

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>0001- General Revenues</b>							
1-111 - Residential	5,947,830	6,615,505	6,615,463	6,813,927	6,984,275	7,158,882	7,337,854
1-112 - Commercial	2,602,989	2,785,665	2,788,864	2,872,530	2,958,706	3,047,467	3,138,891
1-113 - Industrial	39,723	42,441	42,411	43,683	44,994	46,343	47,734
1-114 - Linear	501,777	537,624	537,569	552,896	570,307	587,416	605,039
1-116 - Farmland	12,319	25,588	25,427	26,190	26,976	27,785	28,618
1-117 - Grants: Property Tax Residential	79,500	86,155	86,153	88,738	90,956	93,230	95,561
1-118 - Grants: Property Tax Non-Residential	410,998	461,106	460,778	474,601	486,466	498,628	511,094
1-511 - Penalties	117,117	128,009	160,000	125,000	110,000	120,000	160,000
1-521 - Licenses/Permits	131,602	137,113	130,000	130,000	130,000	130,000	130,000
1-521 - STR License	-	42,980	30,000	43,000	40,000	40,000	40,000
1-541 - Franchise Tax: Electrical/Gas	1,986,191	1,767,307	2,056,000	2,090,000	2,159,000	2,229,000	2,301,000
1-551 - Interest on Investments	86,987	441,359	400,000	300,000	300,000	300,000	300,000
1-941 - Drawn from Operating Reserve	-	-	732,142	283,926	156,839	(451)	(103,893)
1-961 - Transfer from Water Department	311,633	311,633	311,633	311,633	311,633	311,633	311,633
1-962 - Transfer from Sewer Department	123,750	123,750	123,750	123,750	123,750	123,750	123,750
1-963 - Transfer from Solid Waste	15,000	15,000	15,000	15,000	15,000	15,000	15,000
1-991 - Other Income(Minimum Tax)	33,635	66,772	2,000	122,000	122,000	122,000	122,000
2-761 - Contributed to Capital Reserves	-	15,000	-	-	-	-	-
2-762 - Contributed to Operating Reserves	-	-	500,947	-	-	-	-
<b>Department Total:</b>	<b>12,401,051</b>	<b>13,573,007</b>	<b>14,016,243</b>	<b>14,416,874</b>	<b>14,630,901</b>	<b>14,850,682</b>	<b>15,164,281</b>

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<b>1101- Legislative</b>							
1-991 - Other Income	188	1,011	-	-	-	-	-
2-111 - Salaries	51,123	50,108	52,520	106,944	109,083	111,265	113,490
2-151 - Payroll Benefits	51,528	62,852	48,554	65,818	68,878	69,696	70,516
2-152 - Wellness Program	-	533	350	750	750	750	750
2-171 - Council Wages	204,868	194,651	213,270	228,765	234,627	240,657	246,861
2-214 - Conventions/Registrations	10,563	8,659	10,300	10,500	10,500	10,500	10,500
2-217 - Travel and Subsistence	12,430	7,174	17,850	15,000	15,000	15,000	15,000
2-221 - Advertising and Promotion	6,868	4,056	6,700	-	-	-	-
2-234 - Education	-	-	-	1,500	1,500	1,500	1,500
2-272 - Insurance and Bond Premiums	525	525	540	550	560	570	580
2-291 - Other General Services	58	-	55	25,000	-	-	-
2-295 - Sponsorship/Volunteer Recognition	2,440	100	2,700	2,700	2,700	2,700	2,700
2-296 - Project: Mayor's Budget	909	4,727	5,000	5,000	5,000	5,000	5,000
2-515 - Stationery, Office Supplies	-	59	-	-	-	-	-
2-771 - Grant: Grants to Others	98,224	20,638	71,250	65,000	65,000	65,000	65,000
<b>Department Total:</b>	<b>(439,349)</b>	<b>(353,069)</b>	<b>(429,089)</b>	<b>(527,528)</b>	<b>(513,598)</b>	<b>(522,638)</b>	<b>(531,897)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b><u>1201- General Administration</u></b>							
1-431 - Sale of Service	30,381	33,141	33,760	33,760	39,780	40,600	41,400
1-446 - Developers Agreements	9,849	12,408	-	-	-	-	-
1-843 - Grant: Provincial	594,290	-	529,290	514,290	514,290	514,290	514,290
1-991 - Other Income	31,923	218,598	17,000	17,000	17,000	17,000	17,000
2-111 - Salaries	633,869	606,188	667,483	734,087	631,927	585,164	593,593
2-121 - Wages - Overtime/Own Staff	-	6,046	-	-	-	-	-
2-151 - Payroll Benefits	131,404	130,573	142,658	149,029	127,552	116,646	117,375
2-152 - Wellness Program	2,673	2,149	3,000	3,600	3,275	3,000	3,000
2-214 - Conventions/Registrations	4,049	1,796	8,535	8,535	8,535	8,535	8,535
2-215 - Postage	9,665	12,659	12,500	16,250	16,563	16,875	17,188
2-216 - Telephone	11,140	9,034	12,300	10,000	10,120	10,240	10,360
2-217 - Travel and Subsistence	22,729	3,174	10,000	10,000	10,000	10,000	10,000
2-218 - Meeting Expense	4,091	2,677	3,930	3,930	3,930	3,930	3,930
2-221 - Advertising and Promotion	2,701	3,513	3,500	4,000	4,000	4,000	4,000
2-222 - Municipal Membership Fees	19,153	20,134	19,840	23,556	23,556	22,456	22,456
2-223 - Printing and Binding	3,368	3,455	8,150	7,500	7,500	7,500	7,500
2-231 - Accounting and Audit	60,210	94,866	55,000	60,000	48,850	47,741	49,173

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>1201- General Administration - Continued</b>							
2-232 - Assessors	98,720	100,713	102,675	104,650	106,700	108,700	110,700
2-234 - Education	12,486	11,665	15,000	20,000	15,000	15,000	15,000
2-237 - Legal and Collection	57,773	80,692	45,000	50,000	50,000	50,000	50,000
2-238 - EAP	6,274	6,147	5,355	5,410	5,465	5,465	5,465
2-239 - Other Professional	28,047	21,070	17,500	17,500	17,500	17,500	17,500
2-252 - Repairs: Equipment	-	-	3,925	3,950	3,975	3,975	4,000
2-262 - Rental/Lease: Equipment/Furnishings	5,963	7,325	6,505	6,505	6,505	6,505	6,505
2-272 - Insurance and Bond Premiums	1,526	1,571	1,560	1,610	1,640	1,670	1,700
2-291 - Other General Services	25,119	6,230	17,850	25,850	17,850	17,850	17,850
2-295 - Project: (specify)	20,650	(3,011)	-	-	-	-	-
2-515 - Stationery, Office Supplies	22,539	18,805	22,000	22,000	22,000	22,000	22,000
2-519 - Other General Supplies	1,644	662	1,500	1,500	1,500	1,500	1,500
2-761 - Contributed to Capital Reserves	9,849	-	-	-	-	-	-
2-771 - Grant: Grants to Others	10,000	10,000	12,500	12,500	7,500	7,500	7,500
2-812 - Penalties, Interest, Overdraft	83,183	10,115	8,500	9,500	9,500	9,500	9,500
2-911 - Rebates	86,681	47,713	50,000	50,000	50,000	50,000	50,000
2-926 - Uncollectable Accounts	86,164	86,101	50,000	80,000	80,000	80,000	80,000
2-930 - Amortization Expense	155,988	-	118,000	118,000	120,000	122,000	124,000
2-940 - Accretion Expenses	13,934	-	-	-	-	-	-
<b>Department Total:</b>	<b>(965,149)</b>	<b>(1,037,914)</b>	<b>(844,716)</b>	<b>(994,411)</b>	<b>(839,873)</b>	<b>(783,362)</b>	<b>(797,640)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>1202- Town Hall</b>							
1-991 - Other Income	202	-	-	-	-	-	-
2-111 - Salaries	146	-	-	-	-	-	-
2-121 - Wages - Overtime/Own Staff	-	756	-	-	-	-	-
2-151 - Payroll Benefits	17	91	-	-	-	-	-
2-216 - Telephone	-	-	1,020	-	-	-	-
2-241 - Janitorial Services	23,815	20,687	31,055	31,470	31,470	31,470	31,470
2-251 - Repairs: Buildings/Structures	44,180	22,062	20,700	15,700	15,700	15,700	15,700
2-252 - Repairs: Equipment	668	2,713	1,400	3,900	1,400	1,400	3,900
2-272 - Insurance and Bond Premiums	10,087	9,881	10,290	10,300	10,500	10,700	10,900
2-291 - Other General Services	15,500	13,590	15,000	20,050	20,050	20,050	20,050
2-511 - Safety Materials, Clothing & Shoes	1,224	705	1,500	1,500	1,500	1,500	1,500
2-518 - Janitorial Supplies	2,584	-	225	225	225	225	225
2-519 - Other General Supplies	1,350	5,252	3,200	1,000	1,000	1,000	1,000
2-521 - Fuel Oil Grease	1,710	1,080	2,040	2,000	2,040	2,080	2,100
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
2-531 - Chemicals and Salts	350	-	750	750	750	750	750
2-541 - Utilities: Electricity	30,460	21,070	29,115	25,855	26,540	27,865	29,260
2-542 - Utilities: Gas	20,175	14,694	19,165	21,660	22,930	24,305	25,760
2-543 - Utilities: Water and Sewer	1,880	1,627	2,040	2,000	2,040	2,080	2,100
<b>Department Total:</b>	<b>(153,943)</b>	<b>(114,206.49)</b>	<b>(137,500)</b>	<b>(137,160)</b>	<b>(136,895)</b>	<b>(139,875)</b>	<b>(145,465)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b><u>1203- Computer Services</u></b>							
1-431 - Sale of Service	545	350	-	-	-	-	-
1-451 - Custom Work	75	-	300	300	300	300	300
1-963 - Transfer from water	20,000	20,000	20,000	20,000	20,000	20,000	20,000
1-964 - Transfer from Wastewater	10,000	10,000	10,000	10,000	10,000	10,000	10,000
1-991 - Other Income	-	350	-	-	-	-	-
2-216 - Telephone	250	-	-	5,000	5,000	5,000	5,000
2-226 - Internet	35,502	24,990	36,000	30,000	36,650	37,100	37,550
2-227 - Software and Upgrades	137,464	170,694	140,000	159,545	161,020	162,895	157,320
2-234 - Education	-	-	2,000	2,000	2,000	2,000	2,000
2-252 - Repairs: Equipment	709	8,787	1,500	6,700	7,200	7,500	9,500
2-275 - Software Support/Upgrades	144,902	173,783	143,000	154,500	154,500	154,500	154,500
2-515 - Stationery, Office Supplies	456	-	2,000	2,000	2,000	2,000	2,000
2-519 - Other General Supplies	31,256	10,663	20,000	28,000	20,000	20,000	20,000
<b>Department Total:</b>	<b>(319,919)</b>	<b>(358,216)</b>	<b>(314,200)</b>	<b>(357,445)</b>	<b>(358,070)</b>	<b>(360,695)</b>	<b>(357,570)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>1204- Communications/Public Relations</b>							
1-991 - Other Income	452	431	-	-	-	-	-
2-111 - Salaries	108,092	118,761	118,638	139,737	139,737	139,737	139,737
2-121 - Wages - Overtime/Own Staff	-	2,806	-	-	-	-	-
2-151 - Payroll Benefits	21,964	27,434	28,645	35,188	35,188	35,188	35,188
2-152 - Wellness Program	914	957	1,000	1,000	1,000	1,000	1,000
2-214 - Conventions/Registrations	55	-	1,600	1,600	1,600	1,600	1,600
2-216 - Telephone	597	976	2,010	1,100	1,120	2,140	1,160
2-217 - Travel and Subsistence	-	-	1,300	1,300	1,300	1,300	1,300
2-218 - Meeting Expense	-	-	300	300	300	300	300
2-221 - Advertising and Promotion	29,676	28,028	40,000	49,200	50,770	52,420	52,410
2-222 - Municipal Membership Fees	7,500	-	350	350	350	350	350
2-227 - Software and Upgrades	4,365	3,419	8,000	8,050	8,050	8,050	8,050
2-234 - Education	-	1,190	1,100	1,100	1,100	1,100	1,100
2-239 - Other Professional	19,760	7,463	-	-	-	-	-
2-275 - Software Support/Upgrades	1,188	-	-	-	-	-	-
2-291 - Other General Services	5,200	-	-	-	-	-	-
2-295 - Project: (specify)	-	563	3,000	-	-	-	-
2-515 - Stationery, Office Supplies	194	33	500	500	500	500	500
2-519 - Other General Supplies	199	132	200	200	200	200	200
<b>Department Total:</b>	<b>(199,250)</b>	<b>(191,330)</b>	<b>(206,643)</b>	<b>(239,625)</b>	<b>(241,215)</b>	<b>(243,885)</b>	<b>(242,895)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>1205- Human Resources</b>							
2-111 - Salaries	-	32,180	40,810	80,126	81,728	83,363	85,030
2-151 - Payroll Benefits	-	8,571	10,492	21,442	21,721	22,005	22,295
2-152 - Wellness Program	-	250	200	475	475	475	475
2-214 - Conventions/Registrations	-	4,114	4,000	4,000	4,000	4,000	4,000
2-216 - Telephone	-	45	650	500	500	500	500
2-217 - Travel and Subsistence	-	731	650	650	650	650	650
2-221 - Advertising and Promotion	-	3,291	5,900	6,900	5,400	5,400	5,400
2-222 - Municipal Membership Fees	-	3,607	8,850	6,800	800	800	800
2-234 - Education	-	255	22,000	22,000	8,700	8,700	8,700
2-291 - Other General Services	-	-	900	900	900	900	900
2-519 - Other General Supplies	-	175	1,200	500	500	500	500
<b>Department Total:</b>	-	(53,219)	(95,652)	<b>(144,293)</b>	(125,374)	(127,293)	(129,250)



