted]

Email: [redacted]

Do you have previous Board/Committee experience? [checked] Yes [ ] No

If yes, please list the Boards and the length of time you served.

Canadian Seed Growers' Association - 27 years total. (Included Presidency both of Alberta Branch and National Association.)
Member - Steering Committee which set up Canadian Seed Institute
Director - Western Grains Research Foundation (+/- 6 years)
Director - Advisory Committee to Olds College Seed & Grains Program (included term as Chairman) (+/- 6 years)
Numerous roles serving the Community of Dalum during the past 55+ years

Briefly explain why you are interested in this position and what particular skills you will bring to this Committee or Board.

I am an avid believer in the benefits of General Aviation to the general community - no matter where that community might be situated.. I have been flying for 45 years total and have owned the same 1959 Piper "Comanche" for 42 years. I have flown it extensively throughout North & Central America - from the Panama Canal to Tuktoyaktuk (NWT). (23 trips to Mexico, among other things.) I have visited a lot of airports in my lifetime and have come to learn what works and what doesn't.

Back when I was "somebody" in Canada's Seed Industry, I appeared before special legislative committees of both the House of Commons and the Senate of Canada to provide expert testimony regarding an arcane area of intellectual property rights dealing with crop seeds research. I must not have offended anyone because shortly thereafter I was appointed to a technical committee dealing with that legislation by then-Agriculture Minister Don Mazankowski. I am not now nor was I then a member of any political party.

(My wife Carol accompanied me to the Senate hearing. I have often thought back on that adventure. I am likely the only person who has ever flown his own plane to Ottawa, appeared before a senate committee hearing in the morning and slept with his wife in a 5-1/2 lb. backpacker tent that evening!)

Signature:

[Handwritten signature]

Date:

15 NOV 2021

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## REQUEST FOR DECISION

<b>TITLE:</b>	DRFM Tree Clearing Tender Award
<b>DATE:</b>	March 7, 2022
<b>PRESENTED BY:</b>	Deighen Blakely, P.Eng., Project Director
<b>ATTACHMENTS:</b>	Site Clearing Plans

### SUMMARY:

Provincial and Federal regulations require that elm trees be removed prior to March 31 to limit spread of Dutch Elm disease, and prior to bird nesting period under the Migratory Bird Act. To minimize risk of delays and allow for construction of the Newcastle, Midland and Downtown flood berms to proceed during the summer of 2022, the Flood Office is recommending the trees be cleared prior to construction.

The Tree Clearing Request for Tender was posted on the Town website and on the Alberta Purchasing Connection. Tenders closed on March 3, 2022, with a total of three (3) bids being received. Tender results are summarized as follows:

Contractor	Location	Amount	Total Bid Amount
Wright Tree Services of Canada Ltd., o/a Arbor Care	Schedule 1 - Downtown	\$ 168,077.45 <sup>1</sup>	\$599,171.24 <sup>1</sup>
	Schedule 2 - Midland	\$ 292,629.98 <sup>1</sup>	
	Schedule 3 - Newcastle	\$ 139,492.31 <sup>1</sup>	
DFH Enterprises Inc.	Schedule 1 - Downtown	\$ 356,497.21	\$1,100,225.71
	Schedule 2 - Midland	\$ 448,821.00	
	Schedule 3 - Newcastle	\$ 294,907.50	
Martushev Logging Limited	Schedule 1 - Downtown	\$ 438,696.37	\$1,662,425.38
	Schedule 2 - Midland	\$ 787,512.39	
	Schedule 3 - Newcastle	\$ 436,216.62	

Note: 1. Wright Trees Services tender revised by -\$921.77 due to tender arithmetic extension errors

A tree inventory assessment was completed of the project areas in Fall 2021 to identify the location, size, species, and health of all trees within each of the berm footprints. This information was used in supporting the Urban Forestry 5:1 replanting strategy. Under Provincial guidelines elm trees must be disposed of at land fills and black knot infected trees burned. Timber will be either cut up and left onsite for resident pick up or taken to the Town yard at Eladesor/Cambria where it will be cut up for future use as firewood for Town events. Mulched vegetation will be available for resident use. A bird and wildlife sweep are scheduled to be completed week of March 7, prior to the tree clearing commencing.

The project team have reviewed the tender price which seem reasonable based on the tight time frame and labor-intensive manner of the work. Wright Tree Services is

scheduled to commence construction March 14 and has confirmed that they will have elm removal completed by March 31, all other trees fallen by April 15, and sites cleaned up by April 30.

