



AGENDA
TOWN OF DRUMHELLER
Special Meeting

TIME & DATE: 4:30 PM – Monday April 11, 2022
LOCATION: ZOOM Platform and Live Stream on Drumheller Valley
YouTube Channel

1. CALL TO ORDER

2. ADOPTION OF AGENDA

2.1 Agenda for April 11, 2022 Special Council Meeting

Proposed Motion: That Council adopt the agenda for the April 11, 2022 Special Council meeting as presented.

3. ADMINISTRATION REPORTS

3.1 DIRECTOR OF INFRASTRUCTURE

3.1.1 Request for Decision – Drumheller Municipal Airport Runway and Lighting

[RFD + Attachments](#)

Proposed Motion: That Council approve the partial award of the Drumheller Municipal Airport Rehabilitation, to Border Paving Ltd., in the amount of \$ 1,314,442.38, excluding G.S.T.

3.2 DIRECTOR OF CORPORATE SERVICES

3.2.1 Request for Decision – 2022 Operating Budget

[RFD](#)

[2022 Tax Supported Operating Summary](#)

[4 Year Operating Summary](#)

[Detailed 2022 Operating Budget + 4-Year Operating Plan](#)

[2022 Tax Increase Comparable](#)

Proposed Motion: That Council adopt the 2022 Tax Supported Operating Budget having a municipal requisition of \$9,273,404 as presented.

4. ADJOURNMENT

4.1 **Proposed Motion:** That Council adjourn the meeting.

REQUEST FOR DECISION

TITLE:	Drumheller Municipal Airport Rehabilitation – Partial Award
DATE:	April 1, 2022
PRESENTED BY:	Dave Brett, P. Eng, PMP, Director of Infrastructure Services
ATTACHMENTS:	L05 – MPE Engineering Recommendation Letter Revised

SUMMARY:

The Town of Drumheller airport is composed of a single paved runway, a taxiway area and a turf cross strip. The paved runway has a landing light system, for night and low visibility condition landings. Due to age and water infiltration, the runway lighting no longer functions. This has reduced the airport's aircraft uses to daytime and good visibility conditions only. In addition, the paved runway surface has had ongoing maintenance to address pavement cracking, but no significant work since its original construction 30 years ago.

The Town of Drumheller applied for and received grant funding from the Strategic Transportation Infrastructure Program, Community Airport Program (STIP-CAP) for replacement of the runway lighting and repaving of the runway. These grant applications were approved in 2018 and 2021 respectively, and represent a 75%/25% Province/Town funding split.

The Airport Runway Lighting Project was posted for tender in 2021 and the submissions came in approximately 110% over budget due to material cost increases arising from the COVID-19 pandemic. The tender was not awarded, and the work was re-engineered and combined with the tender for the Airport Runway Paving Project in order to bring the cost of the work down. In February 2022, the design of the paving project and re-design of the runway lighting was completed and tendered. This combined Request for Tender closed on March 1, 2022.

The Airport Runway Paving work component of the tender will result in the project being \$ 19,114.50 over the grant based approved budget (representing approximately 1.0% budget overage). The Airport Runway Lighting component of the work, even with the re-design, is \$ 202,735 over the \$ 144,000 budget or 2.4 times the approved budget.

A letter is being sent to the Province requesting additional funds in light of the two attempts at this work that have both come in significantly over budget.

The summary of tenders received is:

Company	Total Tender Amount	Airport Runway	Airport Lighting
Border Paving Ltd.	\$ 1,614,190.00	\$ 1,314,442.38	\$ 299,747.62
Brooks Asphalt & Aggregate Ltd.	\$ 1,625,820.00		
Ruby Rock Asphalt Works Ltd.	\$ 1,657,961.77		
Central City Asphalt Ltd.	\$ 1,731,822.00		
Aecon Transportation West Ltd.	\$ 1,936,845.71		
Westcor Construction Ltd.	\$ 1,964,449.00		
EFC Developments Ltd.	\$ 2,668,361.18		

RECOMMENDATION:

Administration recommends at this time a partial award of the tender, specifically award of the Airport Pavement upgrades. This recommendation reflects the fact that this work is in alignment with the available funding and is time sensitive. This partial award will also minimize closure of the airport and disruption of the commercial users of the facility. In order to proceed with this recommendation, the Town will need to negotiate a partial award with the lowest bidder, Border Paving Ltd.

DISCUSSION:

The goal of the Airport Runway Paving upgrade work is to improve the condition of the asphalt runway and taxiway, to address the condition issues related to the age of the facility.

The goal of the Airport Lighting upgrade is to return the 24 hour, low visibility functionality of the airport. This work will allow the airport to be of much greater utility for the commercial and emergency use.

FINANCIAL IMPACT:

The Airport Runway Paving upgrade is approved in the 2022 Capital budget, GL Code 2-6-3300-611-7151 and award of this work will result in this project being 1.0% overbudget for completion of the work.

The Airport Lighting was approved in the 2018 Capital Budget, GL Code 2-6-3300-611-7123 for \$ 142,000; additional funds have been requested from the Province.

WORKFORCE AND RESOURCES IMPACT:

The work is being carried out by a contractor and will be overseen by the engineering consultant, the Airport Manager and the Director of Infrastructure, with minimal impact on current workforce and resources.

STRATEGIC POLICY ALIGNMENT:

This project is in alignment with the strategic goals of Drumheller by encouraging economic development, tourism and public safety.

COMMUNICATION STRATEGY:

Upon award, a letter advising of Council's decision will be sent to the bidders. The lowest bidder will be negotiated with to address partial award of the scope of work.

COUNCIL MOTION:

MOTION:

Councillor: _____ moves that Council approve the partial award of the Drumheller Municipal Airport Rehabilitation, to Border Paving Ltd., In the amount of \$ 1,314,442.38, excluding GST.

Seconded:

Dave Brett

Prepared by:
Dave Brett
Director of Infrastructure Services



Approved by:
Darryl Drohomerski, C.E.T.
Chief Administrative Officer

Town of Drumheller
224 Centre Street
Drumheller, AB
T0J 0Y4

April 6, 2022
File: N:\2450\048-00\L05

sent via email: dbrett@drumheller.ca

Attention: Dave Brett
Infrastructure Director

Dear Dave,

**Re: Drumheller Municipal Airport (CEG4) Rehabilitation
Tender Results and Recommendation**

On March 1st, 2022 at 2:00 p.m., a total of seven (7) Tenders were submitted to the Bids and Tenders online bidding system and opened for the above noted project. We have reviewed the tenders and no arithmetic errors were found in the submissions. The following summarizes the submitted tenders received from lowest to highest. The tender amounts exclude 5% GST.

<u>Tenders</u>	<u>Runway</u>	<u>Lighting</u>	<u>Total</u>
Border Paving Ltd.	\$ 1,314,442.38	\$299,747.62	\$1,614,190.00
Brooks Asphalt & Aggregate Ltd.			\$ 1,625,820.00
Ruby Rock Asphalt Works Ltd.			\$ 1,657,961.77
Central City Asphalt Ltd.			\$ 1,731,822.00
Aecon Transportation West Ltd.			\$ 1,936,845.71
Westcor Construction Ltd.			\$ 1,964,449.00
EFC Developments Ltd			\$ 2,668,361.18

Since the Lighting portion of the contract came in over budget further funding is being explored for this component of the project.

Based upon the above, it is our recommendation that the Airport Runway Rehabilitation work minus the Airport Lighting work be awarded to the low bidder, Border Paving Ltd., in the amount of \$1,314,442.38 excluding GST.

Upon notice from the Town of Drumheller, MPE will prepare the necessary Contract Documents for execution by both parties.

If you have any questions, please contact the undersigned at (403) 317-3603.

Yours truly,

MPE ENGINEERING LTD.



Eric Dyson, P.L.(Eng.)
Transportation Manager

REQUEST FOR DECISION

TITLE:	2022 Operating Budget and 4 Year Operating Plan
DATE:	April 11, 2022
PRESENTED BY:	Mauricio Reyes, CPA, CMA, CAMP Director of Corporate and Community Services
ATTACHMENT:	Appendix 1 - 2022 Operating Budget - Condensed Appendix 2 – 4 Year Operating Plan Summary Appendix 3 – Detailed Budget and Plan Appendix 4 – 2022 Tax Increases in Comparable Municipalities

SUMMARY:

The proposed 2022 Operating Budget was presented to Council on March 7, 2022, for direction, review, and consideration. The proposed 2022 Operating Budget was presented to Council for adoption on March 21, 2022.

At the March 21, 2022 meeting, Council directed Administration to do a number of adjustments to the budget. Additionally, Administration has included some adjustments to the proposed budget. The following summarizes the adjustments done since the proposed budget was last presented to Council:

	2022 Budget - Draft		
	Previous Amount	Increase/(Decrease)	Revised Amount
Net Municipal Taxes	\$9,217,404	(\$69,669)	\$9,147,735
User fees, Rentals, Licenses & Fines	\$1,826,350	\$10,000	\$1,836,350
Other Revenue & Internal Transfers	\$949,873	(\$21,641)	\$928,232
Salaries & Benefits	\$5,774,882	(\$134,320)	\$5,640,562
Professional fees	\$ 726,575	\$ 85,000	\$ 811,575
Contracted & General Services	\$3,155,352	(\$7,755)	\$3,147,597
Materials & Goods	\$750,530	(\$2,670)	\$747,860
Grants to Organizations & Individuals	\$ 575,090	(\$ 21,550)	\$ 553,540

Impacts due to budget changes in youth and poverty reduction programming

- Agreement with Starland County may need to be modified due to youth component
- Social Equity work limited to development of a strategy - no events, very limited program delivery, slower processing of recreation fee assistance program applications
- Reduced ability to search for social grants due to limited staffing levels
- No preventative youth programming delivery by Town.

RECOMMENDATION:

Administration is seeking Council adopt the proposed 2022 Operating Budget as presented.

DISCUSSION:

Section 245 of the MGA states that *"Each council must adopt an operating budget for each calendar year."*

MUNICIPAL REVENUES HIGHLIGHTS

Municipal Taxes

In 2021, the municipal requisition remained unchanged from 2020 levels. To meet the municipal requirements in 2022, the municipal requisition is to increase by 2.1 percent. Combined with the school tax and other requisitions, the anticipated increase to taxpayers will be approximately 1.9%

User Fees & Rentals

In the 2022 proposed budget, Administration estimates an increase of approximately 18 percent in revenues as municipal operations return to pre-COVID-19 levels, especially in the recreation area.

Franchise Fees

As in prior years, Administration has made to changes to the franchise fee rates. In the last three years, franchise fee revenue has been at around \$1.8 million. In 2022, franchise revenue is expected to be between \$1.85 and \$1.9 million due to higher electricity and natural gas costs.

Government Transfers

Operating grants from other levels of government include MSI operating, FCSS grant, policing grants, and other grants. Most of the increase in 2022 relates to the adjustment to the MSI grant as well as approved and pending grants in the CDSP and Economic Development departments.

Investment Revenue

In 2022, Administration took a more active approach to investment reserve funds. Consequently, investment revenue is expected to increase every year based on the assumption that investment funds are maintained at or near current levels, and interest rates continue to rise in the next 2 years.

MUNICIPAL EXPENSES HIGHLIGHTS

Personnel

The 2021 operating budget included decreases to salaries and benefits in the recreation area totaling approximately \$313,000 to account for facility closures and restrictions related to COVID-19.

In 2021 if the pandemic had not occurred, wages and benefits would have amounted to \$5.7 million.

In 2022, the proposed budget includes salaries and benefits amounting to approximately \$5.64 million. The proposed increase in salaries and benefits is due to the following:

- Adjusting recreation staffing levels to pre-pandemic levels
- New positions being requested in 2022 are outlined on page 3 of this report
- Cost of living allowances in 2022

Policing Contract

This expenditure line consists of payments relating to the RCMP contract. In 2021, the Federal government announced that a collective agreement had been reached under the Municipal Policing Services Agreement (MPSA). This agreement resulted in a significant increase in policing costs in 2022 due as the adjustment went back approximately 5 years.

Grants to Organizations & Individuals

These expenses consist of cash and in-kind contributions to the community. Examples include the library requisition, the recreation fee assistance program (RFAP), the contributions to Valley Bus Society to name a few. The budget increase is mostly due to a normalized library budget and the addition of the Recreation Fee Assistance Program in 2022. As per Council direction, the Drumheller Public Library requisition has been decreased from \$230,550 to \$209,000 reflecting an approximate 6 percent increase from 2019 levels.

Requisitions

Alberta Education requisitions have been increased by 1.5 percent as per the 2022/23 Provincial budget. Other requisitions have also been adjusted accordingly.

Amortization/Transfers to Reserves

In 2022, the budget for amortization expense has been lowered by approximately \$291,000 to offset increases in other expenditures. This will impact transfers to capital reserves.

Debt Servicing Costs

In 2022, borrowing costs are expected to be slightly higher. These costs are expected to increase in future years due to projected borrowing in the fall of 2022.

POSITION REQUESTS

In 2022, Administration is seeking Council approval to add the following positions to the Town's established positions. The costs in brackets represent the incremental costs to the operating budget (wages & benefits) on an ongoing basis.

Fire Chief (\$90,000) – Permanent Full-time

Administration is proposing to increase the scope of the fire chief position from a permanent part-time to a permanent full-time position. This amount is the incremental increase from a part time to full time position.

RCMP Administrative Position (\$58,800) – Permanent Full-time

This position was filled in 2021 and provides further admin support to the Drumheller RCMP detachment.

Corporate & Recreation Administrative Position (\$58,800) – Permanent Full-time

This position will provide support services to the Director of Corporate Services as well as to the Community Development and Social Planning, Recreation Arts & Culture, and Finance departments.

Compliance Officer Position (\$37,400) – Permanent Part-time

This position will provide support to the bylaw enforcement department. This position is expected to work approximately 30 hours per week.

Airport Manager Position (\$52,200) – Permanent Part-time

This position will be responsible for managing operations at the Drumheller Municipal Airport. Hours will vary depending on the season as the demand for services increases in the summer and it slows down in the winter.

