



AGENDA
TOWN OF DRUMHELLER
REGULAR COUNCIL

TIME & DATE: 4:30 PM – Monday, November 21, 2022

LOCATION: Council Chambers, 224 Centre St and ZOOM Platform and
Live Stream on Drumheller Valley YouTube Channel

1. CALL TO ORDER

2. OPENING COMMENTS

Canadian Centre of Substance Use and Addiction National Addictions Awareness Week Nov 20 - 26

3. ADDITIONS TO THE AGENDA

4. ADOPTION OF AGENDA

4.1 Agenda for November 21st, 2022 Regular Meeting

Proposed Motion: That Council adopt the agenda for the November 21st, 2022 Regular Council meeting as presented.

5. MEETING MINUTES

5.1 Minutes for November 7th, 2022, Regular Council as presented.

[Regular Council Meeting – November 7th, 2022 - Minutes](#)

Proposed Motion: Move that Council approve the minutes for the November 7th, 2022, Regular Council meeting as presented.

6. COUNCIL BOARDS AND COMMITTEES

6.1 Municipal Planning Commission Minutes – September + October

[MPC Minutes – 8 Sept + 6 Oct 2022](#)

Proposed Motion: Move that Council accept as information the September 8 and October 6, 2022 meeting minutes for the Municipal Planning Commission, as presented.

7. REPORTS FROM ADMINISTRATION

OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

CORPORATE AND COMMUNITY SERVICES DEPARTMENT

7.1 Director of Corporate and Community Services

7.1.1 Request for Decision: 2023 Capital Budget & 10 Year Capital Plan

RFD

[Appendix 1 - 2023 Capital Budget](#)

[Appendix 2 - 10 Year Capital Plan](#)

[Appendix 3-5 Graphs](#)

Proposed Motion: Move that Council adopt the 2023 Capital Budget as presented.

EMERGENCY AND PROTECTIVE SERVICES

INFRASTRUCTURE DEPARTMENT

8. ADJOURNMENT

8.1 **Proposed Motion:** That Council adjourn the meeting.



MINUTES
TOWN OF DRUMHELLER
REGULAR MEETING

TIME & DATE: 4:30 PM – Monday, November 07, 2022

LOCATION: Council Chambers, 224 Centre St and ZOOM Platform and Live Stream on Drumheller Valley YouTube Channel

<https://www.youtube.com/watch?v=qRHbPCNxKEo&t=3651s>

IN ATTENDANCE

Mayor Heather Colberg

Councillor Patrick Kolafa

Councillor Crystal Sereda

Councillor Stephanie Price

Councillor Tony Lacher

Councillor Tom Zariski

Chief Administrative Officer – Darryl Drohomerski

Director of Corporate and Community Services: Mauricio Reyes

Director of Infrastructure: Dave Brett

Flood Resiliency Project Director: Deighen Blakely

Communication Officer: Bret Crowle

Legislative Services: Denise Lines

Reality Bytes IT: David Vidal

APPROVED ABSENCE

Councillor Lisa Hansen-Zacharuk

1. CALL TO ORDER

The Mayor called the meeting to order at 4:34pm

2. OPENING COMMENTS

- Remembrance Day Ceremony at the Badlands Community Facility, Friday November 11th starting at 10:30am
- Light Fest – Badlands Lightfest Nov 12 – Dec 1. Admission is free but tickets are required. Visit the website for more details. <https://badlandsamp.com/lightfest/>
- Community Engagement Sessions: Nov 17 Berm Information, Municipal Development Plan and Land Use Bylaw and Nov 22 Multi-Project Open House-Lunchtime Session 12:00pm and evening session 6:30pm
- Coffee with Council – Mon. Nov. 14 at McDonalds
- Snow Season – Please keep your sidewalks clear. Please consider being a snow angel and shoveling a neighbours walk.

3. ADDITIONS TO THE AGENDA

4. ADOPTION OF AGENDA

4.1 Agenda for November 7th, 2022 Regular Council Meeting

M2022.242 Moved by Councillor Lacher, Councillor Price;
that Council adopt the agenda for the November 7th, 2022 Regular Council meeting
as presented.

Carried unanimously

5. MEETING MINUTES

5.1 Minutes for October 24, 2022, Organizational and Regular Meeting as presented.

Organizational Meeting – October 24 2022 – Minutes
Regular Council Meeting – October 24 2022 – Minutes

M2022.243 Moved by Councillor Kolafa, Councillor Zariski;
that Council approve the minutes for the October 24, 2022, Organizational and
Regular Council Meeting as presented.

Carried unanimously

6. DELEGATION

6.1 CIBC Wood Gundy Economic Update
Time Stamp: <https://youtu.be/qRHbPCNxKEo?t=449>
Presentation Charet Chahal, CFA; James Hobson; CFA

The presentation given is different and an updated version will be sent.

Agenda attachment: Presentation

6.2 Drumheller Housing Administration: Subsidized and Affordable Housing
Time Stamp: <https://youtu.be/qRHbPCNxKEo?t=2281>
Chief Administrative Officer, Bob Shedly; Administrator Cass Houston

The buildings: Greentree has 26 units, Hunts has 24 units and Sandstone has 20 units.
There is a miss gap for housing between DARTS and Independent Living. There is a
need for housing that provides some assistance of the residents. More one bedroom
housing would be helpful.

There is a higher number of rental homes with 2 and more bedrooms in the community.
B. Shedly believes that if Drumheller doubled the stock of affordable and subsidized
housing that it would fill up.

Sandstone was built using a project matching grant from the province and in kind work from the Penitentiary programs. Other local organizations also contributed funds. Lobbying for subsidized housing would be helpful; the government pays the short fall for the rent.

The provincial government wants to see Amalgamation between Senior and DHA.

Questions to ask about amalgamation:

What are the benefits to amalgamating the Drumheller and District Seniors Foundation (DDSF) and DHA. Are there savings?

DHA is only Drumheller vs DDSF which includes the surrounding areas.

DHA does not include health care options vs DDSF which has health care staff available.

DHA rental housing is based on the Residential Tenancy Act.

DHA is provincially regulated and applications are based on that criteria. Town does not have say on the running of DHA.

Thanks to the DHA team for all the work that you do for Drumheller.

Agenda attachment: Power Point Presentation

7. REPORTS FROM ADMINISTRATION

OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

Time Stamp: <https://youtu.be/qRHbPCNxKEo?t=3650>

7.1 Chief Administrative Officer

7.1.1 Request for Decision – Drumheller Public Library: Bylaws

Agenda attachment: RFD + Bylaw

M2022.244 Moved by Councillor Zariski, Councillor Sereda;
that Council disallow the proposed Town of Drumheller Public Library Bylaws.

Carried unanimously

7.1.2 Request for Decision – Proposed 9th Street NW Road Closure Bylaw 19.22 and Public Hearing December 19th, 2022

Agenda attachments: Request for Decision + Proposed Bylaw

M2022.245 Moved by Councillor Kolafa, Councillor Lacher;
that Council give first reading to 9th ST NW Road Closure Bylaw 19.22 and set the Public Hearing date for December 19, 2022.

Carried unanimously

7.1.3 Request for Decision – Proposed East Coulee River Drive West Road Closure Bylaw 20.22 and Public Hearing December 19th , 2022

Agenda attachments: Request for Decision + Proposed Bylaw

M2022.246 Moved by Councillor Sereda, Councillor Kolafa;
that Council gives first reading to East Coulee River Drive West Road Closure Bylaw 20.22 and set the Public Hearing date for December 19, 2022.

Carried unanimously

7.1.4 Request for Decision – Proposed East Coulee East End Road Closure Bylaw 21.22 and Public Hearing December 19th , 2022

Agenda attachments: Request for Decision + Proposed Bylaw

M2022.247 Moved by Councillor Lacher, Councillor Sereda;
that Council give first reading to East Coulee East End Road Closure Bylaw 21.22 and set the Public Hearing date for December 19, 2022.