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<b>2101- Municipal Enforcement</b>							
1-431 - Parking Revenue	-	107,135	200,000	150,000	150,000	150,000	150,000
1-521 - Licenses/Permits	6,684	10,038	11,500	11,500	11,500	11,500	11,500
1-531 - Fines: Own	5,335	5,470	10,000	15,000	10,000	10,000	10,000
1-964 - Transfer from (specify department)	1,200	1,200	-	-	-	-	-
1-965 - Transfer from (specify department)	800	800	-	-	-	-	-
1-991 - Other Income	185	1,522	-	-	-	-	-
2-111 - Salaries	407,522	372,627	477,921	445,541	452,711	456,478	457,922
2-121 - Wages - Overtime/Own Staff	-	6,122	-	-	-	-	-
2-151 - Payroll Benefits	77,597	82,053	104,811	90,376	91,445	91,986	92,167
2-152 - Wellness Program	1,639	1,500	2,000	2,150	2,150	2,150	2,150
2-212 - Communication System	5,537	3,670	5,200	15,300	8,200	8,200	8,200
2-214 - Conventions/Registrations	-	-	250	250	250	250	250
2-215 - Postage	569	575	500	600	620	630	640
2-216 - Telephone	4,511	4,728	5,535	4,800	4,860	4,920	4,980
2-217 - Travel and Subsistence	1,095	143	3,900	3,900	3,900	3,900	3,900
2-227 - Software and Upgrades	-	2,700	8,500	8,500	8,500	8,500	8,500

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<b>2101- Municipal Enforcement - Continued</b>							
2-234 - Education	1,700	500	8,000	5,500	5,500	5,500	5,500
2-239 - Other Professional	-	-	3,500	2,000	2,000	2,000	2,000
2-252 - Repairs: Equipment	10,010	12,501	5,000	6,000	6,000	6,000	6,000
2-272 - Insurance and Bond Premiums	2,123	3,772	2,170	3,850	3,900	3,950	4,000
2-275 - Software Support/Upgrades	-	10,000	7,900	5,000	5,000	5,000	5,000
2-291 - Other General Services	2,984	7,267	6,500	7,500	6,500	6,500	6,500
2-295 - Project: (specify)	8,228	667	-	-	-	-	-
2-511 - Safety Materials, Clothing & Shoes	8,511	7,251	10,000	3,000	4,000	5,000	6,000
2-515 - Stationery, Office Supplies	309	1,013	750	800	800	800	800
2-519 - Other General Supplies	5,250	1,534	8,500	4,500	2,750	2,750	2,750
2-521 - Fuel Oil Grease	10,322	10,646	12,240	12,000	12,240	12,480	12,720
2-812 - Hot Spot Commissions	-	20,274	-	20,000	22,000	24,000	26,000
2-930 - Amortization Expense	37,605	-	6,000	6,000	6,000	6,000	6,000
2-940 - Accretion Expenses	16,083	-	-	-	-	-	-
<b>Department Total:</b>	<b>(587,392)</b>	<b>(423,378)</b>	<b>(457,677)</b>	<b>(471,068)</b>	<b>(477,827)</b>	<b>(485,494)</b>	<b>(490,479)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>2201- Police</b>							
1-432 - Sale of Information	16,600	9,560	13,120	13,120	13,120	13,120	13,120
1-531 - Fines: Own	135,462	129,017	132,500	132,500	132,500	132,500	132,500
1-564 - Rental: Buildings	42,552	39,006	42,550	42,550	42,550	42,550	42,550
1-843 - Grant: Provincial	363,856	363,856	364,232	364,232	364,232	364,232	364,232
1-991 - Other Income	-	894	-	-	-	-	-
2-111 - Salaries	166,358	149,295	174,000	184,340	188,151	190,418	190,418
2-151 - Payroll Benefits	45,575	43,561	48,741	51,153	51,934	52,400	52,400
2-152 - Wellness Program	500	500	1,000	1,500	1,500	1,500	1,500
2-216 - Telephone	438	466	610	520	530	540	550
2-217 - Travel and Subsistence	-	-	725	725	725	725	725
2-222 - Municipal Membership Fees	-	-	125	-	-	-	-
2-239 - Other Professional	27,623	-	10,000	11,000	11,000	11,000	11,000
2-241 - Janitorial Services	37,735	29,950	35,940	36,690	37,250	37,250	37,250
2-251 - Repairs: Buildings/Structures	2,232	9,614	11,500	11,500	11,500	11,500	11,500
2-272 - Insurance and Bond Premiums	7,009	7,260	7,150	7,400	7,550	7,700	7,850
2-291 - Other General Services	18,351	12,538	16,165	16,165	16,165	16,165	16,165
2-333 - Police Services	1,573,298	1,434,149	2,023,215	2,119,432	2,177,226	2,257,959	2,341,892
2-511 - Safety Materials, Clothing & Shoes	826	755	800	800	800	800	800
2-519 - Other General Supplies	748	1,040	650	800	800	800	800
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
2-531 - Chemicals and Salts	-	-	100	100	100	100	100
2-541 - Utilities: Electricity	20,912	13,284	20,110	19,320	19,875	20,870	21,915
2-542 - Utilities: Gas	12,337	8,340	14,050	11,725	12,415	13,160	13,950
2-543 - Utilities: Water and Sewer	2,478	1,836	2,550	2,500	2,550	2,600	2,650
2-930 - Amortization Expense	-	-	28,000	28,000	28,000	28,000	28,000
<b>Department Total:</b>	<b>(1,357,950)</b>	<b>(1,170,256)</b>	<b>(1,843,029)</b>	<b>(1,952,018)</b>	<b>(2,016,419)</b>	<b>(2,101,834)</b>	<b>(2,187,812)</b>

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Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>2301- Fire Protection</b>							
1-351 - Municipal Agreements	23,857	-	18,000	18,000	18,000	18,000	18,000
1-431 - Sale of Service	38,527	17,470	29,050	29,050	29,050	29,050	29,050
1-461 - Fire	-	-	2,550	22,550	22,550	22,550	22,550
1-991 - Other Income	3,243	703	-	-	-	-	-
2-111 - Salaries	336,933	277,375	321,248	325,446	328,918	332,460	336,073
2-121 - Wages - Overtime/Own Staff	-	128	-	-	-	-	-
2-151 - Payroll Benefits	35,823	36,442	32,185	37,430	37,843	38,264	38,693
2-152 - Wellness Program	215	-	625	625	625	625	625
2-212 - Communication System	6,961	10,004	15,325	15,325	15,325	15,325	15,325
2-215 - Postage	332	43	200	200	200	200	200
2-216 - Telephone	4,844	2,931	5,550	5,500	5,540	5,570	5,600
2-217 - Travel and Subsistence	7,281	3,764	8,000	8,000	8,000	8,000	8,000
2-222 - Municipal Membership Fees	1,184	510	3,000	3,000	3,000	3,000	3,500
2-234 - Education	22,240	8,205	30,000	30,000	30,000	30,000	30,000
2-239 - Other Professional-Fire Service Review	-	-	50,000	50,000	-	-	-
2-241 - Janitorial Services	3,600	3,600	3,600	3,600	3,600	3,600	3,600
2-249 - Contracted Service: 911 Dispatch Service	22,968	24,767	27,830	27,830	27,830	27,830	27,830