The following positions do not impact the tax operating budget. Instead, these positions are being funded from the capital budget approved by Council in 2022:

Capital Project Manager (\$119,000) – Permanent Full-time

This position will manage capital projects identified in the annual capital budget. Administration proposes to fund this position using transfers from capital projects. This will have no impact to the tax operating budget.

Capital Project Manager (\$110,000) – Contract

This position will manage capital projects identified in the annual capital budget. Administration proposes to fund this position using transfers from capital projects. This will have no impact to the tax operating budget. This position is expected to run for approximately 3 years.

COMPARABLE MUNICIPAL REQUISITIONS

In 2022, Administration conducted research on the municipal requisitions in comparable municipalities. The range of expected tax increases is between 1.72% and 4.9%. The proposed municipal requisition increase is below the average of comparable municipalities shown on appendix 4.

4 YEAR OPERATING PLAN

Administration has prepared the 4 Year Operating Plan (“the Operating Plan”) for years starting 2022 and ending in 2025. The Operating Plan provides Council with a forecast of operating expenditures coming up in the next four years (including 2022) based on the current and future needs of the organization and the community as a whole. By looking at the Operating Plan, Council can take a long-term view before the 2022 Operating Budget is approved.

It is essential to know that the Operating Plan evolves as the needs of the community and the organization evolve over time.

FINANCIAL IMPACT:

The tax supported operating budget reflects a municipal requisition of \$9,147,735.

STRATEGIC POLICY ALIGNMENT:

Once adopted, the 2022 operating budget will ensure fiscal accountability and provide Administration with the legal authority to carry out strategic initiatives identified for 2022.

COMMUNICATION STRATEGY:

Communication of the adopted budget will include a media release, distribution on social media platforms, and a copy will be uploaded to the Town website at www.drumheller.ca.

COUNCIL MOTION:

MOTION:

Councillor _____

Moves that Council adopt the 2022 Tax Supported Operating Budget having a municipal requisition of \$9,147,735 as presented.

Seconded:

Councillor _____

Mauricio Reyes

Prepared by:
Mauricio Reyes, CPA, CMA, CAMP
Director of Corporate & Community Services



Approved By:
Darryl E. Drohomerski, C.E.T.
Chief Administrative Officer

Town of Drumheller
 2022 Tax Supported Operating Budget - Condensed

	2021 Budget	2022 Proposed Budget	Increase / (Decrease)
REVENUES			
Net Municipal Taxes	\$ 9,005,330	\$ 9,147,735	\$ 142,405
User Fees, Rentals, Licenses and Fines	\$ 1,671,560	\$ 1,836,350	\$ 164,790
Franchise Fees	\$ 1,863,545	\$ 1,863,545	\$ -
Government Transfers	\$ 788,170	\$ 1,170,056	\$ 381,886
Investment Revenue	\$ 415,000	\$ 475,000	\$ 60,000
Other Revenue & Internal Transfers	\$ 835,190	\$ 928,232	\$ 93,042
Transfers from reserves	\$ -	\$ 202,516	\$ 202,516
Total Revenues	\$ 14,578,795	\$ 15,623,434	\$ 1,044,639
EXPENSES			
Salaries, wages & benefits	\$ 5,392,961	\$ 5,640,562	\$ 247,601
Policing Contract	\$ 1,355,685	\$ 1,517,632	\$ 161,947
Professional fees	\$ 659,383	\$ 811,575	\$ 152,192
Contracted & general Services	\$ 2,703,407	\$ 3,147,597	\$ 444,190
Utilities	\$ 1,212,085	\$ 1,292,040	\$ 79,955
Materials & goods	\$ 688,626	\$ 747,860	\$ 59,234
Grants to Organizations & Individuals	\$ 422,140	\$ 553,540	\$ 131,400
Debt Servicing Costs	\$ 160,210	\$ 171,393	\$ 11,183
Amortization	\$ 1,899,258	\$ 1,609,960	\$ (289,298)
Other Expenses	\$ 85,040	\$ 131,275	\$ 46,235
Total Expenses	\$ 14,578,795	\$ 15,623,434	\$ 1,044,639
	\$ -	\$ -	\$ -

Town of Drumheller					
4 Year Operating Plan Summary					
		2022	2023	2024	2025
		Proposed	Financial	Financial	Financial
		Budget	Plan	Plan	Plan
0001 General Municipal Revenues	\$	(12,253,363)	\$ (12,569,997)	\$ (12,979,915)	\$ (13,470,651)
1101 Legislative	\$	394,606	\$ 388,499	\$ 381,781	\$ 406,427
1201 General Administration	\$	913,040	\$ 1,003,327	\$ 1,036,128	\$ 1,059,061
1202 Town Hall	\$	157,740	\$ 154,365	\$ 159,455	\$ 166,745
1203 Computer Services	\$	260,160	\$ 259,485	\$ 260,010	\$ 260,535
1204 Communications/Public Relations	\$	209,454	\$ 212,421	\$ 216,966	\$ 220,609
2101 Police Services	\$	1,510,794	\$ 1,599,076	\$ 1,742,977	\$ 1,801,882
2301 Fire Protection	\$	484,775	\$ 519,395	\$ 539,020	\$ 554,365
2401 Disaster Services - Risk Management	\$	136,000	\$ 295,641	\$ 291,691	\$ 288,270
2601 Safety Codes - Drumheller	\$	10,219	\$ 10,232	\$ 10,817	\$ 11,414
2602 Safety Codes - Palliser	\$	5,363	\$ 5,421	\$ 6,932	\$ 8,475
2603 Development Permits	\$	108,465	\$ 109,471	\$ 60,844	\$ 62,260
2610 Animal Control	\$	12,900	\$ 12,650	\$ 12,650	\$ 12,650
2611 Weed Control	\$	28,100	\$ 28,135	\$ 28,175	\$ 28,195
2612 Mosquito Control	\$	47,600	\$ 47,625	\$ 47,625	\$ 47,625
3101 Engineering Administration	\$	510,380	\$ 515,498	\$ 520,717	\$ 526,038
3102 Workshop and Yards	\$	521,828	\$ 530,899	\$ 545,194	\$ 558,952
3202 Roads and Streets	\$	1,055,770	\$ 1,000,354	\$ 1,116,176	\$ 1,356,513
3203 Street Lighting	\$	500,820	\$ 515,270	\$ 535,180	\$ 570,250
3204 Traffic Services	\$	49,230	\$ 49,605	\$ 49,815	\$ 49,815
3301 Airport	\$	122,776	\$ 140,612	\$ 141,191	\$ 141,992
4301 Garbage Collection	\$	255,310	\$ 256,510	\$ 256,760	\$ 252,760
5101 FCSS Administration	\$	(20,616)	\$ (25,602)	\$ (20,901)	\$ (18,127)
5103 Seniors Services	\$	71,029	\$ 72,719	\$ 73,437	\$ 74,477
5105 Seasonal FCSS Programs	\$	9,640	\$ 12,265	\$ 12,265	\$ 12,265
5106 Youth Services	\$	1,153	\$ -	\$ -	\$ -
5121 Indirect Programs	\$	30,000	\$ 30,000	\$ 30,000	\$ 30,000
5303 Non-FCSS Programs - Community Social Services	\$	82,798	\$ 68,800	\$ 68,800	\$ 68,800
5601 Cemetery	\$	2,560	\$ 1,075	\$ (1,464)	\$ (1,169)
6101 Municipal Planning	\$	118,500	\$ 123,500	\$ 128,500	\$ 133,500
6201 Economic Development	\$	261,506	\$ 217,210	\$ 220,429	\$ 224,202
6202 Valley Bus Society	\$	76,775	\$ 76,775	\$ 76,775	\$ 76,775
6204 Tourism	\$	117,374	\$ 194,871	\$ 196,486	\$ 198,110
6601 Subdivisions and Developments	\$	12,700	\$ 12,700	\$ 12,700	\$ 12,700
6602 Land Rentals	\$	(26,500)	\$ (26,500)	\$ (26,500)	\$ (26,500)
6701 Public Housing	\$	92,225	\$ 95,505	\$ 95,795	\$ 96,085
6902 Tourist Info / DRCDDT	\$	7,500	\$ 7,650	\$ 7,810	\$ 7,970
6904 Old Cells	\$	5,350	\$ 5,460	\$ 5,760	\$ 6,160
6905 RCMP Building	\$	50,865	\$ 51,645	\$ 54,895	\$ 58,075
7201 Recreation Administration	\$	325,170	\$ 325,220	\$ 325,280	\$ 325,850
7202 Aquaplex	\$	676,407	\$ 731,104	\$ 746,546	\$ 769,682
7203 Arena	\$	512,945	\$ 397,744	\$ 414,016	\$ 427,888
7204 Parks and Playgrounds	\$	555,651	\$ 560,103	\$ 568,375	\$ 576,430
7205 Seasonal Recreation Programs	\$	23,487	\$ 20,342	\$ 21,311	\$ 22,046
7206 Curling Club	\$	19,680	\$ 29,220	\$ 30,610	\$ 32,080
7402 Library	\$	342,650	\$ 351,140	\$ 359,295	\$ 367,805
7404 Community Facility	\$	1,383,365	\$ 1,292,357	\$ 1,309,471	\$ 1,321,788
7411 Community Events	\$	225,819	\$ 290,203	\$ 310,120	\$ 288,926

	2022 Proposed Budget	2023 Financial Plan	2024 Financial Plan	2025 Financial Plan
Total Tax Supported	\$ -	\$ -	\$ -	\$ -

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
0001 General Municipal Revenues									
1-111 Residential	(5,541,010)	(5,498,061)	(5,551,204)		(5,688,195)	(5,685,245)	(5,771,177)	(5,955,145)	(6,214,253)
1-112 Commercial	(2,407,381)	(2,459,790)	(2,430,457)		(2,465,940)	(2,490,475)	(2,528,095)	(2,566,283)	(2,605,043)
1-113 Industrial	(30,653)	(33,144)	(39,576)		(31,250)	(40,496)	(41,109)	(41,731)	(42,362)
1-114 Linear	(439,806)	(428,831)	(435,028)		(408,660)	(445,141)	(451,875)	(458,710)	(465,648)
1-116 Farmland	(11,385)	(11,651)	(12,028)		(11,570)	(12,308)	(12,494)	(12,683)	(12,865)
1-117 Grants: Property Tax Residential	(68,813)	(69,833)	(72,734)		(70,150)	(74,425)	(75,551)	(76,694)	(77,854)
1-118 Grants: Property Tax Non-Resident	(388,278)	(378,686)	(390,566)		(329,565)	(399,645)	(405,691)	(411,828)	(418,057)
1-119 DI Properties Requisition	(2,864)	(2,671)	(2,655)		(3,000)				
1-511 Penalties	(149,619)	(119,020)	(154,597)	(27,739)	(145,000)	(155,000)	(155,000)	(155,000)	(155,000)
1-521 License (specify)	(130,989)	(118,381)	(124,228)	(117,658)	(129,500)	(125,000)	(125,200)	(125,200)	(125,200)
1-541 Franchise Tax: Electrical/Gas	(1,784,107)	(1,801,955)	(1,805,350)	(316,583)	(1,863,545)	(1,863,545)	(1,956,722)	(2,054,558)	(2,157,286)
1-551 Interest on Investments	(469,960)	(591,027)	(493,037)	(3,058)	(415,000)	(475,000)	(510,000)	(535,000)	(560,000)
1-941 Drawn from Operating Reserve						(50,000)	(50,000)	(50,000)	(50,000)
1-961 Transfer from (specify department)	(288,720)	(288,750)	(288,750)		(288,750)	(311,633)	(336,633)	(361,633)	(386,633)
1-962 Transfer from (specify department)	(123,750)	(123,750)	(123,750)		(123,750)	(123,750)	(148,750)	(173,750)	(198,750)
1-991 Other Income	(2,730)	(1,190)	(2,555)	(455)	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)
1-992 Contributions: Community Organiz	(16,832)	(15,901)							
Total 0001 General Municipal Revenues	(11,856,897)	(11,942,641)	(11,926,515)	(465,493)	(11,975,575)	(12,253,363)	(12,569,997)	(12,979,915)	(13,470,651)
1101 Legislative									
1-843 Conditional Programs			(15,964)						
1-991 Other Income		(144)							
2-111 Salaries	49,745	31,158	46,473	8,221	39,250	42,743	43,598	44,470	45,359
2-151 Payroll Benefits	47,073	39,781	47,437	8,860	45,625	48,216	49,180	50,164	51,167
2-152 Wellness Program		87	192						
2-171 Council Wages	193,643	185,807	201,897	39,123	210,840	208,577	212,416	216,332	220,326
2-214 Conventions/Registrations	8,296	1,027	4,350	217	5,000	10,125	10,300	10,300	10,300
2-217 Travel and Subsistence	18,975	2,203	3,769		9,000	17,500	17,850	17,850	17,850
2-221 Advertising and Promotion	6,285	4,735	6,073	832	9,450	6,550	6,700	6,700	6,700
2-272 Insurance and Bond Premiums	525	525	525		540	540	550	560	570
2-291 Other General Services		52	13,161		25,055	55	55	55	25,055
2-295 Project: (specify)	3,452	862	721	50	2,650	2,700	2,700	2,700	2,700
2-296 Project: (specify)	4,343		2,580		5,000	5,000	5,000	5,000	5,000
2-515 Stationery, Office Supplies	1,569	702	1,608		1,250	1,350	1,400	1,400	1,400
2-771 Grant: (specify) individuals, comm		500		15,202		51,250	38,750	26,250	20,000
Total 1101 Legislative	333,906	267,295	312,822	72,505	353,660	394,606	388,499	381,781	406,427
1201 General Administration									