Carried unanimously

CORPORATE AND COMMUNITY SERVICES DEPARTMENT

Time Stamp: <https://youtu.be/qRHbPCNxKEo?t=4095>

7.2 Director of Corporate and Community Services

7.2.1 Request for Direction: 2023 Capital Budget & 10 Year Capital Plan

Section 245 of the MGA states that "Each council must adopt a capital budget for each calendar year." The proposed 2023 capital budget comprises 39 projects totaling \$8.3 million. The presented projects have been identified as priorities to either deliver current levels of service or enhance current levels. The budget, as presented, also sets out the method of funding for each of the capital projects. Once Council has reviewed and provided direction, Administration will be in a position to bring the proposed 2023 capital budget for adoption.

The Town will be taking out more money from the reserves than they will be putting back in but does not intend to borrow money in 2023. The Borrowing Bylaws recently passed are for those specific items only. Some projects are grant dependant.

The Final Budget will be brought back in December for approval.

Discussion items:

DARP Downtown Vehicle Access: This is funding for 2 separate road projects; the road creation from Freson Bros to the downtown and the entrance into Town by the Liquor Land at Hwy 10. Some of that funding may need to be reallocated for the Riverside Dr changes depending on designs.

East Coulee Snow Dump Area: The intention is to add a security fence to store equipment and landscape the area.

Bankview Water Tower: There are structural issues with slope that need to be addressed in order to stabilize the foundation. The water pressure is a different issue that will come forward in 2024.

Arena 5th Dressing Room and Baseball Diamonds: The funding estimates were low for the construction of the dressing room but this still being worked. Ball Diamonds funding was put in last year but this may change with the results of the Recreation Master Plan.

Trail Development: Trail projects have a separate budget line.

Stirling Ditch: It runs from Hunter Dr to the Red Deer River and needs maintenance to have it working properly.

WWTP Master Plan: Legislative requirement to develop a plan for the next 10 years. The consultant can be asked about effluent water solutions, but this is not part of the Master Plan.

Asset Retirement Obligation Study: Financial national standard to plan for the end of life disposal of our facilities.

Badlands Community Facility Office: The office space is inadequate at the BCF and should be addressed.

Agenda attachments: RFD + Appendix 1 - 2023 Capital Budget + Appendix 2 - 10 Year Capital Plan + Appendix 3-5 Graphs

INFRASTRUCTURE DEPARTMENT

Time Stamp: <https://youtu.be/qRHbPCNxKEo?t=6946>

7.3 Director of Infrastructure

Councillor Kolafa left Chambers 6:31 pm, returned 6:33pm
Councillor Zariski left Chambers 6:33pm, returned 6:36pm

7.3.1 Drumheller Municipal Airport - Annual Council Presentation
Presentation: Patrick and Catherine Bonneville

An overview of the Airport activities for 2022.

Airport Lighting: Having adequate lighting would mean that pilot night operations training, flight schools, AHS and STARS could utilize our airport at night.

Taxes: Hangar owners pay taxes to Starland County.

Agenda attachment: Power Point Presentation

Request for Decision: Discontinuation of Private Fuel Sales and Private Fuel Tanks at the Drumheller Municipal Airport

This request for decision addresses the issues with having private fuel tanks at the airport and the reasons the Commission suggest discontinuing this practice.

Agenda attachment: Request for Decision

M2022.248 Moved by Councillor Zariski, Councillor Lacher;
that Council discontinue the sale of private fuel at the Drumheller Municipal Airport,
and no longer allow private fuel tanks onsite, effective January 1, 2023.

Carried unanimously

7.3.2 Request for Decision: Recommending implementation of Drumheller Municipal Airport Fee Schedule

In order to keep pace with improvements, and to ensure that the Airport becomes self-sustaining, new fees need to be introduced for revenue generation. In consultation with many comparable airports, the Airport Manager identified areas of improvement in our current fee structure.

Agenda attachment: Request for Decision

M2022.249 Moved by Councillor Price, Councillor Lacher;
that Council approve the implementation of the proposed Airport Fee Schedule,
approved by the Airport Commission on October 14, 2022 for inclusion in the
Town's 2023 Schedule of Fees.

Carried unanimously

7.3.3 Request for Decision: Award of the Penitentiary Booster Station Upgrades

Administration in 2021 explored grant opportunities such as the Alberta Municipal Water / Wastewater Partnership (AMWWP) program, but were unsuccessful in receiving funds. Since then, no other grant opportunities have come up that pertain to the upgrades required at the Penitentiary Booster Station. However, Administration is still actively looking for grant opportunities. MPE determined that an upgraded booster station project has now reached a critical point to proceed to ensure a reliable, continuous, and safe water supply, and to support emergency fire service delivery

Agenda attachment: Request for Decision

M2022.250 Moved by Councillor Lacher, Councillor Kolafa;
that Council approve the award of the Penitentiary Booster Station Project to Nitro
Construction Ltd. for the amount of \$ 1,473,702 excluding GST.

Carried unanimously

8. CLOSED SESSION

8.1 Land Development and Third Party Contracts

FOIP 16 – Disclosure harmful to business interests of a third party

FOIP 23 – Local public body confidences

FOIP 24 – Advice from Officials

M2022.251 Moved by Councillor Lacher, Councillor Price;
that Council close the meeting to the public for discussions related land
development and third party contracts as per FOIP 16 – Disclosure harmful to
business interests of a third party, FOIP 23 – Local public body confidences and
FOIP 24 – Advice from Officials. Time 7:12pm

Carried unanimously

M2022.252 Moved by Councillor Zariski, Councillor Lacher;
that Council open the meeting to the public. Time 8:30pm

Carried unanimously

9. ADJOURNMENT

M2022.253 Moved by Councillor Kolafa, Councillor Sereda;
that Council adjourn the meeting. Time 8:31pm

Carried unanimously

MAYOR

CHIEF ADMINISTRATIVE OFFICER

**Municipal Planning Commission
MINUTES
Meeting of Thursday September 8, 2022**

Present: Darryl Drohomerski, CAO/Development Officer
Antonia Knight, Development Officer in Training, Recording Secretary
Andrew Luger, Acting Chair, Member
Tony Lacher, Councillor/Member
Shelley Rymal, Member
Art Erickson, Member
Devin Diano – CEO, Palliser Regional Municipal Services

Absent: Tom Zariski, Councillor/Member – Regrets
Kirk Mclean, Member - Regrets

Attendees:

1.0 CALL TO ORDER – 12:10 pm

A. Luger presented the Agenda for the September 8, 2022 meeting.

2.0 ADDITIONS TO THE AGENDA

Additions, Deletions or Amendments

Addition – none

Deletion - none

Amendment – none

3.0 ADOPTION OF THE AGENDA

Motion: T. Lacher moved to accept the agenda for September 8, 2022 meeting

Second: A. Erickson – All in favour - Carried

4.0 MINUTES FROM PREVIOUS MEETINGS

4.1 July 28, 2022

Motion: S. Rymal moved to accept the minutes as amended of the July 28, 2022 meeting.

Second: A. Erickson - All in favour – Carried

5.0 SUMMARY OF DEVELOPMENT PERMITS

Motion: S. Rymal moved to accept the Summary of Development Permits for information only

Second: T. Lacher – All in favour – Carried

6.0 DEVELOPMENT PERMITS

6.1 T00085-22D – 5 Bench Signs

A. Knight presented Development Permit application T00085-22D MV submitted by P. Doherty, for placement of five (5) bench signs to be located at various locations along 19 Street East, CN Rail Trail, 104 1 Avenue West and 105 Grove Place.

A. Knight explained that the application came in in two phases, firstly for two benches to be placed along 19 Street East. The second stage saw an amendment to the application to be the application presented today. The first set application was circulated internally to the Flood office, Infrastructure and Operations, as well as to adjacent neighbours including crews at Drumheller Valley Secondary School (DVSS). The amendment (received September 1, 2022) was not circulated to adjacent property owners.