**FINANCIAL IMPACT:**

The tree clearing is eligible for funding under the \$55.0M DRFM project grant funding program.

**RECOMMENDATION:**

Administration recommends that the Contract for Tree Clearing in Flood Mitigation areas be awarded to Wright Tree Services of Canada Ltd., o/a Arbor Care in the amount of \$599,171.24 excluding GST.

**STRATEGIC POLICY ALIGNMENT:**

Awarding the project to Wright Tree Services aligns with Council's environmental sustainability strategy. The work is being undertaken in a manner to minimize impact on existing vegetation, wildlife, residents, and reuse of timber products where possible. Wright Tree Services will have qualified tree arborist overseeing the work who are trained in handling of Dutch Elm, Black Knot and safe work practices.

**COMMUNICATION STRATEGY:**

An extensive public communication strategy has been employed for the tree clearing work. The strategy includes:

- a letter has been mailed to all residents living adjacent to the tree removal areas notifying them of the process, any area closures, and timelines
- areas identified for removal will be staked prior to tree clearing commencing to allow public opportunity to visualize impact.
- community signage will be placed in the tree removal areas notifying residents of the process, any area closures, and timelines
- a one-pager on bulletins will be posted around Town and distributed with the March utility bill mail-out, that outlines the tree removal areas, process, any area closures, and timelines
- a press release has been published in the local media that outlines the tree removal areas, process, any area closures, and timelines
- press release posted on the Flood Readiness Website
- social media posts that link to the press release on the Flood Readiness Website
- waiting for a reply from Sisika Nation has been contacted to do a ceremonial blessing prior to tree clearing
- a fireside virtual chat will done by, Jon Boyle (CCI Environmental formerly Rangeland Environmental), to help explain how tree assessment and bird/wildlife sweeps are completed.
- the Flood Office and Mayor Colberg has been working with the Community Advisory Commission and a group of residents to identify trees that are to be salvaged for a future tree repurposing project. Artists will be sought for tree carvings, benches, artwork, handrails, and natural playgrounds to honour the life and legacy of the trees.
- a local videographer has been sourced to create 2 videos – The first video will capture the trees as they currently stand and include an interview with Mayor

Colberg on the tree repurposing project. The second video will capture the tree repurposing and a follow-up interview with Mayor Colberg on how the repurposing project is going.

**MOTION:**

Councillor: \_\_\_\_\_

Moves that the Contract for Tree Clearing in Flood Mitigation areas be awarded to Wright Tree Services of Canada Ltd., o/a Arbor Care in the amount of \$599,171.24 excluding GST.

Seconded:

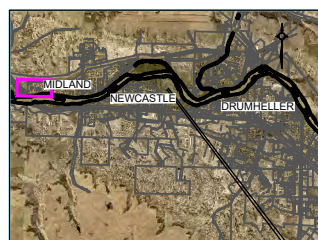
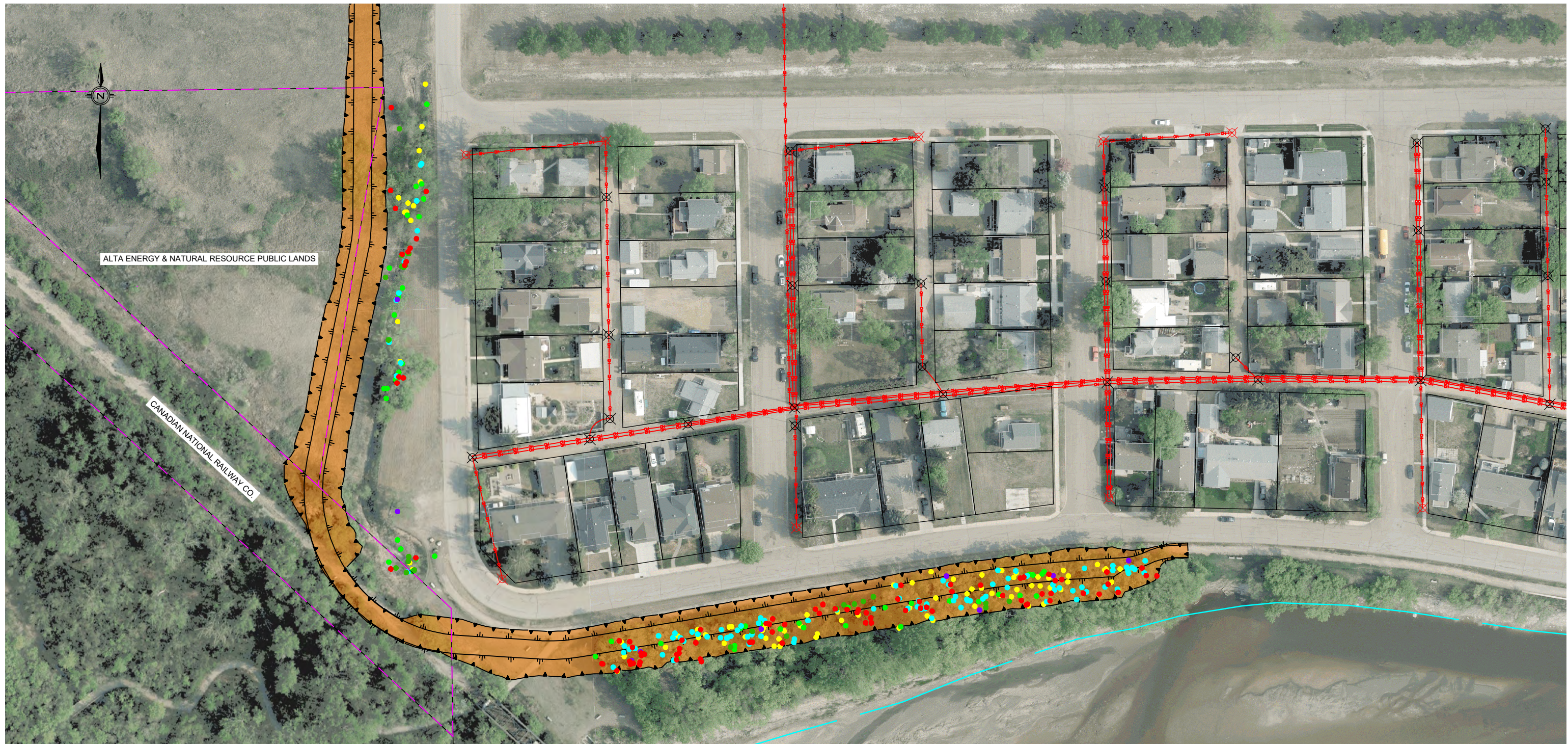


Prepared by:  
Deighen Blakely, P.Eng  
Flood Resiliency Project Director



Approved by:  
Darryl E. Drohomerski, C.E.T.  
Chief Administrative Officer



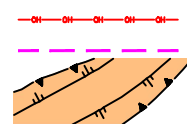


**NOTES:**

- 2019 AERIAL IMAGE (PROVIDED BY DRUMHELLER RESILIENCY AND FLOOD MITIGATION OFFICE).
- RIVER  $\epsilon$  PER NHC (APRIL 2020).
- PROJECT COORDINATE SYSTEM CANA83-3TM114.
- TREE LOCATIONS BY RANGELAND (SEPT. 23 2021).
- SCALE NOTATIONS INDICATED ARE BASED ON AN ANSI B DRAWING FORMAT.

**LEGEND:**

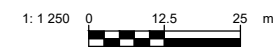
OVER HEAD POWER LINE (OPL)  
AFFECTED PROPERTY LIMITS  
DIKE FOOTPRINT



**EXTERNAL TREE HEALTH**

VERY GOOD	●	GOOD	●
FAIR	●	POOR	●
VERY POOR	●	STUMP	●

**PLAN**  
SCALE = 1:1250



Project Number:  
Date: FEBRUARY, 2022

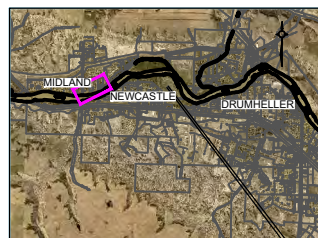
DRUMHELLER RESILIENCY AND FLOOD MITIGATION PROGRAM  
PRELIMINARY DESIGN

**DRAFT**

NOT FOR CONSTRUCTION

FOR DISCUSSION ONLY



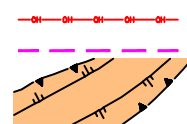


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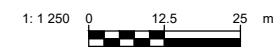
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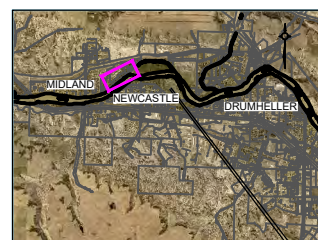
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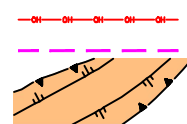


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AFFECTED PROPERTY LIMITS  
DIKE FOOTPRINT