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
1-431 Sale of Service	(24,870)	(22,744)	(29,150)	(6,038)	(20,000)	(28,000)	(30,000)	(33,000)	(36,000)
1-446 Developers Agreements	(10,632)	(5,490)	(14,805)	(2,393)					
1-843 Conditional Programs	(258,647)	(75,655)	(257,145)		(63,430)	(302,145)	(272,145)	(257,145)	(257,145)
1-961 Transfer from (specify department)	(1,200)	(1,200)	(1,200)		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
1-991 Other Income	(17,679)	(14,168)	(16,803)	(3,533)	(7,000)	(22,000)	(17,000)	(17,000)	(17,000)
2-111 Salaries	461,184	477,884	534,596	101,591	563,830	591,905	634,770	647,466	660,415
2-151 Payroll Benefits	106,260	82,664	105,413	21,123	119,925	123,660	133,252	135,917	138,636
2-152 Wellness Program	1,078	867	2,222	128	1,500	2,500	2,500	2,500	2,500
2-214 Conventions/Registrations	681	697	698		5,070	6,175	6,210	6,210	6,210
2-215 Postage	10,940	9,881	9,034	(2,627)	9,250	9,500	9,500	9,500	9,500
2-216 Telephone	20,674	11,790	10,345	1,711	13,620	11,200	12,405	11,610	11,820
2-217 Travel and Subsistence	5,888	799	10,077	2,115	5,800	7,800	7,950	7,950	7,950
2-218 Meeting Expense	3,283	3,358	3,311	525	3,880	3,930	3,930	3,930	3,930
2-221 Advertising and Promotion	1,112	2,739	4,769		1,500	3,500	3,500	3,500	3,500
2-222 Municipal Membership Fees	15,735	17,417	18,593	16,145	15,980	20,985	20,985	20,985	20,985
2-223 Printing and Binding	5,721	7,852	4,844	286	8,000	8,150	8,150	8,150	8,150
2-231 Accounting and Audit	26,400	36,351	36,200		29,000	35,000	35,000	35,000	35,000
2-232 Assessors	112,540	97,988	94,065	22,913	94,750	94,625	95,810	96,990	96,990
2-234 Education	2,797	4,504	7,517	600	7,075	21,550	15,000	15,000	15,000
2-237 Legal and Collection	36,008	33,702	29,569		30,000	30,000	30,000	30,000	30,000
2-238 Medical	5,242	5,242	5,544	1,386	5,200	5,200	5,200	5,200	5,200
2-239 Other Professional	56,506	57,680	45,529	4,694	23,700	30,400	27,900	22,900	22,900
2-252 Repairs: Equipment	2,970		647		3,500	3,675	3,700	3,725	3,750
2-262 Rental/Lease: Equipment/Furnishi	3,905	7,763	6,744	2,746	6,355	6,505	6,505	6,505	6,505
2-272 Insurance and Bond Premiums	1,350	1,465	2,069		1,350	1,350	1,380	1,410	1,440
2-291 Other General Services	9,749	2,888	10,671	(11,547)	11,750	17,850	17,850	17,850	17,850
2-295 Project: (specify)	6,000	75,563	500	10,000	7,500	12,500	12,500	12,500	12,500
2-515 Stationery, Office Supplies	17,492	15,822	19,079	2,331	19,250	19,250	19,750	19,750	19,750
2-519 Other General Supplies	2,312	4,738	3,503		2,500	2,500	2,500	2,500	2,500
2-761 Contributed to Capital Reserves	75,132		20,295						
2-812 Penalties, Interest, Overdraft	12,718	5,217	3,641	298	15,500	8,000	8,500	8,500	8,500
2-813 POS - Over/Short	(78)		660						
2-911 Rebates	28,589	34,545	12,772	25,970	15,350	15,675	15,925	15,925	15,925
2-912 Discounts	3,239								
2-926 Uncollectable Accounts	26,619	91,865	77,812			50,000	60,000	70,000	80,000
2-930 Amortization Expense	123,303	135,865			128,000	118,000	118,000	118,000	118,000
2-961 Transfer to (specify department)	4,980	5,000	5,000		5,000	5,000	5,000	5,000	5,000

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-969 Transfer to BCF	1,665								
Total 1201 General Administration	878,966	1,112,889	766,616	188,424	1,062,505	913,040	1,003,327	1,036,128	1,059,061
1202 Town Hall									
1-991 Other Income		(57)							
2-111 Salaries	19,796	23,397	19,193	537	13,375				
2-151 Payroll Benefits	4,230	4,056	3,787	57	3,020				
2-152 Wellness Program	53		150		75	75	75	75	75
2-216 Telephone	1,893	1,739	4,808	80	1,780	1,500	1,530	1,560	1,590
2-241 Janitorial Services	29,751	20,695	18,633	2,967	33,750	29,850	29,850	29,850	29,850
2-251 Repairs: Buildings	3,026	37,503	36,094	139	16,650	40,000	40,000	40,000	40,000
2-252 Repairs: Equipment	2,118	433	667		1,600	2,900	1,400	1,400	3,900
2-253 Repairs: Other	4,638	11,251	7,061	848	5,150	5,150	5,150	5,150	5,150
2-272 Insurance and Bond Premiums	6,089	7,233	7,332		7,190	7,500	7,650	7,800	7,960
2-291 Other General Services	10,021	11,160	7,786	4,515	10,625	13,245	9,795	9,845	9,895
2-511 Safety Materials, Clothing & Shoes	768	444	847	61	825	850	875	875	875
2-518 Janitorial Supplies	13	56	290		200	225	225	225	225
2-519 Other General Supplies	2,334	2,528	814		2,000	2,000	2,000	2,000	2,000
2-521 Fuel Oil Grease	1,079	997	737	271	1,000	1,050	1,100	1,160	1,160
2-531 Chemicals and Salts	31	671			750	750	750	750	750
2-541 Utilities: Electricity	29,059	23,987	26,592	2,243	25,940	27,765	28,235	30,710	32,750
2-542 Utilities: Gas	16,609	19,165	13,054	4,702	18,790	22,680	23,490	25,770	28,230
2-543 Utilities: Water and Sewer	1,651	2,095	1,827	193	2,040	2,200	2,240	2,285	2,335
Total 1202 Town Hall	133,159	167,353	149,672	16,613	144,760	157,740	154,365	159,455	166,745
1203 Computer Services									
1-451 Custom Work	(1,395)	(435)	(300)	(75)					
1-961 Transfer from (specify department)	(1,200)	(1,200)	(1,200)		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
1-963 Transfer from (specify department)	(8,000)	(8,000)	(8,000)		(8,000)	(12,000)	(12,000)	(12,000)	(12,000)
1-964 Transfer from (specify department)	(8,000)	(8,000)	(8,000)		(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
1-991 Other Income	(352)	(197)							
2-226 Internet	21,482	27,912	34,275	2,850	23,780	27,280	27,580	27,580	27,580
2-227 Software and Upgrades	70,210	71,804	131,541	32,263	87,530	80,670	81,195	81,720	82,245
2-234 Education		9,836	1,613		6,000	6,000	6,000	6,000	6,000
2-252 Repairs: Equipment	11,231	11,792	23,501	4,948	11,700	11,700	11,700	11,700	11,700
2-275 Software Support/Upgrades	96,786	147,550	170,827	72,807	111,710	132,210	132,210	132,210	132,210
2-291 Other General Services			4,843						
2-515 Stationery, Office Supplies	1,449	375		26	2,000	2,000	2,000	2,000	2,000
2-519 Other General Supplies	27,827	16,805	17,254		26,500	21,500	20,000	20,000	20,000

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
Total 1203 Computer Services	210,038	268,242	366,354	112,819	252,020	260,160	259,485	260,010	260,535
1204 Communications/Public Relations									
1-991 Other Income	(521)	(2,228)							
2-111 Salaries	71,668	62,179	74,384	22,907	71,900	117,608	119,960	122,359	124,806
2-151 Payroll Benefits	23,163	12,514	15,282	4,135	17,215	26,021	26,561	27,092	27,633
2-152 Wellness Program		259	500		500	1,000	1,000	1,000	1,000
2-214 Conventions/Registrations					1,600	1,600	1,600	1,600	1,600
2-216 Telephone	432	527	1,762	175	565	1,875	890	1,905	1,920
2-217 Travel and Subsistence	1,385				1,200	1,300	1,300	1,300	1,300
2-218 Meeting Expense	93				300	300	300	300	300
2-221 Advertising and Promotion	29,867	36,762	41,590	4,193	32,000	38,400	39,380	39,900	40,460
2-222 Municipal Membership Fees	73		175			350	350	350	350
2-227 Software and Upgrades						13,200	13,280	13,360	13,440
2-234 Education	1,659	50	1,550		1,050	1,100	1,100	1,100	1,100
2-239 Other Professional	8,950	1,500							
2-275 Software Support/Upgrades	2,402	16,793	14,238	4,530	15,840				
2-291 Other General Services			150						
2-295 Project: (specify)	203	9,221	19,563	1,500	6,000	6,000	6,000	6,000	6,000
2-515 Stationery, Office Supplies	597	147	167	115	500	500	500	500	500
2-519 Other General Supplies		172	40			200	200	200	200
2-969 Transfer to BCF	1,575								
Total 1204 Communications/Public Rel	141,546	137,896	169,401	37,555	148,670	209,454	212,421	216,966	220,609
2101 Police Services									
1-432 Sale of Information	(19,238)	(11,654)	(11,140)	(2,720)	(12,300)	(12,500)	(12,800)	(12,800)	(12,800)
1-531 Fines: Own	(159,174)	(116,271)	(106,131)	(17,965)	(141,500)	(142,000)	(142,500)	(142,500)	(142,500)
1-843 Conditional Programs	(363,856)	(363,856)	(363,856)		(364,232)	(364,232)	(364,232)	(364,232)	(364,232)
1-961 Transfer from (specify department)	(5,000)	(5,000)	(5,000)		(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1-962 Transfer from (specify department)	(6,000)	(6,000)	(6,000)		(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
1-963 Transfer from (specify department)	(16,980)	(17,000)	(17,000)		(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
1-964 Transfer from (specify department)	(1,200)	(1,200)	(1,200)		(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
1-965 Transfer from (specify department)	(800)	(800)	(800)		(800)	(800)	(800)	(800)	(800)
1-966 Transfer from (specify department)	(4,000)	(4,000)	(4,000)		(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
1-991 Other Income	(188)	(814)							
2-111 Salaries	281,173	255,886	265,276	47,640	277,095	367,278	396,389	404,316	412,402
2-151 Payroll Benefits	61,066	45,398	48,087	9,042	66,520	77,066	82,982	84,641	86,335
2-152 Wellness Program	1,722	1,665	1,062		1,500	1,500	1,500	1,500	1,500
2-212 Communication System	1,424	2,338	10,667	651	3,400	3,400	3,400	3,400	3,400

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-214 Conventions/Registrations					250	250	250	250	250
2-215 Postage	141	205	166	3	100	200	200	200	200
2-216 Telephone	4,191	3,675	4,906	824	2,190	3,850	4,880	4,915	3,950
2-217 Travel and Subsistence	2,533	457			1,500	4,600	4,625	4,625	4,625
2-222 Municipal Membership Fees	100	100	100		125	125	125	125	125
2-234 Education	5,284	1,267	3,980		1,000	4,500	8,000	11,500	11,500
2-239 Other Professional			8,916			10,000	10,000	10,000	10,000
2-252 Repairs: Equipment	2,716	7,003	3,530	10	3,800	3,800	3,800	3,800	3,800
2-272 Insurance and Bond Premiums	4,311	4,864	4,353		5,000	4,500	4,590	4,680	4,770
2-275 Software Support/Upgrades	2,048	3,409	4,669	2,576	2,825	2,825	2,875	2,875	2,875
2-291 Other General Services	915	1,399	185			4,500	4,500	4,500	4,500
2-333 Police Services	1,335,000	1,415,990	1,440,852		1,355,685	1,517,632	1,572,072	1,702,072	1,752,072
2-511 Safety Materials, Clothing & Shoes	2,815	2,829	1,777		3,250	12,750	7,250	7,500	7,500
2-515 Stationery, Office Supplies	3,673	1,530	503		1,800	1,800	1,800	1,800	1,800
2-519 Other General Supplies	6,501	1,262	4	5,111	8,750	750	750	750	750
2-521 Fuel Oil Grease	6,065	3,972	7,918	1,557	7,000	7,400	7,820	8,260	8,260
2-771 Grant: (specify) individuals, comm	1,346	839	1,472	80	1,000	800	800	800	800
2-926 Uncollectable Accounts	(1,479)								
2-930 Amortization Expense	34,013	34,013			34,000	34,000	34,000	34,000	34,000
2-969 Transfer to BCF	340								
Total 2101 Police Services	1,179,462	1,261,506	1,293,296	46,809	1,224,758	1,510,794	1,599,076	1,742,977	1,801,882
2301 Fire Protection									
1-351 (specify) [fire, road, utility, etc]	(9,016)	(14,915)	(18,015)		(1,500)	(18,000)	(18,000)	(18,000)	(18,000)
1-431 Sale of Service	(29,151)	(19,433)	(10,585)	(8,290)	(28,000)	(15,000)	(22,000)	(29,000)	(29,000)
1-461 Fire	(2,400)	(1,000)	(1,300)		(500)	(1,500)	(2,000)	(2,500)	(2,500)
1-591 Gifts/General Donations			(487)						
1-991 Other Income	(9,732)	(1,999)		(700)					
1-993 Gain (Loss) on Disposal of Asset		(11,500)	(4,845)						
2-111 Salaries	188,757	190,737	198,721	31,715	201,120	200,410	239,410	251,410	263,410
2-151 Payroll Benefits	17,737	17,810	17,275	3,682	11,140	11,365	11,535	11,705	11,705
2-152 Wellness Program	217	213	215						
2-212 Communication System	7,403	11,268	13,699	3,242	11,225	13,125	14,175	15,325	15,325
2-215 Postage	61	15	187		50	100	125	150	150
2-216 Telephone	4,491	4,830	4,886	566	3,530	5,300	5,370	5,445	5,520
2-217 Travel and Subsistence	1,214	477	544		1,500	2,300	3,050	4,050	4,050
2-222 Municipal Membership Fees	4,046	4,132	4,191	180	4,020	4,150	4,300	4,400	4,400
2-234 Education	4,634	2,500	2,958	1,400	5,500	12,000	9,500	10,500	10,500