Feedback received from initial circulation included the following;

- A minimum unobstructed walkway width of 1500mm must be maintained
- Bench to be located off of the walkway on its on pad
- Concrete Pad would reduce safety concerns of hitting and shooting rocks if placed on decorative pad

Municipal Planning Commission discussed the application.

The Commission highlighted the importance of maintaining 1500mm unobstructed walkway for accessibility.

There is potential that the placement of wither Bench Signs along CN Rail line to conflict with upcoming CN Trail Fundraising Taskforce.

The sign placed on the Northernmost end of 19 Street East may not have enough clearance to maintain an unobstructed walkway width of 1500mm, however it is the applicant's responsibility to ensure this is met.

The use of sidewalk blocks would not be sufficient, benches must be placed on a poured concrete pad.

Motion: T. Lacher moved to approve Development Permit application T00084-22D submitted by Paul Doherty, for the placement of three (3) bench signs, one each to be located at Northernmost end of 19 Street East, 104 2 Street West and 105 Grove Place to the following conditions;

CONDITIONS

1. Development shall conform to Town of Drumheller Land Use Bylaw 16.20
2. Benches to be placed on poured concrete pad for ease of maintenance
3. Any repair and/or maintenance is the responsibility of the applicant. Any damage is to be repaired within 72 hours of notification. If repairs are not completed, the Town may remove the bench or repair at the cost of the applicant.
4. Benches must maintain a minimum of 1.5m clearance and be located off of walking path/rail.

5. A development permit is valid for 12 months from its date of issuance, unless development has been substantially started in a manner satisfactory to the Development Authority.
6. The Development Authority may grant an extension of the time the development permit remains in effect for up to an additional 12 months. The Development Authority shall only grant one extension.
7. A sign shall not conflict with or dominate, or detract from the general character of the surrounding streetscape or the architecture of any building on the parcel on which it is located or in the vicinity of or be liable to create a cluttered appearance to the streetscape.
8. The exterior finish and construction of all signs shall be of professional quality and appearance. Consideration should be made for orientation, climate, and environmental factors that may affect the appearance, condition, or degradation of the sign over time.
9. The Development Authority may revoke a development permit for a sign at any time if the sign has become detrimental to the amenities of the neighbourhood.
10. A sign shall not obstruct the view of, or be liable to be confused with, an official traffic sign, signal, or device, or otherwise pose a potential hazard to traffic.
11. All signs shall be removed within 30 days of the use to which they relate ceasing to operate.
12. No sign shall be erected on or affixed to municipal property or a municipal road right-of-way without the approval of the Town.
13. All Bench Signs shall be placed at least 100m from any existing bench sign
14. Only 1 bench sign may be erected along each of a site's parcel boundaries shared with a street.
15. Bench signs shall be located adjacent to a building, a public sidewalk or pedestrian trail and in an area where pedestrian foot traffic is expected, though not impede access to any building, a public sidewalk or pedestrian trails
16. Orientation of bench signs along a public street shall be parallel to the street.

GENERAL REQUIREMENTS

1. Signs shall conform to the Town of Drumheller Community Standards Bylaw 06.19
2. Signs shall conform to the Town of Drumheller Tourism Corridor Bylaw 04.19
3. Contractor and subcontractors to have a valid business license with the Town of Drumheller.

REASON FOR REFUSAL

1. No sign shall be erected on or affixed to municipal property or a municipal road right-of-way without the approval of the Town.
2. Placement of Bench Signs along CN Rail line may conflict with upcoming CN Trail Fundraising Taskforce.

Second: S. Rymal - All in favour – Carried

7.0 PALLISER REGIONAL MUNICIPAL SERVICES

D. Diano explained that no applications have been received. It has been a quiet year for Drumheller

8.0 OTHER DISCUSSION ITEMS**9.0 NEXT MEETING DATE – September 22, 2022**

No applications in so far, however may schedule a meeting to discuss potential proposed Land Use Bylaw amendments before taking them to Council.

10.0 Adjournment – Meeting adjourned: A. Erickson at 12:31pm
Second: S. Rymal - All in favour – Carried
_____**Chairperson**
_____**Development Officer****Attachments:**

- Agenda
- Summary of development permits
- Full meeting can be viewed at;

<https://www.youtube.com/c/townofdrumheller>

**Municipal Planning Commission
MINUTES
Meeting of Thursday October 6, 2022**

Present: Darryl Drohomerski, CAO/Development Officer
Antonia Knight, Development Officer in Training, Recording Secretary
Andrew Luger, Acting Chair, Member
Tony Lacher, Councillor/Member
Tom Zariski, Councillor/Member
Kirk Mclean, Member
Shelley Rymal, Member
Art Erickson, Member
Devin Diano – CEO, Palliser Regional Municipal Services

Absent:

Attendees:

1.0 CALL TO ORDER – 12:00 pm

A. Luger presented the Agenda for the October 6, 2022 meeting.

2.0 ADDITIONS TO THE AGENDA

Additions, Deletions or Amendments

Addition – none

Deletion - none

Amendment – none

3.0 ADOPTION OF THE AGENDA

Motion: T. Zariski moved to accept the agenda for October 6, 2022 meeting

Second: A. Erickson – All in favour - Carried

4.0 MINUTES FROM PREVIOUS MEETINGS

4.1 September 8, 2022

Motion: T. Lacher moved to accept the minutes of the September 8, 2022 meeting.

Second: S. Rymal - All in favour – Carried

5.0 SUMMARY OF DEVELOPMENT PERMITS

Motion: T. Zariski moved to accept the Summary of Development Permits for information only

Second: S. Rymal – All in favour – Carried

6.0 DEVELOPMENT PERMITS

6.1 T00089-22D FLOOD – Accessory Building – 32'x40' – In Conveyance Zone with 50% Side Yard Variance and 20% Front Yard Variance

A. Knight presented application T00089-22D FLOOD for an Accessory Building – 32'x40' located at 385 Starmine Drive, Lot 10, Block 12, Plan 1313072. This application is within the Conveyance Zone. This application was originally discussed The application is being brought to the Municipal Planning Commission due to the setback variance requests - 50% Side Yard Variance and 20% Front Yard Variance. In the past, when acting as the Development Authority, the Municipal Planning Commission has approved variances of up to 20%. The Land Use Bylaw does not stipulate the maximum variance allowable. The property owners own the land to the south of the property adjacent to the side yard setback.

The property is within the Conveyance Zone, however the Development Office has been in discussion with the applicants over the last few months. A suggestion for a caveat to be registered on title authorizing the development and outlining the Town would have no responsibility in the event of flood damage to the property.

Motion: S. Rymal to go In Camera at 12:06pm

Second: A. Erickson – Carried

Motion: S. Rymal to go out In Camera – 12: 27pm

Second: K. Mclean

Motion: T. Lacher moved to approve Development Permit application T00089-22D submitted by C. Panisiak for, for Accessory Building – 32'x40' – In Conveyance Zone with 50% Side Yard Variance and 20% Front Yard Variance located at 385 Starmine Drive, Lot 10, Block 12, Plan 1313072 subject conditions;

Second: S. Rymal – 6 against – 0 in favour

Motion defeated

REASON FOR REFUSAL

Application lies within the Flood Hazard Overlay - Conveyance Zone. Municipal Planning Commission not at liberty to approve a caveat to be registered on Title in order to allow construction before flood protection measures are built to protect development within the area.