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>2301- Fire Protection</b>							
2-251 - Repairs: Buildings/Structures	7,155	6,212	10,000	15,000	10,000	10,000	10,000
2-252 - Repairs: Equipment	43,340	44,108	25,000	35,000	25,000	25,000	25,000
2-272 - Insurance and Bond Premiums	15,848	27,711	16,050	28,200	28,710	29,220	29,730
2-291 - Other General Services	8,037	10,859	12,000	16,000	17,000	17,500	17,500
2-292 - Contracted Service	-	6,723	6,000	4,000	-	-	-
2-295 - Fire Prevention	8,086	2,195	11,000	10,000	10,000	10,000	10,000
2-511 - Safety Materials, Clothing & Shoes	23,272	27,425	45,000	20,000	20,000	20,000	20,000
2-519 - Other General Supplies	14,084	59,821	66,500	33,000	20,500	20,500	20,500
2-521 - Fuel Oil Grease	6,956	8,616	6,430	8,000	8,100	8,200	8,300
2-524 - Consumable, Small Tools	1,095	4,990	5,000	5,000	5,000	5,000	5,000
2-541 - Utilities: Electricity	16,538	12,176	17,780	18,295	18,940	19,890	20,885
2-542 - Utilities: Gas	14,048	8,335	14,080	15,615	16,460	17,405	18,400
2-543 - Utilities: Water and Sewer	604	597	610	700	710	720	730
2-930 - Amortization Expense	168,257	-	120,000	120,000	120,000	120,000	120,000
2-940 - Accretion Expenses	4,726	-	-	-	-	-	-
<b>Department Total:</b>	<b>(708,797)</b>	<b>(569,365)</b>	<b>(803,413)</b>	<b>(766,166)</b>	<b>(691,701)</b>	<b>(698,709)</b>	<b>(705,892)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>2401- Disaster Services</b>							
1-351 - Municipal Agreements	-	112	-	-	-	-	-
1-843 - Grant: Provincial	3,124	-	-	-	-	-	-
1-991 - Other Income	145	115	-	-	-	-	-
2-111 - Salaries	28,286	26,633	28,850	29,429	30,018	30,618	31,230
2-151 - Payroll Benefits	5,846	6,208	6,342	6,408	6,481	6,557	6,634
2-152 - Wellness Program	24	-	125	125	125	125	125
2-212 - Communication System	1,081	1,080	1,000	1,000	1,000	1,000	1,000
2-217 - Travel and Subsistence	98	612	3,500	1,500	1,500	1,500	1,500
2-222 - Municipal Membership Fees	299	200	325	325	325	325	325
2-234 - Education	13,409	6,158	20,500	20,000	21,500	21,500	21,500
2-239 - Other Professional	4,375	-	23,100	23,100	3,100	3,100	3,100
2-272 - Insurance and Bond Premiums	5,428	5,190	5,540	5,500	5,600	5,700	5,800
2-291 - Other General Services	793	3,197	7,250	7,250	7,250	7,250	7,250
2-519 - Other General Supplies	1,611	661	3,925	3,925	3,925	3,925	3,925
2-831 - Interest	-	-	190,000	167,820	218,690	213,389	207,846
2-930 - Amortization Expense	131,107	-	-	-	-	-	-
2-993 - Loss on Disposal of Asset	1,235,037	-	-	-	-	-	-
<b>Department Total:</b>	<b>(1,424,126)</b>	<b>(49,712)</b>	<b>(290,457)</b>	<b>(266,382)</b>	<b>(299,514)</b>	<b>(294,989)</b>	<b>(290,235)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>2601- Safety Codes- Drumheller</b>							
1-431 - Sale of Service	-	10	-	-	-	-	-
1-521 - Licenses/Permits	4,092	4,768	6,305	6,305	6,305	6,305	6,305
1-522 - Permits: Electrical	40,201	35,745	32,000	32,000	32,000	32,000	32,000
1-525 - Permits: Building	36,706	86,656	51,250	61,250	61,250	61,250	61,250
1-526 - Permits: Plumbing	3,224	4,445	4,510	4,510	4,510	4,510	4,510
1-991 - Other Income	103	124	-	-	-	-	-
2-111 - Salaries	23,345	49,439	68,487	55,683	58,478	61,393	64,474
2-121 - Wages - Overtime/Own Staff	-	13,142	-	-	-	-	-
2-151 - Payroll Benefits	6,319	13,459	16,915	15,896	16,464	17,049	17,629
2-152 - Wellness Program	140	149	200	450	450	450	450
2-215 - Postage	-	-	50	300	300	300	300
2-216 - Telephone	875	861	700	900	910	920	930
2-223 - Printing and Binding	513	683	800	800	800	800	800
2-234 - Education	150	1,205	500	1,500	1,500	1,500	1,500
2-239 - Other Professional	49,762	51,431	61,350	65,000	66,950	68,959	71,027
2-291 - Other General Services	-	30	200	200	200	200	200
2-295 - Alberta Safety Codes Levies	3,264	5,089	3,915	3,915	3,915	3,915	3,915
2-515 - Stationery, Office Supplies	73	210	250	250	250	250	250
<b>Department Total:</b>	<b>(116)</b>	<b>(3,948)</b>	<b>(59,302)</b>	<b>(40,829)</b>	<b>(46,152)</b>	<b>(51,671)</b>	<b>(57,411)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>2603- Development Permits</b>							
1-521 - Licenses/Permits	-	2,190	-	-	-	-	-
1-523 - Permits: Development	10,867	13,856	14,310	14,310	14,310	14,310	14,310
1-524 - Permits: Compliance Certificates	3,360	4,066	3,765	3,765	3,765	3,765	3,765
1-991 - Other Income	1,361	206	-	-	-	-	-
2-111 - Salaries	51,048	53,411	71,913	76,702	80,645	84,565	88,805
2-121 - Wages - Overtime/Own Staff	-	2,757	-	-	-	-	-
2-151 - Payroll Benefits	10,506	11,442	16,785	21,128	21,904	22,650	23,340
2-152 - Wellness Program	340	277	500	550	550	550	550
2-214 - Conventions/Registrations	-	-	725	725	725	725	725
2-215 - Postage	317	1,035	700	2,500	2,500	2,500	2,500
2-216 - Telephone	438	430	710	500	510	520	530
2-217 - Travel and Subsistence	-	-	1,000	1,000	1,000	1,000	1,000
2-221 - Advertising and Promotion	16,547	10,951	12,695	13,190	13,710	14,265	16,480
2-222 - Municipal Membership Fees	-	-	425	425	425	425	425
2-223 - Printing and Binding	1,025	1,367	1,700	1,700	1,700	1,700	1,700
2-227 - Software and Upgrades	-	-	-	1,000	1,000	1,000	1,000
2-234 - Education	404	1,630	1,000	1,500	1,500	1,500	1,500
2-242 - Contracted Services	6,784	-	-	-	-	-	-
2-291 - Other General Services	672	-	-	-	-	-	-
2-515 - Stationery, Office Supplies	540	171	500	500	500	500	500
<b>Department Total:</b>	<b>(73,034)</b>	<b>(63,154)</b>	<b>(90,578)</b>	<b>(103,346)</b>	<b>(108,593)</b>	<b>(113,824)</b>	<b>(120,980)</b>
<b>2611- Weed/Mosquito Control</b>							
1-451 - Custom Work	1,150	2,299	3,000	3,000	3,000	3,000	3,000
2-234 - Education	992	1,344	2,075	2,075	2,075	2,075	2,075
2-242 - Contracted Services	-	-	20,000	20,000	20,000	20,000	20,000
2-252 - Repairs: Equipment	-	-	1,150	1,150	1,150	1,150	1,150
2-272 - Insurance and Bond Premiums	21	23	20	25	25	25	25
2-291 - Other General Services	9,337	11,418	24,400	24,400	24,400	24,400	24,400
2-511 - Safety Materials, Clothing & Shoes	-	-	450	450	450	450	450