**EXTERNAL TREE HEALTH**

VERY GOOD	●	GOOD	●
FAIR	●	POOR	●
VERY POOR	●	STUMP	●

**PLAN**  
SCALE = 1:1250



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Date: FEBRUARY, 2022

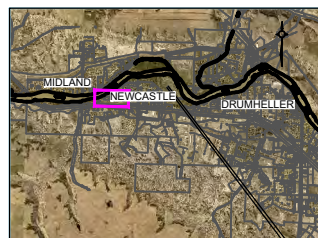
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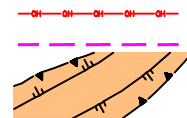


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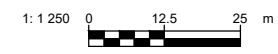
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DIKE FOOTPRINT



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FAIR	●	POOR	●
VERY POOR	●	STUMP	●

**PLAN**  
SCALE = 1:1250



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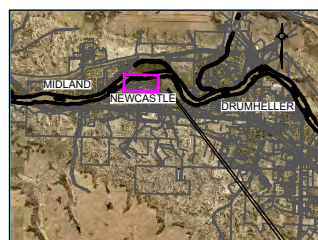
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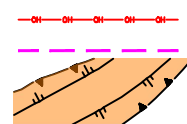


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DIKE FOOTPRINT



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**PLAN**  
SCALE = 1:1250



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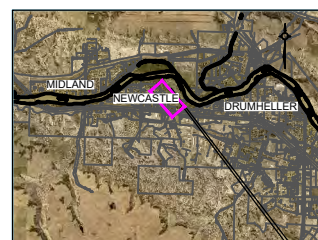
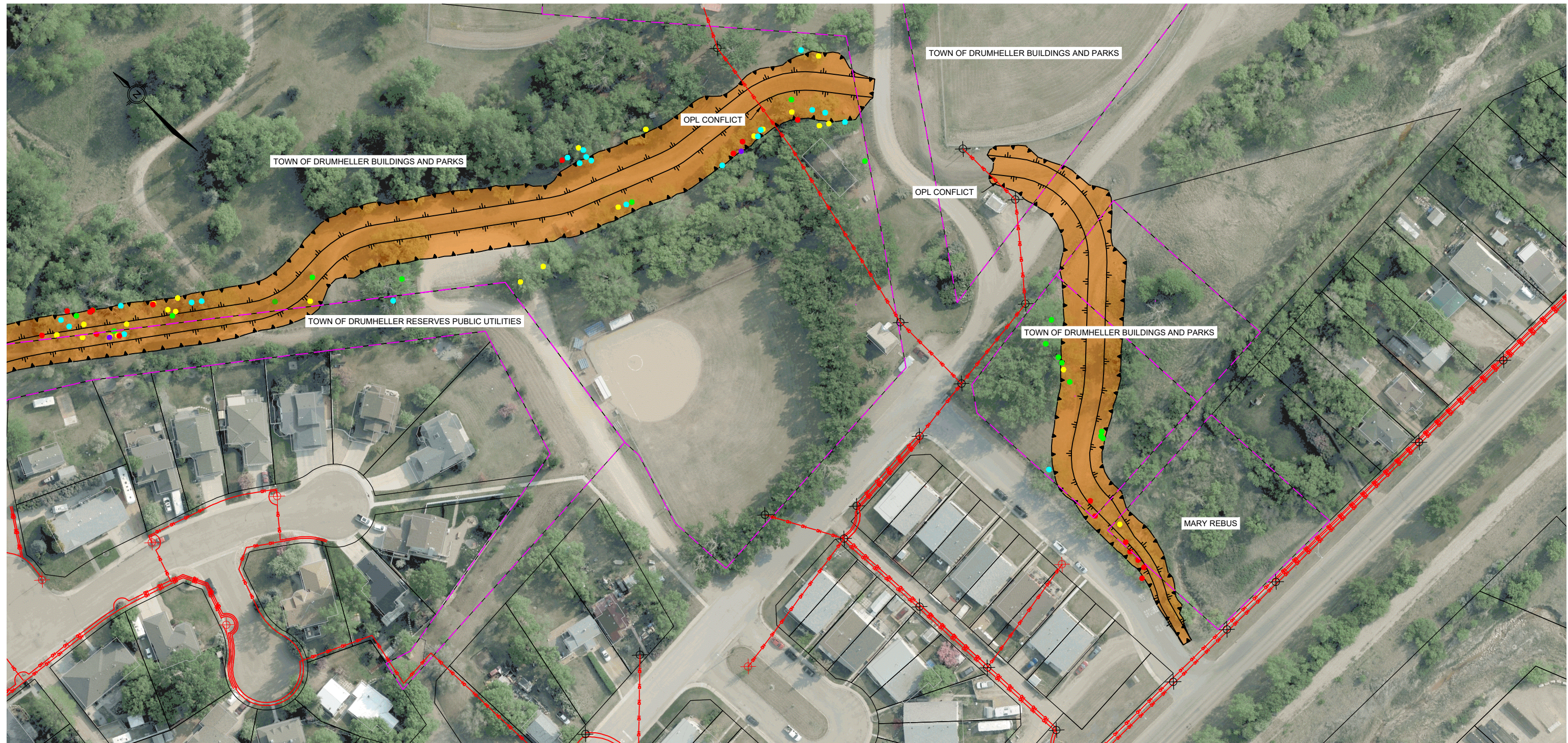
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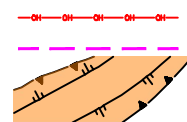