Regulations from the Land Use Bylaw;

2.5.3 Conveyance Zone Uses and Regulations

- (1) The following uses shall be allowed in the Conveyance Zone, when listed as a permitted use or discretionary use in the underlying Land Use District:

- a) Agriculture - General; and
 - b) Recreation - Non-Intensive.
- (2) No development shall be allowed within the Conveyance Zone that has the potential to increase the obstruction of floodwaters or potential for a detrimental effect on the hydrological system, water quality, or on existing development.
- (3) New development and structural alterations to existing development is not allowed except to:
- (a) Accommodate public utilities, including flood mitigation structures and erosion control measures;
 - (b) Replace an existing building or structure on the same location, and for the same use, provided that the flood hazard can be overcome, as demonstrated by a member in good standing of the Association of Professional Engineers and Geoscientists of Alberta, and in a manner that is acceptable to the Town, including meeting flood construction level requirements; and
 - (c) Renovate an existing building or structure, provided that:
 - i. There is no increase to the floor area below the flood construction level; and
 - ii. The renovation does not create a new Dwelling Unit.
- (4) No structures shall be constructed on, in, or under lands subject to the Conveyance Zone, unless, to the satisfaction of the Development Authority, there will be no obstruction to floodwaters and no detrimental effect on the hydrological system or water quality, including the natural interface of the riparian and aquatic habitat.

7.0 PALLISER REGIONAL MUNICIPAL SERVICES


D. Diano explained that no applications have been received. It has been a quiet year for Drumheller

8.0 OTHER DISCUSSION ITEMS

9.0 NEXT MEETING DATE – October 20, 2022

No applications in so far, however may schedule a meeting to discuss potential proposed Land Use Bylaw amendments before taking them to Council.

- 10.0 Adjournment – Meeting adjourned:** A. Erickson at 12:31pm
Second: S. Rymal - All in favour – Carried



Chairperson

Development Officer

Attachments:

- Agenda
- Summary of development permits
- Full meeting can be viewed at;

<https://www.youtube.com/c/townofdrumheller>

REQUEST FOR DECISION

TITLE:	2023 Capital Budget and 10-Year Capital Plan
DATE:	November 21, 2022
PRESENTED BY:	Mauricio Reyes, CPA, CMA, CAMP Director of Corporate and Community Services
ATTACHMENT:	Appendix 1 - 2023 Capital Budget – Proposed Appendix 2 – 10 Year Capital Plan Appendix 3 - Investments in Capital Assets – Historical and Projected Appendix 4 – Municipal Reserves – Historical and Projected Appendix 5 – Net Reserve Contributions – Historical and Projected Appendix 6 – Long-Term Debt

SUMMARY:

On November 7, 2022, Administration presented the proposed 2022 Capital Budget and the 10-Year Capital Plan to Council. Administration is seeking Council adoption of the proposed 2023 Capital Budget.

RECOMMENDATION:

Administration requests that Council adopts the proposed 2023 Capital Budget as presented.

DISCUSSION:

Section 245 of the MGA states that *"Each council must adopt a capital budget for each calendar year."*

The proposed 2023 capital budget comprises 39 projects totaling \$8.35 million. The presented projects have been identified as priorities to either deliver current levels of service or enhance current levels.

The budget, as presented, also sets out the method of funding for each of the capital projects.

FLOOD MITIGATION PROJECT

The proposed 2023 capital budget does not include the Flood Mitigation project, as Council approved this multi-year project in 2020. In 2023, no capital projects have been identified that need to be done in conjunction with the Flood Mitigation project.

CAPITAL INVESTMENTS

Since 2011, the Town has made \$76.9 million in capital investments, as seen in graph 1. This represents an average of about \$7.0 million per year. However, in the five years preceding 2020, the Town invested approximately \$4 million per year. Not including the Flood Mitigation Project, this amount is projected to increase to approximately \$10 million annually within the

next ten years. To fund capital investments, the Town will need to maximize grant funding and rely heavily on its reserves and borrowing capacity.

MUNICIPAL RESERVES

For municipalities, reserves are significant and represent one of the best ways to measure the organization's financial health. As shown in appendix 3, since 2011, the Town has been growing its reserves at an annual rate of approximately 14%. This has been achieved due to most years' positive net contributions to reserves.

At the end of 2021, the total reserve balance stands at approximately \$30.3 million. This balance includes funds committed to approved capital projects that have not yet been spent at the end of 2021. Consequently, the balance available for future projects is less than the \$30.3 million shown in the financial statements.

In the foreseeable future, reserve balances are expected to decrease as the Town uses reserves to fund capital projects. Projected balances in appendix 4 are shown for illustration purposes. From year to year, actual reserve balances will depend on the annual operating results of the municipality, whether additional funds are allocated to capital projects and whether the Town can secure other sources of funding, such as grants, to reduce its reliance on the use of municipal reserves.

CAPITAL GRANT FUNDING

From 2011 to 2021, the Town funded nearly \$48.8 million of its capital additions using grant funds from other levels of government. This figure included Flood Mitigation funding in 2020 & 2021.

However, a closer review reveals that in the absence of any significant grants, such as Flood Mitigation, capital grants vary between \$2 million and \$3 million annually. Although capital grants are uncertain, in the future, it is reasonable to expect that the Town would receive an average of \$2.5 million annually (not including any major grants).

In 2019, the Provincial government announced changes to the Municipal Sustainability Initiative (MSI) grant. One of the changes included replacing the program with the Local Government Fiscal Framework Initiative, which will begin in 2024. According to Municipal Affairs' estimates, the Town is expected to receive approximately \$825,000 in 2023 and 2024.

In 2022, the Town received approximately \$478,000 from the Canada Community-Building Fund (formerly Gas Tax Fund). In the foreseeable future, the Town expects to receive approximately \$500,000 yearly from this program.

LONG-TERM DEBT

At the end of 2021, the Town had a legal capacity to borrow up to \$32 million, while its total debt was \$7.1 million. Although the town did not take any additional debt in 2022, it is important to note that the Town intends to borrow an additional \$6.2 million in 2023.

In the upcoming years, the Town may use borrowing to fund important infrastructure projects. Consequently, the Town's debt levels are expected to be higher in the second half of this decade than they have been in the last decade, as shown in appendix 6.

10 YEAR CAPITAL PLAN

Administration has prepared the 10-Year Capital Plan ("the Capital Plan") for years starting in 2023 and ending in 2032. The Capital Plan provides Council with a forecast of capital expenditures coming up in the next ten years, including 2023, based on the current and future needs of the organization and the community as a whole. By looking at the Capital Plan, Council can take a long-term view before approving the 2023 Capital Budget.

It is essential to know that the Capital Plan does not provide a complete picture of the capital needs of the community and the organization, as certain capital expenditures are added when they become known by Administration. In addition, certain capital expenditures are a by-product of other capital expenditures (as explained in the Flood Mitigation Project section) and are added to the Capital Plan or capital budget when they become known.

FINANCIAL IMPACT:

Capital Funding

Sources of funding for the proposed capital expenses include:

Grant funding – Ongoing	\$1.20 M
Grant Funding – One-time	\$0.20 M
Other	\$0.02 M
Municipal Reserves – Tax Supported	\$4.57 M
Municipal Reserves – Utility Supported	<u>\$2.36 M</u>
Total	\$8.35 M

Capital Expenses

The proposed 2023 Capital Budget will consist of the following:

New Assets	\$ 1.64 M
Infrastructure Replacements	\$ 3.47 M
Infrastructure Upgrades/Renovations	\$ 1.73 M
Vehicle, Machine, and Equipment Replacements	\$ 1.20 M
Other	<u>\$ 0.31 M</u>
Total	\$8.35 M

The proposed 2023 Capital Budget will be invested in the following service areas:

Utilities - Wastewater	\$0.89 M
Utilities - Water	\$ 1.56 M
Stormwater	\$ 0.57 M
Parks & Recreation	\$ 1.58 M
Road Transportation	\$ 2.40 M
Common Services	\$ 1.07 M
Fire Services	\$ 0.14 M
Administration, Enforcement & CDSP	<u>\$ 0.14 M</u>
Total	\$8.35 M

STRATEGIC POLICY ALIGNMENT:

Once adopted, the 2023 capital budget will ensure fiscal accountability and provide Administration with the legal authority to carry out the capital work identified for 2023.

COMMUNICATION STRATEGY:

Communication of the adopted budget will include a media release, distribution on social media platforms, and a copy will be uploaded to the Town website at www.drumheller.ca.