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-241 Janitorial Services	3,600	3,600	3,750	1,800	3,600	4,100	4,250	4,500	4,500
2-249 Contracted Service (Specify)	20,076	20,274	20,913	20,913	20,915	20,915	21,915	21,915	21,915
2-251 Repairs: Buildings	13,254	3,426	3,985	819	5,000	5,000	5,000	5,000	5,000
2-252 Repairs: Equipment	12,953	19,621	17,035	2,847	10,250	15,500	18,000	20,500	20,500
2-253 Repairs: Other	562	92	3,108	140	11,250	2,250	2,250	2,250	2,250
2-254 Repairs: Structures		266							
2-272 Insurance and Bond Premiums	23,162	21,425	22,828		22,015	24,720	25,210	25,710	26,220
2-291 Other General Services	5,658	8,422	14,937	122	8,630	12,325	10,540	12,325	12,325
2-511 Safety Materials, Clothing & Shoes	17,467	12,646	8,623	269	12,000	13,950	15,900	17,850	17,850
2-519 Other General Supplies	8,442	9,953	6,245	772	10,650	11,550	8,950	9,850	9,850
2-521 Fuel Oil Grease	4,784	7,471	8,276	1,186	6,000	6,300	6,800	7,550	7,550
2-524 Consumable, Small Tools	176	568	704	48	750	1,000	1,350	1,850	1,850
2-541 Utilities: Electricity	16,020	15,476	16,246	1,465	16,265	18,435	18,835	20,060	21,390
2-542 Utilities: Gas	12,347	12,193	10,373	3,780	12,205	13,880	14,320	15,550	16,960
2-543 Utilities: Water and Sewer	466	475	485	82	610	600	610	625	645
2-926 Uncollectable Accounts		105	(105)						
2-930 Amortization Expense	48,198	119,074			48,000	120,000	120,000	120,000	120,000
2-969 Transfer to BCF	1,200								
Total 2301 Fire Protection	366,626	438,222	344,847	66,038	396,225	484,775	519,395	539,020	554,365
2401 Disaster Services - Risk Management									
1-831 Wage Subsidies			(6,300)						
1-843 Conditional Programs	(48,799)	(827,669)	3,797						
1-941 Drawn from Operating Reserve		(1,031,764)							
1-991 Other Income	(47)	(9,849)							
2-111 Salaries	27,488	860,698	42,761	3,731	5,840	60,983	62,203	63,447	64,716
2-151 Payroll Benefits	4,761	122,687	6,099	680	1,240	11,057	11,278	11,504	11,734
2-152 Wellness Program	24	24	61						
2-214 Conventions/Registrations		700							
2-216 Telephone					180				
2-217 Travel and Subsistence	456	1,483	22		1,500	1,500	1,500	1,500	1,500
2-221 Advertising and Promotion		1,005							
2-222 Municipal Membership Fees	48	292	243	299					
2-226 Internet					740	760	780	780	780
2-234 Education	13,202	3,818	14,583	127	7,700	10,200	11,200	12,700	12,700
2-239 Other Professional	6,512				3,000	3,100	3,100	3,100	3,100
2-252 Repairs: Equipment	84		647						
2-272 Insurance and Bond Premiums			3,891			4,000	4,080	4,160	4,240

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-291 Other General Services	805	172	14		250	250	250	250	250
2-295 Project: (specify)	22,538	1,412,417	10,317						
2-519 Other General Supplies	8,314	362,778	903		4,200	4,250	4,250	4,250	4,250
2-831 Interest					14,000	39,900	197,000	190,000	185,000
2-930 Amortization Expense	1,071	1,071							
2-969 Transfer to BCF	1,680								
Total 2401 Disaster Services - Risk Man	38,137	897,863	77,038	4,837	38,650	136,000	295,641	291,691	288,270
2601 Safety Codes - Drumheller									
1-431 Sale of Service	(60)	(10)	(30)	(20)					
1-521 License (specify)	(6,272)	(3,543)	(5,667)	(1,116)	(6,150)	(6,150)	(6,150)	(6,150)	(6,150)
1-522 Permits (specify)	(32,058)	(21,594)	(30,414)	(8,636)	(25,500)	(26,000)	(27,000)	(27,000)	(27,000)
1-525 Permits (specify)	(45,654)	(23,918)	(46,383)	(9,372)	(48,000)	(49,000)	(50,000)	(50,000)	(50,000)
1-526 Permits (specify)	(4,307)	(2,505)	(3,098)	(484)	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
1-991 Other Income	(13)	(72)	(397)						
2-111 Salaries	24,815	14,449	24,520	4,601	20,845	22,700	23,154	23,617	24,089
2-151 Payroll Benefits	3,816	2,666	5,391	1,085	5,025	5,493	5,603	5,715	5,830
2-152 Wellness Program		223	186		200	200	200	200	200
2-215 Postage	8	3			150	150	150	150	150
2-216 Telephone	369	362	658	136	510	650	660	670	680
2-223 Printing and Binding	819	1,343	671	41	800	800	800	800	800
2-234 Education	405	425	75		500	500	500	500	500
2-239 Other Professional	66,220	16,057	51,049	6,057	58,900	59,950	61,350	61,350	61,350
2-291 Other General Services		750	163		200	200	200	200	200
2-295 Project: (specify)	3,446	2,107	3,306	505	3,838	3,876	3,915	3,915	3,915
2-511 Safety Materials, Clothing & Shoes			45						
2-515 Stationery, Office Supplies	85	251	399	320	250	250	250	250	250
2-930 Amortization Expense	1,047	1,047			1,100	1,100	1,100	1,100	1,100
Total 2601 Safety Codes - Drumheller	12,666	(11,959)	474	(6,883)	8,168	10,219	10,232	10,817	11,414
2602 Safety Codes - Palliser									
1-431 Sale of Service	(70,438)	(70,438)	(70,438)	(17,610)	(72,350)	(73,800)	(75,275)	(75,275)	(75,275)
1-521 License (specify)	(116,826)	(87,315)	(74,645)	(4,550)					
1-522 Permits (specify)	(147,103)	(112,031)	(156,168)	(34,288)					
1-525 Permits (specify)	(218,764)	(218,636)	(291,899)	(22,837)					
1-526 Permits (specify)	(11,651)	(16,518)	(17,374)	(1,754)					
1-527 Permits	(3,183)	(3,640)	(2,974)	(1,019)					
1-599 Government Rebates	497,527	438,035	543,164	64,329					
1-991 Other Income	(41)	(185)							

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-111 Salaries	63,903	59,744	69,103	12,414	56,915	59,491	60,681	61,894	63,132
2-151 Payroll Benefits	11,314	10,388	13,624	2,701	13,085	14,397	14,685	14,978	15,278
2-152 Wellness Program		743	481		500	500	500	500	500
2-214 Conventions/Registrations						450	450	450	450
2-215 Postage	36	55	164	22	100	100	100	100	100
2-216 Telephone	1,199	631	74	18	1,320	250	255	260	265
2-217 Travel and Subsistence	343				500	500	500	500	500
2-223 Printing and Binding	1,228	2,014	1,006	62	1,450	1,500	1,550	1,550	1,550
2-234 Education	715	325	80		275	275	275	275	275
2-291 Other General Services			51						
2-515 Stationery, Office Supplies					500	500	500	500	500
2-961 Transfer to (specify department)	1,200	1,200	1,200		1,200	1,200	1,200	1,200	1,200
Total 2602 Safety Codes - Palliser	9,459	4,372	15,449	(2,512)	3,495	5,363	5,421	6,932	8,475
2603 Development Permits									
1-521 License (specify)	(1,800)	(700)	(250)						
1-523 Permits (specify)	(13,569)	(10,870)	(11,283)	(1,714)	(13,250)	(13,500)	(13,750)	(13,750)	(13,750)
1-524 Permits (specify)	(3,972)	(3,545)	(5,037)	(960)	(3,550)	(3,600)	(3,675)	(3,675)	(3,675)
1-991 Other Income	(162)	(146)	(564)						
2-111 Salaries	50,333	19,473	45,332	8,743	39,030	44,134	45,017	45,917	46,836
2-151 Payroll Benefits	6,525	3,384	10,924	2,168	9,670	10,681	10,894	11,112	11,334
2-152 Wellness Program		359	361		500	500	500	500	500
2-214 Conventions/Registrations					725	725	725	725	725
2-215 Postage	367	200	483	70	500	500	500	500	500
2-216 Telephone	1,419	446	686	136	400	700	715	730	745
2-217 Travel and Subsistence	(6)					1,000	1,000	1,000	1,000
2-218 Meeting Expense	2,247	634			1,200	2,100	2,100	2,100	2,100
2-221 Advertising and Promotion	10,144	11,499	12,711	1,831	10,750	11,600	11,820	12,060	12,320
2-222 Municipal Membership Fees						425	425	425	425
2-223 Printing and Binding	1,637	2,685	1,341	82	1,700	1,700	1,700	1,700	1,700
2-234 Education	869		5,345	795	3,000	1,000	1,000	1,000	1,000
2-239 Other Professional		250	2,750			50,000	50,000		
2-291 Other General Services	250	6,550							
2-515 Stationery, Office Supplies	752	42	300		500	500	500	500	500
2-519 Other General Supplies	105		50						
Total 2603 Development Permits	55,139	30,261	63,149	11,151	51,175	108,465	109,471	60,844	62,260
2610 Animal Control									
1-521 License (specify)	(10,536)	(8,757)	(6,629)	(4,890)	(10,650)	(10,900)	(11,150)	(11,150)	(11,150)

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-215 Postage	245	304	248	203	300	300	300	300	300
2-239 Other Professional	3,500	600	140		3,500	3,500	3,500	3,500	3,500
2-291 Other General Services	1,720	463	509		2,000	2,000	2,000	2,000	2,000
2-519 Other General Supplies	631	1,350	382		1,000	1,000	1,000	1,000	1,000
2-961 Transfer to (specify department)	16,980	17,000	17,000		17,000	17,000	17,000	17,000	17,000
Total 2610 Animal Control	12,540	10,960	11,650	(4,687)	13,150	12,900	12,650	12,650	12,650
2611 Weed Control									
1-451 Custom Work	(6,887)	(1,081)	(1,901)		(7,000)	(10,000)	(10,000)	(10,000)	(10,000)
1-991 Other Income		(4)							
2-111 Salaries	1,418	1,200	1,997		1,000	1,025	1,040	1,060	1,060
2-151 Payroll Benefits	133	243	255						
2-215 Postage		3	14		500	500	500	500	500
2-234 Education	1,285				1,000	1,000	1,000	1,000	1,000
2-252 Repairs: Equipment		892	348		500	500	500	500	500
2-272 Insurance and Bond Premiums	736	869	703		890	800	820	840	860
2-291 Other General Services	11,437	9,669	8,121		16,500	25,600	25,600	25,600	25,600
2-511 Safety Materials, Clothing & Shoes	168		219		200	200	200	200	200
2-519 Other General Supplies	714	268	388		1,350	1,975	1,975	1,975	1,975
2-521 Fuel Oil Grease	399	505	97		500	500	500	500	500
2-531 Chemicals and Salts	139								
2-961 Transfer to (specify department)	6,000	6,000	6,000		6,000	6,000	6,000	6,000	6,000
Total 2611 Weed Control	15,542	18,564	16,241		21,440	28,100	28,135	28,175	28,195
2612 Mosquito Control									
1-991 Other Income		(10)							
2-111 Salaries	3,343	8,769	831						
2-151 Payroll Benefits	413	1,817	209						
2-215 Postage		107	207						
2-234 Education	612		496	110	1,000	1,050	1,075	1,075	1,075
2-242 Contract: (specify)		16,875			20,000	20,000	20,000	20,000	20,000
2-252 Repairs: Equipment	1,266	29			650	650	650	650	650
2-291 Other General Services	547	1,148	323		300	300	300	300	300
2-511 Safety Materials, Clothing & Shoes	64	5	194		250	250	250	250	250
2-519 Other General Supplies	122	15	576		350	350	350	350	350
2-531 Chemicals and Salts	(3,245)	21,076	160		25,000	25,000	25,000	25,000	25,000
Total 2612 Mosquito Control	3,122	49,831	2,996	110	47,550	47,600	47,625	47,625	47,625
3101 Engineering Administration									
1-331 Sale to Provincial Government	(8,500)	(8,500)	(8,500)		(8,500)	(8,500)	(8,500)	(8,500)	(8,500)

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
1-942 Drawn from Capital Reserve						(152,516)	(233,349)	(238,016)	(242,776)
1-991 Other Income	(183)	(824)							
1-993 Gain (Loss) on Disposal of Asset	(478)		(3,609)						
2-111 Salaries	284,670	275,188	262,387	43,351	286,410	336,722	409,825	418,022	426,382
2-151 Payroll Benefits	57,191	51,968	63,520	10,598	62,685	67,669	80,437	82,046	83,687
2-152 Wellness Program	763	569	1,810		1,000	1,000	1,000	1,000	1,000
2-212 Communication System	3,707	6,272	4,663	1,753	5,500	7,900	7,900	7,900	7,900
2-214 Conventions/Registrations	300					1,000	1,000	1,000	1,000
2-215 Postage	854	102	80		750	775	775	775	775
2-216 Telephone	6,926	6,755	5,298	748	4,500	5,400	5,480	5,560	5,640
2-217 Travel and Subsistence	700		413		1,500	1,500	1,500	1,500	1,500
2-222 Municipal Membership Fees	872	1,007	1,312	1,074	1,225	1,225	1,225	1,225	1,225
2-223 Printing and Binding	410	245	236	16	900	900	900	900	900
2-234 Education	108		1,916		1,800	1,800	1,800	1,800	1,800
2-239 Other Professional	4,874	11,662	10,366	419	10,000	10,000	10,000	10,000	10,000
2-291 Other General Services	65	603	24	3,065	1,000	2,000	2,000	2,000	2,000
2-515 Stationery, Office Supplies	813	364	3,509	161	1,000	1,000	1,000	1,000	1,000
2-519 Other General Supplies	125	2,165	2,316	139	150	150	150	150	150
2-930 Amortization Expense	232,355	246,219	2,311		232,355	232,355	232,355	232,355	232,355
2-969 Transfer to BCF	105								
2-993 Loss on Disposal of Asset			48,800						
Total 3101 Engineering Administration	585,677	593,795	396,852	61,324	602,275	510,380	515,498	520,717	526,038
3102 Workshop and Yards									
1-422 Programs (Taxable)	(1,200)	(950)	(1,200)	(300)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
1-451 Custom Work	(391)	(1,438)	(138)		(500)	(500)	(500)	(500)	(500)
1-991 Other Income	(107)	(2,916)	50						
2-111 Salaries	112,826	117,279	152,457	33,768	284,240	243,927	248,806	253,782	258,858
2-151 Payroll Benefits	25,649	21,429	35,593	10,956	66,360	58,241	59,406	60,594	61,806
2-152 Wellness Program	500	1,000	562		500	500	500	500	500
2-212 Communication System			4,361	290					
2-216 Telephone	1,303	2,300	1,825	373	1,425	1,650	1,680	1,710	1,740
2-223 Printing and Binding	532	912	1,331	126					
2-234 Education	1,163				1,500	1,500	1,500	1,500	1,500
2-241 Janitorial Services	9,519	6,049	12,225	1,868	7,000	7,000	7,000	7,000	7,000
2-251 Repairs: Buildings	18,339	71,690	46,592	17,758	8,050	8,050	8,050	8,050	8,050
2-252 Repairs: Equipment	13,748	25,890	13,153	6,723	12,000	12,000	12,000	12,000	12,000
2-253 Repairs: Other	8,951	10,064	16,471	10,742	10,000	10,000	10,000	10,000	10,000