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- UTILITIES AND OVERHEAD POWER LINES AND POWER POLES CLEARANCES REQUIRED TO BE CONFIRMED BY THE CONTRACTOR PRIOR TO STARTING WORK.

**LEGEND:**

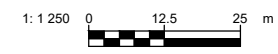
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VERY GOOD	●	GOOD	●
FAIR	●	POOR	●
VERY POOR	●	STUMP	●

**PLAN**  
SCALE = 1:1250



Project Number:  
Date: FEBRUARY, 2022

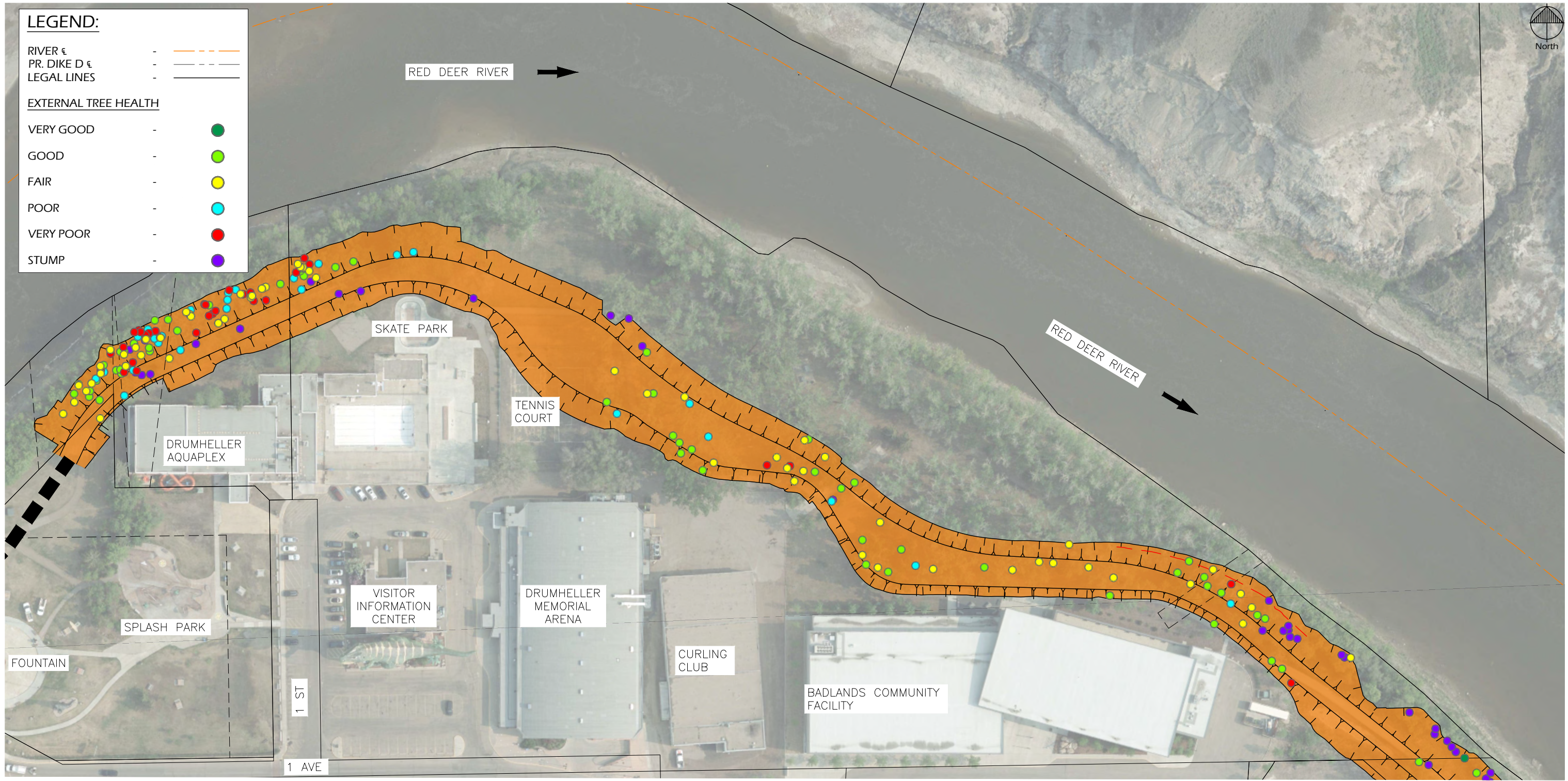
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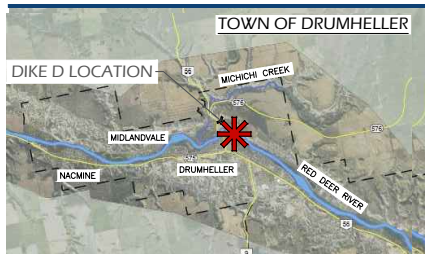
FOR DISCUSSION ONLY