Appendix 1 - 2025 Operating Budget and Multi-year Plan

**2611- Weed/Mosquito Control- Continued**

2-519 - Other General Supplies	153	771	2,325	2,325	2,325	2,325	2,325
2-521 - Fuel Oil Grease	-	-	1,020	500	500	500	500
2-531 - Chemicals and Salts	-	-	10,000	5,000	25,000	25,000	25,000
<b>Department Total:</b>	<b>(9,354)</b>	<b>(11,256)</b>	<b>(58,440)</b>	<b>(52,925)</b>	<b>(72,925)</b>	<b>(72,925)</b>	<b>(72,925)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3101- Engineering Administration</b>							
1-331 - Sale to Provincial Government	8,500	7,080	8,500	8,500	8,500	8,500	8,500
1-843 - Grant: Provincial	49,500	-	-	-	-	-	-
1-942 - Drawn from Capital Reserve	217,939	-	318,326	159,618	164,435	168,435	172,435
1-991 - Other Income	953	1,452	-	-	-	-	-
1-993 - Gain (Loss) on Disposal of Asset	38,141	-	-	-	-	-	-
2-111 - Salaries	348,948	362,510	462,389	378,640	382,487	389,384	396,420
2-151 - Payroll Benefits	74,052	89,549	103,334	77,399	80,689	81,479	82,299
2-152 - Wellness Program	990	837	1,000	2,090	1,865	1,865	1,865
2-212 - Communication System	6,264	4,636	7,900	7,900	7,900	7,900	7,900
2-214 - Conventions/Registrations	-	-	1,000	1,000	1,000	1,000	1,000
2-215 - Postage	156	982	200	500	500	500	500
2-216 - Telephone	3,057	2,642	5,000	3,000	3,050	3,100	3,150
2-217 - Travel and Subsistence	546	701	1,500	1,500	1,500	1,500	1,500
2-222 - Municipal Membership Fees	3,734	647	1,575	1,575	1,575	1,575	1,575
2-223 - Printing and Binding	281	163	400	400	400	400	400
2-234 - Education	5,569	4,956	11,800	7,500	9,300	11,800	11,800
2-239 - Other Professional	46,264	35,188	10,000	10,000	10,000	10,000	10,000
2-252 - Repairs: Equipment	408	-	-	-	-	-	-
2-291 - Other General Services	15,742	341	2,000	2,000	2,000	2,000	2,000
2-511 - Safety Materials, Clothing & Shoes	60	-	-	-	-	-	-
2-515 - Stationery, Office Supplies	802	533	1,000	1,000	1,000	1,000	1,000
2-519 - Other General Supplies	746	171	2,000	2,000	2,000	2,000	2,000
2-521 - Fuel Oil Grease	-	231	-	-	-	-	-
2-930 - Amortization Expense	323,991	-	232,355	232,355	232,355	232,355	232,355
2-940 - Accretion Expenses	12,057	-	-	-	-	-	-
<b>Department Total:</b>	<b>(528,634)</b>	<b>(496,087)</b>	<b>(516,627)</b>	<b>(560,741)</b>	<b>(564,686)</b>	<b>(570,923)</b>	<b>(574,829)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3102- Engineering Workshop and Yards</b>							
1-422 - Programs (Taxable)	400	-	-	-	-	-	-
1-451 - Custom Work	-	-	500	500	500	500	500
1-991 - Other Income	781	3,861	-	-	-	-	-
2-111 - Salaries	257,680	256,736	260,145	265,317	266,136	266,970	267,821
2-121 - Wages - Overtime/Own Staff	-	3,629	-	-	-	-	-
2-151 - Payroll Benefits	56,153	61,181	62,833	62,280	62,347	62,415	62,481
2-152 - Wellness Program	1,051	502	1,100	1,583	1,583	1,583	1,583
2-212 - Communication System	310	-	-	-	-	-	-
2-216 - Telephone	2,187	2,152	1,690	2,200	2,225	2,250	2,275
2-223 - Printing and Binding	1,057	824	400	400	400	400	400
2-226 - Internet	3,933	1,122	-	1,500	1,500	1,500	1,500
2-234 - Education	8,632	1,188	-	2,250	2,250	2,250	2,250
2-241 - Janitorial Services	19,221	17,131	18,688	19,052	19,052	19,052	19,052
2-251 - Repairs: Buildings/Structures	15,263	40,335	40,700	40,700	40,700	40,700	40,700
2-252 - Repairs: Equipment	32,338	19,177	25,000	25,000	25,000	25,000	25,000
2-272 - Insurance and Bond Premiums	26,460	24,765	27,770	27,000	27,500	28,000	28,500
2-291 - Other General Services	38,444	16,350	23,621	23,621	23,621	23,621	23,621
2-511 - Safety Materials, Clothing & Shoes	8,982	6,628	8,000	8,000	17,400	17,400	17,400
2-515 - Stationery, Office Supplies	3,957	1,459	2,000	2,000	2,000	2,000	2,000
2-518 - Janitorial Supplies	578	545	1,500	1,500	1,500	1,500	1,500
2-519 - Other General Supplies	5,595	9,716	10,350	5,150	5,150	5,150	5,150
2-521 - Fuel Oil Grease	20,545	25,121	25,000	28,000	28,500	29,000	29,500
2-524 - Consumable, Small Tools	10,403	8,641	4,450	4,450	4,450	4,450	4,450
2-541 - Utilities: Electricity	38,616	26,464	39,480	36,995	38,050	39,950	41,950
2-542 - Utilities: Gas	36,347	23,317	36,620	34,560	36,645	38,845	41,175
2-543 - Utilities: Water and Sewer	11,090	8,504	10,770	11,000	11,200	11,400	11,600
<b>Department Total:</b>	<b>(597,661)</b>	<b>(551,623)</b>	<b>(599,617)</b>	<b>(602,058)</b>	<b>(616,708)</b>	<b>(622,935)</b>	<b>(629,408)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3202- Roads And Streets</b>							
1-441 - Sale of Utility	6,851	1,346	-	-	-	-	-
1-451 - Custom Work	866	2,288	17,520	17,520	17,520	17,520	17,520
1-991 - Other Income	180,606	2,778	-	-	-	-	-
2-111 - Salaries	375,961	292,652	358,421	352,387	353,133	353,894	354,670
2-121 - Wages - Overtime/Own Staff	-	7,532	-	-	-	-	-
2-151 - Payroll Benefits	86,639	70,667	90,205	89,612	89,670	89,728	89,785
2-152 - Wellness Program	1,101	769	1,200	2,365	2,365	2,365	2,365
2-216 - Telephone	875	861	920	700	720	740	760
2-221 - Advertising and Promotion	1,862	-	1,400	1,400	1,400	1,400	1,400
2-234 - Education	-	-	4,500	2,250	2,250	2,250	2,250
2-242 - Contracted Services	27,410	28,108	28,000	28,000	28,000	28,000	28,000
2-251 - Repairs: Buildings/Structures	25,337	25,991	6,500	6,500	6,500	6,500	6,500
2-252 - Repairs: Equipment	149,725	97,797	85,050	95,000	95,000	95,000	95,000
2-272 - Insurance and Bond Premiums	14,738	14,581	15,030	15,000	15,300	15,600	16,000
2-291 - Other General Services	60,276	4,369	14,400	14,400	14,400	14,400	14,400
2-295 - Project: (specify)	-	144	12,500	2,500	2,500	2,500	2,500
2-511 - Safety Materials, Clothing & Shoes	1,097	1,270	1,500	1,500	1,500	1,500	1,500
2-519 - Other General Supplies	6,603	2,369	2,450	2,450	2,450	2,450	2,450
2-521 - Fuel Oil Grease	49,210	52,765	50,000	52,000	52,500	53,000	53,500
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
2-531 - Chemicals and Salts	20,813	20,555	17,500	17,500	17,500	17,500	17,500
2-535 - Sand and Gravel	136,096	5,191	36,000	36,000	36,000	36,000	36,000
2-930 - Amortization Expense	1,003,079	-	330,480	360,480	617,370	717,370	817,370
<b>Department Total:</b>	<b>(1,772,500)</b>	<b>(619,208)</b>	<b>(1,038,536)</b>	<b>(1,063,274)</b>	<b>(1,321,788)</b>	<b>(1,423,426)</b>	<b>(1,525,180)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3203- Street Lighting</b>							
1-991 - Other Income	17,958	724,521	733,875	10,000	10,000	10,000	10,000
2-111 - Salaries	462	1,166	-	-	-	-	-
2-121 - Wages - Overtime/Own Staff	-	369	-	-	-	-	-
2-151 - Payroll Benefits	34	136	-	-	-	-	-
2-251 - Repairs: Buildings/Structures	33,670	7,146	15,200	15,200	15,200	15,200	15,200
2-291 - Other General Services	978	-	1,600	1,600	1,600	1,600	1,600
2-519 - Other General Supplies	21	-	300	300	300	300	300
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
2-541 - Utilities: Electricity	497,979	330,832	590,790	500,165	521,995	548,095	575,500
2-761 - Contributed to Capital Reserves	-	-	723,875	-	-	-	-
<b>Department Total:</b>	<b>(515,183)</b>	<b>384,872</b>	<b>(597,890)</b>	<b>(508,015)</b>	<b>(529,845)</b>	<b>(555,945)</b>	<b>(583,350)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3204- Traffic Services</b>							
2-121 - Wages - Overtime/Own Staff	-	96	-	-	-	-	-
2-151 - Payroll Benefits	-	11	-	-	-	-	-
2-251 - Repairs: Buildings/Structures	11,520	8,885	10,000	10,000	10,000	10,000	10,000
2-252 - Repairs: Equipment	-	-	450	450	450	450	450
2-272 - Insurance and Bond Premiums	36	36	40	40	40	40	40
2-291 - Paint Contract	28,802	31,866	33,200	33,200	33,200	33,200	33,200
2-519 - Other General Supplies	-	5	600	600	600	600	600
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
<b>Department Total:</b>	<b>(40,357)</b>	<b>(40,900)</b>	<b>(44,290)</b>	<b>(45,040)</b>	<b>(45,040)</b>	<b>(45,040)</b>	<b>(45,040)</b>
<b>3205- Bridges</b>							
2-251 - Repairs: Buildings/Structures	-	1,533	25,000	25,000	25,000	25,000	25,000
<b>Department Total:</b>	<b>-</b>	<b>(1,533)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>
<b>3206- Snow Ice Removal</b>							
1-451 - Custom Work	1,461	1,364	-	-	-	-	-
2-111 - Salaries	-	24,703	25,000	40,000	40,000	40,000	40,000
2-121 - Wages - Overtime/Own Staff	-	5,484	-	-	-	-	-
2-216 - Telephone	-	-	300	300	300	300	300
2-242 - Contracted Services	25,942	25,339	22,000	22,000	22,000	22,000	22,000
2-252 - Repairs: Equipment	-	5	6,400	6,400	6,400	6,400	6,400
2-531 - Chemicals and Salts	934	-	2,000	2,000	2,000	2,000	2,000
2-535 - Sand and Gravel	21,144	10,362	23,000	23,000	23,000	23,000	23,000
<b>Department Total:</b>	<b>(46,559)</b>	<b>(64,529)</b>	<b>(78,700)</b>	<b>(93,700)</b>	<b>(93,700)</b>	<b>(93,700)</b>	<b>(93,700)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3301- Airport</b>							
1-431 - Sale of Service	1,923	2,028	2,500	2,500	2,500	2,500	2,500
1-444 - Aviation Fuel Sale	188,727	160,065	170,000	165,000	170,000	175,000	180,000
1-569 - Rental: Other	3,600	3,300	3,575	3,575	3,575	3,575	3,575
1-991 - Other Income	150	664	2,500	2,500	2,500	2,500	2,500
2-111 - Salaries	52,451	96,059	104,065	-	-	-	-
2-121 - Wages - Overtime/Own Staff	-	169	-	-	-	-	-
2-151 - Payroll Benefits	7,195	16,337	10,857	-	-	-	-
2-152 - Wellness Program	-	-	500	-	-	-	-
2-212 - Communication System	188	344	200	200	200	200	200
2-216 - Telephone	531	545	510	700	710	720	730
2-222 - Municipal Membership Fees	200	200	300	300	300	300	300
2-223 - Printing and Binding	-	23	-	1,000	500	500	500
2-226 - Internet	1,416	1,305	1,500	1,500	1,520	1,540	1,560
2-234 - Education	-	1,465	600	600	600	600	600
2-239 - Other Professional Services				100,000	100,000	100,000	100,000
2-241 - Janitorial Services	10,960	4,469	13,408	-	-	-	-
2-242 - Contracted Services	-	3,480	-	-	-	-	-