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-254 Repairs: Structures	173	2,341	8,389	731	9,200	1,200	1,200	1,200	1,200
2-272 Insurance and Bond Premiums	17,897	19,414	20,935		19,940	21,600	22,030	22,470	22,920
2-291 Other General Services	18,802	17,011	43,935	1,869	20,700	20,790	20,937	21,088	21,088
2-511 Safety Materials, Clothing & Shoes	5,106	10,114	5,113	1,064	7,000	7,000	7,000	7,000	7,000
2-515 Stationery, Office Supplies		4,969	3,264	52	1,200	1,200	1,200	1,200	1,200
2-518 Janitorial Supplies	844	1,011	1,257	429	1,500	1,500	1,500	1,500	1,500
2-519 Other General Supplies	12,892	7,676	8,302	2,767	10,350	5,550	5,550	5,550	5,550
2-521 Fuel Oil Grease	22,592	26,897	19,200	3,400	25,000	25,500	26,000	26,500	26,500
2-524 Consumable, Small Tools	7,439	1,593	4,203	1,693	6,000	6,000	6,000	6,000	6,000
2-541 Utilities: Electricity	43,760	44,881	37,743	2,846	43,110	50,130	51,100	54,990	58,640
2-542 Utilities: Gas	32,580	34,335	25,164	10,696	26,920	29,690	30,510	33,490	36,680
2-543 Utilities: Water and Sewer	6,077	6,339	6,287	943	5,710	6,500	6,630	6,770	6,920
2-961 Transfer to (specify department)	4,000	4,000	4,000		4,000	4,000	4,000	4,000	4,000
Total 3102 Workshop and Yards	362,994	431,890	471,074	108,794	570,005	521,828	530,899	545,194	558,952
3202 Roads and Streets									
1-441 Sale of Utility			(1,015)						
1-451 Custom Work	(3,889)	(5,502)	(3,137)	(1,299)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
1-991 Other Income	(2,432)	(1,525)	(2,882)	(572)					
1-993 Gain (Loss) on Disposal of Asset	(11,617)	(8,789)							
2-111 Salaries	286,858	299,620	249,380	56,775	327,805	294,278	300,164	306,167	312,290
2-151 Payroll Benefits	52,347	54,064	58,833	13,467	68,770	66,262	67,587	68,939	70,318
2-152 Wellness Program	275	764	472		500	500	500	500	500
2-215 Postage	4	3	3						
2-216 Telephone	322	497	1,098	255	510	1,200	1,225	1,250	1,275
2-242 Contract: (specify)	54,441	55,240	55,690	6,722	56,500	46,500	46,500	46,500	46,500
2-252 Repairs: Equipment	73,480	89,958	130,616	20,988	77,500	77,500	77,500	77,500	77,500
2-254 Repairs: Structures	46,882	23,565	62,851	1,195	86,600	105,200	100,600	91,500	91,500
2-272 Insurance and Bond Premiums	13,263	15,213	17,324		15,200	18,000	18,360	18,730	19,100
2-291 Other General Services	13,618	459,642	7,899	2,088	4,400	4,400	4,400	4,400	4,400
2-511 Safety Materials, Clothing & Shoes	853	267	459		1,500	1,500	1,500	1,500	1,500
2-519 Other General Supplies	1,684	2,804	1,049	91	2,450	2,450	2,450	2,450	2,450
2-521 Fuel Oil Grease	38,483	33,803	42,045	13,601	40,000	42,000	44,100	46,310	46,310
2-531 Chemicals and Salts	7,522	15,254	10,480	94	15,900	17,000	17,000	17,000	17,000
2-535 Sand and Gravel	53,853	42,135	26,112	9,423	56,000	56,000	56,000	56,000	56,000
2-926 Uncollectable Accounts	600	1,523	(1,523)						
2-930 Amortization Expense	1,116,312	1,090,756			541,778	330,480	269,968	384,930	617,370
Total 3202 Roads and Streets	1,742,859	2,169,292	655,754	122,828	1,287,913	1,055,770	1,000,354	1,116,176	1,356,513

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
3203 Street Lighting									
1-991 Other Income	(1,740)	(483)	(1,633)		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
2-111 Salaries	6,863	10,231	3,949	389					
2-151 Payroll Benefits	925	1,775	2,637	84					
2-254 Repairs: Structures	5,863	11,356	10,398		15,200	15,200	15,200	15,200	15,200
2-291 Other General Services	3,672	5,430			1,600	1,600	1,600	1,600	1,600
2-519 Other General Supplies	2,298	916	360		300	300	300	300	300
2-541 Utilities: Electricity	436,260	317,478	443,428	37,597	450,640	493,720	508,170	528,080	563,150
Total 3203 Street Lighting	454,141	346,703	459,139	38,070	457,740	500,820	515,270	535,180	570,250
3204 Traffic Services									
1-991 Other Income	(636)	(47)							
2-111 Salaries	16,126	23,860	18,320		8,920	9,140	9,280	9,460	9,460
2-151 Payroll Benefits	3,288	4,545	4,436	4	2,010	2,050	2,085	2,115	2,115
2-152 Wellness Program	35		100		50	50	50	50	50
2-222 Municipal Membership Fees		2,030							
2-252 Repairs: Equipment					450	450	450	450	450
2-254 Repairs: Structures	11,146	10,521	15,844	3,737	6,900	6,900	6,900	6,900	6,900
2-272 Insurance and Bond Premiums	30	31	33		30	40	40	40	40
2-291 Other General Services	16,498	19,500	28,083		20,000	30,000	30,200	30,200	30,200
2-519 Other General Supplies	468	149	1,470	25	600	600	600	600	600
Total 3204 Traffic Services	46,955	60,589	68,286	3,766	38,960	49,230	49,605	49,815	49,815
3205 Bridges									
2-239 Other Professional			11,396						
Total 3205 Bridges			11,396						
3211 Primary/Secondary Highways									
1-331 Sale to Provincial Government		(202,894)	(1,636,433)						
1-451 Custom Work		(6,750)							
2-242 Contract: (specify)		209,644	1,636,433						
Total 3211 Primary/Secondary Highway									
3301 Airport									
1-441 Sale of Utility	(21,936)	(28,973)	(118,997)	(8,976)	(27,000)				
1-444 Sale of Materials						(120,000)	(130,000)	(140,000)	(150,000)
1-569 Rental: Other	(3,000)	(3,300)	(3,300)		(3,025)	(3,025)	(3,025)	(3,025)	(3,025)
1-991 Other Income		(26)							
2-111 Salaries	9,102	5,892	6,305			28,000	42,840	43,697	44,571
2-151 Payroll Benefits	1,459	1,080	1,124	11		6,776	10,367	10,574	10,786
2-212 Communication System	164	168	2,626	176	200	200	200	200	200

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-216 Telephone			233	118		500	510	520	530
2-222 Municipal Membership Fees	200	200	200	250		250	250	250	250
2-226 Internet	495	660	660	165	665	670	675	675	675
2-241 Janitorial Services			350						
2-242 Contract: (specify)		6,620							
2-251 Repairs: Buildings	2,105	394	2,942	141	2,155	2,155	2,155	2,155	2,155
2-253 Repairs: Other	138	176	2,406	270	1,500	1,500	1,500	1,500	1,500
2-254 Repairs: Structures	1,682	754	10,575		9,200	11,200	11,200	11,200	11,200
2-272 Insurance and Bond Premiums	6,467	5,820	6,228		6,920	6,500	6,630	6,760	6,900
2-291 Other General Services	6,905	13,445	21,330	285	16,500	14,510	14,510	14,510	14,510
2-512 Goods for Re-Sale	19,563	23,259	110,228		22,000	110,000	119,000	128,000	137,000
2-518 Janitorial Supplies	178	66	3		500	500	500	500	500
2-519 Other General Supplies	798	616	2,108						
2-521 Fuel Oil Grease	5								
2-541 Utilities: Electricity	6,149	5,158	7,489	705	5,875	7,040	7,230	7,550	8,050
2-542 Utilities: Gas	1,011	1,271	1,586	623	1,200	1,200	1,240	1,290	1,350
2-543 Utilities: Water and Sewer	203		60	40	255	250	255	260	265
2-812 Penalties, Interest, Overdraft	1,260	1,600	5,198	428	1,525	1,550	1,575	1,575	1,575
2-930 Amortization Expense	68,020	67,414			68,000	53,000	53,000	53,000	53,000
Total 3301 Airport	100,968	102,294	59,354	(6,014)	106,720	122,776	140,612	141,191	141,992
3701 Storm Sewers									
2-111 Salaries			875						
2-291 Other General Services			1,560						
Total 3701 Storm Sewers			2,435						
4301 Garbage Collection									
1-441 Sale of Utility	(112,393)	(123,926)	(128,367)	(22,739)	(125,700)	(132,400)	(139,400)	(147,400)	(156,400)
1-991 Other Income	(18)	(62)							
2-111 Salaries	21,583	20,846	17,383						
2-151 Payroll Benefits	4,439	3,562	3,015						
2-214 Conventions/Registrations	575				750				
2-222 Municipal Membership Fees	167,783	154,344	157,319	157,006	157,310	157,310	160,510	163,760	163,760
2-239 Other Professional	214,798	212,841	210,547	35,594	213,900	227,400	232,400	237,400	242,400
2-252 Repairs: Equipment		2,439	2,408		3,000	3,000	3,000	3,000	3,000
2-926 Uncollectable Accounts		127	(127)						
Total 4301 Garbage Collection	296,767	270,171	262,178	169,861	249,260	255,310	256,510	256,760	252,760
5101 FCSS Administration									
1-751 Other Local Governments		(17,880)	(17,880)			(893)	(893)	(893)	(893)

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
1-841 Wage Subsidies		(4,751)							
1-843 Conditional Programs	(234,050)	(220,792)	(247,308)		(234,050)	(236,450)	(234,050)	(234,050)	(234,050)
1-991 Other Income	(10,621)	(325)	(100)	(108)	(12,592)	(7,884)	(7,884)	(7,884)	(7,884)
2-111 Salaries	112,445	121,980	142,733	27,947	142,430	145,479	148,389	151,357	154,384
2-151 Payroll Benefits	27,388	21,012	18,950	4,681	33,595	33,482	34,152	34,835	35,532
2-152 Wellness Program	684	500	519		1,100	1,100	1,100	1,100	1,100
2-214 Conventions/Registrations	1,391		459		1,125	1,325	1,337	1,337	1,337
2-215 Postage	77	339	273	28	100	100	101	101	101
2-216 Telephone	1,427	2,589	2,798	664	1,600	3,700	2,750	3,800	2,850
2-217 Travel and Subsistence	1,664	177	315		2,000	3,000	3,030	3,030	3,030
2-221 Advertising and Promotion	161	1,750	2,623		2,860	2,860	2,890	2,890	2,890
2-222 Municipal Membership Fees	808	1,522	21		910	910	920	920	920
2-223 Printing and Binding	380	288	236	16	400	400	404	404	404
2-231 Accounting and Audit	2,250	1,500	1,600		1,250	1,600	1,600	1,600	1,600
2-234 Education	368	1,067	874	25	1,100	1,100	1,111	1,111	1,111
2-239 Other Professional						10,000			
2-272 Insurance and Bond Premiums	115	63							
2-291 Other General Services	4,212	113	676		80	80	81	81	81
2-295 Project: (specify)			2,770		9,885	16,285	14,905	14,905	14,905
2-296 Project: (specify)						800	800	800	800
2-514 Program Materials		756	163	48	800	800	810	810	810
2-515 Stationery, Office Supplies	270	21,256	472	37	375	375	380	380	380
2-519 Other General Supplies	313	657	708		800		20	20	20
2-926 Uncollectable Accounts	(1,716)								
2-961 Transfer to (specify department)	1,200	1,200	1,200		1,200	1,215	2,445	2,445	2,445
2-969 Transfer to BCF	5,314								
Total 5101 FCSS Administration	(85,920)	(66,979)	(87,898)	33,338	(45,032)	(20,616)	(25,602)	(20,901)	(18,127)
5103 Seniors Services									
1-751 Other Local Governments						(11,206)	(11,206)	(11,206)	(11,206)
1-991 Other Income	(47)	(142)	(300)		(53,155)				
2-111 Salaries	49,157	38,301	51,496	14,046	61,725	53,007	54,067	55,148	56,251
2-151 Payroll Benefits	12,167	9,151	11,993	2,133	12,560	12,828	13,085	13,347	13,614
2-152 Wellness Program	144	500	484		500	500	500	500	500
2-214 Conventions/Registrations					300	300	303	303	303
2-215 Postage	57				75	575	76	76	76
2-216 Telephone	322	1,395	915	164	800	990	2,010	1,030	1,050
2-217 Travel and Subsistence					650	900	917	917	917