**LEGEND:**

RIVER €	- - - - -
PR. DIKE D €	- - - - -
LEGAL LINES	- - - - -
<b>EXTERNAL TREE HEALTH</b>	
VERY GOOD	- ● -
GOOD	- ● -
FAIR	- ● -
POOR	- ● -
VERY POOR	- ● -
STUMP	- ● -



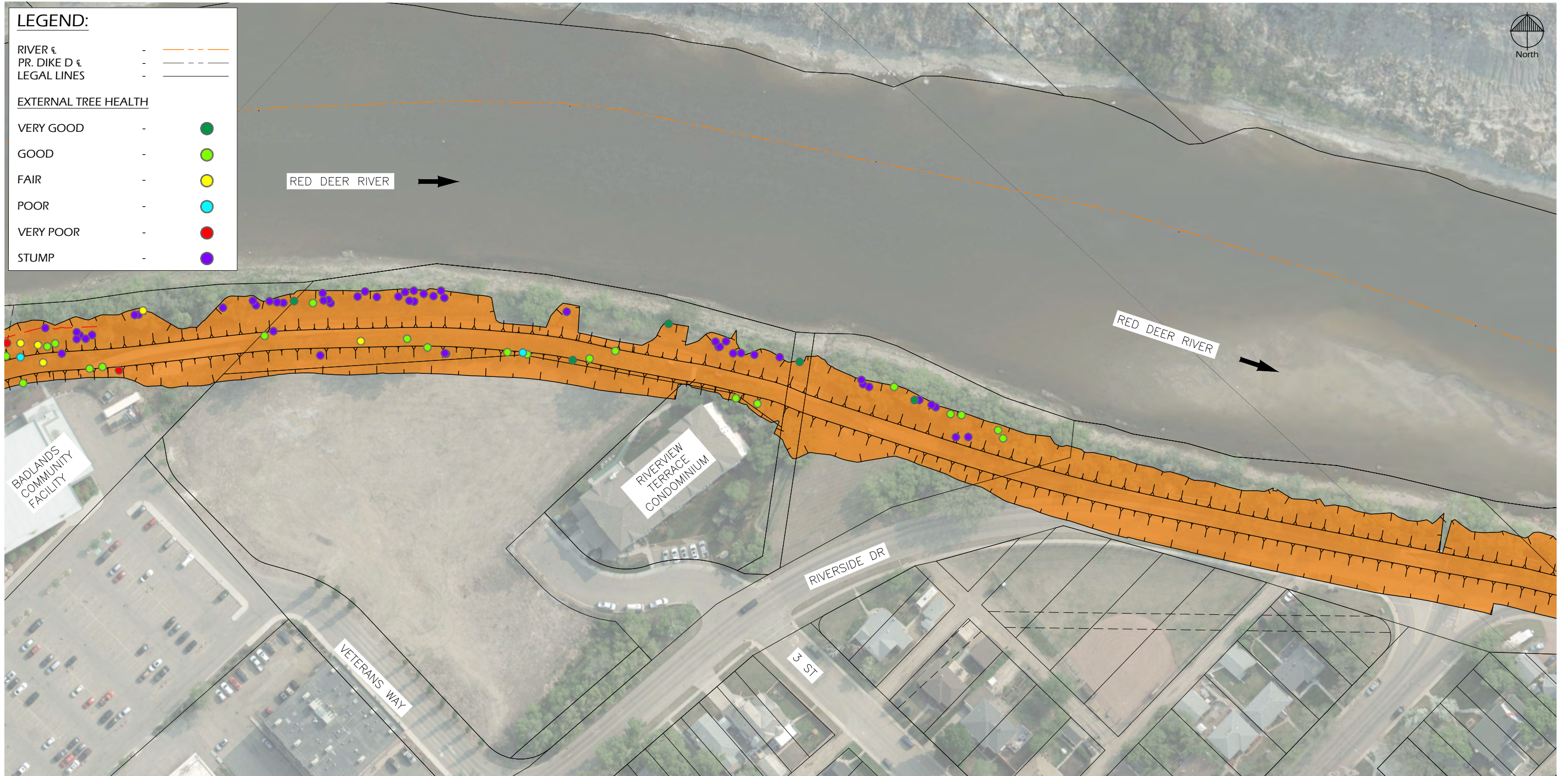
- REFERENCE:**
1. AERIAL IMAGE FROM 2019 (PROVIDED BY DRUMHELLER RESILIENCY AND FLOOD MITIGATION OFFICE).
  2. RIVER € PER NHC (APRIL, 2020).
  3. PROJECT COORDINATE SYSTEM CANA83-3TM114.
  4. TREE LOCATIONS BY RANGELAND (SEPT. 16, 2021)
  5. SCALE NOTATIONS INDICATED ARE BASED ON AN ANSI B DRAWING FORMAT.