MOTION:

Councillor _____

MOVES that Council adopts the 2023 Capital Budget as presented.

SECONDED: Councillor _____

Mauricio Reyes

Prepared by:
Mauricio Reyes, CPA, CMA, CAMP
Director of Corporate & Community Services



Approved By:
Darryl E. Drohomerski, C.E.T.
Chief Administrative Officer



2023 Capital Budget - Draft

New Assets	Department	Criticality	Amount	Grant	Other	Reserves - Tax	Reserves - Utility	Borrowing - Tax	Borrowing - Utility	Total
DARP - Downtown Vehicle Access	Public Works	H	\$ 1,000,000			\$ 1,000,000				\$ 1,000,000
East Coulee Snow Dump Site	Public Works	H	\$ 200,000			\$ 200,000				\$ 200,000
New Trail Development	Public Works	H	\$ 160,000			\$ 160,000				\$ 160,000
Conversion of CN Bridges to Pedestrian Bridges	Public Works	H	\$ 100,000			\$ 100,000				\$ 100,000
Town Beautification	Public Works	H	\$ 75,000			\$ 75,000				\$ 75,000
Irrigation Meters and Backflow Prevention	Water Department	M	\$ 75,000			\$ -	\$ 75,000			\$ 75,000
Rectangular Rapid Flashing Beacon	Public Works	H	\$ 22,000			\$ 22,000				\$ 22,000
Network/Server Upgrades	Administration	H	\$ 10,000			\$ 10,000				\$ 10,000
Total New Assets			\$ 1,642,000	\$ -	\$ -	\$ 1,567,000	\$ 75,000	\$ -	\$ -	\$ 1,642,000

Infrastructure Replacements	Department	Criticality	Amount	Grant	Other	Reserves - Tax	Reserves - Utility	Borrowing - Tax	Borrowing - Utility	Total
North Drum Lift Station/Forecmain Connection	Wastewater Department	H	\$ 800,000			\$ -	\$ 800,000			\$ 800,000
Drumheller Water Treatment Plant UV Replacement	Water Department	H	\$ 600,000			\$ -	\$ 600,000		\$ -	\$ 600,000
Pen Booster Station -New building & equipment	Water Department	H	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000			\$ 500,000
Street Rehabilitation Program	Transportation	H	\$ 850,000	\$ 850,000	\$ -	\$ -		\$ -	\$ -	\$ 850,000
Sidewalk Rehabilitation Program	Transportation	H	\$ 350,000	\$ 350,000	\$ -	\$ -		\$ -	\$ -	\$ 350,000
Water Tower Program	Water Department	H	\$ 100,000			\$ -	\$ 100,000			\$ 100,000
Culvert Bridge Program Development	Transportation	H	\$ 100,000			\$ 100,000				\$ 100,000
Low Lift Pump Program	Water Department	M	\$ 65,000			\$ -	\$ 65,000			\$ 65,000
THM Control Program	Water Department	M	\$ 55,000			\$ -	\$ 55,000			\$ 55,000
Dry Pond Cleaning Program	Storm Water	M	\$ 50,000			\$ 50,000				\$ 50,000
Total Infrastructure Replacements			\$ 3,470,000	\$ 1,200,000	\$ -	\$ 150,000	\$ 2,120,000	\$ -	\$ -	\$ 3,470,000

Infrastructure Upgrades/Renovations	Department	Criticality	Amount	Grant	Other	Reserves - Tax	Reserves - Utility	Borrowing - Tax	Borrowing - Utility	Total
Stirling Ditch - Nacmine	Stormwater	H	\$ 525,000	\$ 175,000	\$ -	\$ 350,000				\$ 525,000
Arena 5th Dressing Room Addition	Parks & Recreation	H	\$ 350,000	\$ -	\$ -	\$ 350,000				\$ 350,000
Rotary Spray Park - Drainage Reroute	Parks & Recreation	H	\$ 320,000	\$ -	\$ -	\$ 320,000				\$ 320,000
Arena Flooring - Lobby	Parks & Recreation	H	\$ 140,000	\$ -	\$ -	\$ 140,000				\$ 140,000
Aquaplex Boiler Replacement	Parks & Recreation	H	\$ 125,000	\$ -	\$ -	\$ 125,000				\$ 125,000
BCF Boiler Replacement	Parks & Recreation	H	\$ 95,000	\$ -	\$ -	\$ 95,000				\$ 95,000
Water Treatment Plan Make Up Air Handling	Water Department	H	\$ 95,000	\$ -	\$ -	\$ -	\$ 95,000			\$ 95,000
PW Building Energy Conservation Upgrade (LED)	Public Works	H	\$ 45,000	\$ 22,500	\$ -	\$ 22,500				\$ 45,000
Heaters for Chemical Rooms	Water Department	H	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000			\$ 35,000
Total Infrastructure Upgrades/Renovations			\$ 1,730,000	\$ 197,500	\$ -	\$ 1,402,500	\$ 130,000	\$ -	\$ -	\$ 1,730,000



2023 Capital Budget - Draft

Lifecycle Replacements	Department	Criticality	Amount
Lifecycle Replacements - Heavy Equipment and Machinery	Public Works	H	\$ 853,000
Lifecycle vehicle replacements - Fire Department	Fire Department	H	\$ 140,000
Lifecycle Replacements - Equipment	All Departments	H	\$ 134,500
Lifecycle Light vehicle Replacements	All Departments	M	\$ 73,000
Total Lifecycle Replacements			\$ 1,200,500

Grant	Other	Reserves - Tax	Reserves - Utility	Borrowing - Tax	Borrowing - Utility	Total
		\$ 853,000				\$ 853,000
		\$ 140,000				\$ 140,000
	\$ 19,750	\$ 114,750				\$ 134,500
		\$ 73,000				\$ 73,000
\$ -	\$ 19,750	\$ 1,180,750	\$ -	\$ -	\$ -	\$ 1,200,500

Other	Department	Criticality	Amount
Wastewater Treatment Plant Master Plan	Wastewater Department	H	\$ 85,000
Asset Retirement Obligation Study	Corporate Services	H	\$ 80,000
Parks and Recreation Master Plan Outcomes	Parks & Recreation	M	\$ 50,000
Poverty Reduction Strategy Study	Community Development & Social Planning	H	\$ 35,000
Water Treatment Rebranding	Water Department	M	\$ 25,000
East Coulee Water Station Billing System Update	Water Department	M	\$ 12,000
BCF External Window Branding and Wraps	Parks & Recreation	M	\$ 12,000
BCF Office Space	Parks & Recreation	M	\$ 10,000
Total Other			\$ 309,000

Grant	Other	Reserves - Tax	Reserves - Utility	Borrowing - Tax	Borrowing - Utility	Total
		\$ 85,000				\$ 85,000
		\$ 80,000				\$ 80,000
		\$ 50,000				\$ 50,000
		\$ 35,000				\$ 35,000
		\$ -	\$ 25,000			\$ 25,000
		\$ -	\$ 12,000			\$ 12,000
		\$ 12,000	\$ -			\$ 12,000
		\$ 10,000				\$ 10,000
\$ -	\$ -	\$ 272,000	\$ 37,000	\$ -	\$ -	\$ 309,000

Grand Total **\$ 8,351,500**

\$ 1,397,500 **\$ 19,750** **\$ 4,572,250** **\$ 2,362,000** **\$ -** **\$ -** **\$ 8,351,500**