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-221 Advertising and Promotion	275	156	141		1,750	1,300	1,341	1,341	1,341
2-222 Municipal Membership Fees					55	55	56	56	56
2-234 Education	56				400	600	610	610	610
2-291 Other General Services		112			80	80	80	80	80
2-295 Project: (specify)	4,235	1,943	6,776		5,800	5,450	5,505	5,505	5,505
2-296 Project: (specify)	1,286	1,115	250		10,106		20	20	20
2-297 Project: (specify)					500	500	500	500	500
2-298 Project (specify)					28,601				
2-514 Program Materials	3,701	5,223	1,679		4,100	4,100	4,145	4,145	4,145
2-515 Stationery, Office Supplies	702	769	172	82	500	850	505	855	505
2-519 Other General Supplies	108	73	24		200	200	205	210	210
Total 5103 Seniors Services	72,163	58,596	73,630	16,425	75,547	71,029	72,719	73,437	74,477
5105 Seasonal FCSS Programs									
1-421 Programs (Taxable)	(11,410)								
1-433 Advertising	(10,816)	75			(3,250)		(6,565)	(6,565)	(6,565)
1-595 Grants: Individuals/Service Organiz	(3,400)	(1,000)	(1,500)		(1,000)	(1,000)	(1,330)	(1,330)	(1,330)
1-991 Other Income			(500)				(3,640)	(3,640)	(3,640)
2-111 Salaries		1,169		217					
2-151 Payroll Benefits		145		21					
2-217 Travel and Subsistence	243				500	505	510	510	510
2-221 Advertising and Promotion	359	95			200	100	200	200	200
2-222 Municipal Membership Fees			1,000						
2-223 Printing and Binding	11,691	397			1,315	1,500	8,630	8,630	8,630
2-234 Education	4,255	8					4,080	4,080	4,080
2-291 Other General Services	37	600				40	40	40	40
2-295 Project: (specify)	21,435	6,563	4,458	97	7,700	8,495	10,340	10,340	10,340
2-514 Program Materials	1,603								
2-515 Stationery, Office Supplies			58						
2-519 Other General Supplies	257	(11)							
2-812 Penalties, Interest, Overdraft	27								
2-926 Uncollectable Accounts		131							
2-969 Transfer to BCF	1,136								
Total 5105 Seasonal FCSS Programs	15,417	8,172	3,516	335	5,465	9,640	12,265	12,265	12,265
5106 Youth Services									
1-431 Sale of Service	(12)	(7,220)	(150)						
1-595 Grants: Individuals/Service Organiz		(3,630)							
1-751 Other Local Governments						(5,781)	(5,781)	(5,781)	(5,781)

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
1-843 Conditional Programs						(30,362)			
1-991 Other Income		(299)	(10,781)		(93,563)	(2,850)			
2-111 Salaries		16,901	42,626	9,364	47,500	17,582			
2-151 Payroll Benefits		1,407	8,215	2,087	9,900	3,362			
2-152 Wellness Program			418		500	500			
2-215 Postage					75	75			
2-216 Telephone		329	642	145	800	400			
2-217 Travel and Subsistence		319			500	250			
2-221 Advertising and Promotion					2,000	500			
2-234 Education		175	25		1,100	1,000			
2-291 Other General Services					2,800	300			
2-295 Project: (specify)					5,200	12,827	5,781	5,781	5,781
2-514 Program Materials		1,125	239		10,511	1,500			
2-515 Stationery, Office Supplies					500	100			
2-519 Other General Supplies		24,709	70		500	250			
2-763 VADIM CONVERTED					34,155				
2-812 Penalties, Interest, Overdraft		3							
2-912 Discounts		630				1,500			
2-926 Uncollectable Accounts		276	(115)						
Total 5106 Youth Services	(12)	34,725	41,189	11,596	22,478	1,153			
5121 Indirect Programs									
1-991 Other Income	(240)								
2-295 Project: (specify)	27,258								
2-771 Grant: (specify) individuals, comm	24,000	24,000	31,473		30,000	30,000	30,000	30,000	30,000
2-776 Grant: (specify) individuals, comm	32,868								
Total 5121 Indirect Programs	83,886	24,000	31,473		30,000	30,000	30,000	30,000	30,000
5301 Seniors Foundation									
1-111 Residential	(536,866)	(530,375)	(554,007)		(554,230)	(552,979)	(562,979)	(572,979)	(582,979)
2-781 Requisition: (specify)	536,727	530,619	554,230	552,979	554,230	552,979	562,979	572,979	582,979
Total 5301 Seniors Foundation	(139)	244	223	552,979					
5302 Non-FCSS Programs - CBI									
1-841 Wage Subsidies	(46,867)	(11,202)							
1-991 Other Income	(25)	(115)							
2-111 Salaries	39,615	9,550	34						
2-151 Payroll Benefits	8,479	2,687	3						
2-152 Wellness Program	400								
2-216 Telephone	1,480	32							

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-217 Travel and Subsistence	2,534	58							
2-221 Advertising and Promotion	385	359							
2-234 Education	478	755							
2-291 Other General Services	44								
2-515 Stationery, Office Supplies	345	147							
2-519 Other General Supplies	1,461	4,058							
Total 5302 Non-FCSS Programs - CBI	8,329	6,329	37						
5303 Non-FCSS Programs - Community Soci									
1-831 Wage Subsidies		(100,294)							
1-833 Conditional Programs			(25,223)			(38,801)			
1-841 Wage Subsidies		(52,504)	(10,878)						
1-843 Conditional Programs			(20,601)			(8,105)			
1-991 Other Income		(2,810)	(12,637)	(1,432)					
2-111 Salaries		39,375	41,341	8,098	24,500	11,098			
2-151 Payroll Benefits		5,245	5,836	847	5,180	1,097			
2-216 Telephone			503	153	800	350	350	350	350
2-217 Travel and Subsistence		1,082			250	250			
2-218 Meeting Expense						500	500	500	500
2-221 Advertising and Promotion		533	1,547			950	650	650	650
2-222 Municipal Membership Fees				1,000	1,500	1,500	1,500	1,500	1,500
2-234 Education			299			2,500	1,500	1,500	1,500
2-239 Other Professional		25,000	25,000		25,000	45,000	25,000	25,000	25,000
2-291 Other General Services		16,311	33,076	3,362					
2-295 Project: (specify)		84,577	1,253	5,424		27,850	16,550	16,550	16,550
2-296 Project: (specify)			8,000			15,859			
2-514 Program Materials		4,794	10,577	84					
2-515 Stationery, Office Supplies						100	100	100	100
2-519 Other General Supplies		5,117	3,968			100	100	100	100
2-771 Grant: (specify) individuals, comm				453		22,500	22,500	22,500	22,500
2-812 Penalties, Interest, Overdraft		43	49			50	50	50	50
Total 5303 Non-FCSS Programs - Comm		26,469	62,110	17,989	57,230	82,798	68,800	68,800	68,800
5601 Cemetery									
1-443 Sale of Land	(30,150)	(32,119)	(36,465)	(9,536)	(35,000)	(35,800)	(37,800)	(37,800)	(37,800)
1-841 Wage Subsidies		(4,200)							
1-991 Other Income	(69)	(97)							
1-993 Gain (Loss) on Disposal of Asset			(145)						
2-111 Salaries	33,511	24,038	33,961	2,118	15,330	10,699	10,913	11,132	11,355

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-151 Payroll Benefits	5,480	3,289	6,201	453	1,355	2,531	2,582	2,634	2,686
2-152 Wellness Program				51					
2-239 Other Professional	3,000		2,030		3,000	3,000	3,000	3,000	3,000
2-252 Repairs: Equipment	739		118	62	500	500	500	500	500
2-254 Repairs: Structures	2,288	788	3,678		2,600	7,000	7,000	4,000	4,000
2-272 Insurance and Bond Premiums	785	921	758		950	950	970	990	1,010
2-291 Other General Services	5,302	6,717	6,855	1,550	6,905	6,930	7,000	7,000	7,000
2-519 Other General Supplies	234	75	262		3,000	3,000	3,000	3,000	3,000
2-521 Fuel Oil Grease	1,508	1,575	2,274		1,500	1,650	1,810	1,980	1,980
2-930 Amortization Expense	2,099	3,299			2,100	2,100	2,100	2,100	2,100
Total 5601 Cemetery	24,727	4,286	19,527	(5,302)	2,240	2,560	1,075	(1,464)	(1,169)
6101 Municipal Planning									
2-239 Other Professional						118,500	123,500	128,500	133,500
2-771 Grant: (specify) individuals, comm	111,723	111,723	115,074	118,527	114,125				
2-969 Transfer to BCF	75								
Total 6101 Municipal Planning	111,798	111,723	115,074	118,527	114,125	118,500	123,500	128,500	133,500
6201 Economic Development									
1-444 Sale of Materials		(558)	(3,728)						
1-843 Conditional Programs	(40,000)					(25,000)			
1-991 Other Income	(9,541)	(244)							
2-111 Salaries	84,388	62,397	86,068	18,858	86,535	105,743	111,401	113,629	115,902
2-151 Payroll Benefits	11,701	8,819	11,313	2,765	19,365	22,433	23,314	23,780	24,255
2-152 Wellness Program	84	500	100		500	500	500	500	500
2-214 Conventions/Registrations	1,297				6,380	6,430	6,500	7,000	7,000
2-215 Postage						100	100	100	100
2-216 Telephone	1,711	823	1,329	303	920	2,450	1,475	1,500	2,525
2-217 Travel and Subsistence	15,294	4,524			12,100	12,300	12,300	12,300	12,300
2-221 Advertising and Promotion	1,506	8,084	263		20,400	20,400	20,400	20,400	20,400
2-222 Municipal Membership Fees	8,870	7,252	526	1,800	6,530	6,650	6,720	6,720	6,720
2-234 Education	565	920	476		1,500	1,500	1,500	1,500	1,500
2-239 Other Professional	4,575	7,000	14,000			75,000			
2-291 Other General Services		43	35						
2-295 Project: (specify)	47,608	14,581	2,527		16,500	18,000	18,000	18,000	18,000
2-515 Stationery, Office Supplies	710	110	204						
2-519 Other General Supplies					1,000	1,000	1,000	1,000	1,000
2-771 Grant: (specify) individuals, comm	7,559	13,815	9,982		10,000	10,000	10,000	10,000	10,000
2-911 Rebates			4,675		4,000	4,000	4,000	4,000	4,000

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-969 Transfer to BCF	550								
Total 6201 Economic Development	136,877	128,066	127,770	23,726	185,730	261,506	217,210	220,429	224,202
6202 Valley Bus Society									
1-451 Custom Work	(10,074)	(2,972)	(9,242)	(2,433)	(7,405)	(7,405)	(7,405)	(7,405)	(7,405)
1-991 Other Income	(2)	(14)							
2-111 Salaries	4,663	797	172						
2-151 Payroll Benefits	1,020	368	14						
2-212 Communication System	270	276							
2-216 Telephone		271							
2-252 Repairs: Equipment	1,301	932	7,786	2,187	2,000	2,000	2,000	2,000	2,000
2-771 Grant: (specify) individuals, comm	79,000	80,580	80,580	40,000	80,580	82,180	82,180	82,180	82,180
Total 6202 Valley Bus Society	76,178	80,238	79,310	39,754	75,175	76,775	76,775	76,775	76,775
6204 Tourism									
1-831 Wage Subsidies			(9,450)						
1-841 Wage Subsidies		(9,885)			(75,700)				
1-843 Conditional Programs	(46,128)	(216,245)	(29,553)		(44,758)				
1-991 Other Income	(41,721)	(56,466)	(127,975)		(40,000)	(115,700)	(40,000)	(40,000)	(40,000)
1-993 Gain (Loss) on Disposal of Asset	2,500								
2-111 Salaries	12,907	45,891	109,446	14,171	92,270	108,694	109,394	110,094	110,794
2-151 Payroll Benefits	1,226	6,447	19,644	3,527	19,000	19,860	20,257	20,662	21,076
2-152 Wellness Program			500						
2-212 Communication System	477	148							
2-214 Conventions/Registrations					600	600	600	600	600
2-216 Telephone	567	571	256	14	640	650	660	670	680
2-217 Travel and Subsistence					1,000	1,000	1,000	1,000	1,000
2-221 Advertising and Promotion		5,600			3,850	3,850	3,850	3,850	3,850
2-222 Municipal Membership Fees	4,390	4,470			4,470	4,470	4,470	4,470	4,470
2-239 Other Professional	13,998	136,245	29,553		44,758				
2-242 Contract: (specify)	57,500	57,500	57,500		57,500	57,500	57,500	57,500	57,500
2-275 Software Support/Upgrades	331								
2-291 Other General Services	5,995	9,450			6,680	6,800	6,980	6,980	6,980
2-519 Other General Supplies	6,276	4,092	2,432		600	600	600	600	600
2-761 Contributed to Capital Reserves			22,777		13,000	13,825	13,825	13,825	13,825
2-771 Grant: (specify) individuals, comm	40,000	90,000				15,000	15,500	16,000	16,500
2-812 Penalties, Interest, Overdraft	44	94	87		215	225	235	235	235
Total 6204 Tourism	58,362	77,912	75,217	17,712	84,125	117,374	194,871	196,486	198,110
6601 Subdivisions and Developments									