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>3301- Airport</b>							
2-251 - Repairs: Buildings/Structures	5,490	2,122	14,855	10,855	10,855	10,855	10,855
2-252 - Repairs: Equipment	245	418	-	-	-	-	-
2-272 - Insurance and Bond Premiums	6,345	6,150	6,470	6,500	6,600	6,700	6,800
2-291 - Other General Services	23,664	15,221	15,000	15,000	15,000	15,000	15,000
2-512 - Goods for Re-Sale	172,145	117,328	134,000	143,000	143,000	143,000	143,000
2-518 - Janitorial Supplies	-	336	500	500	500	500	500
2-519 - Other General Supplies	1,192	5,197	13,000	250	250	250	250
2-521 - Fuel Oil Grease	761	2,178	500	2,500	2,550	2,600	2,650
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
2-541 - Utilities: Electricity	8,086	6,570	7,285	8,575	8,925	9,370	9,840
2-542 - Utilities: Gas	1,941	3,136	2,060	3,000	3,100	3,200	3,300
2-543 - Utilities: Water and Sewer	220	160	260	250	260	270	280
2-812 - Penalties, Interest, Overdraft	8,737	6,791	7,000	7,000	7,000	7,000	7,000
2-930 - Amortization Expense	81,307	-	53,000	53,000	53,000	53,000	53,000
2-940 - Accretion Expenses	5,840	-	-	-	-	-	-
<b>Department Total:</b>	<b>(194,514)</b>	<b>(123,947)</b>	<b>(207,295)</b>	<b>(181,905)</b>	<b>(177,045)</b>	<b>(172,780)</b>	<b>(168,540)</b>
<b>3701- Drainage</b>							
2-111 - Salaries	96	110	-	-	-	-	-
2-121 - Wages - Overtime/Own Staff	-	666	-	-	-	-	-
2-251 - Repairs: Buildings/Structures	15,637	4,920	85,000	105,000	110,000	60,000	60,000
<b>Department Total:</b>	<b>(15,733)</b>	<b>(5,696)</b>	<b>(85,000)</b>	<b>(105,000)</b>	<b>(110,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>



Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>5101- FCSS Administration</b>							
1-591 - Gifts/General Donations	-	-	150	150	150	150	150
1-843 - Grant: Provincial	247,697	259,382	187,581	244,582	244,582	244,582	244,582
1-961- Town Contribution toward FCSS				71,251			
1-991 - Other Income	4,254	2,619	14,184	27,742	27,742	27,742	27,742
2-111 - Salaries	150,162	60,194	105,997	169,957	198,756	201,872	204,454
2-151 - Payroll Benefits	41,707	10,745	44,713	38,435	42,975	43,413	43,737
2-152 - Wellness Program	437	-	1,100	663	1,163	1,163	1,163
2-214 - Conventions/Registrations	1,350	243	2,250	2,000	2,010	2,430	2,790
2-215 - Postage	47	354	50	50	50	50	50
2-216 - Telephone	1,781	1,748	3,000	2,000	2,010	2,020	2,030
2-217 - Travel and Subsistence	2,150	1,334	3,570	3,000	3,010	3,020	3,030
2-221 - Advertising and Promotion	4,042	5	3,250	3,000	3,000	3,000	3,000
2-222 - Municipal Membership Fees	1,347	808	1,165	1,215	1,265	1,315	1,365
2-223 - Printing and Binding	281	163	400	400	400	400	400
2-227 - Software and Upgrades	3,136	-	300	-	-	-	-
2-231 - Accounting and Audit	-	-	3,000	-	5,000	5,000	5,000
2-234 - Education	1,097	-	2,000	1,000	1,075	1,150	1,150
2-239 - Other Professional	12,500	-	-	-	-	-	-
2-272 - Insurance and Bond Premiums	-	-	150	-	-	-	-
2-291 - Other General Services	583	-	80	-	-	-	-
2-295 - Project:Block Buddy/Welcome Week	603	1,551	5,870	5,000	5,170	5,170	5,170
2-296 - Project:Volunteer Appreciation	4,087	7,209	6,400	2,900	2,900	2,900	2,900
2-297 - Project: (specify)	-	-	-	-	1,000	1,000	1,000
2-298- Project: E-Sports Events				3,000	3,000	3,000	3,000
2-514 - Program Materials	1,601	3,437	1,120	1,120	1,120	1,120	1,120
2-515 - Stationery, Office Supplies	143	-	200	200	200	200	200
2-519 - Other General Supplies	140	-	600	500	600	600	600
2-771 - Grant: Grants to Others/DrumLife	-	-	-	100,000	100,000	100,000	100,000
2-930 - Amortization Expense	797	-	800	800	800	800	800

Appendix 1 - 2025 Operating Budget and Multi-year Plan

**5101- FCSS Administration- Continued**

2-961 - Town Contribution toward FCSS

	-	-	-	71,251	-	-	-
<b>Department Total:</b>	23,962	174,210	15,900	<b>(62,766)</b>	(103,030)	(107,148)	(110,484)

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>5103- Seniors Services</b>							
1-422 - Programs (Taxable)	43	18	10,085	1,000	1,000	300	-
1-591 - Gifts/General Donations	100	-	250	-	-	-	-
1-991 - Other Income	22,328	81,957	-	51,563	82,250	21,688	-
2-111 - Salaries	54,668	54,405	58,890	-	-	-	-
2-151 - Payroll Benefits	11,283	13,502	14,300	-	-	-	-
2-152 - Wellness Program	-	-	500	-	-	-	-
2-214 - Conventions/Registrations	-	-	350	430	430	430	430
2-215 - Postage	-	-	75	100	100	100	100
2-216 - Telephone	841	775	1,065	900	920	940	960
2-217 - Travel and Subsistence	1,141	52	880	880	880	880	880
2-221 - Advertising and Promotion	620	-	850	1,000	850	850	850
2-222 - Municipal Membership Fees	-	-	600	-	-	-	-
2-234 - Education	448	-	-	600	600	600	600
2-295 - Project: Senior Week+ Wellness	3,200	2,223	2,350	2,600	2,600	2,600	2,600
2-296 - Project: Healthy Aging Activities	1,916	29,590	104,036	46,063	74,250	21,188	2,000
2-297 - Project: Starland	31	1,866	645	1,000	1,000	1,000	1,000
2-298 - Project: 55+ Activity Kits	2,802	57	1,000	1,000	1,000	1,000	1,000
2-514 - Program Materials	3,170	1,584	4,200	4,200	4,200	4,200	4,200
2-515 - Stationery, Office Supplies	907	150	1,050	700	1,050	700	700
2-519 - Other General Supplies	207	-	200	200	200	200	200
2-771 - Grant: Grants to Others	-	-	200	-	-	-	-
<b>Department Total:</b>	<b>(58,763)</b>	<b>(22,229)</b>	<b>(180,856)</b>	<b>(7,111)</b>	<b>(4,830)</b>	<b>(12,700)</b>	<b>(15,520)</b>
<b>5121- Third Party Programs</b>							
1-843 - Grant: Healthy Aging	-	-	32,170	7,500	10,000	2,500	-
1-991 - Other Income	4,500	-	-	-	-	-	-
2-771 - Grant: Grants to PCN	42,700	100,068	104,800	7,500	10,000	2,500	-
<b>Department Total:</b>	<b>(47,200)</b>	<b>(100,068)</b>	<b>(72,630)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>5303- Non FCSS Programs</b>							
1-422 - Programs (Taxable)	-	6,070	-	8,000	8,000	2,000	-
1-751 - Other Local Governments	10,600	-	-	-	-	-	-
1-843 - Grant: Provincial	50,000	-	13,925	-	-	-	-
1-991 - Other Income	11,091	87	-	37,625	42,375	10,500	-
2-111 - Salaries	25,593	-	19,763	-	-	-	-
2-151 - Payroll Benefits	4,447	-	2,509	-	-	-	-
2-152 - Wellness Program	-	-	400	-	-	-	-
2-216 - Telephone	620	454	-	-	-	-	-
2-222 - Municipal Membership Fees	2,000	-	-	-	-	-	-
2-234 - Education	76	-	-	-	-	-	-
2-239 - Other Professional	14,252	-	-	-	-	-	-
2-295 - Project: (specify)	35,142	14,124	-	-	-	-	-
2-296 - Project: Colton's Place	4,191	3,750	5,000	-	-	-	-
2-297 - Project: Hot Meals	14,498	3,340	13,925	42,000	42,000	10,500	-
2-519 - Other General Supplies	45	-	-	-	-	-	-
2-771 - Grant: Grants to Others(RFAP)	29,307	18,505	30,000	-	-	-	-
<b>Department Total:</b>	<b>(58,481)</b>	<b>(34,016)</b>	<b>(57,672)</b>	<b>3,625</b>	<b>8,375</b>	<b>2,000</b>	<b>-</b>
<b>5601- Cemetery</b>							
1-443 - Sale of Land	60,989	40,982	50,000	50,000	50,000	50,000	50,000
1-991 - Other Income	118	73	-	-	-	-	-
2-111 - Salaries	21,866	10,501	24,530	25,715	26,211	26,464	26,464
2-121 - Wages - Overtime/Own Staff	-	905	-	-	-	-	-
2-151 - Payroll Benefits	3,712	2,832	4,063	4,211	4,308	4,351	4,351
2-152 - Wellness Program	75	75	75	75	75	75	75
2-239 - Other Professional	2,857	7,597	8,000	8,000	8,000	8,000	8,000
2-251 - Repairs: Buildings/Structures	3,887	5,719	4,000	4,000	4,000	4,000	4,000
2-252 - Repairs: Equipment	-	-	500	500	500	500	500
2-272 - Insurance and Bond Premiums	89	92	90	100	100	100	100
2-291 - Other General Services	8,052	5,857	7,000	7,000	7,000	7,000	7,000