2023 - 2032 Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
General Administration										
Network/Server Upgrades	\$ 10,000	\$ 10,200	\$ 50,000	\$ 11,000	\$ 66,000	\$ 11,000	\$ 11,000	\$ 54,000	\$ 12,000	\$ 20,000
Plotter Replacement			\$ 20,000							
Photocopier					\$ 18,000				\$ 12,000	
Townhall elevator replacement					\$ 200,000					
Asset Retirement Obligation Study	\$ 80,000									
Total General Administration	\$ 90,000	\$ 10,200	\$ 70,000	\$ 11,000	\$ 284,000	\$ 11,000	\$ 11,000	\$ 54,000	\$ 24,000	\$ 20,000
Enforcement Services										
new truck mun enf 1/2 ton 4x4					\$ 77,000					
unit 665 mun enforcement truck 1/2 ton 4x4			\$ -			\$ -	\$ 77,000	\$ -		
unit 667 mun enforcement truck 1/2 ton 4x4		\$ 75,000							\$ 78,000	
Outfitting of New Mun Enf Truck	\$ 23,000									
Total Enforcement Services	\$ 23,000	\$ 75,000	\$ -	\$ -	\$ 77,000	\$ -	\$ 77,000	\$ -	\$ 78,000	\$ -
Fire Protection Services										
East Coulee Fire Hall Renos	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Drumheller Fire Hall pumper unit	\$ 600,000									
East Coulee Fire Hall pumper unit				\$ 600,000						
Fire Response Vehicle							\$ 600,000			\$ 600,000
Drumheller Fire Hall -fire chief truck replace				\$ 60,000					\$ 60,000	
Rosedale Fire Hall Renos	\$ 50,000									
Drumheller Fire Hall SCBA replacement 30 x \$14000					\$ 420,000					
Medium Duty Fire Rescue Unit- Additional Funding	\$ 140,000									
Total Fire Protection Services	\$ 140,000	\$ 780,000	\$ -	\$ 660,000	\$ 420,000	\$ -	\$ 600,000	\$ -	\$ 60,000	\$ 600,000
Common Services										
Light Fleet Vehicles - Program	\$ 50,000	\$ 125,000	\$ 60,000	\$ 227,000	\$ 100,000	\$ 50,000	\$ 130,000	\$ 110,000	\$ 100,000	\$ 100,000
Heavy Equipment - Program	\$ 775,000	\$ 357,500	\$ 572,500	\$ 329,000	\$ 69,500	\$ 395,000	\$ 679,500	\$ 55,000	\$ 578,500	\$ 279,000
PW Building LED Upgrade	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Photocopier Public Works			\$ 10,000							
PW Building - Shop A - Roof Repair/Replacement							\$ 250,000			
PW Building - Shop B - Roof Repair/Replacement								\$ 250,000		
PW Building - Women's Locker				\$ 100,000						
PW Building - EOC Upgrade	\$ 100,000									
PW Building - Shop B - Office Space for Facility Staff					\$ 50,000					
PW Building - Shop B						\$ 200,000				
PW Building - Fabric Building 1									\$ 100,000	
PW Building - Cold Storage Building 2	\$ 225,000								\$ 100,000	
PW Building - Cold Storage Building 2 - Clay liner and convert for salt		\$ 100,000								
Valley Bus Society - Grant to Purchase Bus		\$ 80,000			\$ 120,000			\$ 80,000		
East Coulee Snow Dump Site	\$ 200,000									
Total Common Services	\$ 1,070,000	\$ 987,500	\$ 642,500	\$ 656,000	\$ 339,500	\$ 645,000	\$ 1,059,500	\$ 495,000	\$ 878,500	\$ 379,000
DARP- Downtown Area Revitalization Plan										
DARP - Downtown Vehicle Access	\$ 1,000,000	\$ 1,150,000								
DARP - Street Beautification Program			\$ 600,000	\$ 500,000	\$ 500,000	\$ 500,000				
Replacement of Decorative Street Lights		\$ 375,000	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DARP Park Improvements		\$ 50,000	\$ 500,000	\$ 200,000				\$ 200,000		
DARP Other Utilities			\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000				
Road Transport	\$ 1,000,000	\$ 1,575,000	\$ 1,875,000	\$ 1,100,000	\$ 900,000	\$ 900,000	\$ -	\$ 200,000	\$ -	\$ -



2023 - 2032 Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Road Transport										
Street Improvement Program	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000
Sidewalk Rehabilitation Program	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
Town Beautification	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Highway 10X Bridges Deck Rehab and coating Program		\$ 78,000	\$ 486,000		\$ 86,500	\$ 77,000		\$ 87,000	\$ 77,500	
Bridge #10 (BF08934) - Strip Deck Replacement (4yrs startin	\$ -									
Bridge 10 Replacement- (Provincial Grant Dependant)			\$ 8,000,000							
Bridge 9 Replacement- (Provincial Grant Dependant)									\$ 9,000,000	
Culvert Bridge Program	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
South Dinosaur Trail Sound Barrier				\$ 900,000						
Rectangular Rapid Flashing Beacon	\$ 22,000									
Raymond Hill Road - Repair slide area	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Road Transport	\$ 1,397,000	\$ 2,203,000	\$ 9,861,000	\$ 2,275,000	\$ 1,461,500	\$ 1,452,000	\$ 1,425,000	\$ 1,512,000	\$ 10,502,500	\$ 1,425,000
Air Transportation										
Riding Mower				\$ 30,000				\$ 30,000		
Fuel Tank Farm		\$ 475,000								
Fuel POS System Upgrade In conjunction with EC Bulk Water Billing		\$ 10,000								
Hangars			\$ 50,000							
Taxiway - Lengthen - Grant Dependent						\$ 750,000				
Total Air Transportation	\$ -	\$ 485,000	\$ 50,000	\$ 30,000	\$ -	\$ 750,000	\$ -	\$ 30,000	\$ -	\$ -
Water Supply & Distribution										
High Lift Pump Program	\$ 65,000		\$ -		\$ -	\$ 32,000	\$ -	\$ -		
Low Lift pump Program		\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Water Treatment Plan Make Up Air Handling	\$ 95,000	\$ 95,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -		
THM Control	\$ 55,000	\$ 55,000	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -		
SCADA Upgrade		\$ 500,000								
WTP Master Plan			\$ 90,000							
Heaters for the Four Chemical Rooms	\$ 35,000									
Water Treatment Plant Rebranding	\$ 25,000									
Drumheller WTP UV replacement	\$ 600,000									
Water Treatment Chlorine System Replacement							\$ 500,000			
Water Tower Program	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 100,000		
Water Tower - Security Improvements		\$ 100,000								
Water Tower Bankview - Slope Protection					\$ 1,000,000					
Pen Booster Station -New building and equipment	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Huntington Booster Station - Upgrade/Replacement			\$ 500,000							
Bankview Booster Station - New Construction			\$ 750,000							
Rosedale Pump Building Demolition	\$ 200,000									
RWR - Security Upgrades			\$ 100,000							
Raw Water Reservoir Cleaning Program			\$ 100,000						\$ 100,000	
RWR to Low Lift Pipe Twinning							\$ 750,000			
River Crossing - Midland Water Main	\$ -		\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Water Main Replacement Program		\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Water Tower Newcastle						\$ -	\$ -	\$ -	\$ -	
Water Tower Greentree	\$ -					\$ -	\$ -	\$ -	\$ -	
Water Tower Central	\$ -					\$ -	\$ -	\$ -	\$ -	
Water Tower Bankview	\$ -					\$ -	\$ -	\$ -	\$ -	
Pen Watermain			\$ 100,000	\$ 1,000,000						