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
1-443 Sale of Land	(49,400)	(67,680)	(62,340)		(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
1-551 Interest on Investments	(28,547)								
1-991 Other Income	(750)			(13,141)					
2-111 Salaries			7,686						
2-221 Advertising and Promotion			806						
2-237 Legal and Collection	536	942	2,318		4,500	4,500	4,500	4,500	4,500
2-238 Medical			35,518						
2-239 Other Professional	2,140	20,729	860	14,026					
2-295 Project: (specify)			529						
2-519 Other General Supplies			48						
2-539 Adjustments to Land Inventory	39,617	45,449			56,650	56,650	56,650	56,650	56,650
2-761 Contributed to Capital Reserves	9,247	21,723			3,850	3,850	3,850	3,850	3,850
2-930 Amortization Expense	12,688	12,688			12,700	12,700	12,700	12,700	12,700
Total 6601 Subdivisions and Developme	(14,469)	33,851	(14,575)	885	12,700	12,700	12,700	12,700	12,700
6602 Land Rentals									
1-561 Rental: Residential Land	(900)	(900)	(900)	(300)	(900)	(900)	(900)	(900)	(900)
1-562 Rental: Commercial Land	(4,975)	(4,625)	(30,225)	(10,275)	(14,200)	(25,600)	(25,600)	(25,600)	(25,600)
Total 6602 Land Rentals	(5,875)	(5,525)	(31,125)	(10,575)	(15,100)	(26,500)	(26,500)	(26,500)	(26,500)
6701 Public Housing									
1-843 Conditional Programs	(22,346)	(22,346)							
1-991 Other Income	(30,000)	(44,685)							
2-242 Contract: (specify)	6,511				12,000	12,000	15,000	15,000	15,000
2-251 Repairs: Buildings		19,685							
2-272 Insurance and Bond Premiums	10,964	11,336	13,274		11,640	14,000	14,280	14,570	14,860
2-763 VADIM CONVERTED	30,000	25,000							
2-831 Interest	3,194	1,659			1,660				
2-930 Amortization Expense	91,212	91,212			91,225	66,225	66,225	66,225	66,225
Total 6701 Public Housing	89,535	81,861	13,274		116,525	92,225	95,505	95,795	96,085
6902 Tourist Info / DRCDT									
1-991 Other Income		(3)							
2-111 Salaries	1,085	63							
2-151 Payroll Benefits	152	46							
2-251 Repairs: Buildings	100	(8)							
2-272 Insurance and Bond Premiums	2,079	2,150	2,570		2,210	2,700	2,750	2,810	2,870
2-543 Utilities: Water and Sewer	2,701	2,977	4,188	330	3,060	4,800	4,900	5,000	5,100
Total 6902 Tourist Info / DRCDT	6,117	5,225	6,758	330	5,270	7,500	7,650	7,810	7,970
6904 Old Cells									

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-251 Repairs: Buildings			16		450	450	450	450	450
2-253 Repairs: Other					250	250	250	250	250
2-291 Other General Services			29						
2-541 Utilities: Electricity	2,360	2,032	2,384	325	2,370	2,740	2,800	2,960	3,160
2-542 Utilities: Gas	1,462	1,697	1,747	523	1,690	1,910	1,960	2,100	2,300
Total 6904 Old Cells	3,822	3,729	4,176	848	4,760	5,350	5,460	5,760	6,160
6905 RCMP Building									
1-451 Custom Work	(2,137)								
1-564 Rental: Buildings	(42,552)	(42,552)	(42,552)	(10,638)	(42,550)	(42,550)	(42,550)	(42,550)	(42,550)
1-991 Other Income		(17)							
2-111 Salaries	5,994	7,267	3,822	57					
2-151 Payroll Benefits	1,253	1,475	664	6					
2-216 Telephone			440	118		500	510	520	530
2-241 Janitorial Services	21,845	11,698	23,072	3,476	23,700	23,700	23,700	23,700	23,700
2-251 Repairs: Buildings	13,593	9,774	6,966	107	8,500	8,500	8,500	8,500	8,500
2-253 Repairs: Other	7,764	4,288	7,693	223	3,000	3,000	3,000	3,000	3,000
2-272 Insurance and Bond Premiums	5,260	5,438	5,803		5,580	6,000	6,120	6,240	6,360
2-291 Other General Services	11,057	12,374	9,766	2,605	13,065	14,165	14,165	14,165	14,165
2-511 Safety Materials, Clothing & Shoes	796	708	769	110	300	300	300	300	300
2-519 Other General Supplies	213	1,581	711		650	650	650	650	650
2-531 Chemicals and Salts	244	100			100	100	100	100	100
2-541 Utilities: Electricity	18,955	16,156	20,127	1,674	17,330	19,480	19,820	21,440	22,860
2-542 Utilities: Gas	10,746	11,987	10,394	3,592	11,945	14,920	15,190	16,650	18,240
2-543 Utilities: Water and Sewer	1,549	2,016	1,768	256	2,040	2,100	2,140	2,180	2,220
2-926 Uncollectable Accounts			1,770						
Total 6905 RCMP Building	54,580	42,293	51,213	1,586	43,660	50,865	51,645	54,895	58,075
7201 Recreation Administration									
1-421 Programs (Taxable)	(667)	(619)							
1-991 Other Income	(27)	(31)							
1-993 Gain (Loss) on Disposal of Asset	(2,000)	(18,640)							
2-111 Salaries	10,691	5,997	10,387	172	10,845				
2-151 Payroll Benefits	2,729	1,117	2,578	20	2,800				
2-152 Wellness Program	84		100		300	300	300	300	300
2-214 Conventions/Registrations	1,000								
2-216 Telephone	329	1,108	1,979	492	420	2,150	2,190	2,240	2,300
2-222 Municipal Membership Fees					850				
2-223 Printing and Binding	410	243	236	16	2,000	2,000	2,000	2,000	2,500

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-234 Education	510		476		500				
2-252 Repairs: Equipment		727			350				
2-272 Insurance and Bond Premiums	683	705	684		720	720	730	740	750
2-515 Stationery, Office Supplies	17	25							
2-519 Other General Supplies	130								
2-521 Fuel Oil Grease	416	308	29						
2-930 Amortization Expense	359,972	377,781			740,000	320,000	320,000	320,000	320,000
Total 7201 Recreation Administration	374,277	368,721	16,469	700	758,785	325,170	325,220	325,280	325,850
7202 Aquaplex									
1-411 Admissions (taxable)	(80,889)	(17,664)	(59,785)	(14,835)	(67,500)	(81,500)	(90,000)	(91,000)	(92,500)
1-421 Programs (Taxable)	(6,461)	(3,659)	(9,286)	(1,823)	(4,050)	(8,400)	(8,500)	(8,500)	(8,500)
1-423 Programs (Taxable)	(64,743)	(36,474)	6,706	(3,514)	(45,000)	(56,625)	(65,625)	(65,625)	(66,625)
1-425 Programs (specify) (non-taxable)	(46,689)	(13,008)	(30,367)	(8,270)	(40,425)	(46,750)	(46,750)	(55,000)	(55,000)
1-442 Concession Sales	(7,643)	(1,738)	(35)		(4,500)	(6,750)	(9,000)	(9,000)	(9,000)
1-444 Sale of Materials	(4,169)	(861)	(1,784)	(518)	(2,500)	(3,750)	(5,000)	(5,000)	(5,000)
1-564 Rental: Buildings	(29,457)	(8,378)	(11,000)	(3,913)	(18,750)	(23,750)	(25,000)	(25,000)	(25,000)
1-831 Wage Subsidies			(12,505)						
1-841 Wage Subsidies									
1-991 Other Income	(1,034)	(1,616)							
2-111 Salaries	558,159	281,793	428,168	86,532	467,555	500,027	557,019	568,159	579,522
2-151 Payroll Benefits	81,899	48,211	72,064	14,885	76,120	92,065	102,610	104,662	106,755
2-152 Wellness Program	1,703	900	1,483		2,000	2,000	2,000	2,000	2,000
2-214 Conventions/Registrations	1,100				1,450	1,450	1,450	1,450	1,450
2-215 Postage	8	55	74		100	100	100	100	100
2-216 Telephone	2,016	805	1,117	284	1,175	2,100	1,120	1,140	2,160
2-217 Travel and Subsistence	1,299	(91)				1,250	1,250	1,250	1,250
2-221 Advertising and Promotion	712		677		1,000	1,000	1,000	1,000	1,000
2-222 Municipal Membership Fees	838	1,045	910	670	1,720	1,720	1,720	1,720	1,720
2-223 Printing and Binding					500	500	500	500	500
2-227 Software and Upgrades	4,005	1,703	2,323	301	5,175	6,375	6,425	7,675	7,675
2-234 Education	3,171	1,272	6,617		5,275	4,175	5,375	4,175	4,175
2-241 Janitorial Services	1,791	1,616	1,530	419	2,500	2,500	2,500	2,500	2,500
2-251 Repairs: Buildings	14,335	30,464	25,768	1,432	20,550	20,550	20,550	20,550	20,550
2-252 Repairs: Equipment	265,213	9,734	4,443	3,836	2,500	11,000	11,000	11,000	11,100
2-253 Repairs: Other	31,948	18,782	48,613	445	31,750	18,050	18,050	18,050	18,050
2-255 Repairs: Capital Reinvestment Prog	890								
2-272 Insurance and Bond Premiums	8,340	8,732	9,093		8,970	9,500	9,690	9,880	10,080

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-291 Other General Services	6,340	5,365	6,021	479	3,950	8,955	8,955	8,955	8,955
2-511 Safety Materials, Clothing & Shoes	1,753	1,320	3,841	125	4,300	4,400	4,500	4,500	4,500
2-512 Goods for Re-Sale	3,155	(272)	198		3,250	3,000	4,000	4,000	4,000
2-513 Goods for Re-Sale: Concession	4,349	1,677			3,000	3,000	6,000	6,000	6,000
2-514 Program Materials	7,164	1,077	7,120		7,750	7,750	7,950	7,950	8,050
2-515 Stationery, Office Supplies	786	1,445	292		1,000	1,000	1,000	1,000	1,000
2-518 Janitorial Supplies	5,736	428	2,488	11	7,000	7,000	7,000	7,000	7,000
2-519 Other General Supplies	4,697	2,868	2,550	229	7,000	7,000	7,000	7,000	7,000
2-531 Chemicals and Salts	30,630	10,070	24,066	4,453	34,580	35,380	36,130	36,130	36,130
2-541 Utilities: Electricity	51,031	38,649	48,198	4,577	52,130	49,560	50,350	54,980	58,630
2-542 Utilities: Gas	45,189	36,101	60,094	9,976	50,400	57,450	59,770	65,530	71,780
2-543 Utilities: Water and Sewer	37,529	20,239	37,423	3,567	42,840	42,000	42,840	43,690	44,550
2-812 Penalties, Interest, Overdraft	2,632	2,001	3,016	340	2,375	2,400	2,450	2,450	2,450
2-813 POS - Over/Short	(359)	(27)	(64)	(23)	175	175	175	175	175
2-926 Uncollectable Accounts	(3,266)		717		500	500	500	500	500
2-969 Transfer to BCF	1,100								
Total 7202 Aquaplex	934,808	442,564	680,784	99,665	665,865	676,407	731,104	746,546	769,682
7203 Arena									
1-411 Admissions (taxable)	(6,000)		(4,214)	(261)	(6,000)	(1,000)	(1,500)	(2,000)	(2,000)
1-564 Rental: Buildings	(150,898)	(130,273)	(97,518)	(54,422)	(71,250)	(129,250)	(153,000)	(155,000)	(158,000)
1-991 Other Income	(2,678)	(3,292)	(2,500)						
2-111 Salaries	273,348	270,009	298,431	57,606	324,955	213,610	217,882	222,240	226,685
2-151 Payroll Benefits	53,260	42,565	51,808	12,472	66,170	50,780	51,796	52,832	53,889
2-152 Wellness Program	603	1,280	1,192		1,000	1,000	1,000	1,000	1,000
2-214 Conventions/Registrations	700		(337)	1,100	600	600	600	600	600
2-216 Telephone	7,017	4,015	1,098	394	4,845	2,400	2,450	2,500	2,550
2-217 Travel and Subsistence	2,315	424	1,081		1,000	1,025	1,025	1,025	1,025
2-222 Municipal Membership Fees	623	623	523	523	700	700	700	700	700
2-234 Education	2,545	1,374	1,911	615	3,700	300	400	400	400
2-241 Janitorial Services	3,337	2,005	2,700	2,850	2,000	3,200	3,200	3,200	3,200
2-251 Repairs: Buildings	28,616	40,366	63,188	3,404	64,500	81,000	27,500	27,500	27,500
2-252 Repairs: Equipment	2,813	2,270	14,604	936	6,850	6,850	6,850	6,850	6,850
2-253 Repairs: Other	21,292	32,097	30,410	7,001	20,800	44,800	15,800	16,800	16,800
2-255 Repairs: Capital Reinvestment Prog	17,720								
2-262 Rental/Lease: Equipment/Furnishi			5,564	7,785					
2-272 Insurance and Bond Premiums	14,259	15,171	15,738		15,580	16,500	16,830	17,170	17,510
2-291 Other General Services	23,160	24,430	38,527	4,292	25,130	47,770	29,886	30,004	30,004

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-511 Safety Materials, Clothing & Shoes	3,205	5,102	4,364	1,130	3,750	3,750	3,750	3,750	3,750
2-518 Janitorial Supplies	5,128	7,374	3,498	4,695	6,700	6,700	6,700	6,700	6,700
2-519 Other General Supplies	7,858	5,394	4,157	47	3,400	3,450	3,550	3,550	3,550
2-521 Fuel Oil Grease	999	918	2,687	246	1,000	1,600	1,710	1,820	1,820
2-524 Consumable, Small Tools	101	342	140		800	800	825	825	825
2-531 Chemicals and Salts	4,024	7,166	987	450	6,950	6,950	6,950	6,950	6,950
2-541 Utilities: Electricity	70,360	81,915	84,794	9,070	73,645	67,490	68,610	74,710	79,670
2-542 Utilities: Gas	39,068	41,438	46,371	14,693	42,655	49,420	51,080	56,080	61,430
2-543 Utilities: Water and Sewer	30,575	27,947	14,507	2,865	32,130	32,000	32,650	33,310	33,980
2-926 Uncollectable Accounts	723				500	500	500	500	500
Total 7203 Arena	454,073	480,660	583,711	77,491	632,110	512,945	397,744	414,016	427,888
7204 Parks and Playgrounds									
1-451 Custom Work	(710)								
1-564 Rental: Buildings	(10,671)	(5,663)	(12,768)		(9,700)	(11,700)	(11,900)	(11,900)	(12,900)
1-831 Wage Subsidies			(22,050)						
1-841 Wage Subsidies	(20,914)	(29,400)							
1-991 Other Income	(6,979)	(3,247)	(5,871)		(9,000)	(9,000)	(9,000)	(9,000)	(9,000)
1-992 Contributions: Community Organiz	(10,000)		(2,000)						
2-111 Salaries	227,992	222,765	299,465	21,441	198,780	225,831	230,348	234,955	239,654
2-151 Payroll Benefits	30,740	34,889	50,631	5,328	23,125	38,245	39,010	39,790	40,586
2-217 Travel and Subsistence		14							
2-234 Education		165	1,079	1,560	850	850	850	850	850
2-242 Contract: (specify)				1,183					
2-252 Repairs: Equipment	15,948	12,060	23,944	1,904	13,000	13,000	13,000	13,000	13,000
2-253 Repairs: Other		906	1,880		1,400	1,400	1,400	1,400	1,400
2-254 Repairs: Structures	44,676	6,206	39,387	5,730	45,300	46,200	43,200	43,200	43,200
2-262 Rental/Lease: Equipment/Furnishi					750	750	750	750	750
2-272 Insurance and Bond Premiums	9,866	7,540	6,327		8,560	7,000	7,140	7,280	7,430
2-291 Other General Services	37,658	50,877	70,875	2,814	56,475	69,375	69,375	69,375	69,375
2-292 Contracted Service (Specify)	6,600	6,720	6,600		6,600	6,600	6,600	6,600	6,600
2-511 Safety Materials, Clothing & Shoes	1,873	1,759	1,226		3,000	3,000	3,000	3,000	3,000
2-518 Janitorial Supplies	6,451	8,519	7,256	1,106	6,800	6,800	6,800	6,800	6,800
2-519 Other General Supplies	27,398	21,927	25,538	25	28,600	28,600	28,600	28,600	28,600
2-521 Fuel Oil Grease	4,657	4,953	5,623		5,000	5,000	5,000	5,000	5,000
2-524 Consumable, Small Tools	1,140	1,041	723		2,000	2,000	2,000	2,000	2,000
2-531 Chemicals and Salts	907	426	5,402	450	10,400	15,400	15,400	15,400	15,400
2-535 Sand and Gravel	1,850				1,000	1,000	1,000	1,000	1,000