Appendix 1 - 2025 Operating Budget and Multi-year Plan

**5601- Cemetery- Continued**

2-519 - Other General Supplies	1,205	540	3,540	3,000	3,000	3,000	3,000
2-521 - Fuel Oil Grease	195	1,854	5,100	3,000	3,050	3,100	3,150
2-930 - Amortization Expense	8,560	-	2,100	2,100	2,100	2,100	2,100
<b>Department Total:</b>	10,609	5,084	(8,998)	<b>(7,701)</b>	(8,344)	(8,690)	(8,740)

**6101- Municipal Planning**

2-239 - Professional: Palliser Requisition	120,900	128,363	123,200	123,200	125,628	131,128	134,128
<b>Department Total:</b>	(120,900)	(128,363)	(123,200)	<b>(123,200)</b>	(125,628)	(131,128)	(134,128)

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>6201- Economic Development</b>							
1-431 - Sale of Service	12,018	800	-	-	-	-	-
1-444 - Sale of Materials	1,891	-	-	-	-	-	-
1-831 - Federal Grant	10,000	-	-	-	-	-	-
1-991 - Other Income	715	495	-	-	-	-	-
2-111 - Salaries	110,451	102,752	120,415	106,146	108,269	110,434	112,643
2-121 - Wages - Overtime/Own Staff	-	13	-	-	-	-	-
2-151 - Payroll Benefits	25,116	25,133	28,637	25,188	25,454	25,726	26,003
2-152 - Wellness Program	31	-	500	500	500	500	500
2-214 - Conventions/Registrations	450	-	3,000	3,000	3,000	3,000	3,000
2-216 - Telephone	598	595	1,275	750	770	790	810
2-217 - Travel and Subsistence	559	-	5,000	5,000	5,000	5,000	5,000
2-221 - Advertising and Promotion	1,245	140	10,000	10,000	10,000	10,000	10,000
2-222 - Municipal Membership Fees	5,155	2,022	6,720	6,720	6,720	6,720	6,720
2-234 - Education	125	1,225	1,500	1,500	1,500	1,500	1,500
2-239 - Other Professional	8,504	-	-	-	-	-	-
2-295 - Film Attraction	15,000	-	16,500	15,500	15,500	15,500	15,500
2-295 - Project: (specify)	7,103	-	-	-	-	-	-
2-515 - Stationery, Office Supplies	25	-	-	-	-	-	-
2-519 - Other General Supplies	51	-	1,000	1,000	1,000	1,000	1,000
2-771 - Grant: Business Store Front	10,000	6,168	10,000	10,000	10,000	10,000	10,000
2-911 - Rebates	4,110	-	4,000	5,000	6,000	7,000	8,000
<b>Department Total:</b>	<b>(163,900)</b>	<b>(136,754)</b>	<b>(208,547)</b>	<b>(190,303)</b>	<b>(193,713)</b>	<b>(197,170)</b>	<b>(200,676)</b>
<b>6202- Valley Bus Society</b>							
1-451 - Custom Work	1,981.41	-	-	-	-	-	-
2-111 - Salaries	582.25	-	-	-	-	-	-
2-151 - Payroll Benefits	109.81	-	-	-	-	-	-
2-252 - Repairs: Equipment	1,046.41	-	-	-	-	-	-
2-771 - Grant: Grants to Others	85,912.00	87,993.00	87,993.00	90,632.79	92,445.45	94,294.35	96,180.24
<b>Department Total:</b>	<b>(85,669.06)</b>	<b>(87,993.00)</b>	<b>(87,993.00)</b>	<b>(90,632.79)</b>	<b>(92,445.45)</b>	<b>(94,294.35)</b>	<b>(96,180.24)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>6204- Tourism</b>							
1-431 - Sale of Service	341	-	-	-	-	-	-
1-991 - Chamber Building Rental	2,953	-	-	45,600	45,600	45,600	45,600
2-121 - Wages - Overtime/Own Staff	-	64	-	-	-	-	-
2-151 - Payroll Benefits	-	8	-	-	-	-	-
2-216 - Telephone	144	-	300	-	-	-	-
2-234 - Education	-	-	400	-	-	-	-
2-242 - Chamber of Commerce Agreement	57,500	57,500	57,500	63,500	64,000	64,500	65,000
2-272 - Insurance and Bond Premiums	3,103	3,214	3,170	3,300	3,350	3,400	3,450
2-543 - Utilities: Water and Sewer	4,895	4,985	5,100	-	-	-	-
2-771 - Grant: Travel Drumheller	20,000	10,000	10,000	10,000	10,000	10,000	10,000
2-812 - Penalties, Interest, Overdraft	64	-	150	150	150	150	150
<b>Department Total:</b>	<b>(82,413)</b>	<b>(75,771)</b>	<b>(76,620)</b>	<b>(31,350)</b>	<b>(31,900)</b>	<b>(32,450)</b>	<b>(33,000)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>6601- Subdivisions and Developments</b>							
1-443 - Sale of Land	684,682	124,924	125,000	100,000	100,000	100,000	100,000
1-942 - Drawn from Capital Reserve	71,260	-	-	-	-	-	-
2-237 - Legal and Collection	12,667	5,076	4,500	4,500	4,500	4,500	4,500
2-238 - Real Estate Commission	28,770	70,672	15,000	15,000	15,000	15,000	15,000
2-239 - Other Professional	-	9,370	-	5,000	5,000	5,000	5,000
2-519 - Other General Supplies	-	1,600	-	-	-	-	-
2-539 - Adjustments to Land Inventory	263,314	366,318	56,650	56,650	56,650	56,650	56,650
2-761 - Contributed to Capital Reserves	391,976	10,434	3,850	3,850	3,850	3,850	3,850
2-930 - Amortization Expense	12,688	-	12,700	12,700	12,700	12,700	12,700
2-993 - Loss on Disposal of Asset	23,760	-	-	-	-	-	-
<b>Department Total:</b>	<b>22,768</b>	<b>(338,546)</b>	<b>32,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>	<b>2,300</b>
<b>6602- Land Rentals</b>							
1-561 - Rental: Residential Land	300	10,748	300	3,900	3,900	3,900	3,900
1-562 - Rental: Commercial Land	88,519	46,040	72,000	41,800	41,800	41,800	32,800
2-291 - Other General Services	3,810	4,370	4,000	4,000	4,000	4,000	4,000
<b>Department Total:</b>	<b>85,009</b>	<b>52,418</b>	<b>68,300</b>	<b>41,700</b>	<b>41,700</b>	<b>41,700</b>	<b>32,700</b>
<b>6701- Public Housing</b>							
1-991 - Other Income	40,000	-	40,000	40,000	40,000	40,000	40,000
2-242 - Contracted Services	(4,435)	-	-	-	-	-	-
2-261 - Rental/Lease: Buildings	12,390	-	-	-	-	-	-
2-272 - Insurance and Bond Premiums	16,029	16,603	16,350	17,000	17,350	17,700	18,000
2-763 - Contributed to Operating Reserves	40,000	-	40,000	40,000	40,000	40,000	40,000
2-930 - Amortization Expense	93,901	-	66,225	66,225	66,225	66,225	66,225
2-940 - Accretion Expenses	9,815	-	-	-	-	-	-
<b>Department Total:</b>	<b>(127,700)</b>	<b>(16,603)</b>	<b>(82,575)</b>	<b>(83,225)</b>	<b>(83,575)</b>	<b>(83,925)</b>	<b>(84,225)</b>
<b>7201- Recreation Administration</b>							
1-991 - Other Income	-	90	-	-	-	-	-
1-993 - Gain (Loss) on Disposal of Asset	-	17,700	-	-	-	-	-
2-111 - Salaries	23,737	-	-	-	-	-	-



Appendix 1 - 2025 Operating Budget and Multi-year Plan

**7201- Recreation Administration- Continued**

2-151 - Payroll Benefits	4,600	-	-	-	-	-	-
2-216 - Telephone	2,020	2,050	2,200	2,200	2,250	2,300	2,350
2-221 - Advertising and Promotion	50	-	-	-	-	-	-
2-223 - Printing and Binding	281	163	3,000	-	-	-	-
2-272 - Insurance and Bond Premiums	961	807	980	1,000	1,020	1,040	1,060
2-521 - Fuel Oil Grease	196	53	-	-	-	-	-
2-930 - Amortization Expense	476,014	-	320,000	320,000	320,000	320,000	320,000
2-940 - Accretion Expenses	53,964	-	-	-	-	-	-
<b>Department Total:</b>	<b>(561,823)</b>	<b>14,717</b>	<b>(326,180)</b>	<b>(323,200)</b>	<b>(323,270)</b>	<b>(323,340)</b>	<b>(323,410)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7202- Aquaplex</b>							
1-411 - Admissions: Taxable	71,953	79,838	101,250	101,250	106,300	108,400	110,500
1-421 - Programs: Taxable	16,158	8,987	15,475	15,900	16,200	16,500	16,800
1-423 - Programs: Recreational Memberships	86,084	61,298	97,075	98,075	99,075	100,075	101,075
1-425 - Programs: Non-Taxable	45,508	47,163	58,925	60,725	61,625	62,525	63,425
1-442 - Concession Sales	4,804	5,253	5,000	5,100	5,200	5,300	5,400
1-444 - Pro- Shop Sales	2,759	2,721	3,000	3,000	3,000	3,000	3,000
1-564 - Rental: Buildings	25,658	19,186	25,000	25,000	25,000	25,000	25,000
1-991 - Other Income	2,442	1,779	-	-	-	-	-
2-111 - Salaries	606,301	562,028	661,399	682,917	691,104	696,908	701,975
2-121 - Wages - Overtime/Own Staff	-	10,330	-	-	-	-	-
2-151 - Payroll Benefits	90,690	104,563	131,417	117,671	119,140	120,171	121,038
2-152 - Wellness Program	1,339	235	2,000	3,188	3,188	3,188	3,188
2-214 - Conventions/Registrations	-	624	1,550	2,250	2,250	2,250	2,350
2-215 - Postage	28	3	-	-	-	-	-
2-216 - Telephone	1,530	1,455	1,670	1,480	1,535	1,590	1,650
2-217 - Travel and Subsistence	-	493	1,300	1,300	1,300	1,300	1,300
2-221 - Advertising and Promotion	177	2,005	3,000	3,000	3,000	3,000	3,000
2-222 - Municipal Membership Fees	471	1,162	1,720	1,870	1,870	2,020	2,020
2-227 - Software and Upgrades	2,590	4,310	5,175	10,775	10,775	10,775	10,775
2-234 - Education	5,594	3,647	6,775	8,025	7,075	8,425	7,475
2-241 - Janitorial Services	2,301	2,411	2,500	2,500	2,600	2,700	2,800
2-251 - Repairs: Buildings/Structures	93,558	52,124	70,000	58,500	57,500	57,500	57,500
2-252 - Repairs: Equipment	10,588	11,136	14,000	21,900	14,200	14,300	14,400
2-272 - Insurance and Bond Premiums	10,156	10,519	10,360	10,750	11,000	11,250	11,500
2-291 - Other General Services	9,371	5,838	10,055	9,105	9,105	9,105	9,105
2-511 - Safety Materials, Clothing & Shoes	4,074	2,555	4,900	5,500	5,750	5,850	6,150