2023 - 2032 Capital Plan

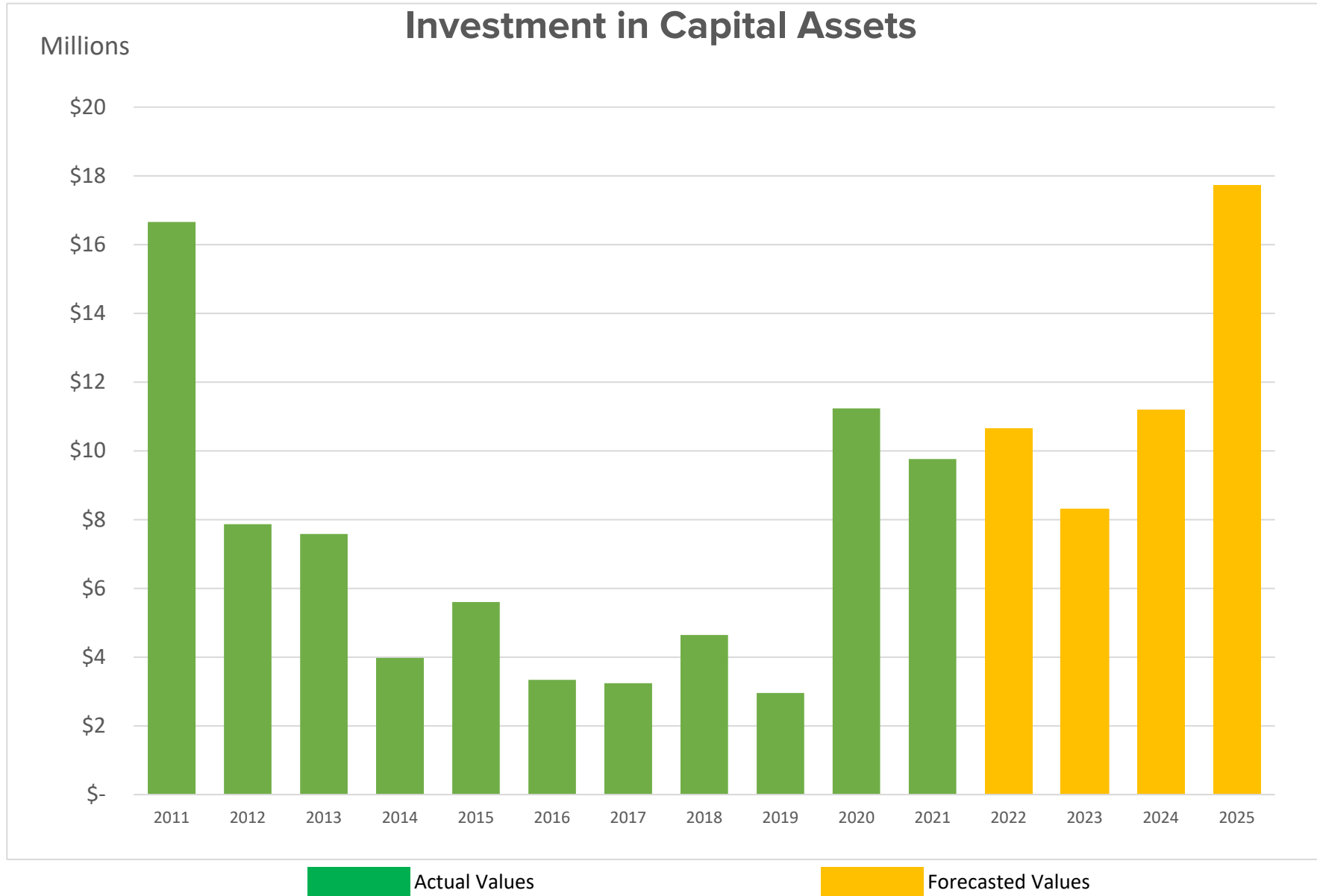
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
EC Bulk Water Station - Billing System Update	\$ 12,000									
Irrigation meters and backflow prevention	\$ 75,000	\$ 75,000	\$ 75,000							
Total Water Supply & Distribution	\$ 1,562,000	\$ 1,670,000	\$ 2,220,000	\$ 1,600,000	\$ 1,100,000	\$ 532,000	\$ 1,750,000	\$ 600,000	\$ 600,000	\$ 500,000
Wastewater										
WWTP Master Plan	\$ 85,000									
Drumheller WWTP - Septic Receiving Station						\$ 750,000				
Drumheller WWTP - Pen Lift Station	\$ 40,000			\$ 700,000	\$ 600,000					
Drumheller WWTP - Site Improvements	\$ 100,000									
Drumheller WWTP - Centrifuge Upgrade							\$ 500,000			
Drumheller WWTP - MAU Replacement				\$ 85,000	\$ 85,000					
Lagoons Cleaning Program	\$ 200,000						\$ 200,000			
Lift Station; North Drum/Forecmain Connection Including ne	\$ 800,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
5th Street Lift Station assessment/rebuild/replace	\$ 40,000		\$ 750,000	\$ 6,000,000						
Lift Station Upgrade (place specific location identified)								\$ 300,000	\$ 3,000,000	
Sewer Main Replacement program	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000		\$ 500,000		\$ 500,000
Total Wastewater	\$ 885,000	\$ 880,000	\$ 1,250,000	\$ 7,285,000	\$ 1,185,000	\$ 1,250,000	\$ 700,000	\$ 800,000	\$ 3,000,000	\$ 500,000
Stormwater										
Dry Pond Cleaning Program	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000			\$ 50,000	\$ 50,000	\$ 50,000	
Stirling Ditch - Nacmineln conjunction with Flood Project	\$ 525,000									
Total Stormwater	\$ 575,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
Community Development and Social Planning										
Poverty Reduction Strategy Study	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Community Development & Social Planning	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cemeteries										
Purchase of new columbarium (Full cost recovery)	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Cemetery Expansion				\$ 150,000				\$ 150,000		
Total Cemeteries and Columbariums	\$ -	\$ -	\$ 50,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 60,000
Recreation and Parks										
Arena Improvements - Flooring - Lobby	\$ 140,000	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -		
Arena - 5th Dressing Room Addition	\$ 350,000									
Arena - Ice Plant Upgrades			\$ 500,000	\$ 500,000						
Arena - Zamboni									\$ 120,000	
Arena - Floor Scrubber	\$ 30,000									
Arena - Sound system	\$ 39,500									
Arena - Lifecycle projects				\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000
Aquaplex Boiler replacement - Indoor & outdoor	\$ 125,000									
Aquaplex - Office and Lobby Renovations		\$ 10,000	\$ 50,000							
Aquaplex lifecycle projects				\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Angel Park - Landscape Upgrades		\$ 50,000								
Rotary Spray Park - Drainage Reroute	\$ 320,000									
Baseball Diamond - New Construction		\$ 1,000,000								
New Trail Development	\$ 160,000	\$ 210,000	\$ 105,000	\$ 275,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Conversion CN Bridges to Pedestrian Bridges	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000				