- NOTES:**
1. PR. DIKE FOOTPRINT TO BE FINALIZED AND SUBJECT TO CHANGE UPON DRFM APPROVAL.

Project Number: 21.2311.002  
 Date: JANUARY 26, 2022  
 Scale: 1:1250

DRUMHELLER RESILIENCY AND FLOOD MITIGATION OFFICE  
 DRFM DIKE D





**REFERENCE:**

1. AERIAL IMAGE FROM 2019 (PROVIDED BY DRUMHELLER RESILIENCY AND FLOOD MITIGATION OFFICE).
2. RIVER C PER NHC (APRIL, 2020).
3. PROJECT COORDINATE SYSTEM CANA83-3TM114.
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5. SCALE NOTATIONS INDICATED ARE BASED ON AN ANSI B DRAWING FORMAT.

**NOTES:**

1. PR. DIKE FOOTPRINT TO BE FINALIZED AND SUBJECT TO CHANGE UPON DRFM APPROVAL.

Project Number: 21.2311.002  
Date: JANUARY 26, 2022

Scale: 1:1250  
0m 100m

DRUMHELLER RESILIENCY AND FLOOD MITIGATION OFFICE  
DRFM DIKE D





## AWARD REPORT - FOR COUNCIL INFORMATION

<b>TITLE:</b>	Drumheller Resiliency and Flood Mitigation Environmental Management Services Award
<b>DATE:</b>	March 2, 2022
<b>PRESENTED BY:</b>	Deighen Blakely, P.Eng., Project Director
<b>ATTACHMENT:</b>	None

### SUMMARY:

Up until now much of the environmental and historical management services have been provided by the individual design teams. There are several federal and provincial regulatory approvals, each with varying submission requirements and approval timelines that must be coordinated to minimize schedule risks due to approvals and mitigate cumulative effects from the overall program. These agencies include:

- Alberta Environment and Parks
  - Water Act approvals
  - Wildlife Assessment
  - Public Lands License of Occupation
- Alberta Culture, Multiculturalism and Status of Women
  - Historical/Paleontological Resources Assessment
  - First Nations Consultation
- Federal Environment
  - Migratory Bird Act – bird nest sweeps
  - Federal Species at Risk
- Department of Fisheries and Oceans Canada
  - Aquatic Assessment and offsetting disturbance plans (if required)
- Transport Canada
  - Navigable Water Act

To simplify and provide consistency, the Flood Office is proposing to employ a single dedicated environmental consultant to be responsible for overall coordination. This firm would undertake the following work:

- provide a single source of communications with regulatory agencies;
- oversee overall project approvals coordination and scheduling;
- identification of report submission requirements;
- monitor regulatory approvals;
- quality assurance monitoring of contractor work practices;
- preconstruction tree inventory (health, size, location, species) to identify trees to be removed within the berm footprints and assist in Urban Forestry tree compensation strategy;
- preclearing bird and wildlife sweeps; and,
- Provide assistance with public communication.