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-541 Utilities: Electricity	14,683	13,108	19,909	1,744	17,835	23,560	24,170	25,260	26,940
2-542 Utilities: Gas	659	740	787	121	720	740	760	790	870
2-543 Utilities: Water and Sewer	37,925	21,317	46,713	192	80,750	81,000	82,600	84,225	85,875
2-926 Uncollectable Accounts	(950)								
Total 7204 Parks and Playgrounds	420,799	377,622	570,676	43,598	492,245	555,651	560,103	568,375	576,430
7205 Seasonal Recreation Programs									
1-425 Programs (specify) (non-taxable)	(27,804)	861	(17,105)		(33,000)	(25,000)	(30,000)	(30,000)	(31,000)
1-831 Wage Subsidies			(12,164)						
1-991 Other Income	(18)	(76)							
2-111 Salaries	26,200		27,151		28,450	33,929	34,608	35,300	36,006
2-151 Payroll Benefits	2,164		2,211		2,450	3,293	3,359	3,426	3,495
2-216 Telephone	26	17	205	34	205	215	225	235	245
2-217 Travel and Subsistence	2,844		560		2,700	5,200	5,700	5,700	6,200
2-221 Advertising and Promotion	15	107	996		900	1,000	1,000	1,100	1,100
2-234 Education					500	500	500	500	500
2-291 Other General Services	490				750	750	950	950	1,000
2-514 Program Materials	4,941		4,203		4,400	2,900	3,100	3,100	3,300
2-519 Other General Supplies			380		500	700	900	1,000	1,200
2-926 Uncollectable Accounts	(16)		(746)						
Total 7205 Seasonal Recreation Program	8,842	909	5,691	34	7,855	23,487	20,342	21,311	22,046
7206 Curling Club									
1-441 Sale of Utility	(15,646)				(10,000)	(9,000)			
2-111 Salaries	170		86						
2-151 Payroll Benefits	21		1						
2-251 Repairs: Buildings	3,616	23	1,063	100	2,500	2,500	2,500	2,500	2,500
2-272 Insurance and Bond Premiums	5,965	6,168	6,582		6,330	6,800	6,940	7,080	7,220
2-291 Other General Services	917	1,188	3,350	3,912	1,000	1,000	1,000	1,000	1,000
2-541 Utilities: Electricity	15,646				10,000	18,380	18,780	20,030	21,360
2-543 Utilities: Water and Sewer	153				510				
Total 7206 Curling Club	10,842	7,379	11,082	4,012	10,340	19,680	29,220	30,610	32,080
7402 Library									
1-991 Other Income	(1,196)	(795)	(2,382)		(1,630)	(1,660)	(1,690)	(1,690)	(1,690)
2-216 Telephone	1,366	888	2,382	528	1,630	2,500	2,545	2,600	2,660
2-261 Rental/Lease: Buildings	75,000	75,000	75,000		75,000				
2-771 Grant: (specify) individuals, comm	246,089	213,808	203,558	88,016	205,560	341,810	350,285	358,385	366,835
Total 7402 Library	321,259	288,901	278,558	88,544	280,560	342,650	351,140	359,295	367,805
7404 Community Facility									

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
1-411 Admissions (taxable)	(39,637)	(13,472)	(12,457)	(12,893)	(28,680)	(28,680)	(38,500)	(38,500)	(39,500)
1-421 Programs (Taxable)	(29,041)	(13,945)	(5,220)	(3,563)	(17,125)	(17,125)	(17,250)	(23,000)	(23,500)
1-422 Programs (Taxable)	(78,600)	(75,900)	(80,571)	(1,714)	(75,000)	(87,800)	(87,950)	(88,100)	(88,250)
1-423 Programs (Taxable)	(273,981)	(166,948)	11,624	(50,129)	(216,100)	(234,375)	(306,875)	(306,875)	(308,875)
1-425 Programs (specify) (non-taxable)	(4,606)	(252)	(1,231)	(765)	(3,750)	(3,750)	(5,000)	(5,000)	(5,000)
1-433 Advertising	(95)								
1-435 Contra Account (Membership Disc				2,262					
1-442 Concession Sales	(2,701)	(1,108)	(355)		(1,750)				
1-444 Sale of Materials	(19)								
1-564 Rental: Buildings	(166,097)	(756)	(60,347)	(15,370)	(88,000)	(100,300)	(118,000)	(118,000)	(121,000)
1-569 Rental: Other	(27,782)	(97,725)	50,721	(5,546)	(20,000)	(20,000)	(20,000)	(21,000)	(22,000)
1-969 Transfer from (specify department	(14,770)								
1-991 Other Income	(6,231)	(7,296)	(1,095)	(325)					
2-111 Salaries	655,100	393,035	445,976	94,721	559,045	577,704	638,238	651,813	665,659
2-151 Payroll Benefits	119,307	75,698	90,651	19,964	91,810	120,010	126,898	129,671	132,501
2-152 Wellness Program	2,278	811	1,850		2,500	2,500	2,500	2,500	2,500
2-212 Communication System		126	128	132					
2-214 Conventions/Registrations						1,400	1,400	1,400	1,400
2-215 Postage	5	4	1						
2-216 Telephone	4,955	4,944	4,011	525	4,400	3,850	4,925	5,005	4,090
2-217 Travel and Subsistence	1,959	621			1,650	3,550	3,750	3,950	4,050
2-218 Meeting Expense	54	81	22		200	200	250	250	300
2-221 Advertising and Promotion	22,952	16,366	13,584	6,210	26,800	30,300	27,800	28,000	29,000
2-222 Municipal Membership Fees	1,054	794	795		1,960	8,300	9,350	9,600	10,700
2-223 Printing and Binding	2,861	2,669	3,016	538	3,000	3,500	3,500	4,200	4,700
2-227 Software and Upgrades	23,598	19,805	15,084	2,208	23,460	27,060	27,560	31,560	31,560
2-234 Education	3,329	370	6,454		6,500	8,100	8,100	8,100	8,100
2-241 Janitorial Services	100,338	72,231	131,283	22,400	154,900	154,900	154,900	154,900	154,900
2-251 Repairs: Buildings	34,763	37,393	84,411	14,322	53,150	65,050	33,150	33,150	33,150
2-252 Repairs: Equipment	21,670	6,349	13,501	9,818	30,000	27,000	30,500	30,500	30,500
2-253 Repairs: Other	5,495	23,882	36,468	3,225	47,600	36,280	23,600	23,600	23,600
2-254 Repairs: Structures	2,800	490	2,395	57	5,000	5,000	5,000	5,000	5,000
2-272 Insurance and Bond Premiums	37,123	38,384	40,959		39,420	42,250	43,100	43,960	44,840
2-291 Other General Services	65,232	45,184	36,662	17,252	55,395	54,748	58,247	58,348	58,348
2-295 Project: (specify)	17,379	6,505	3,690	1,415	14,000	10,000	14,000	14,000	15,000
2-511 Safety Materials, Clothing & Shoes	23	4,589	4,156	216	5,850	7,050	6,050	6,300	7,300
2-512 Goods for Re-Sale	601								

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-513 Goods for Re-Sale: Concession	1,907	358			1,350				
2-514 Program Materials	5,276	4,886	573	(97)	6,000	5,000	6,000	6,000	7,000
2-515 Stationery, Office Supplies	3,220	5,302	1,800	115	6,000	6,000	6,100	6,500	6,700
2-518 Janitorial Supplies	9,933	7,306	2,247	522	12,000	9,000	12,000	12,500	13,000
2-519 Other General Supplies	31,348	14,733	7,625	3,073	33,750	50,750	33,750	34,700	34,700
2-524 Consumable, Small Tools	312	210	83		1,300	1,300	1,300	1,300	1,300
2-531 Chemicals and Salts	1,553	1,215	243		2,000	2,000	2,000	2,000	2,000
2-541 Utilities: Electricity	115,349	86,470	93,893	8,003	116,865	112,720	114,660	124,600	132,870
2-542 Utilities: Gas	33,212	23,958	26,844	11,998	38,000	30,580	31,530	34,610	37,910
2-543 Utilities: Water and Sewer	5,250	2,553	1,376	336	5,610	5,500	5,600	5,710	5,830
2-771 Grant: (specify) individuals, comm					20,000				
2-812 Penalties, Interest, Overdraft	9,311	6,032	4,722	832	8,500	11,300	11,300	11,300	11,300
2-813 POS - Over/Short	(4)	51	(68)		250	250	250	250	250
2-831 Interest	168,555	156,527	143,984		144,550	131,493	117,874	103,669	88,855
2-926 Uncollectable Accounts	4,460		(830)		1,750	750	750	1,000	1,000
2-930 Amortization Expense	364,184	368,569				320,000	320,000	320,000	320,000
Total 7404 Community Facility	1,233,182	1,051,099	1,118,658	129,742	1,074,160	1,383,365	1,292,357	1,309,471	1,321,788
7411 Community Events									
1-442 Concession Sales	(920)					(6,000)	(6,000)	(6,000)	(6,000)
1-444 Sale of Materials						(500)	(500)	(500)	(500)
1-445 Sale of Conservation Items	(150)								
1-833 Conditional Programs	(5,860)		(14,000)		(5,000)	(141,000)			
1-841 Wage Subsidies						(4,751)			
1-991 Other Income	(2,840)	(684)	(6,132)		(39,150)	(55,500)	(14,000)	(14,500)	(14,500)
2-111 Salaries	72,181	26,100	74,195	11,065	58,581	67,623	69,146	70,698	72,279
2-151 Payroll Benefits	9,782	857	9,652	2,113	10,325	11,675	12,010	12,350	12,550
2-152 Wellness Program					500	500	500	500	500
2-215 Postage					150	150	150	150	150
2-216 Telephone			1,210	118	800	900	915	1,930	945
2-217 Travel and Subsistence			144		250	500	500	500	500
2-221 Advertising and Promotion					1,200	16,700	14,700	15,700	14,700
2-222 Municipal Membership Fees				10					
2-234 Education			25		752	1,052	1,052	1,052	1,052
2-252 Repairs: Equipment					600	600	600	600	600
2-272 Insurance and Bond Premiums	4,730	16	17		5,450	500	510	520	530
2-291 Other General Services			10		1,820	4,870	2,120	2,120	2,120
2-295 Project: (specify)	55,653	21,369	18,589	(435)	43,000	86,000	41,500	42,000	44,000

	2019	2020	2021	2022	2021	2022	2023	2024	2025
	YTD Actuals	YTD Actuals	YTD Actuals	YTD Actuals	Budget	Proposed	Financial	Financial	Financial
						Budget	Plan	Plan	Plan
2-296 Project: (specify)	5,781		1,250		7,000	8,500	8,500	8,500	8,500
2-297 Project: (specify)	8,085		21,287		50,000	45,000	45,000	45,000	45,000
2-298 Project (specify)	19,708	14,106	24,709	34,340	53,000	186,750	111,250	127,250	104,250
2-511 Safety Materials, Clothing & Shoes					300				
2-515 Stationery, Office Supplies			14		300	100	100	100	100
2-519 Other General Supplies			1,087	56	1,430				
2-521 Fuel Oil Grease					550	550	550	550	550
2-541 Utilities: Electricity		669	1,659	151		1,600	1,600	1,600	1,600
Total 7411 Community Events	166,150	62,433	133,716	47,418	191,858	225,819	290,203	310,120	288,926
9702 EDUCATION REQUISITION									
1-111 Residential	(1,794,208)	(1,795,323)	(1,740,058)		(1,850,000)	(1,759,979)	(1,799,979)	(1,852,979)	(1,919,645)
1-112 Commercial	(884,274)	(880,239)	(921,483)		(950,000)	(901,555)	(921,555)	(948,555)	(981,889)
2-781 Requisition: (specify)	2,719,521	2,678,614	2,664,522	93,698	2,800,000	2,661,534	2,721,534	2,801,534	2,901,534
Total 9702 EDUCATION REQUISITION	41,039	3,052	2,981	93,698					
9703 DIP Properties: Requisition									
1-111 Residential						(3,000)	(3,000)	(3,000)	(3,000)
2-781 Requisition: (specify)						3,000	3,000	3,000	3,000
Total 9703 DIP Properties: Requisition									
Total Tax Supported	(275,581)	423,943	(1,976,817)	1,980,970	(7,800)				

Appendix 4 – 2022 Tax Increases in Comparable Municipalities Based on Population

Municipality	Tax Increase
Banff	4.0%
Coaldale	1.72%
Drayton Valley	2.5%
Devon	3.9%
Edson	4.9%
Hinton	3.0%
Innisfail	2.0%
Whitecourt	2.61%