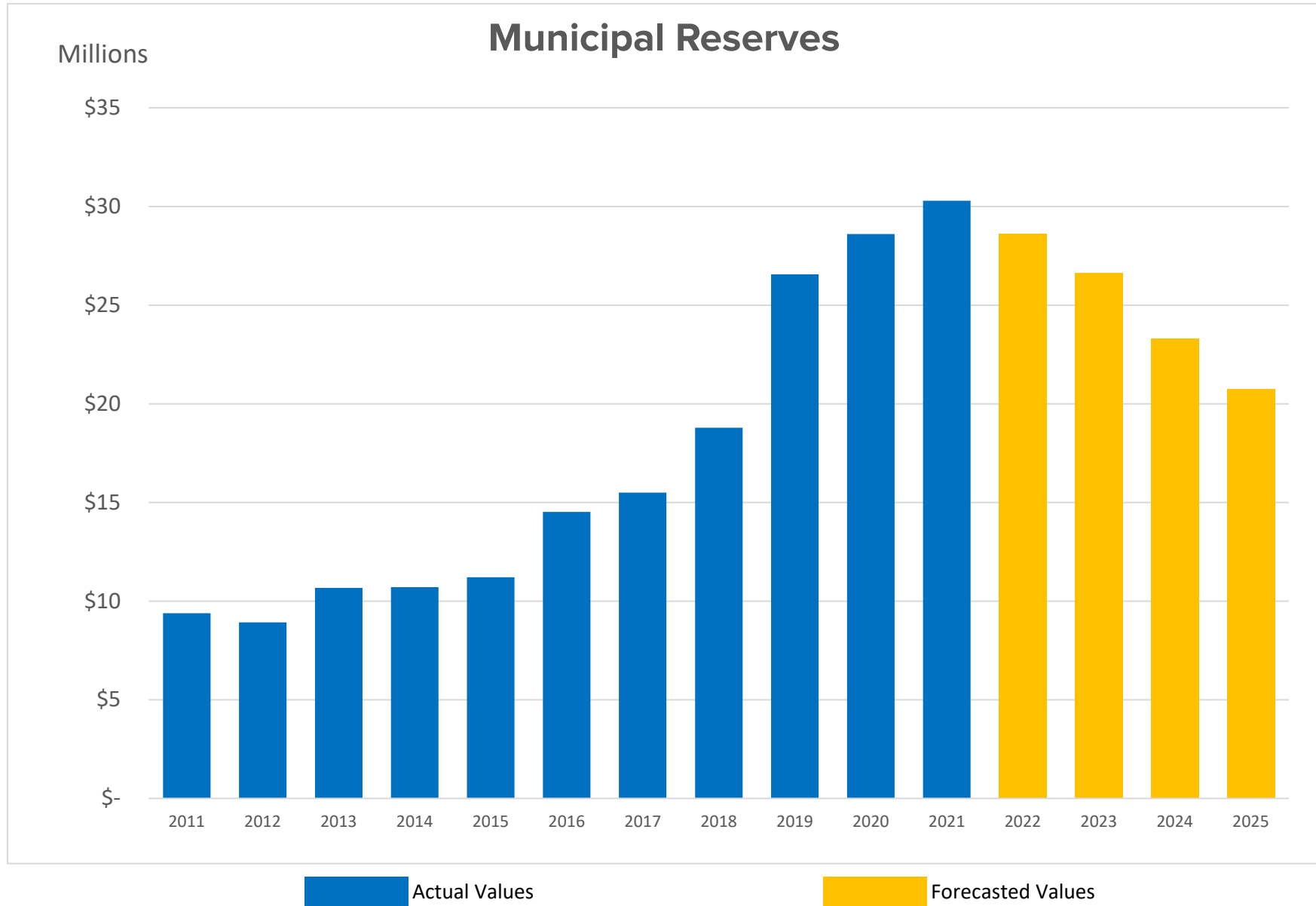
2023 - 2032 Capital Plan

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Parks - Ride On mowers		\$ 56,000		\$ 56,500		\$ 57,000		\$ 58,000		
Parks - Wide angle mowers	\$ 78,000		\$ -	\$ -	\$ 80,000	\$ -	\$ -		\$ 82,000	
Tractor and Wing Mower for cutting grass on the new Dikes		\$ 325,000								
Total Recreation and Parks	\$ 1,392,500	\$ 2,401,000	\$ 1,630,000	\$ 1,181,500	\$ 755,000	\$ 457,000	\$ 575,000	\$ 458,000	\$ 877,000	\$ 400,000
Badlands Community Facility										
Office Space	\$ 10,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Outdoor Furniture for Terrace		\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -
Fitness Equipment Replacement	\$ 35,000	\$ 30,000	\$ 35,000	\$ 30,000	\$ 35,000	\$ 30,000	\$ 35,000	\$ 30,000	\$ 35,000	\$ 35,000
Photocopier - BCF	\$ 20,000						\$ 25,000			
BCF Boiler Replacement	\$ 95,000									
BCF External Window Branding and Wraps	\$ 12,000									
BCF Field House and Play Equipment Replacement	\$ 10,000									\$ 12,000
BCF - Banquet Hall and Upstairs Carpet				\$ 100,000						
BCF Lifecycle Projects								\$ 200,000	\$ 200,000	\$ 200,000
Total Badlands Community Facility	\$ 182,000	\$ 80,000	\$ 35,000	\$ 130,000	\$ 35,000	\$ 40,000	\$ 60,000	\$ 230,000	\$ 235,000	\$ 247,000
Grand Total	\$ 8,351,500	\$ 11,196,700	\$ 17,733,500	\$ 15,128,500	\$ 6,557,000	\$ 6,037,000	\$ 6,307,500	\$ 4,579,000	\$ 16,305,000	\$ 4,131,000

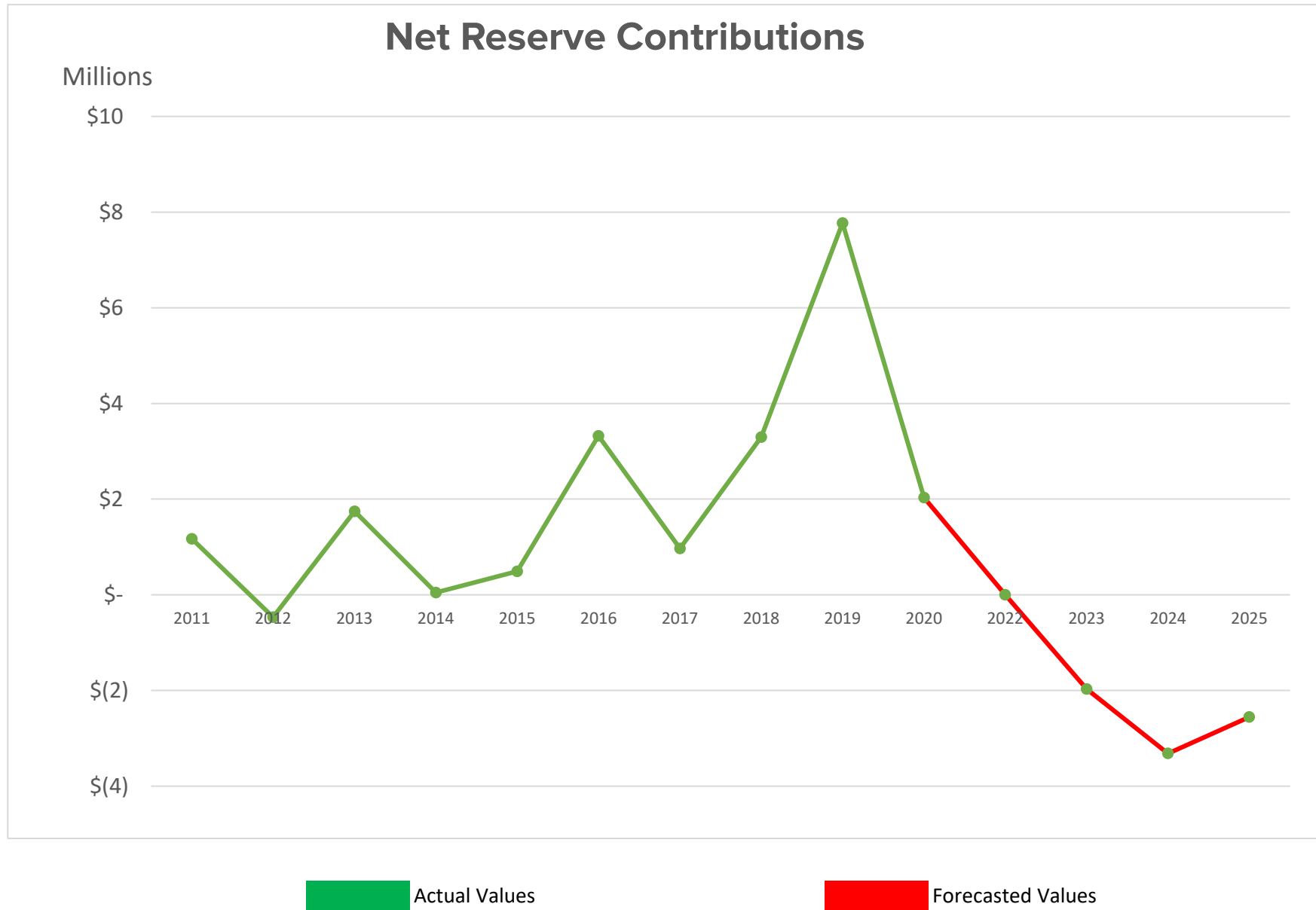
Appendix 3



Appendix 4



Appendix 5



Appendix 6