To fulfill Federal and Provincial funding requirements, a formal Request for Proposals (RFP) was posted on Alberta Purchasing Connection (APC) website for firms to provide project Environmental Management services. Proposals closed at 2:00pm on Tuesday February 22, 2022 with three (3) firms submitting proposals

- ISL Engineering and Land Services (ISL)
- SweetTech Engineering Consultants (SWT)
- Wood Environment and Infrastructure Services (Wood)

The proposals were evaluated based on the following criteria:

- Project Understanding,
- Key Staff and Qualifications,
- Relevant Project Experience,
- Budget (based on assumed 160hrs/month),
- Proposal Completeness and Organization.

The scores for the three firms submitting proposals for this work are as follows:

Proponent		ISL		SweetTech		Wood PCL	
<b>Average Hourly Rate (\$/hr)</b>		\$160		\$132		\$145	
- Annual Rate Increase		2.5% increase/yr		no annual rate increase		5% rate increase/yr	
- Disbursements		5% Allowance		no mark up		6% Allowance	
<b>Location</b>		Calgary		Calgary		Calgary/Drumheller	
<b>Rating</b>							
Criteria	Weighting	Score	Weighted	Score	Weighted	Score	Weighted
Project Understanding	25%	3.2	0.8	4.7	1.2	3.7	0.9
Key Staff Qualifications	25%	3.8	1.0	5.0	1.3	5.0	1.3
Relevant Project Experience	25%	4.0	1.0	4.0	1.0	5.0	1.3
Budget	20%	3.0	0.6	5.0	1.0	4.0	0.8
Proposal Organization	5%	4.0	0.2	3.0	0.2	3.0	0.2
<b>Total Score</b>		<b>18.0</b>		<b>3.6</b>		<b>21.7</b>	

- Notes
1. Submitted budgets varied between the consultants based on their assumption of project time requirements. Average Hourly Rate was estimated using total submitted budget divided by identified time requirements.
  2. Ranking Score: 1 Poor – 5 Excellent

**RECOMMENDATION:**

Administration recommends that the Environmental Management Services be awarded to SweetTech Engineering Consultants.

**DISCUSSION:**

The two highest ranked firms, SweetTech and Wood, are both currently part of the Flood Program design teams with SweetTech responsible for Downtown Dike D, and Wood responsible for Nacmine, Willow Estates, Rosedale, Lehigh and East Coulee. The decision award to SweetTech was based on the following factors:

- Lowest average hourly rate and overall budget;
- Key staff members experience, knowledge, and understanding of the Drumheller flood program;

- Past experience on Drumheller flood project environmental work;
- Familiarity with project teams, Town staff, and residents;
- Familiarity with regulatory personnel assigned to the Drumheller project; and,
- Experience with environmental monitoring during construction.

The following table provides a summary of the anticipated 2022 monthly budgets for the Environmental Management Services scope of work. An expense allowance has also been included to cover travel requirements and related expenses.

<b>Month</b>	<b>Budget</b>
March	\$ 7,000
April	\$ 7,000
May	\$ 10,000
June	\$ 15,000
July	\$ 15,000
August	\$ 15,000
September	\$ 20,000
October	\$ 20,000
November	\$ 10,000
December	\$ 6,000
January	\$ 5,000
February	\$ 5,000
Subtotal	\$ 135,000
Disbursement Allowance	\$ 15,000
<b>Total</b>	<b>\$ 150,000</b>

Under the terms of the RFP, the award is for the one calendar year from date of award, with option for the Town to extend for up to two (2) additional years.

**FINANCIAL IMPACT:**

Funding for the Environmental Management Services is part of the overall project design and construction budget and is eligible for funding under the \$55.0M DRFM project grant funding program.

**STRATEGIC POLICY ALIGNMENT:**

Awarding the work to SweetTech Engineering Consultants aligns with Council’s strategic priority of protecting the people and property of Drumheller from future floods, while still recognizing the unique wildlife, aquatic, environmental and historical characteristics of the Valley.

COMMUNICATION STRATEGY:

A letter of award will be provided to the successful proponent, and letters of non-award will be provided to the unsuccessful proponents as well as posted on Alberta Purchasing Connection. A media release will be distributed via social media and local news outlets and posted on the Town website.



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Prepared by:  
Deighen Blakely, P.Eng  
DRFMO Project Director



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Approved by:  
Darryl E. Drohomerski, C.E.T.  
Chief Administrative Officer