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7202- Aquaplex - Continued</b>							
2-512 - Goods for Re-Sale	2,400	4,611	4,000	4,000	4,000	4,000	4,000
2-513 - Goods for Re-Sale: Concession	3,073	3,682	4,000	4,000	4,000	4,000	4,000
2-514 - Program Materials	8,267	4,841	8,000	8,100	8,100	8,100	8,100
2-515 - Stationery, Office Supplies	631	277	1,000	1,000	1,000	1,000	1,000
2-518 - Janitorial Supplies	6,645	10,847	8,000	8,000	8,000	8,000	8,000
2-519 - Other General Supplies	7,120	6,272	7,500	7,000	7,000	7,000	7,000
2-521 - Fuel Oil Grease	105	-	-	-	-	-	-
2-524 - Consumable, Small Tools	-	-	-	750	750	750	750
2-531 - Chemicals and Salts	39,810	21,369	37,630	38,110	38,110	41,345	38,160
2-541 - Utilities: Electricity	50,747	40,909	58,200	41,775	42,880	45,025	47,275
2-542 - Utilities: Gas	85,516	65,454	94,625	94,870	100,435	106,460	112,850
2-543 - Utilities: Water and Sewer	41,854	21,924	42,000	40,000	40,800	41,600	42,400
2-812 - Penalties, Interest, Overdraft	3,784	888	3,800	3,900	3,900	3,900	3,900
2-813 - POS - Over/Short	(245)	150	200	200	200	200	200
2-926 - Uncollectable Accounts	513	-	500	500	500	500	500
<b>Department Total:</b>	<b>(833,621)</b>	<b>(730,436)</b>	<b>(891,550)</b>	<b>(883,886)</b>	<b>(884,666)</b>	<b>(901,412)</b>	<b>(909,160)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7203- Arena</b>							
1-411 - Admissions: Taxable	573	-	-	-	-	-	-
1-564 - Rental: Buildings	163,904	167,912	162,875	164,875	166,875	166,875	166,875
1-991 - Other Income	3,829	1,367	-	-	-	-	-
2-111 - Salaries	396,939	299,138	366,992	383,326	384,560	385,818	387,102
2-121 - Wages - Overtime/Own Staff	-	23,871	-	-	-	-	-
2-151 - Payroll Benefits	69,701	79,382	86,127	91,219	93,209	93,396	93,568
2-152 - Wellness Program	552	531	1,000	2,650	2,650	2,650	2,650
2-214 - Conventions/Registrations	599	687	600	700	700	700	700
2-216 - Telephone	2,015	2,034	2,520	2,430	2,465	2,500	2,535
2-217 - Travel and Subsistence	1,243	815	1,325	1,325	1,325	1,325	1,325
2-221 - Advertising and Promotion	50	-	-	-	-	-	-
2-222 - Municipal Membership Fees	1,307	290	800	800	800	800	800
2-227 - Software and Upgrades	105	48	-	-	-	-	-
2-234 - Education	3,876	1,613	2,840	3,120	2,840	2,840	2,840
2-241 - Janitorial Services	3,720	1,697	2,700	2,700	2,700	2,700	2,700
2-251 - Repairs: Buildings/Structures	86,170	75,829	43,300	56,300	56,300	56,300	56,300
2-252 - Repairs: Equipment	22,063	6,422	6,850	6,850	6,850	6,850	6,850
2-272 - Insurance and Bond Premiums	21,530	21,610	22,350	22,500	23,000	23,500	24,000
2-291 - Other General Services	32,350	28,903	30,004	30,004	30,004	30,004	30,004
2-511 - Safety Materials, Clothing & Shoes	8,719	3,636	3,750	3,950	3,950	3,950	3,950
2-518 - Janitorial Supplies	6,676	7,901	6,700	7,500	7,500	7,500	7,500
2-519 - Other General Supplies	7,212	3,232	4,875	4,875	4,875	4,875	4,875
2-521 - Fuel Oil Grease	2,116	4,495	1,220	4,000	4,100	4,200	4,300
2-524 - Consumable, Small Tools	-	36	925	925	925	925	925
2-531 - Chemicals and Salts	2,239	799	5,250	4,500	4,500	4,500	4,500
2-541 - Utilities: Electricity	88,931	61,786	72,000	83,425	85,719	90,005	94,505
2-542 - Utilities: Gas	76,777	50,259	64,845	84,845	89,970	95,370	101,090
2-543 - Utilities: Water and Sewer	40,250	27,344	40,000	40,000	40,800	41,600	42,400
2-812 - Penalties, Interest, Overdraft	46	-	-	-	-	-	-

Appendix 1 - 2025 Operating Budget and Multi-year Plan

**7203- Arena- Continued**

2-926 - Uncollectable Accounts	4,367	-	500	500	500	500	500
<b>Department Total:</b>	(711,247)	(533,081)	(604,598)	<b>(673,569)</b>	(683,366)	(695,934)	(709,044)

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7204- Parks and Playground</b>							
1-564 - Rental: Ball Diamonds	9,899	11,743	12,300	12,600	12,600	12,600	12,600
1-991 - Other Income	18,403	5,894	5,000	5,000	5,000	5,000	5,000
2-111 - Salaries	256,650	374,118	320,005	395,570	397,091	398,643	400,225
2-121 - Wages - Overtime/Own Staff	-	11,896	-	-	-	-	-
2-151 - Payroll Benefits	44,061	78,985	60,167	79,269	79,541	79,818	80,113
2-152 - Wellness Program	267	787	500	1,750	1,750	1,750	1,750
2-217 - Travel and Subsistence	665	76	600	600	600	600	600
2-234 - Education	2,165	2,109	1,845	1,945	1,945	1,945	1,945
2-251 - Repairs: Buildings/Structures	36,938	27,722	46,600	46,600	46,600	46,600	46,600
2-252 - Repairs: Equipment	22,687	23,968	20,000	21,000	21,000	21,000	21,000
2-254 - Repairs: Structures	11	-	-	-	-	-	-
2-262 - Rental/Lease: Equipment/Furnishings	-	1,540	750	750	750	750	750
2-272 - Insurance and Bond Premiums	11,805	10,881	12,030	12,000	12,250	12,500	12,750
2-291 - Other General Services	98,048	72,115	89,375	89,375	89,375	89,375	89,375
2-292 - Contracted Service	6,600	6,286	7,590	6,600	6,600	6,600	6,600
2-511 - Safety Materials, Clothing & Shoes	3,351	3,286	3,000	3,000	3,000	3,000	3,000
2-518 - Janitorial Supplies	6,996	12,047	6,800	7,600	7,700	7,800	7,900
2-519 - Other General Supplies	22,814	35,848	41,600	28,600	28,600	28,600	28,600
2-521 - Fuel Oil Grease	10,341	11,424	12,000	12,000	12,240	12,480	12,720
2-524 - Consumable, Small Tools	62	2,099	1,000	2,000	2,000	2,000	2,000
2-531 - Chemicals and Salts	5,067	4,036	7,400	7,400	7,400	7,400	7,400
2-535 - Sand and Gravel	-	363	1,000	1,000	1,000	1,000	1,000
2-541 - Utilities: Electricity	18,629	17,525	20,000	30,035	31,180	32,735	34,375
2-542 - Utilities: Gas	902	756	925	995	1,025	1,090	1,155
2-543 - Utilities: Water and Sewer	38,614	38,567	50,000	45,000	46,000	47,000	48,000
2-926 - Uncollectable Accounts	47	-	-	-	-	-	-
<b>Department Total:</b>	<b>(558,418)</b>	<b>(718,797)</b>	<b>(685,887)</b>	<b>(775,489)</b>	<b>(780,047)</b>	<b>(785,085)</b>	<b>(790,259)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7205- Seasonal Recreation Programs</b>							
1-425 - Programs: Camp BCF	26,471	26,642	61,930	47,000	38,730	39,730	40,730
1-991 - Other Income	112	60	-	-	-	-	-
2-111 - Salaries	30,425	31,964	30,304	33,043	33,043	33,043	33,043
2-121 - Wages - Overtime/Own Staff	-	1,248	-	-	-	-	-
2-151 - Payroll Benefits	3,065	3,112	2,850	4,868	4,868	4,868	4,868
2-216 - Telephone	295	344	260	380	390	400	410
2-217 - Travel and Subsistence	4,020	6,504	7,000	3,100	3,200	3,300	3,300
2-221 - Advertising and Promotion	352	875	1,000	1,000	2,000	2,000	2,000
2-234 - Education	340	-	500	200	500	500	500
2-291 - Other General Services	893	1,350	1,000	-	-	-	-
2-514 - Program Materials	3,282	2,298	3,400	3,200	3,600	3,600	3,600
2-519 - Other General Supplies	-	375	1,000	800	-	-	-
<b>Department Total:</b>	<b>(16,089)</b>	<b>(21,368)</b>	<b>14,616</b>	<b>410</b>	<b>(8,870)</b>	<b>(7,980)</b>	<b>(6,990)</b>
<b>7402- Library</b>							
1-991 - Other Income	1,875	1,016	2,500	2,500	2,500	2,500	2,500
2-216 - Telephone	1,875	2,021	2,500	2,500	2,500	2,500	2,500
2-231 - Accounting and Audit	4,965	-	-	-	-	-	-
2-261 - Rental/Lease: Buildings	75,000	87,550	-	-	-	-	-
2-771 - Grant: Grants to Library	267,547	279,526	372,195	390,481	391,926	399,010	406,307
<b>Department Total:</b>	<b>(347,512)</b>	<b>(368,080)</b>	<b>(372,195)</b>	<b>(390,481)</b>	<b>(391,926)</b>	<b>(399,010)</b>	<b>(406,307)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7404- Community Facility</b>							
1-411 - Admissions: Taxable	44,110	38,019	43,050	44,050	45,050	45,050	45,050
1-421 - Programs: Registered Programs	24,858	19,774	28,000	28,500	29,000	29,500	30,000
1-422 - Library Building Rental	82,397	94,552	95,650	99,750	99,750	99,750	99,750
1-423 - Programs: Recreational Memberships	369,353	348,274	355,625	366,519	377,739	389,296	401,200
1-425 - Programs: Non-Taxable	3,910	5,210	3,500	3,500	3,500	3,500	3,500
1-435 - Contra Account (Membership Discounts)	(31,468)	(27,457)	-	(25,000)	(25,000)	(25,000)	(25,000)
1-564 - Rental: Buildings	151,792	123,129	155,750	158,750	161,750	161,750	161,750
1-569 - Rental: Other	12,249	1,614	20,000	20,000	20,000	20,000	20,000
1-991 - Other Income	4,556	8,589	-	-	-	-	-
2-111 - Salaries	619,626	542,692	618,396	653,353	666,696	676,284	683,691
2-121 - Wages - Overtime/Own Staff	-	10,360	-	-	-	-	-
2-151 - Payroll Benefits	119,930	127,097	148,039	154,836	157,408	159,184	160,536
2-152 - Wellness Program	2,178	1,863	2,500	4,613	4,613	4,613	4,613
2-212 - Communication System	141	-	-	-	-	-	-
2-214 - Conventions/Registrations	-	1,369	1,400	1,400	1,400	1,400	1,400
2-215 - Postage	-	3	-	-	-	-	-
2-216 - Telephone	2,246	2,324	2,500	2,800	2,835	2,870	2,905
2-217 - Travel and Subsistence	5,674	6,383	7,050	7,050	7,050	7,050	7,050
2-218 - Meeting Expense	1,243	1,041	1,500	1,550	1,550	1,550	1,550
2-221 - Advertising and Promotion	18,818	23,911	40,000	40,000	37,000	37,000	37,000
2-222 - Municipal Membership Fees	642	2,938	8,000	5,000	5,000	5,000	5,000
2-223 - Printing and Binding	5,653	3,197	7,500	5,000	5,000	5,000	5,000
2-227 - Software and Upgrades	36,377	17,135	20,000	20,000	20,000	20,000	20,000
2-234 - Education	1,115	3,580	5,000	5,000	2,500	2,500	2,500
2-241 - Janitorial Services	155,250	159,858	210,000	210,000	210,000	210,000	210,000
2-251 - Repairs: Buildings/Structures	63,109	97,183	56,750	59,750	58,750	57,750	56,750
2-252 - Repairs: Equipment	32,271	17,313	25,000	26,500	26,500	26,500	26,500



Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7404- Community Facility - Continued</b>							
2-272 - Insurance and Bond Premiums	49,471	53,665	50,460	55,000	56,000	57,000	58,000
2-291 - Other General Services	95,604	96,886	85,000	85,500	85,500	85,500	85,500
2-295 - Program Delivery- Instructors	8,717	4,915	10,000	11,000	11,000	11,000	11,000
2-511 - Safety Materials, Clothing & Shoes	3,589	5,780	5,000	6,000	6,000	6,000	6,000
2-514 - Program Materials	3,134	522	5,000	5,500	5,500	5,500	5,500
2-515 - Stationery, Office Supplies	11,924	2,858	7,000	7,200	7,200	7,200	7,200
2-518 - Janitorial Supplies	3,454	1,169	7,000	5,000	5,000	5,000	5,000
2-519 - Other General Supplies	10,612	23,566	33,750	33,750	33,750	33,750	33,750
2-524 - Consumable, Small Tools	45	-	500	750	750	750	750
2-531 - Chemicals and Salts	1,458	-	2,500	3,000	3,000	3,000	3,000
2-541 - Utilities: Electricity	122,806	87,953	117,365	117,470	120,515	126,545	132,870
2-542 - Utilities: Gas	63,906	45,428	55,885	68,260	72,390	76,735	81,340
2-543 - Utilities: Water and Sewer	4,232	3,625	5,500	5,000	5,100	5,200	5,300
2-812 - Penalties, Interest, Overdraft	15,593	3,154	15,000	15,000	15,000	15,000	15,000
2-813 - POS - Over/Short	590	(505)	100	100	100	100	100
2-831 - Interest	117,564	98,660	103,669	88,855	73,404	57,288	40,481
2-926 - Uncollectable Accounts	1,217	-	750	750	750	750	750
2-930 - Amortization Expense	581,806	-	320,000	320,000	320,000	320,000	320,000
2-940 - Accretion Expenses	6,173	-	-	-	-	-	-
<b>Department Total:</b>	<b>(1,504,409)</b>	<b>(834,221)</b>	<b>(1,276,539)</b>	<b>(1,328,918)</b>	<b>(1,315,472)</b>	<b>(1,309,173)</b>	<b>(1,299,785)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>7411- Community Events</b>							
1-443 - Ticket Sales(Aaron Pritchett)	-	25,557	-	-	-	-	-
1-833 - Grant: Federal	26,000	15,000	10,000	15,000	15,000	15,000	15,000
1-843 - Grant: Provincial	-	5,000	-	5,000	-	-	-
1-991 - Other Income	73,081	53,781	3,000	52,800	2,800	2,800	2,800
2-111 - Salaries	59,900	56,937	64,110	70,509	70,509	70,509	70,509
2-121 - Wages - Overtime/Own Staff	-	6,391	-	-	-	-	-
2-151 - Payroll Benefits	13,285	14,228	13,273	14,367	14,367	14,367	14,367
2-152 - Wellness Program	451	441	500	500	500	500	500
2-216 - Telephone	438	-	1,915	780	795	810	825
2-217 - Travel and Subsistence	57	-	500	500	500	500	500
2-221 - Advertising and Promotion	11,432	7,517	17,000	15,000	15,000	15,000	15,000
2-222 - Municipal Membership Fees	124	88	1,500	1,600	1,600	1,600	1,600
2-226 - Internet	660	1,170	1,000	2,000	2,000	2,000	2,000
2-234 - Education	-	145	-	-	-	-	-
2-252 - Repairs: Equipment	200	-	1,100	1,100	1,100	1,100	1,100
2-272 - Insurance and Bond Premiums	19	20	20	25	25	25	25
2-291 - Other General Services	-	900	370	370	370	370	370
2-295 - Project: Canada Day	54,617	60,180	52,000	55,000	55,000	55,000	55,000
2-296 - Project: Alberta Culture Days	7,410	9,663	12,000	12,500	12,500	12,500	12,500
2-297 - Project: Aaron Pritchett Concert	-	45,576	-	-	-	-	-
2-298 - Chainsaw Wizard; Summer at the Plaza	54,538	67,189	78,000	149,000	79,000	79,000	74,500
2-511 - Safety Materials, Clothing & Shoes	-	144	500	500	500	500	500
2-515 - Stationery, Office Supplies	-	38	200	200	200	200	200
2-519 - Other General Supplies	-	-	500	500	500	500	500
2-521 - Fuel Oil Grease	-	-	510	500	500	500	500
2-541 - Utilities: Electricity	3,602	689	4,720	-	-	-	-
2-543 - Utilities: Water and Sewer	1,563	2,533	1,500	3,000	3,060	3,120	3,180
<b>Department Total:</b>	<b>(109,215)</b>	<b>(174,510)</b>	<b>(238,218)</b>	<b>(255,150)</b>	<b>(240,225)</b>	<b>(240,300)</b>	<b>(235,875)</b>

Appendix 1 - 2025 Operating Budget and Multi-year Plan

Department & Object Code	2023 Actual	2024 Actual	2024 Budget	2025 Approved Budget	2026 Financial Plan	2027 Financial Plan	2028 Financial Plan
<b>9702- Education Requisition</b>							
1-111 - Residential	1,759,815	1,894,129	1,852,979	1,977,234	2,036,551	2,097,648	2,160,577
1-112 - Commercial	910,601	900,898	948,555	1,011,346	1,041,686	1,072,937	1,105,125
2-781 - Requisitions	2,568,550	2,018,813	2,801,534	2,988,580	3,078,237	3,170,585	3,265,702
<b>Department Total:</b>	101,866	776,214	-	-	-	-	-
<b>9703- DIP Properties: Requisition</b>							
1-111 - Residential	2,810	2,964	3,000	3,000	3,000	3,000	3,000
2-781 - Requisitions	-	-	3,000	3,000	3,000	3,000	3,000
<b>Department Total:</b>	2,810	2,964	-	-	-	-	-
<b>9704- Seniors Foundation</b>							
1-111 - Residential	553,510	696,137	696,250	706,250	716,250	726,250	736,250
2-781 - Requisitions	552,225	696,250	696,250	706,250	716,250	726,250	736,250
<b>Department Total:</b>	1,285	(113)	-	-	-	-	-

**Total 2025 Operating Budget** 22,044,016.00

All Revenue Sources	\$
Municipal Tax Supported Portion	10,872,565
Education Requisition	2,988,580
Users Fees and sales of Services	2,417,459
Franchise Fees	2,090,000
Grants Funding (LGFF, FCSS, Policing Grant)	1,150,604
Transfers & Penalties	1,072,013
Seniors Requisition	706,250
Drawn from Reserves	443,544
Investment Income	300,000
DIP Requisition	3,000
<b>Total Revenues</b>	<b>22,044,016</b>